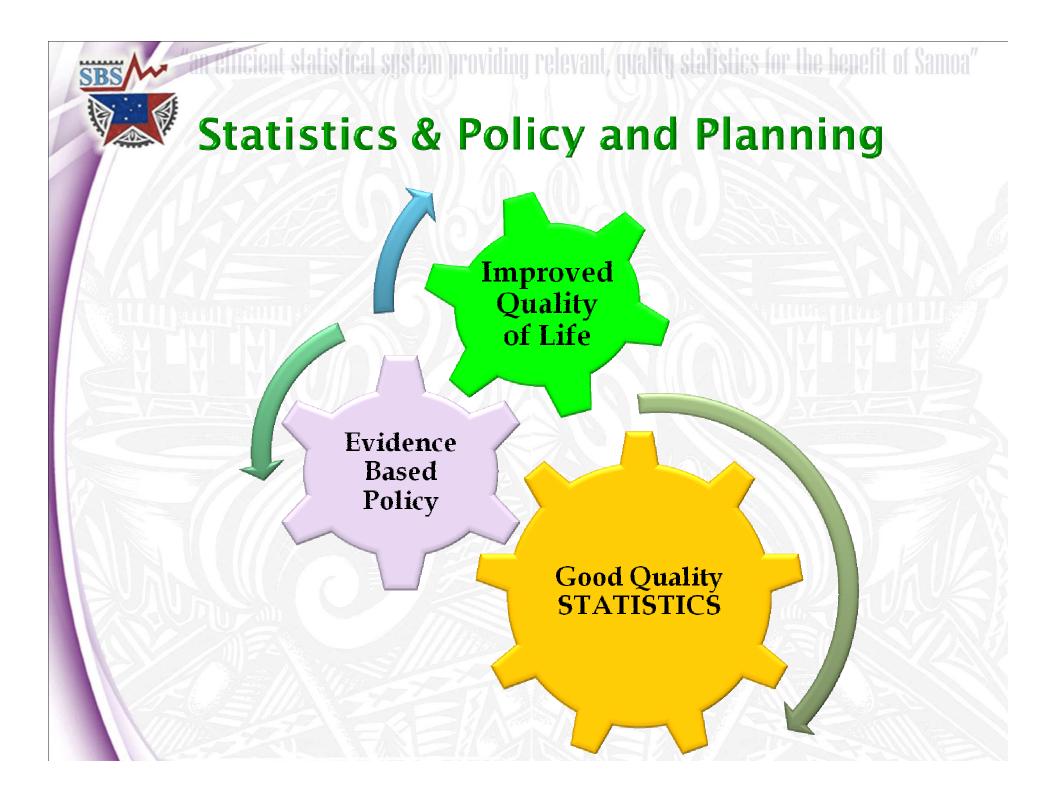


#### **Outline:**

- Background
- Strategic Issues
- SSDS Framework
  - Vision
  - Mission
  - Overall Strategic Objectives

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- What we intend to do?
- How we intend to do it?
- Implementation



## SSDS Background:

- Statistical data and information is a vital resource
- Statistics is a national priority SDS
- Development of new sector plans under 2012-16 SDS

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- Increase in demand for statistical information for evidence-based policies
  - Major changes in Social and Economic structures
  - Good Governance transparency and accountability
  - Impact of global economic situation & climate change
  - International and regional commitments (MDGs)
  - Increasing need for compliance with BDM registration
- PARIS 21 Mission April 2010
- IMF GDDS Mission August 2012

## SSDS Strategic Issues

- Statistics Act 1971; gaps in enforcement
- BDM Act 2002; poor compliance in some areas
- Insufficient co-ordination amongst producers, users and producers

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- Need for SBS to be more pro-active in co-ordination
- Limited awareness of statistics in many stakeholders
- Limited statistics advocacy by SBS
- Lack of commitment from stakeholders to share information
- Need for building SBS human resource capacity
- Inadequate statistics infrastructure, especially IT
- Poor timeliness of information releases
- High costs of production of hard copies

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## **SSDS** Vision:

"An efficient statistical system providing relevant, quality statistics for the benefit of Samoa."

## **SSDS** Mission:

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" To create a comprehensive statistical system, through effective partnerships, that delivers relevant, quality statistical information and services that help users make informed decisions and track progress"

## SSDS Strategic Objectives:

 Better provide the information needed to develop policies for Samoa

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- Better provide information to meet national, regional and international commitments
- Increase the timely availability, quality, coverage, transparency and usefulness of statistics on Samoa and its people
- Increase user satisfaction
- Increase skills and efficiency of those working in statistics

## Four Strategic Goals:

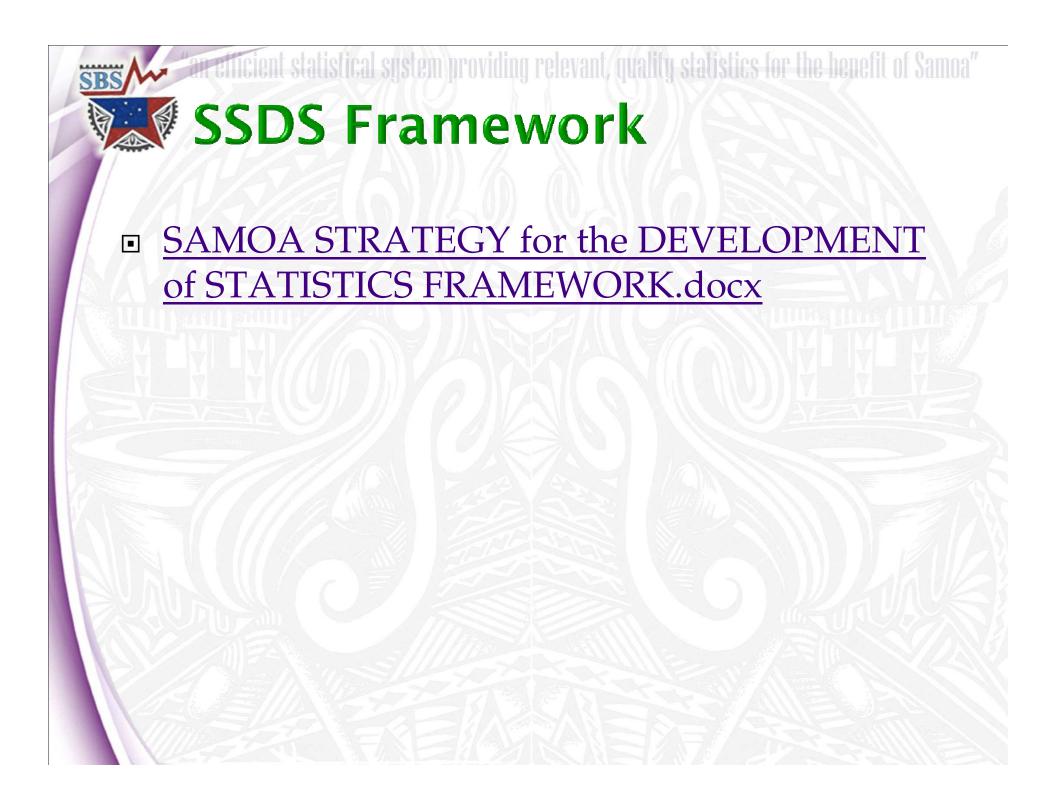
- Relevant, timely & accessible Economic Statistics
- Comprehensive, timely & reliable Population, Demographic and Vital Statistics

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- Relevant, timely & reliable Social and Environment Statistics
- Relevant, timely & accessible Sector Statistics.

#### To be Achieved through:

- Expanding coverage and prioritising most needed indicators
- Improve quality through better data collection, standards, processing and analysis
- Improve use of statistics through providing better access to data





### What we intend to do

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#### an efficient statistical system providing relevant, quality statistics for the benefit of Samoa" Core program of Data Collection

| - AVA |   |                           |
|-------|---|---------------------------|
| Year  | Collections                             | Comments                  |
| 2011  | Census of Population and Dwellings      | 5 yearly                  |
| 2012  | Tourism Expenditure Survey              | 2 yearly initially        |
| 2012  | Census of Livestock                     | One-off                   |
| 2013  | Household Income and Expenditure Survey | 5 yearly                  |
| 2013  | Business Activity Survey                | 3 yearly                  |
| 2014  | Demographic Health Survey               | 5 yearly                  |
| 2014  | Agriculture Survey                      | 5 yearly census or survey |
| 2014  | Tourism Expenditure Survey              | 2 yearly initially        |
| 2015  | Labour, Education and Skills Survey     | 5 yearly                  |
| 2016  | Census of Population and Dwellings      | 5 yearly                  |
| 2016  | Tourism Expenditure Survey              | 3 yearly                  |
| 2016  | Business Activity Survey                | 3 yearly                  |
| 2018  | Household Income and Expenditure Survey | 5 yearly                  |
| 2019  | Business Activity Survey                | 3 yearly                  |
| 2019  | Agriculture Census                      | 5 yearly census or survey |
| 2019  | Tourism Expenditure Survey              | 3 yearly                  |
| 2019  | Demographic Health Survey               | 5 yearly                  |
| 2020  | Labour, Education and Skills Survey     | 5 yearly                  |
| 2021  | Census of Population and Dwellings      | 5 yearly                  |
| 1     |   |                           |

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#### Goal 1: Improvements to Macro-economic and Finance Statistics

SBS

| Indicator Area   | Actio | ins  | Priority         | Timing   |
|--|-------|--|------------------|--|
| Macro-<br>economic<br>Indicators –<br>National<br>Accounts,<br>Fiscal<br>Accounts,<br>Balance of<br>Payments | 1.1   | Continue work to refine and improve<br>framework to ensure compliance with<br>international standards and guidelines.<br>Implement changes where needed including:<br>1.1.1 Rebase GDP and improve methods<br>1.1.2 Provide GDP(E)<br>1.1.3 Implement GFS 2001<br>1.1.4 Central Bank of Samoa, with SBS, to ensure<br>Balance of Payments Statistics comply with<br>latest international manual. Collaborate on<br>appropriate transition to SBS | 1<br>1<br>1<br>1 | 2011/2012<br>2011/2012<br>2011/2012<br>2011/2012 |
| Trade  | 1.2   | Customs and SBS work together to improve the<br>quality of trade data<br>1.2.1 Enable electronic data transfer<br>1.2.2 Review Trade Price and Volume indexes<br>when trade data quality improvements<br>completed   | 1<br>1           | 2011/2012<br>2012/2013                           |
| Prices   | 1.3   | Improve the quality and coverage of price<br>statistics, including:<br>1.3.1 Assess extending coverage to Savai'i/rural<br>areas and implement if cost-effective<br>1.3.2 Participate in the International<br>Comparisons Program  | 1<br>2           | 2012/13<br>2012                                  |
| Monetary   | 1.4   | <i>CBS</i> to continue to produce and develop as needed  | 1                | Ongoing  |
| Leading<br>Indicators of<br>Economic<br>Performance  | 1.5   | Develop a range of leading indicators from<br>inputs to the National Accounts and<br>administrative data.  | 1                | 2012-2014  |



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#### **Goal 2: Population, Demographic and Vital Statistics**

| Indicator area                 | Actions   | Priority | Timing    |
|--------------------------------|---|----------|-----------|
| Births Deaths<br>and Marriages | <b>2.1</b> Working with the <i>MOH</i> and <i>NHS</i> as appropriate, upgrade the <i>BDM</i> system, data collection, processing and analysis to improve coverage, timeliness and delivery of registration and vital statistics | 1        | 2012      |
| Migration                      | <ul><li>2.2 Work with MPMC Immigration Division, STA and all other stakeholders to</li><li>2.2.1 Upgrade the arrival and departure cards</li></ul>  | 1        | 2012      |
|                                | 2.2.2 Strengthen and improve efficiency of<br>migration data processing, ensuring electronic<br>access to systems as needed<br>2.2.3 Implement scanning with character  | 1        | 2011/2012 |
|                                | recognition to fast track the coding and<br>entering of the migration cards   | 2        | 2013      |
| Population<br>Statistics       | <b>2.3</b> Consider quarterly population estimates and producing a release of these and latest birth and death statistics   | 2        | 2012/2013 |

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#### Goal 3: Social and environmental statistics

SBS

| Indicator area | Actions   | Priority | Timing             |
|----------------|---|----------|--------------------|
| Health         | <b>3.1</b> The <i>Ministry of Health</i> and <i>National Health Services</i> , working in partnership with <i>SBS</i> , to <i>3.1.1</i> Ensure the most useful set of indicators is widely and easily accessible              | 1<br>2   | 2012<br>2014       |
|                | <i>3.1.2</i> Consider the development of statistics on special needs /disability  |          |                    |
| Education      | <b>3.2</b> The Education Sector agencies, working in partnership with <i>SBS</i> , to   | 1        | 2012               |
|                | <i>3.2.1</i> Ensure the most useful set of indicators is widely<br>and easily accessible  | 1        | 2015/2016          |
|                | <i>3.2.2</i> Develop a 5-yearly labour, education and skills survey integrated with administrative data   |          |                    |
| Labour force   | <b>3.3</b> The <i>MCIL</i> , working in partnership with <i>SBS</i> to develop a framework to produce improved statistics on labour force, consistent with regular household data   | 1        | 2012/2013          |
| Justice        | <b>3.4</b> The <i>Ministries of Justice</i> and <i>Police</i> , working in partnership with <i>SBS and other stakeholders</i> , to <i>3.4.1</i> Ensure the most useful set of indicators is widely                            | 1        | 2012               |
|                | and easily accessible.<br><i>3.4.2</i> Consider development of statistics on Violence<br>against Women and Children   | 2        | 2014               |
| Environment    | <b>3.5</b> Work with <i>MNRE</i> , working in partnership with <i>SBS</i> , to identify sound and meaningful indicators for the environment, conduct a stocktake and implement collection of any additional information needs | 1        | 2011/2012          |
| Income         | <b>3.6</b> Update HIES poverty analysis and continue to produce regular income and expenditure information  | 1        | 2014 an<br>ongoing |



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#### **Goal 4: Sector statistics**

| Indicator area          | Actions  | Priority | Timing   |
|-------------------------|--|----------|----------|
| Agriculture/<br>Fishing | <b>4.1</b> The <i>Ministry of Agriculture and Fisheries</i> , working in partnership with <i>SBS</i> , to:<br><i>4.1.1</i> Develop and expand use of both Agriculture  | 1        | 2012     |
|                         | and Fisheries Statistics to meet needs of sector<br>plans<br><i>4.1.2</i> Re-introduce regular Agriculture surveys   | 1        | 2015     |
| Гourism                 | <ul> <li>4.2 STA working in partnership with SBS, to</li> <li>4.2.1 Develop, with the Central Bank, and run a 2 yearly Visitors Expenditure Survey to feed into the Balance of Payments as well as provide</li> </ul>                          | 1        | 2011/201 |
|                         | basic marketing information.<br><i>4.2.2</i> Carry out a regular accommodation occupancy   | 1        | 2011/201 |
|                         | survey<br><i>4.2.3</i> Develop access to STA and other sources of<br>tourism data to ensure as much relevant data<br>as possible is available  | 2        | 2015     |
|                         | <i>4.2.4</i> Develop and use additional tourism information from upgraded arrival and departure cards  | 1        | 2012/201 |
| Infrastructure          | <ul> <li>4.3 SBS to work with infrastructure and utility providers and stakeholders to develop infrastructure indicators to meet sector strategy needs</li> <li>Energy</li> <li>Telecommunication</li> <li>Transport</li> <li>Water</li> </ul> | 2        | 2012/201 |



### How we intend to do it

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# SBS

# Statistics Environment:

| ction   | Priority | Timing  |
|---|----------|---------|
| <b>5.1.1</b> Create regulatory and institutional framework that supports a high quality |          |         |
| statistical system:   |          |         |
| 5.1.1.1 review the Statistics Act to reflect current expectations and future            | 1        | 2011/12 |
| directions and submit the proposals for change through the                              |          |         |
| legislative processes in 2011.  |          |         |
| 5.1.1.2 re-activate the Statistics Advisory Board/Statistics Consultative               | 1        | 2011/12 |
| Committee. The membership and terms of reference will be reviewed                       |          |         |
| to ensure it is a help in delivering a relevant, quality-based and                      |          |         |
| independent statistical service. Any necessary changes to legislation                   |          |         |
| for setting up the board/committee will be incorporated into a review                   |          |         |
| of the Statistics Act.  |          |         |
| <b>.1.2</b> Establish leadership of the overall statistical system and demonstrate and  |          |         |
| share statistical standards and best practices:   |          |         |
| 5.1.2.1 develop and implement a consultative and advisory process for                   | 1        | 2011-   |
| controlling standards and methods   |          | 2014    |
| 5.1.2.2 demonstrate best practice through developing metadata and other                 | 1        | 2011-   |
| documentation (including working with the IMF to meet the                               |          | 2014    |
| requirements to subscribe to GDDS)  |          |         |
| 5.1.2.3 continue international engagement and providing leadership in the               | 1        | ongoing |
| Pacific   |          |         |

### Coordination, communication and dissemination

SBS

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| Action   | Priority | Timing                 |
|--|----------|------------------------|
| <b>5.2.1</b> Develop the concept and set up a statistical clearing house to support the Statistics Advisory Board and drive the dissemination, coordination and improvement in the standards of statistics across the statistical system.  | 1        | 2011/12                |
| <ul> <li>5.2.2 Develop a communication approach to increase the availability and usefulness of statistics:</li> <li>5.2.2.1 develop a policy on how and what will be disseminated in consultation with users and producers to ensure information meets user needs but is achievable</li> <li>5.2.2.2 review all products and develop new more user focussed ones</li> <li>5.2.2.3 review and upgrade the SBS website</li> <li>5.2.2.4 develop guidelines and terminology for statistical reporting in Samoan language</li> </ul> | 1        | 2011/12                |
| <ul> <li>5.2.3 Develop and implement promotional and advocacy plans, working with the most informed users of statistics, including:</li> <li>5.2.3.1 developing a public awareness programme/information and outreach programme to promote statistics through the media and other channels for statistics, building on the current SBS activities</li> <li>5.2.3.2 identifying new products and activities to promote statistics</li> </ul>  | 1        | 2011/12                |
| <ul> <li>5.2.4 Review and redevelop dissemination processes to improve quality and timeliness including:</li> <li>5.2.4.1 develop a public timetable for release of publications and meet this</li> <li>5.2.4.2 develop a style guide which establishes the standards for preparation and dissemination of statistics</li> </ul>   | 1        | 2011/12                |
| <ul> <li>5.2.5 Develop and implement a coordination plan that includes:</li> <li>5.2.5.1 regular coordination and consultation meetings with the users, providers and other stakeholders of statistics</li> <li>5.2.5.2 working with suppliers of statistics to develop a timetable and standard templates for information collected by other agencies that is to be published by SBS, and to develop mechanisms to extract and supply the data from other agencies through electronic transfer</li> </ul>                       | 1        | 2011<br>and<br>ongoing |

#### **Statistics infrastructure**

SBS

| Action   | Priority | Timing  |
|--|----------|---------|
| <b>5.3.1</b> Use technology to increase efficiency   |          |         |
| 5.3.1.1 Identify and implement statistical packages and survey tools to                              | 1        | 2011-   |
| support the gathering, data entry and editing, analysis and  |          | 2012    |
| dissemination of statistics across all areas - building on existing tools,<br>training and knowledge |          |         |
| 5.3.1.2 Ensure that Census new technology is trialled and implemented as                             | 1        | 2012-   |
| widely as practical  |          | 2013    |
| 5.3.1.3 Review functions of the Cartographic and Geographic Information                              | 2        | 2012-   |
| Systems, the GIS database and mapping activities to improve map                                      |          | 2013    |
| production for surveys and dissemination of information  |          |         |
| <i>5.3.1.4</i> Use the upgraded <i>SBS</i> website   | 1        | ongoing |
| <i>5.3.1.5</i> Share knowledge and tools across the statistical system                               | 1        | ongoing |
| <b>5.3.2</b> Organise data so that it is easy to access and use effectively                          |          |         |
| 5.3.2.1 Review database structure, organisation and access needs to allow                            | 1        | 2012-   |
| integration of data and registers, ease of analysis and use in GIS systems                           |          | 2013    |
| 5.3.2.2 Work with across agencies to further develop the sharing and                                 | 1        | 2011-   |
| harmonisation of administrative records for specific purposes  |          | 2012    |
| 5.3.2.3 Improve coverage, efficiency of surveys and quality through                                  | 1        | 2011    |
| integration of statistical classifications in all data providers                                     |          | and     |
| information systems e.g. ISIC rev 4 into the Business register and                                   |          | ongoing |
| SNPF employer registration.  |          |         |

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#### Statistics infrastructure cont'd

**5.3.3** Ensure sound and effective methodologies 1 2011-5.3.3.1 Review all data processes from collection to analysis for efficiency and appropriate quality control, both in SBS and supporting other 2014 agencies to do this 5.3.3.2 Review survey and sampling methodologies and processes to identify 2 2012 further priority areas for improvement of methodologies across the statistical system 1 2012 5.3.3.3 Develop the business register and survey capability for effective business data integration and collection 2 2012-5.3.3.4 Initiate development of a multi-purpose household survey facility to 2014 run major surveys and integrate administrative data more efficiently 2 2015 5.3.3.5 Consider the development of a statistical methodology section in the Bureau with the skills to reduce reliance on technical assistance **5.3.4** Ensure staff across the statistical system have the skills and knowledge to do their work effectively and efficiently 5.3.4.1 Develop operations handbooks and guidelines for all areas of 1 2011statistical operations and train people in the use of these 2013 5.3.4.2 Provide training/development in statistical areas as identified 1 2011 through the skills review and training plan – building the relationship and with USP and regional organisations like SPC to provide appropriate ongoing training on Official Statistics 5.3.4.3 Extend analysis capability to add value to statistics across the 1 ongoing statistical system and further report on SBS statistics. 5.3.4.4 Plan all new statistical developments with sufficient time and 1 ongoing resources to allow adequate training on concepts and processes 5.3.4.5 Develop documentation and metadata for users 1 2011-2014

#### **Human Resources:**

SBS

| Action  | Priority | Timing                  |
|---|----------|-------------------------|
| <b>5.4.1</b> Restructure the bureau to fit the needs of the statistical system and the  | 1        | 2011-                   |
| strategy, ensuring efficient and effective production of statistics now and into the future <i>(including review of remuneration scales)</i> .  |          | 2012                    |
| 5.4.2 Training needs analysis for SBS and review of skills base   | 1        | 2011/12                 |
| <b>5.4.3</b> Develop and implement a capability development plan for <i>SBS</i> and the wider statistical service, to include recruitment processes, induction, training programmes and further education | 1        | 2011<br>and on<br>going |
| <b>5.4.4</b> Provide coaching and implement human resources management policies, performance management system and manual for <i>SBS</i>  | 1        | 2011 -<br>ongoing       |
| <b>5.4.5</b> Increase the capability of the Corporate Services Division to support<br>the HR development programme and deliver strategic and corporate<br>planning  | 1        | 2012                    |

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# Information Technology & Physical Infrastructure:

SBS

| Action   | Priority | Timing  |
|--|----------|---------|
| 5.5.1 Review current systems, network, software, databases, backup processes     | 1        | 2011/12 |
| and hardware to ensure the systems will support the needs of the statistical     |          |         |
| system   |          |         |
| <b>5.5.2</b> Develop a five year strategy and procurement plan for Statistics IT | 1        | 2011/12 |

| Action  | Priority | Timing  |
|---|----------|---------|
| <b>5.6.1</b> Develop and implement a property strategy to:              | 1        | 2011-   |
| <ul> <li>to improve security of data</li> </ul>                         |          | 2014    |
| <ul> <li>set up for efficiency of operations</li> </ul>                 |          |         |
| <ul> <li>have all staff in one building space</li> </ul>                |          |         |
| 5.6.2 Develop a procurement plan for keeping all elements of assets and | 1        | 2011    |
| equipment up to date, including maintenance and planned replacement.    |          | and     |
|   |          | ongoing |
| 5.6.3 Develop and implement records management, archiving and           | 1        | 2011-   |
| destruction policies for records, including statistical questionnaires  |          | 2013    |



# Implementation Plan

**Timeline of Major Activities (Financial years)** 

|                                      | 2011/2012  | 2012/2013  | 2013/2014  | 2014/2015   | 2015/2016                     |
|--------------------------------------|--|--|--|---|-------------------------------|
|                                      | Institu  | itional Strengthening Programm                         | 9  |   |                               |
| Core Programme of Data<br>Collection | Census Of Livestock<br>Census of Population and Dwellings                          | Tourism Expenditure Survey                             | Household Income and<br>Expenditure Survey<br>Business Activity Survey | Demographic Health<br>Survey<br>Agriculture Survey<br>Tourism Expenditure | Labour<br>Education and Skill |
| Statistics Development               | Development of new Indicators<br>Upgrade BDM Registration and Data<br>Processing   | Review GIS   |  | New Statistics on Special<br>Needs/Disability                             |                               |
|                                      | Upgrade Migration Data Processing<br>Improve Trade Data Processing                 | Scanning Census  | Expanded Scanning  | Statistics on Violence<br>against Women and<br>Children                   |                               |
|                                      | Ongoing Review and Development of Stati  | istics to meet International Standa                    | rds  | VACENE  |                               |
| Statistical Environment              | Review and Update Legislation  | Review Progress  | Update Strategy  |   | Review Progress               |
|                                      | Establish Advisory Board   | Regular (six monthly) Advisory                         | Board Meetings   |   |                               |
|                                      | Establish Coordination Processes<br>Establish Consultative and Advisory<br>Process | Ongoing Implementation                                 |  |   |                               |
|                                      |  | Ongoing Implementation                                 |  |   |                               |
|                                      | Develop Promotional Programme  | Ongoing as needed                                      |  |   |                               |
| Statistical Infrastructure           | Upgrade website and dissemination<br>Develop Metadata                              | Continued Development<br>Develop Business Register and | Current Conchility   |   |                               |
| Statistical IIII astructure          | Develop Sharing of Administrative Data   | Develop Multi-purpose House                            |  |   | Consider set up of            |
|                                      | Set up Knowledge Development<br>Programme  | Ongoing Statistical Training an                        | d Development  |   | Methodology Unit              |
|                                      | Review database structures   | Implement database managen                             | nent   |   |                               |
| Infrastructure and Support           | Develop IT Strategy  | Implementation   |  | Review and Update   |                               |
|                                      | Develop HR Plan  | Implementation   |  | Review and Update   |                               |
|                                      | Develop Records Management   | Develop Property Strategy                              |  |   |                               |
|                                      | Develop Funding Strategy   | Implementation   |  | Review and Update   |                               |



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