Addressing Climate Change and Sustainable Development Challenges Together: The Role of Statistics

Professor Mohan Munasinghe

Vice-Chair, Intergovernmental Panel on Climate Change (IPCC), Geneva Chairman, Munasinghe Institute for Development (MIND), Colombo Hony. Senior Advisor to the Government of Sri Lanka, Colombo

Keynote speech at Session 1 of the UN Conference on Climate Change and Official Statistics Oslo, 14 April 2008



WHY? is climate a threat to future human development
Climate Change (CC) undermines Sustainable
Development (SD) and unfairly penalizes the poor



WHY ? is climate a threat to future human development Climate Change (CC) undermines Sustainable Development (SD) and unfairly penalizes the poor

HOW?can we better understand CC-SD links and
identify specific issuesAnalyze how CC affects SD and vice versa using
the Sustainomics framework



WHY ? is climate a threat to future human development Climate Change (CC) undermines Sustainable Development (SD) and unfairly penalizes the poor

HOW? can we better understand CC-SD links and identify specific issues Analyze how CC affects SD and vice versa using the Sustainomics framework

WHAT? are the practical solutions and policy options to be implemented that will integrate CC responses into SD strategy (from global to local levels) Many examples of good practice available. Improved data and statistics will play a key role.



Introduction to **Climate Change Brief Overview of IPCC AR4 Main Findings: Risk to Sustainable** Development



IPCC Assessment Process

IPCC was created in 1988 by WMO and UNEP

- Four assessment reports have been prepared and progressively improved our understanding of climate change:
- 1. Climate Change 1990
- 2. Climate Change 1995
- 3. Climate Change 2001
- 4. Climate Change 2007

Fifth assessment report planned during 2008-2013

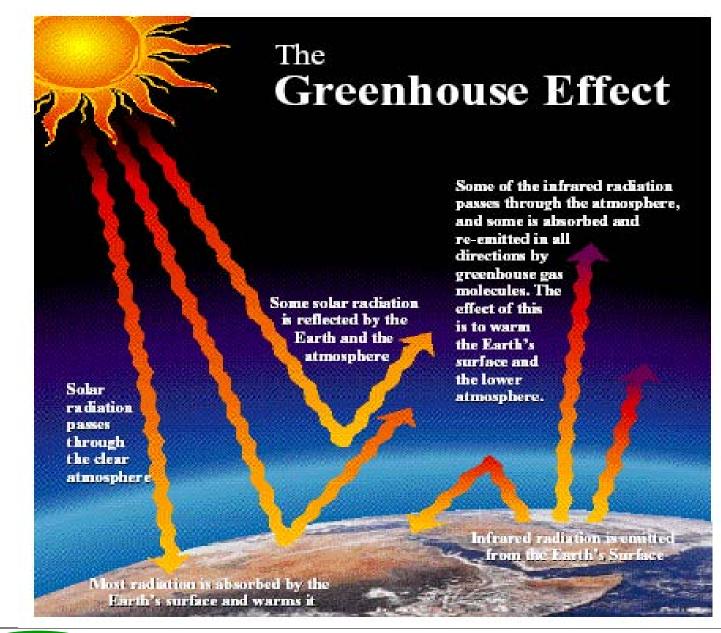
IPCC reports review the most recent and critical scientific information. They are intended to be policy relevant but not policy prescriptive.



IPCC Fourth Assessment Report (AR4)

- **Three Main Working Groups:**
- **I. Science of Climate Change**
- **II. Impacts, Adaptation and Vulnerability**
- **III.** Mitigation
- **Synthesis Report**
- **Task Force on National Greenhouse Gas Inventories**
- **Over 2000 leading scientists worldwide, were involved in writing, reviewing and editing the AR4.**







IPCC AR4 – Summary of Main Findings

• Global warming in unequivocal. Total radiative forcing of the climate now is unprecedented in several thousand years, due to rising concentrations of GHG (CO2, CH4 & NO2).

• Humans activities since the 18th century are very likely to have caused net warming of Earth's climate, dominating over the last 50 years. More temp. and sea level rise is inevitable, even with existing GHG concentrations.

• Long term unmitigated climate change would likely exceed the capacity to adapt, of natural managed and human systems.

• **Poor countries and poorest groups will be most vulnerable** to warming, sea level rise, precipitation changes and extreme events. Most socio-economic sectors, ecological systems and human health will suffer.

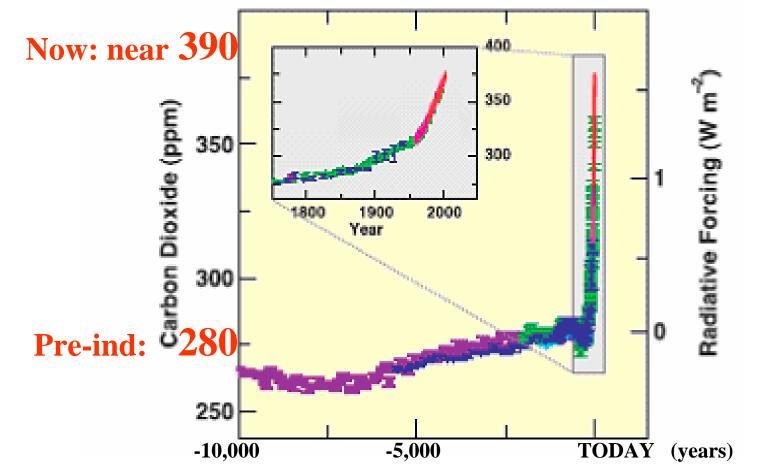
- Adaptation measures are available, but must be systematically developed
- **Mitigation technologies are also available,** but better policies and measures (PAM) are needed to realize their potential.

• Making development more sustainable (MDMS) by integrating climate change policy into sustainable development strategy is most effective solution.



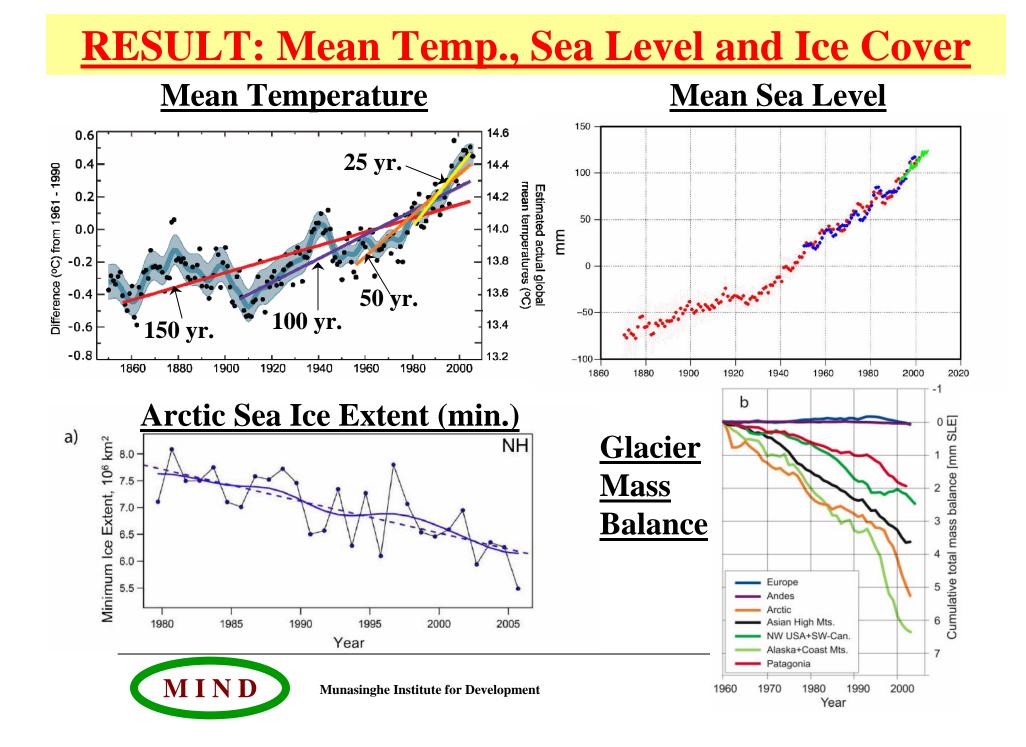
MAIN DRIVER

Changes in CO2 from ice core and modern data



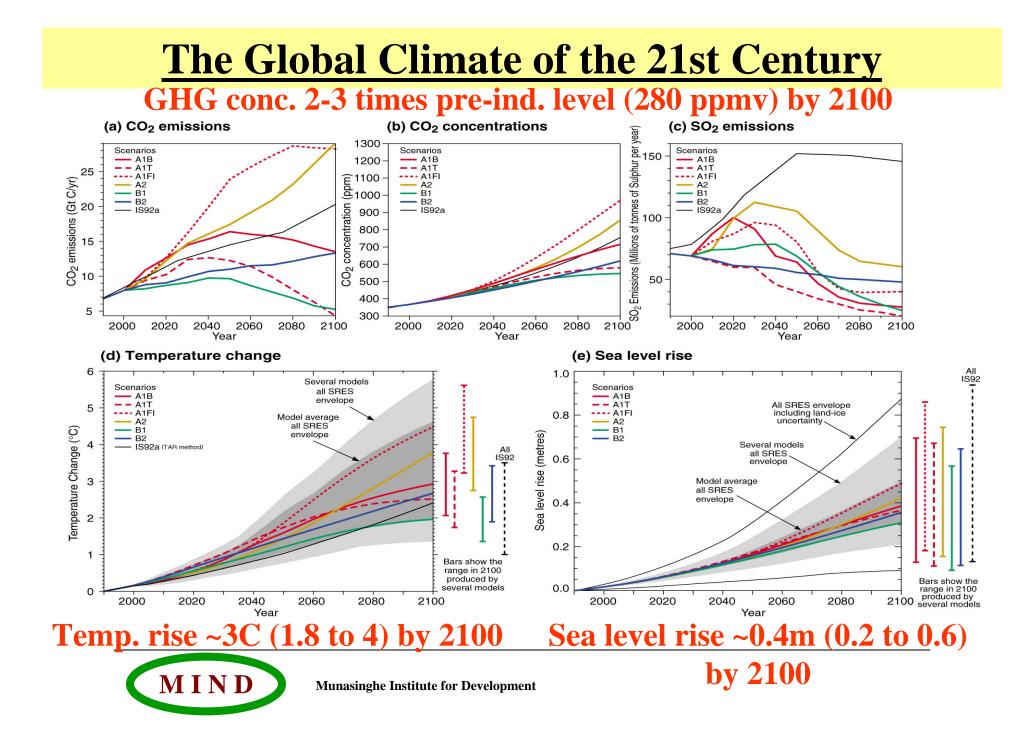
Other drivers include methane, nitrous oxide and aerosols





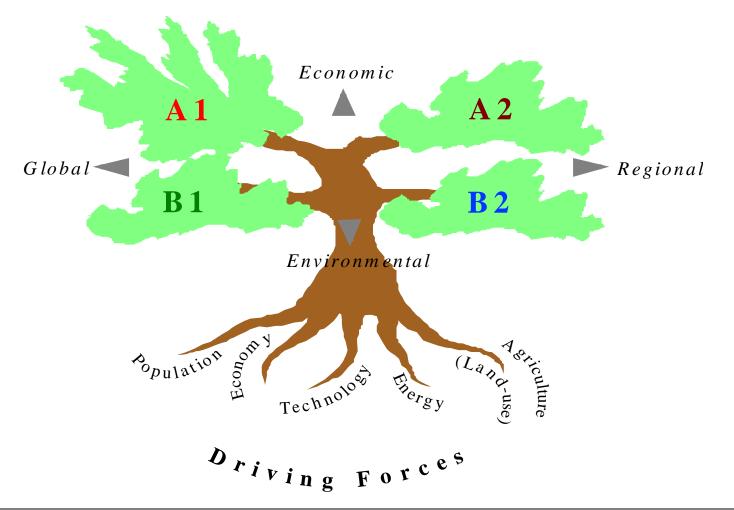
Predicting Future Climate Change





IPCC-SRES scenarios of world development

SRES Scenarios





Future Global Scenario Assumptions

	1990	2100
 Population (billion) 	5.3	7.0 - 15.1
• World GDP (10 ¹² 1990US\$/yr)	21	235 - 550
• Per capita income ratio: developed countries to developing countries	16.1	1.5 - 4.2
 Final energy intensity (10⁶J/US\$)^a 	16.7	1.4 - 5.9
• Primary energy (10 ¹⁸ J/US\$)	351	514 - 2226
• Share of coal in primary energy (%) ^a	24	1 - 53
 Share of zero carbon in primary energy (%)^a 	18	28 - 35



Green Highlights – ideas for statisticians to pursue further



Data Needs for Better Scenarios

- Internal consistency of variables
- Probability of a given scenario



Why CC is important for SD Key Motivations for Seeking More Sustainable Development Paths



Motivation 1: Sustainable Development will be set back by Climate Change - developing countries most vulnerable

The sustainable development challenge is to:

- alleviate poverty for the 1.3 billion people who live on less than \$1 per day and the 3 billion people who live on less than \$2 per day
- provide adequate food, especially for the 800 million people who are malnourished today—this will require food production to double in the next 35 years without further environmental degradation, e.g., deforestation
- provide **clean water** for the 1.3 billion people who live without clean water and provide sanitation for the 2 billion people who live without sanitation
- provide **energy** for the 2 billion people who live without electricity
- provide a **healthy environment** for the 1.4 billion people who are exposed to dangerous levels of *outdoor pollution* and the even larger number exposed to dangerous levels of *indoor air pollution and vector-borne diseases*
- provide **safe shelter** for those that live in areas susceptible to civil strife due to environmental degradation and those vulnerable to natural disasters



Motivation 2:

CC & SD Major agreements: Poverty/Equity focus

1. UNCED 1992: Rio Earth Summit

- Rio Declaration of Principles
- Agenda 21
- UNFCCC

2. Millennium Development Goals 2000: UN

3. WSSD Goals 2002: Johannesburg Summit

4. Millennium Development Summit 2006: UN



Millennium Development Goals (MDG)

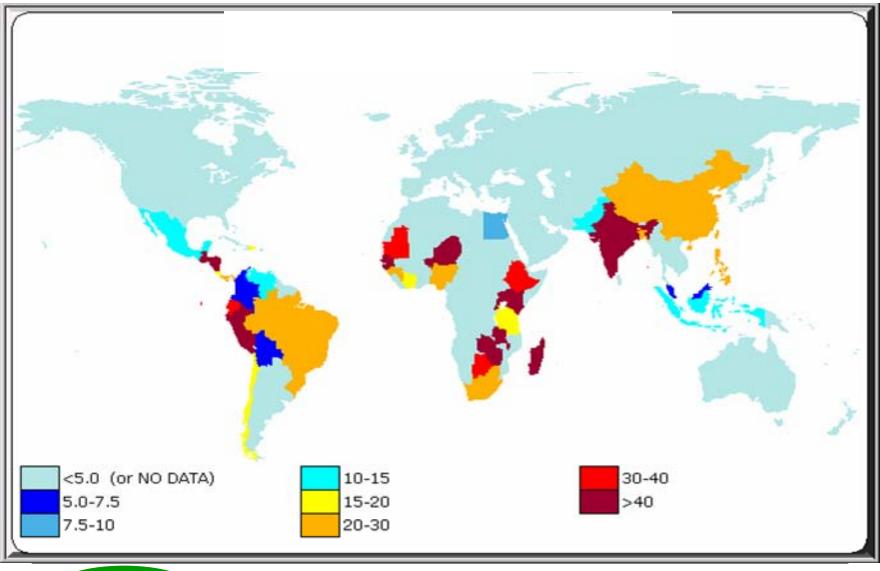
United Nations Millennium Declaration, 2000

- Eradicate extreme poverty and hunger
- Achieve universal primary education
- Promote gender equality and empowerment
- Reduce child mortality
- Improve maternal health
- Combat HIV/AIDS, malaria and other diseases
- Ensure environmental sustainability
- Develop a global partnership for development

Commendable targets, but will they be met?

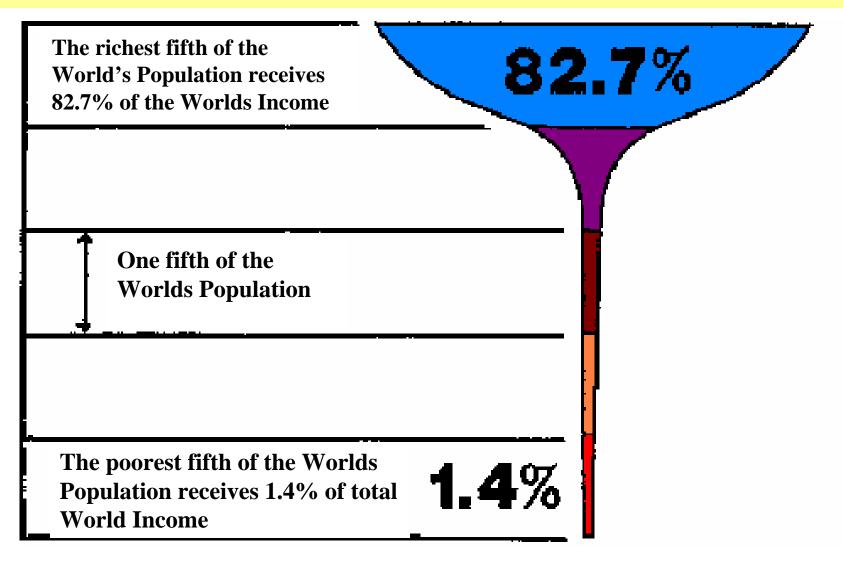


Poor living on < \$1 per day





Inequitable World Income Distribution: Champagne Glass





Motivation 3:

UN Framework Convention on Climate Change 1992

<u>Article 2</u>

Stabilize atmospheric GHG concentrations to prevent 'dangerous' anthropogenic inteference in the climate system:

- enable **economic development** to proceed in a sustainable manner
- ensure **food production** is not threatened
- allow **ecosystems** to adapt naturally

UNFCCC speaks specifically of **"common but differentiated responsibilities"**



Policy Priorities will drive data needs UNFCCC speaks specifically of "common but differentiated responsibilities"

Relative Priorities:

- Non-Annex I : Vulnerability/Impacts/Adaptation
- Annex I : Mitigation/Emissions



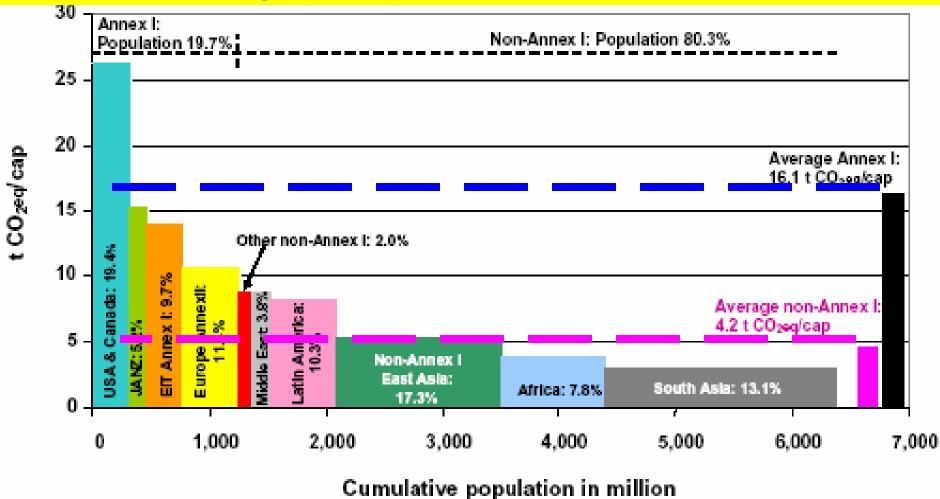
Adaptation Burden & Equity: CC -> SD

Vulnerability/Impacts/Adaptation is first priority of developing countries that are most threatened by climate change

- Climate change is likely to impact disproportionately upon the poorest countries and the poorest persons within all countries, exacerbating inequities in health status and access to adequate food, clean water and other resources.
- Net economic effects will be negative in most developing countries
- **Impacts will be worse** many areas are already flood and drought prone, and economic sectors are climate sensitive
- Lower capacity to adapt because of a lack of financial, institutional and technological capacity, and access to knowledge



Mitigation Responsibility & Equity: SD → CC Mitigation is main responsibility of industrial countries with high per capita GHG emissions



MIND

Motivation 4:

Global Long Term Perspectives

- Lessons of History
- Future Scenarios



Sustainability & Resource Use: Historical view

DURABLE USE OF RESOURCES

• Nile Basin (Egypt)

Pharaonic system lasted over 4000 years, with sustainable resource use and reasonable quality of life

• Yellow River Basin (China)

Imperial system was stable for many millenia, and supported flourishing society

• <u>Saraswati River</u> (India)

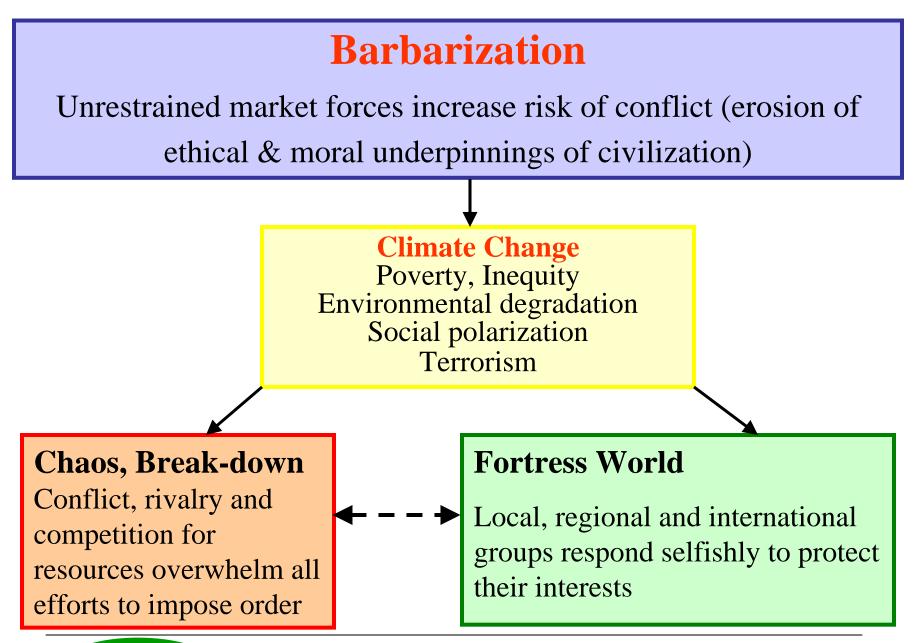
Hosted a flourishing civilisation for 4000 years. River eventually dried up due to tectonic activity, climate change and desertification, and water piracy.

OVEREXPLOITATION OF RESOURCES

• Sahara Desert

Once green with many animals and hunters. Over-exploitation led to a drier habitat which could no longer sustain these populations







Influences Underlying Modern Development

- Economic forces like world trade and comparative advantage in production
- **Environmental** and geographic factors including natural resource availability
- **Social** and institutional aspects including behavioural norms, values and governance
- In practice all the above three elements have shaped and will continue to shape development.

Climate change will affect and be affected by all three.



A Long Term Vision of Sustainable Development				
Levels	Indicators <u>Time</u>	Human Interventions		
Main Issues	Poverty, Inequity, Exclusion, Now Conflict, Environmental Harm (including Climate Change)	High risk of unrestrained market forces at work ("Washington consensus", globalisation etc.) – Reactive BAU: mainly govt.		
Immediate Drivers	Consumption Patterns Population Technology Governance	Making development more sustainable (MDMS) with systematic policy reform to manage market forces (Sustainomics) – Proactive: partnerships - govt., business, civil soc.		
Underlying Pressures	Basic NeedsLong TermSocial Power StructureImage: Complexity of the sector of	Fundamental global sustainable dev. transition catalysed through grass roots citizens movements, driven by social justice and equity concerns, innovative leadership, policies, tech. (new SD paradigm) – Proactive: civil soc., govt., business		
MIN	ND Munasinghe Institute for Development	<u>ce:</u> Munasinghe (2007), IPCC, MA, GTI		

Global Responses to the Climate Change Challenge

Mitigation

Adaptation



MOST DESIRABLE:

CC Policies that Combine Both Adaptation and Mitigation (Win-Win) and also Make Development More Sustainable (MDMS)



The Challenge of Mitigation

UNFCCC 1992 – good start. Article 2 specifies stabilization of atmospheric concentrations of GHG concentrations at a level that does not harm the climate system (food security, ecological systems and sustainable economic development).

Kyoto Protocol 1997 – modest target. Annex I countries reduce emissions by 5% relative to 1990, by 2012.

Post-Kyoto Agreement 2012? – Bali road map 2007 is a start. But Parties could agree only on agenda and timetable (NOT even preliminary targets).



Mitigation: Kyoto Protocol (1997) in force in 2005 (without US)

1. Annex 1 Countries undertake mitigation -- GHG emission reductions (2008-2112) relative to 1990:

EU USA	- 8 % - 7 %
Japan	- 6 %
Australia	+8%
Russian Federation	0 %

all developed countries - 5 %

- 2. No obligations for developing countries and economies in transition
- 3. Kyoto Mechanisms: CDM, JI, emissions trading



Disturbing Near Term Trends in GHG Emissions: 1970-2030

During 1970-2004 (Actual)

GHG emissions covered by the Kyoto Protocol have increased by about 70%.

CO2 (77% of GHG), has grown by about 80%.

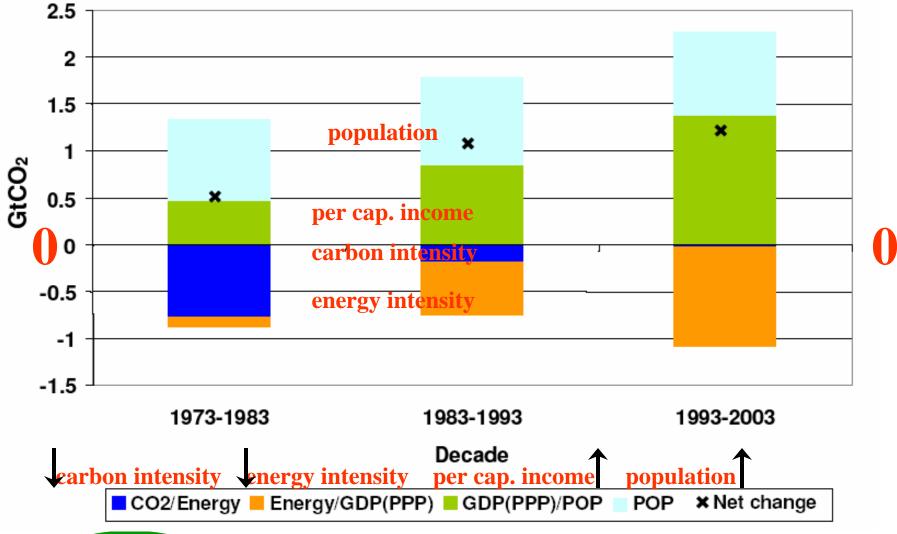
Even after Kyoto 1997, emissions have continued to increase

During 2000-2030 (projected)

GHG emission will rise 45-110% with current policies. Two thirds of this growth will be in developing countries, but per capita emissions in developed countries will remain 3-4 times higher.



<u>Global CO2 Emissions Breakdown – Drivers (1973-2003)</u> CO2 = [CO2/Energy] x [Energy/GDP] x [GDP/Pop] x Pop.





Concentrations, mean temp. rise & peak year emissions

The lower the stabilization level, the more quickly emissions would need to peak and to decline thereafter. EU danger limit = $2^{\circ}C$

Mitigation efforts over the next two to three decades will have a large impact on opportunities to achieve lower stabilization levels.

CO ₂ stabili- zation	CO2- Equivalent Stabili- zation level	Year CO2 needs to peak	GDP reducti on in 2030	Reduction in 2050 relative to 2000	Global Mean temp. incr. at equilib.	Global average sea level rise from thermal expansion
ppm	ppm	Year	%	Percent	°C	metres
350 - 400	445 - 490	2000 - 2015	< 3	-85 to -50	2.0 - 2.4	0.4 - 1.4
400 - 440	490 - 535	2000 - 2020	< 2	-60 to -30	2.4 - 2.8	0.5 - 1.7
440 – 485	535 – 590	2010 – 2030	0.6	-30 to +5	2.8 – 3.2	0.6 – 1.9
485 - 570	590 - 710	2020 - 2060	0.2	+10 to +60	3.2 - 4.0	0.6 - 2.4
570 - 660	710 - 855	2050 - 2080		+25 to +85	4.0 - 4.9	0.8 - 2.9
660 – 790	855 – 1130	2060 – 2090		+90 to +140	4.9 – 6.1	1.0 – 3.7



GHG Mitigation Costs: 2030 and 2050

1. GDP reduction costs

Stabilisation levels (ppm CO ₂ -eq)	Median GDP reduction ^(a) (%)		Range of GDP reduction ^(b) (%)		Reduction of average annual GDP growth rates (percentage points) ^{(c), (e)}	
	2030	2050	2030	2050	2030	2050
445 – 535 ^(d)	Not av	ailable	< 3	< 5.5	< 0.12	< 0.12
535 – 590	0.6	1.3	0.2 to 2.5	slightly negative to 4	< 0.1	< 0.1
590 – 710	0.2	0.5	-0.6 to 1.2	-1 to 2	< 0.06	< 0.05

2. Costs per tonne of CO₂equivalent mitigated

To achieve a 2100 target of 550 ppmv, the costs in 2030 will be US\$ 20-80 per tonne mitigated. These costs could fall further to US\$ 5-65 with induced technological advanced.

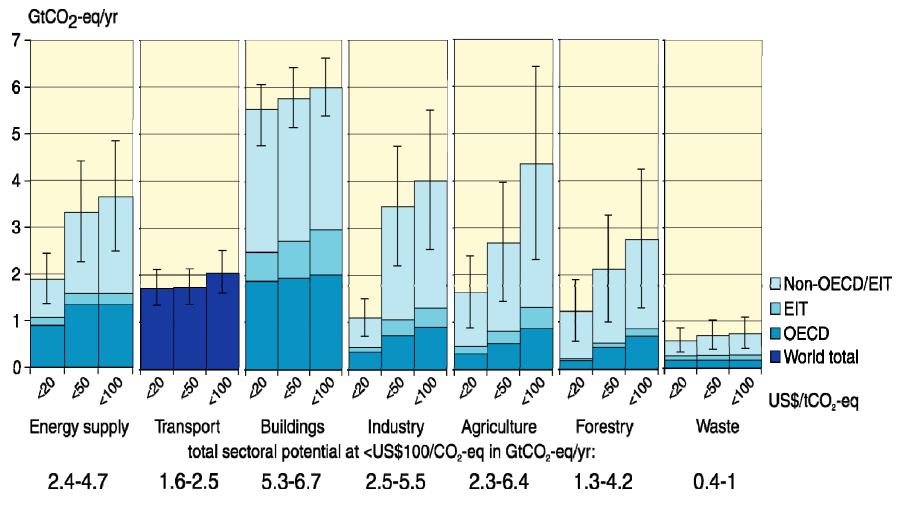


Long-term stabilization (2100 and beyond) of GHGs concentrations is possible with SD

- Known technological options could achieve stabilization of carbon dioxide at levels of 450-550 ppm over the next 100 years
- Technology development and diffusion are important components of cost-effective stabilization
- The SD pathway to stabilization and the stabilization level itself are key determinants of mitigation costs



Mitigation Potential: all sectors and regions can contribute Better Data is Needed



Note: estimates do not include non-technical options, such as lifestyle changes.



How can emissions be reduced?

Sector	(Selected) Key mitigation technologies and practices currently commercially available.
Energy Supply	efficiency; fuel switching; nuclear power; renewable (hydropower, solar, wind, geothermal and bioenergy); combined heat and power; early applications of CO2 Capture and Storage
Transport	More fuel efficient vehicles; hybrid vehicles; biofuels; modal shifts from road transport to rail and public transport systems; cycling, walking; land-use planning
Buildings	Efficient lighting; efficient appliances and airco; improved insulation ; solar heating and cooling; alternatives for fluorinated gases in insulation and aplliances



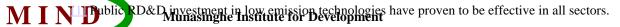
How can emissions be reduced?

Sector	(Selected) Key mitigation technologies and practices currently commercially available.
Industry	More efficient electrical equipment; heat and power recovery; material recycling; control of non-CO ₂ gas emissions
Agriculture	Land management to increase soil carbon storage; restoration of degraded lands; improved rice cultivation techniques; improved nitrogen fertilizer application; dedicated energy crops
Forests	Afforestation; reforestation; forest management; reduced deforestation; use of forestry products for bioenergy
Waste	Landfill methane recovery; waste incineration with energy recovery; composting; recycling and waste minimization



Selected sectoral policies, measures and instruments that have shown to be environmentally effective

Sector	Policies , measures and instruments shown to be environmentally effective	
Energy supply	Reduction of fossil fuel subsidies	interests may make
	Taxes or carbon charges on fossil fuels	them difficult to implement
	Feed-in tariffs for renewable energy technologies	May be appropriate to create markets for low emissions technologies
	Renewable energy obligations	ennissions ceennorogies
	Producer subsidies	



Selected sectoral policies, measures and instruments that have shown to be environmentally effective

Sector	Policies[1], measures and instruments shown to be environmentally effective	Key constraints or opportunities
Transport	Mandatory fuel economy, biofuel blending and CO_2 standards for road transport	e
	Taxes on vehicle purchase, registration, use and motor fuels, road and parking pricing	2 1
	Influence mobility needs through land use regulations, and infrastructure planning	Particularly appropriate for countries that are building up their transportation
	Investment in attractive public transport facilities and non-motorised forms of transport	systems



MIND^{blic} D&D investment in low emission technologies have proven to be effective in all sectors.

<u>Sustainable development paths will facilitate</u> <u>climate change mitigation</u>

- Making development more sustainable by changing development paths can make a major contribution to climate change mitigation
- Macroeconomic policy, agricultural policy, multilateral development bank lending, insurance practices, electricity market reform, energy security policy and forest conservation can significantly reduce emissions.
- Implementation may require resources to overcome multiple barriers.
- Possibilities to choose and implement mitigation options to realise synergies and avoid conflicts with other dimensions of sustainable development.



Technologies and policies exist to reduce near term (2010-2020) GHG emissions: Energy and Land Use offer best potential

- Energy: significant technical progress has been made in the last 5 years and at a faster rate than expected (wind turbines, elimination of industrial by-products, hybrid engine cars, fuel cell technology, underground carbon dioxide storage)
- Land Use: good potential for carbon sinks and reduced GHG emissions from both better management of existing land cover, and transformation of land use



<u>Status/Availability of Data on GHG Emissions</u> (evidence from IPCC work on GHG inventories)

Country Group	Energy Emissions	Land Use Emissions
Non-Annex I	OK	Worst
Annex I	Best	Poor



Key Policy Elements

- <u>Policies for "carbon price</u>"- can create incentives for producers and consumers to significantly invest in low-GHG products, technologies and processes. Higher carbon prices could impose significant burdens on the poor, unless targetted relief policies are implemented to ensure basic energy needs are met.
- <u>**Technology Policies</u>** Deployment of low-GHG emission technologies and RD&D would be required for achieving stabilization targets and cost reduction</u>
- <u>International Agreements</u> achieving the UNFCCC/Kyoto Protocol targets may stimulate a global response to the climate problem, an array of national policies, the creation of an international carbon market and new institutional mechanisms. Future agreements will help reduce global costs of mitigation(eg: emission trading, Joint Implementation and CDM) and improve environmental effectiveness



Mitigation Data for Policy

Dissaggregate emissions data needed for:

- Allocation of emissions rights and mitigation burdens (between and within countries)
- Identifying, implementing and enforcing most the effective and sustainable mitigation options
- Building mitigative capacity



Global Adaptation Response Options



Most Vulnerable People





Children



Elderly

Poor



Most Vulnerable Regions

Small Islands (e.g., Maldives, Pacific Islands)



Asian megadeltas

(e.g., Bangladesh)



Sub-Saharan Africa (e.g., Darfur)





Most Vulnerable Systems and Sectors

- Some ecosystems:
 - Coral reefs; sea-ice regions
 - Tundra, boreal forests, mountain and Mediterranean regions
- Low-lying coasts, mangroves & salt marshes
- Water resources in mid-latitudes & dry Tropics
- Low-latitude agriculture
- Human health where adaptive capacity is low



Main impacts on Systems & Sectors: 1

• Water

- increase in number of very wet and very dry areas
- Saltwater intrusion in coastal areas, salinisation of groundwater
- Increasing water stress

• Ecosystems

- Some biodiversity loss
- Forest expansion in northern areas
- Increased wild fires
- Loss of corals due to bleaching
- Oceanic biotic move polewards

• Food, Fibre and Forest Products

- Small beneficial impacts on crops in temperate regions
- Poleward spread of diseases and pests
- Warming will decrease livestock productivity
- Increase in global forest product output
- Changes in distribution and productivity of fish species

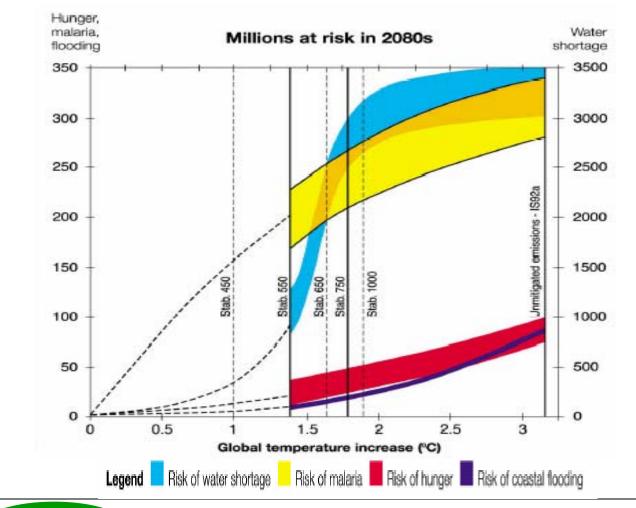


Main impacts on Systems & Sectors: 2

- Coastal Systems and Low-Lying Areas
 - Greatest vulnerability expected along coastal strips of S. and S.E. Asia & urbanized coastal areas of Africa
 - Sea level rise impacts and costs are greater in developing countries
- Industry, Settlements, and Society
 - Vulnerability higher in those areas which rely on climate sensitive resources
 - Increase in cost of insurance cover
- Health
 - Increased mortality mainly from increased vector-borne and diarrheal diseases
 - Increases heat related health problems



<u>Hundreds of Millions at Risk by 2080 –</u> Malaria, Hunger, Water Shortage and Flooding <u>Note: EU Risk Threshold is 2 degrees C</u>



MIND

Extreme Events

- *Very likely* that hot extremes, heat waves, and heavy precipitation events will continue to become more frequent
- *Likely* that future tropical cyclones will become more intense, with larger peak wind speeds and more heavy precipitation

less confidence in decrease of total number

• Extra-tropical storm tracks projected to move poleward with consequent changes in wind, precipitation, and temperature patterns



Ecosystems Vulnerability

A temperature increase of 1.5°C - 2.5°C over present, would put 20% - 30% of higher plants and animals at high risk of extinction



Key IPCC Findings – A Few Beneficial Impacts

increased agricultural productivity in some mid-latitude regions (only for warming of up to a few degrees C)

increased water availability in some water-scarce regions

reduced winter mortality in mid- and high-latitudes

increase in timber supply (with well managed forests)



Potential Large Scale Impacts - Uncertain

Greenhouse gas emissions in the 21st century might set in motion large-scale, high-impact, non-linear, and potentially irreversible changes in physical and biological systems over the coming decades to millennia

- Melting of ice sheets (sustained warming of a few °C over millennia is projected to lead to an increase in sea level of several meters due to loss of Greenland and Antarctic Ice)
- Thermohaline circulation
- Species extinction and biodiversity loss
- Catastrophic climate-development interactions



Potential Benefits (damage avoided) of Adaptation and Vulnerability Reduction are large – Long term global aggregate economic damages need to be better defined

Range = US\$ 3 to 95 per tonne CO₂ for 100 estimates

Large variation is due to uncertainties and deliberate choices regarding climate sensitivity, response lags, discount rates, valuing non-market impacts (including ecosystem impacts), and the treatment of inter-regional equity and catastrophic losses.

Mean value = US\$ 12 per tonne CO₂ (US\$ 43 per tonne C) - (present discounted net costs)



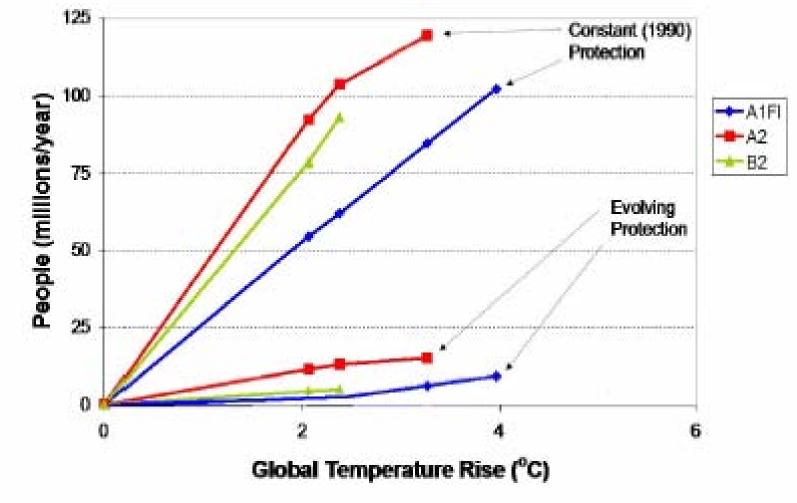
Potential Adaptive Responses Available to Human Societies

- Technological (e.g. sea defenses, new crops)
- Behavioral (e.g. new food and recreational choices)
- Managerial (e.g. altered farm practices)
- Policy (e.g. planning and regulations)



Adaptation Example: People flooded in coastal areas 2080

Evolving protection = spending increases at same rate as GDP. Constant protection = spending maintained at 1990 levels.





<u>Social Capital plays key role in reducing</u> <u>vulnerability and impacts – Civil Society is</u> <u>Main Source</u>

Contrasting examples of Civil Society Response:

2004 Tsunami - Sri Lanka

2005 Hurricane Katrina - New Orleans, USA



Data on Vulnerability/Impacts/Adaptation: Policy Priorities

Country Group	Socio-economic (human) impact	Environmental impact
Non-Annex I	Highest	Moderate
Annex I	High	High



More Specific Data Requirements

Different data and analysis needed for various purposes

- Vulnerability assessment risk management
- Impacts and costs
- Adaptation capacity and options

International data needs

Global impact estimates and costs are more useful for setting global mitigation targets. Attribution – CC vs. non-CC: Polluter Pays principle

National and sub-national data needs

Local impact assessments and adaptation options are more helpful to protect local communities and environment. Incidence/Distribution – Who receives compensation and how much? : Victim Recompensed principle



Key IPCC Findings – Adaptation

- Adaptation is a high priority to address impacts resulting from the warming which is already unavoidable due to past emissions
- Numerous adaptation options have been identified that can reduce adverse impacts of climate change and enhance beneficial ones , but will not prevent all damages
- Greater and more rapid climate change would increase adaptation costs and pose greater challenges
- Inertia is a widespread characteristic of the interacting climate, ecological and socio-economic systems which means that large scale impacts may not be observed for decades to centuries and mal-adaptations may occur



Sustainable Development strategies can positively affect Mitigation and Adaptation



MOST DESIRABLE:

CC Policies that Combine Both Adaptation and Mitigation (Win-Win) and also Make Development More Sustainable (MDMS)



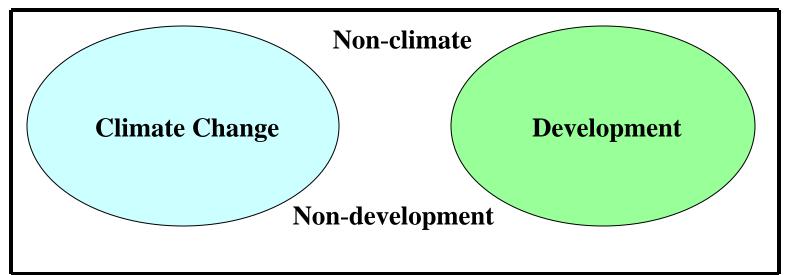
WHY ? is climate a threat to future human development Climate Change (CC) undermines Sustainable Development (SD) and unfairly penalizes the poor

HOW?can we better understand CC-SD links and
identify specific issuesAnalyze how CC affects SD and vice versa using
the Sustainomics framework

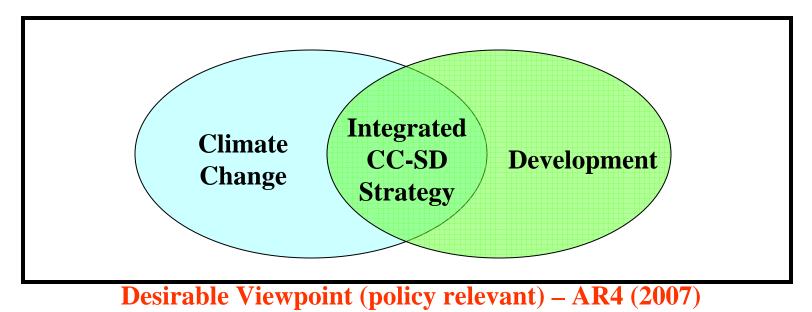


Tracing the Links Between Climate Change and Sustainable Development (Sustainomics Framework)

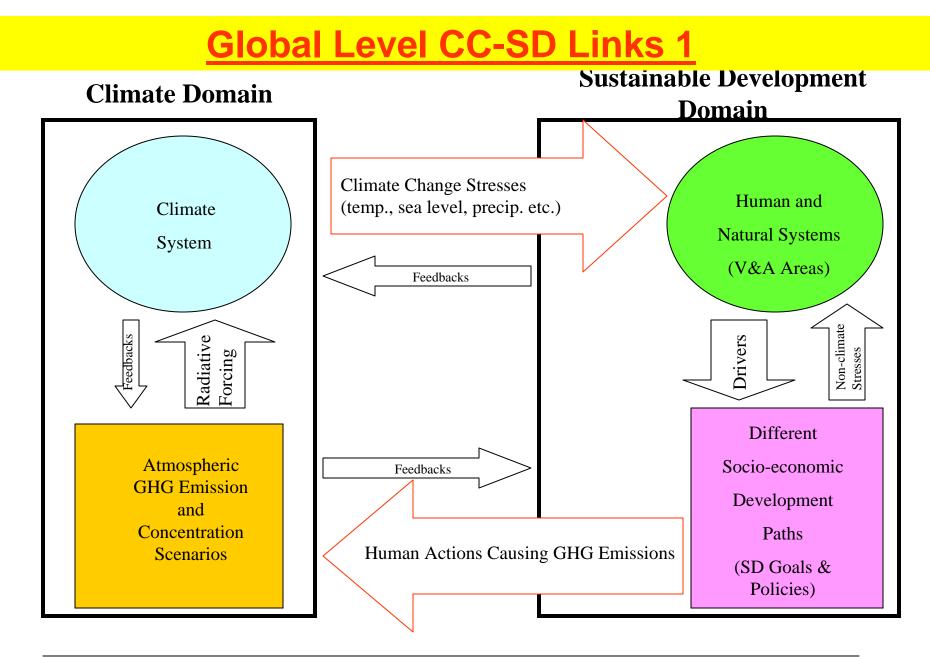




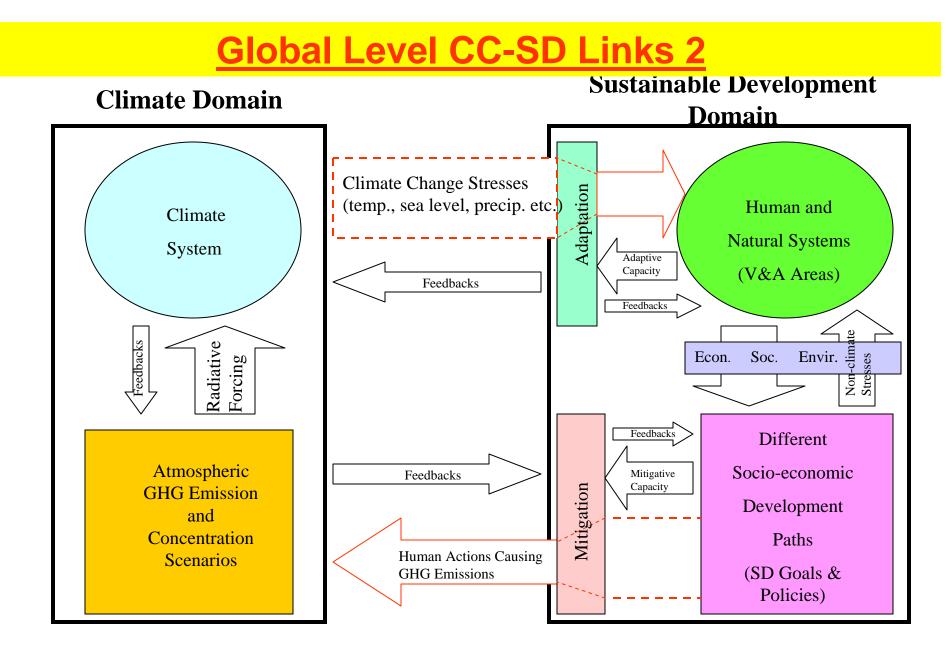
Former Viewpoint – AR1 (1990)







MIND





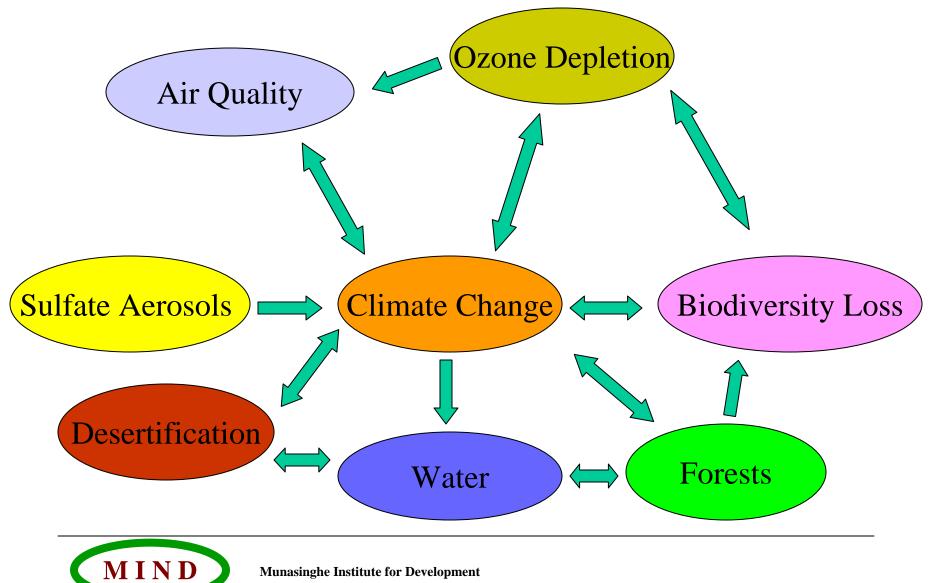
Data must help to better identify and analyze: <u>TWO-WAY LINKAGES BETWEEN</u> <u>CLIMATE CHANGE AND</u> <u>SUSTAINABLE DEVELOPMENT</u>



CC - SD



Further Complexity: Inter-Linkages with Other Environmental Issues



Integrating CC Policies into SD Strategy using Sustainomics

Core concepts and elements

- **1. Making development more sustainable (MDMS)**
- 2. Sustainable development triangle
- **3. Transcending boundaries**
- 4. Full cycle application of integrative tools from data gathering to practical policy implementation



<u>Understanding Sustainable Development:</u> <u>some (ideal) generic definitions</u>

"development that meets the needs of the present without compromising the ability of future generations to meet their own needs" <u>Source:</u> Bruntland et al. (1987)

"process for improving the range of opportunities that will enable individual human beings and communities to achieve their aspirations and full potential over a sustained period of time, while maintaining the resilience of economic, social and environmental systems" Source: Munasinghe (1992, Rio Earth Summit)



Practical Target:

Making Development More Sustainable (MDMS)

"An approach that will permit **sustained improvements in the quality of life** at a **lower intensity of resource use**, thereby preserving for future generations an undiminished or even **enhanced stock of productive assets** (manufactured, natural and social capital)"

Source: Munasinghe (1992), Rio Earth Summit



Rationale for approach based on

Making Development More Sustainable (MDMS)

The precise definition of sustainable development remains an elusive (perhaps unreachable) goal.

Making development more sustainable (MDMS) is a less ambitious strategy based on Sustainomics, that offers greater promise.

Such an incremental (or gradient-based) method is more practical, because many unsustainable activities are easier to recognize and eliminate.

Furthermore, climate response strategies cannot be expected to address <u>all</u> the problems of sustainable development.

Climate change impacts and response strategies could be assessed more meaningfully based on whether they "make development more (or less) sustainable". Appropriate data is needed.



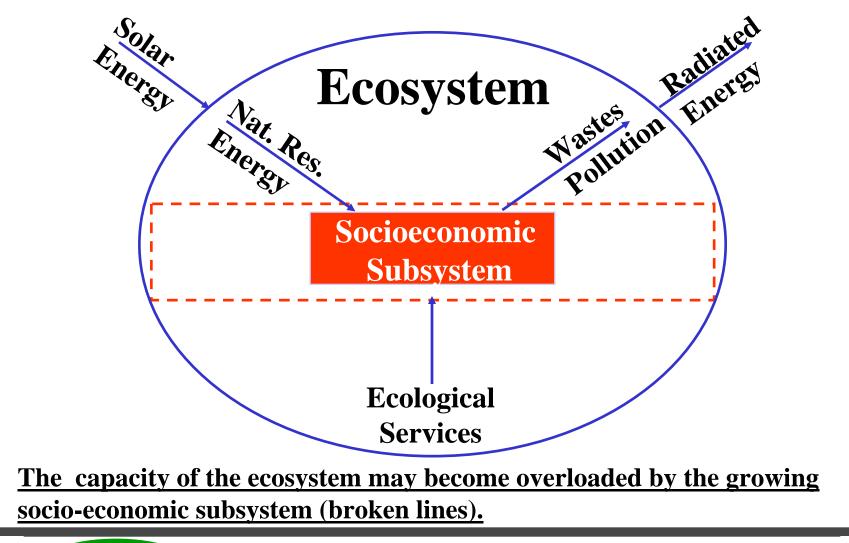
Sustainable Development Peak – including climate change (covered by clouds)

Making Development More Sustainable (MDMS) Lets move forward!! If we start climbing uphill now, we will reach the peak eventually Debating Sustainable Development and CC We cannot see the peak!! Let's first stop, discuss & debate how to locate it.

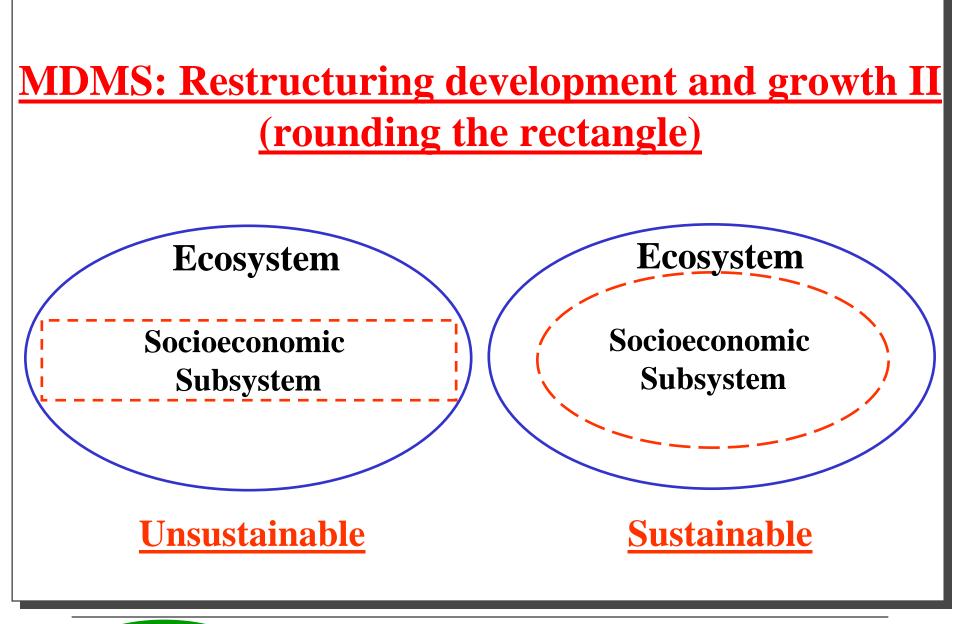
Many obviously unsustainable, carbon-intensive practices exist today. MDMS encourages us to eliminate them NOW. Examples include energy wastage and deforestation.



MDMS: Restructuring development and growth I







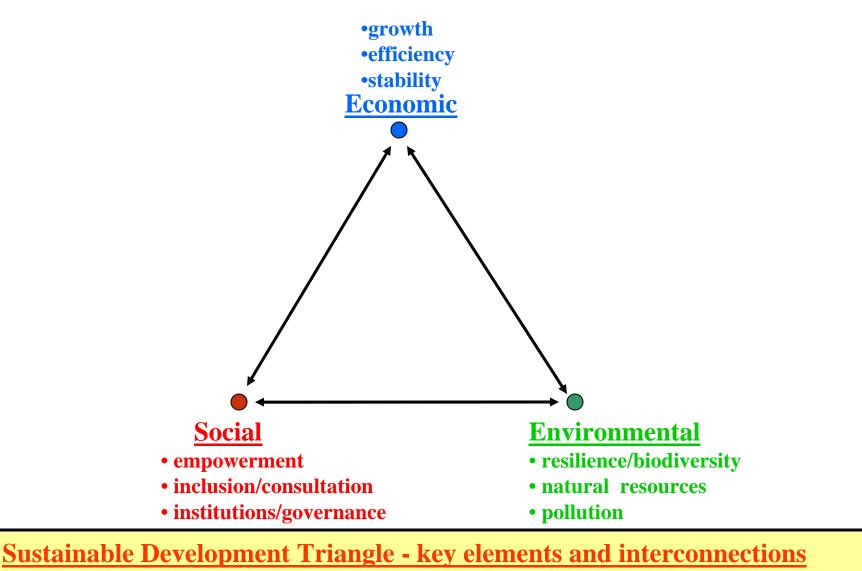


Integrating CC Policies into SD Strategy using Sustainomics

Core concepts and elements

- 1. Making development more sustainable (MDMS)
- 2. Sustainable development triangle
- **3. Transcending boundaries**
- 4. Full cycle application of integrative tools from data gathering to practical policy implementation

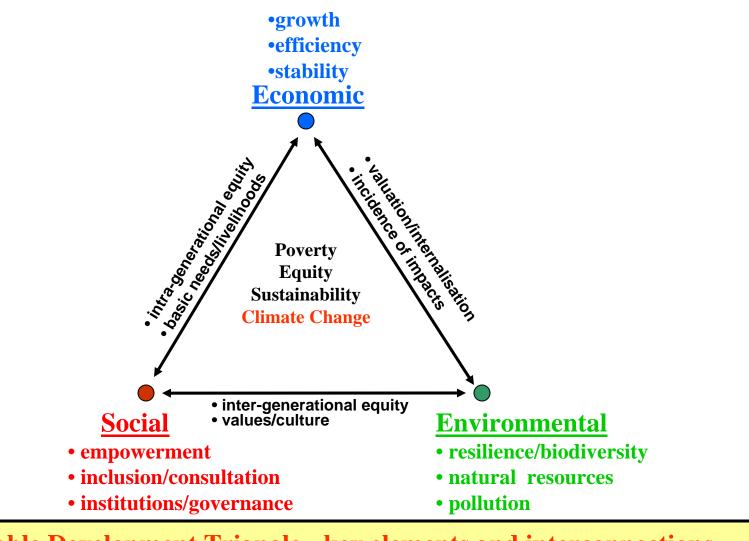




(corners, sides and centre)

Source: Munasinghe [1992], Rio Earth Summit





Sustainable Development Triangle - key elements and interconnections(corners, sides and centre)Source: Munasinghe [1992], Rio Earth Summit



Integrating CC Policies into SD Strategy using Sustainomics

Core concepts and elements

- 1. Making development more sustainable (MDMS)
- 2. Sustainable development triangle
- **3. Transcending boundaries**
- 4. Full cycle application of integrative tools from data gathering to practical policy implementation



Data can help Transcend Boundaries to Make Development More Sustainable

- Disciplinary
- Space
- Time
- Stakeholder
- Operational



Transcending disciplines to address SD issues

SD Issues

- social justice, equity, values and culture
 - institutions and governance
 - markets and prices
 - technologies and management
 - biological and physical resource base

Source: Munasinghe (2002), Int. J. of Sust. Dev.

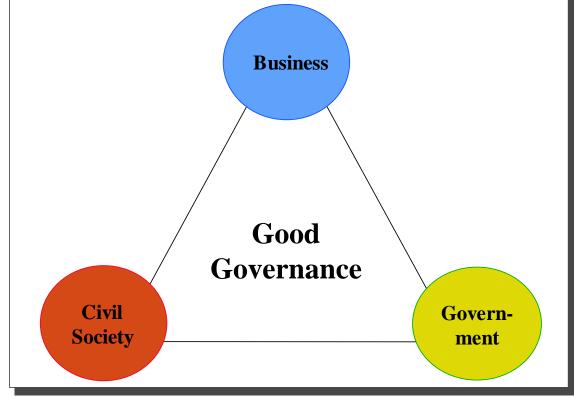


Munasinghe Institute for Development

Disciplines

Philosophy Sociology Anthropology Law Politics Economics Finance Management Engineering Ecology Natural Sciences

Data can help Transcend Stakeholder Boundaries to Ensure Cooperation for Sustainable Development



Not only **government**, but also **civil society** and **business** have a vital and balanced role to play in strengthening local, national and global citizenship

Source: Munasinghe (1992), Rio Earth Summit



Data to help Transcend Operational Boundaries

ACTION

Observations and Data

Concepts and Ideas

Models & Analyses

Interpretation of Results

Plans & Policies

Practical Implementation

ACTOR

Observers

Thinkers & Philosophers

Scientists & Analysts

Translators & Communicators

Decision Makers

Implementing Agents

Each stage of activity has a tendency to become compartmentalised

Seamless Cycle

Source: Munasinghe (2002), Int. J. of Sust. Dev.



Integrating CC Policies into SD Strategy using Sustainomics

Core concepts and elements

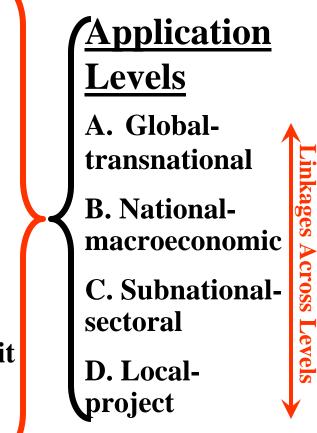
- **1. Making development more sustainable (MDMS)**
- 2. Sustainable development triangle
- **3. Transcending boundaries**
- 4. Full cycle application of integrative tools from data gathering to practical policy implementation



Integrative analytical tools and practical applications (Data can link across global, national and local levels)

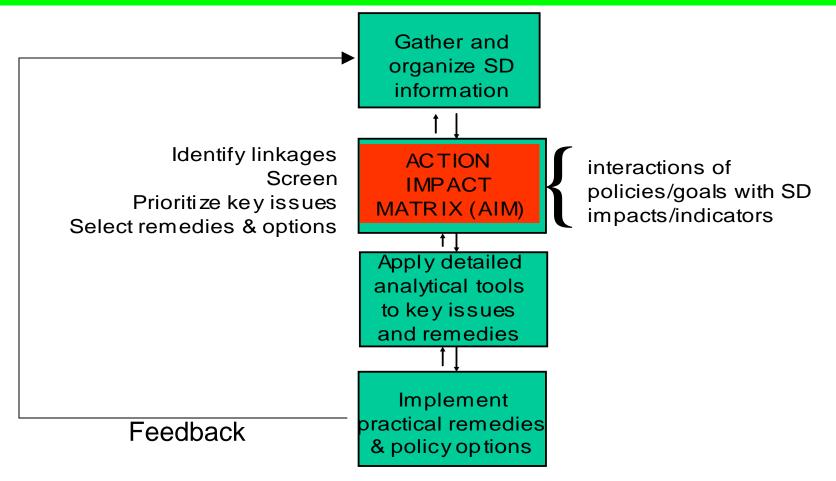
Integrative Analytical Tools

- 1. Restructuring Growth to Make Development More Sustainable (MDMS)
- 2. Optimisation and Durability
- 3. SD Analysis (Macro Level)
- 4. Action Impact Matrix (AIM)
- 5. Green Accounting (SEEA-SNA)
- 6. Integrated Models (IAM, CGE, etc.)
- 7. SD Analysis (Micro Level)
- 8. Multi-Criteria Analysis (MCA), Cost-Benefit Analysis (CBA) and Economic Valuation
- 9. SD Indicators



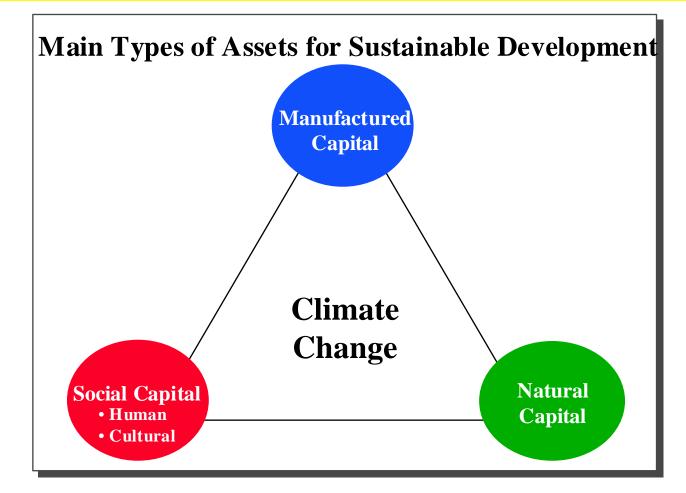


Integrative tools: Action Impact Matrix (AIM) <u>Key link from data gathering to practical policy application –</u> <u>requires multidisciplinary data</u>





Solution: Integrating across three dimensions of SD



Economic approach focuses on **optimality** - maximise growth Environmental and social approaches rely on **durability** - system health



Problem: Diverse Definitions of Sustainability

Economic approach focuses on **optimality** - maximise growth **Environmental** and **social** approaches rely on **durability** - system health

Economic: Maximum flow of income that could be sustained indefinitely, without reducing stocks of productive assets. Economic efficiency ensures both efficient resource allocation in production and efficient consumption that maximises utility.

Ecological: Preserving the viability and normal functioning of natural systems, including system health ability to adapt to shocks across a range of spatial and temporal scales. Defined by a comprehensive, multiscale, hierarchical, dynamic measure describing system resilience, vigour and organization.

Social: Maintaining the resilience of social systems and limiting their vulnerability to sudden shocks. Involves building social capital to strengthen cohesion, protecting cultural diversity and values, and improving inclusion and participation - especially of disadvantaged groups.



SD Indicators

- Social
- Environmental
- Economic
- Institutional

many indicators are available; thus choice is critical for specific task at hand



WHY ? is climate a threat to future human development Climate Change (CC) undermines Sustainable Development (SD) and unfairly penalizes the poor

HOW? can we better understand CC-SD links and identify specific issues Analyze how CC affects SD and vice versa using the Sustainomics framework

WHAT? are the practical solutions and policy options to be implemented that will integrate CC responses into SD strategy (from global to local levels) Many examples of good practice available. Improved statistics will play a key role.



Practical Application of Sustainomics to Complex <u>CC-SD Interactions</u> Global, National and Project Level Examples

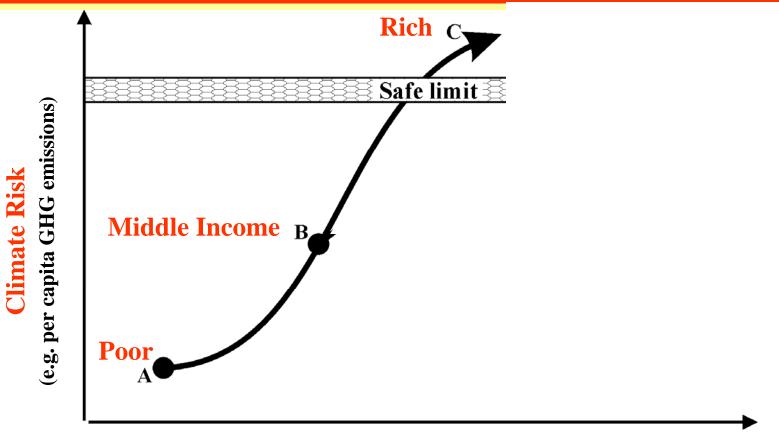


Making Development More Sustainable: "Tunneling" Framework for Reconciling Mitigation Burden and Right to Develop

Climate Change Responses and Sustainable Development need not be conflicting objectives



MDMS via "Tunneling" : Framework for Reaching Consensus on Climate Risk vs. Development Rights

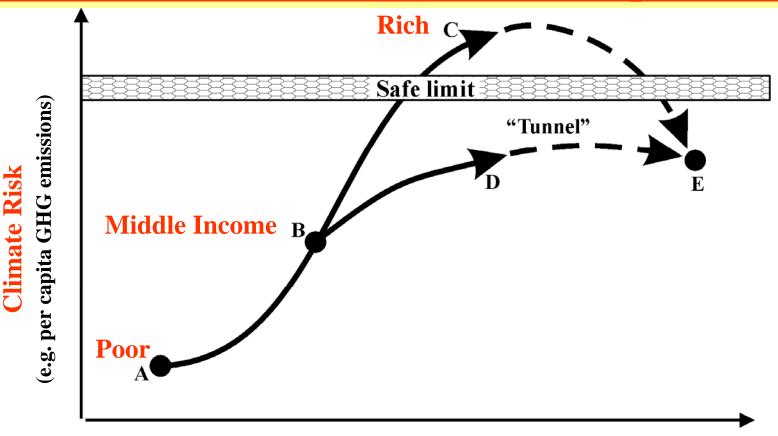


Development Level (e.g. per capita income)

Source: M. Munasinghe (1995) "Making Growth More Sustainable," Ecological Economics, 15:121-4.



MDMS via "Tunneling" : Framework for Reaching Consensus on Climate Risk vs. Development Rights



Development Level (e.g. per capita income)

Source: M. Munasinghe (1995) "Making Growth More Sustainable," Ecological Economics, 15:121-4.

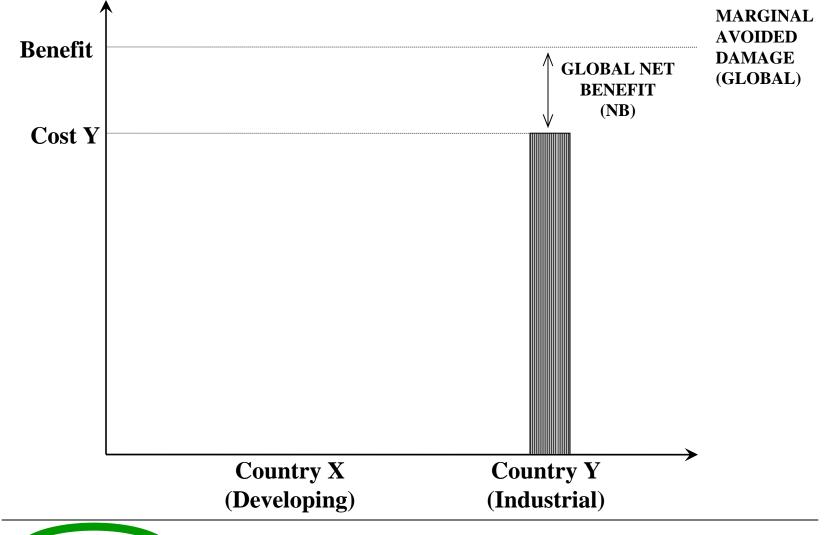


Specific Mitigation Mechanisms

Interplay of Economic Efficiency and Social Equity to Protect the Global Environment - Flexibility Mechanisms: Clean Development Mechanism (CDM), JI & Emissions Trading

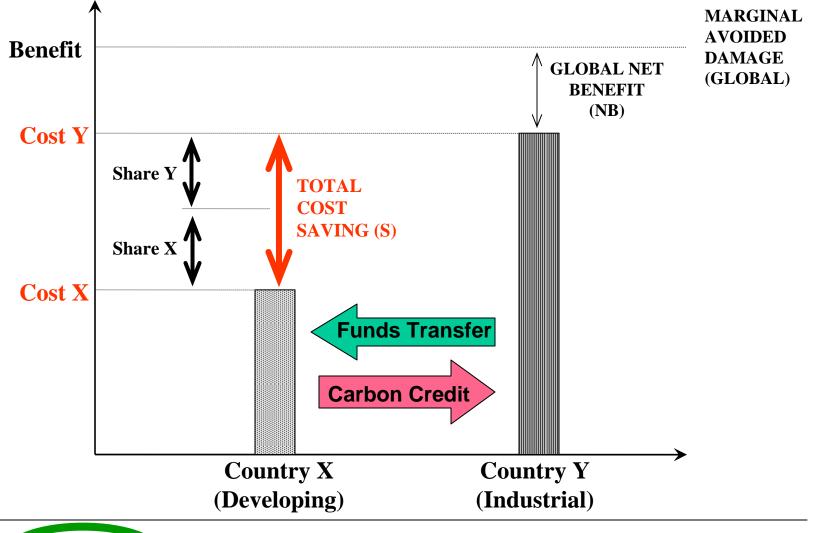


Interplay of Economic Efficiency and Social Equity to Protect Global Environment - CDM & JI: 1

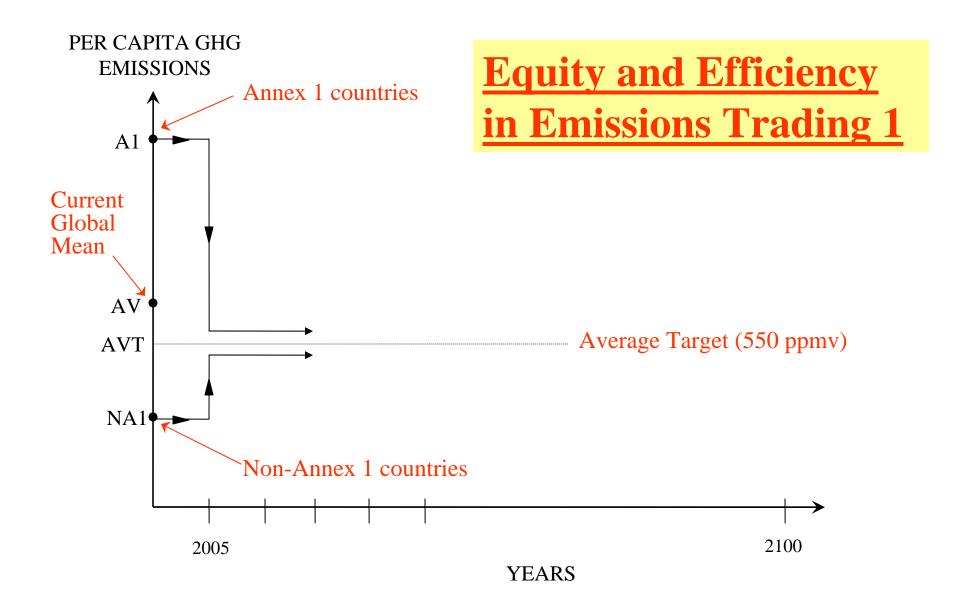




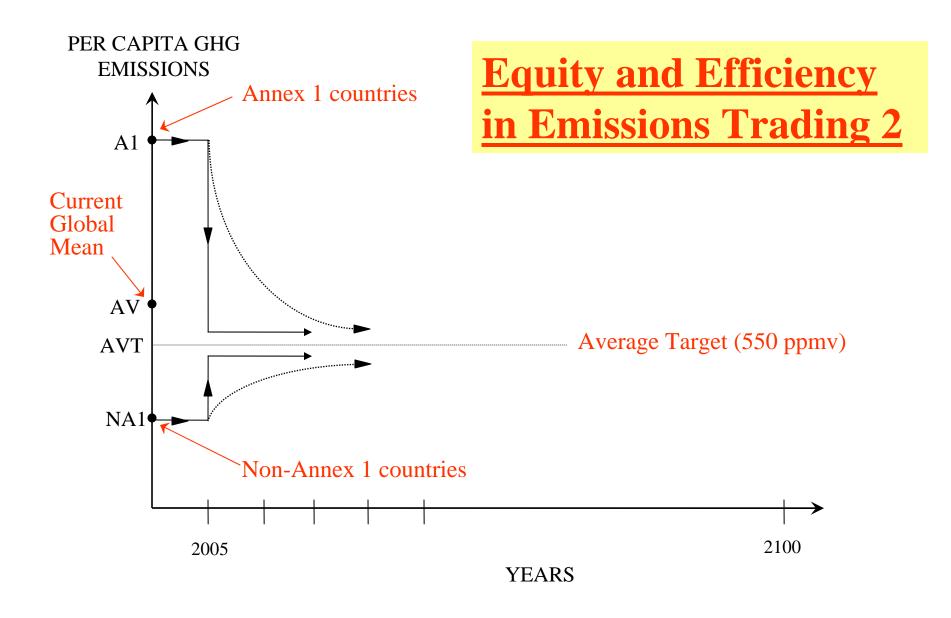
Interplay of Economic Efficiency and Social Equity to Protect Global Environment - CDM & JI: 2



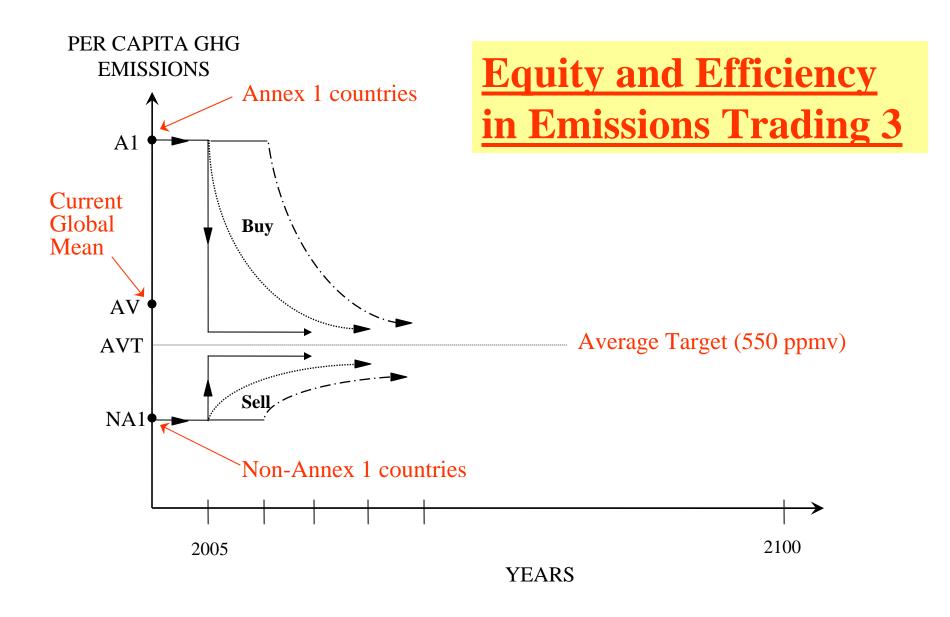














Country Level Actions

Integrating Climate Change Policies into National Sustainable Development Strategy

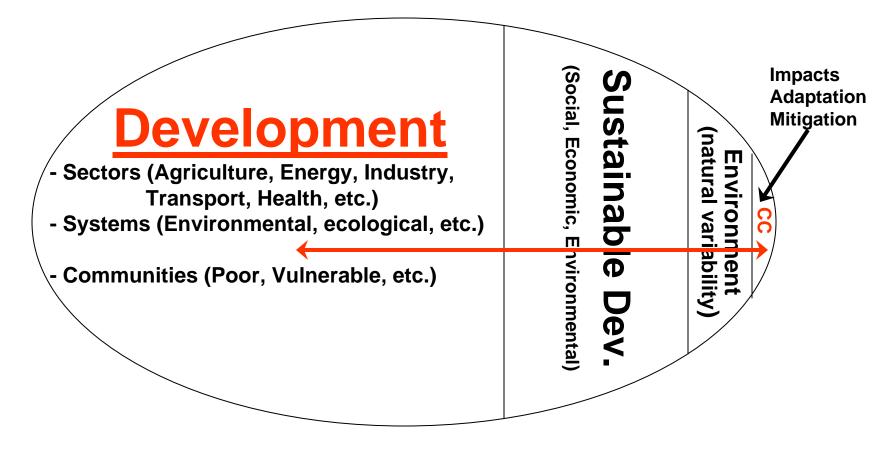


Typical Response Options for a National Climate Change Strategy

- **1. Grow Fast (reduce vulnerability to CC)**
- 2. Improve adaptive capacity (reduce impacts)
- **3. Mitigate (FX incentives needed to offset costs)**
- 4. Integrate CC-SD strategy by combining 1,2 & 3

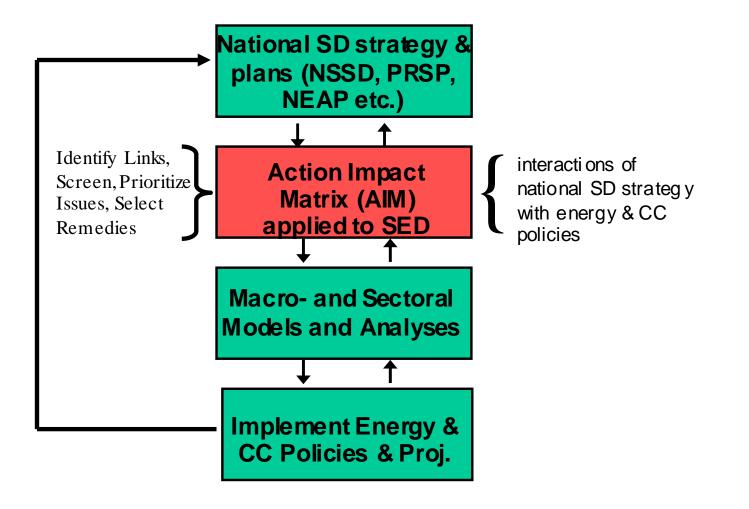


National Level CC-SD Links Decision makers see climate change as a minor element in the national sustainable development strategy





<u>Analysing SD-CC Interactions using the Action Impact</u> <u>Matrix (AIM) to Link Macro & Micro Levels</u>





Action Impact Matrix (AIM) Methodology

The AIM methodology may be used to better understand interactions among key elements, at the country-specific level:

(a) national development policies and goals;

(b) climate change adaptation (or mitigation) options.

First, the impacts of (a) on (b) are explored, in the context of both natural climate variability and additional effects of climate change. Then the reverse impacts of (b) on (a) are studied.

The AIM approach analyses key economic-environmental-social interactions to identify potential barriers to making development more sustainable (MDMS) - including climate change. It also helps to determine the priority macro strategies and micro policies in the economic, social and environmental domains, that facilitate implementation of adaptation and mitigation measures to address the impacts of climate change.

Thus, the AIM helps to integrate CC within SD. It has been used since the early 1990s to link macroeconomic policies and environment.



AIM Process

The AIM methodology relies on a fully participative stakeholder exercise to generate the AIM itself. Up to 50 experts are drawn from government, academia, civil society and the private sector, who represent various disciplines and sectors relevant to both sustainable development and climate change. In the initial exercise, they usually interact intensively over a period of about two days, to build a preliminary AIM. This participative process is as important as the product (i.e., the AIM), since important synergies and cooperative team-building activities emerge. The collaboration helps participants to better understand opposing viewpoints, resolves conflicts, and ultimately facilitates implementation of agreed policy remedies. On subsequent occasions, the updating or fine-tuning of the initial AIM can be done within a few hours by the same group, since they are already conversant with the methodology.



Building the AIM – Step 1: Identify Rows and Columns

<u>Row Headings:</u> key national macro-economic goals and policies. <u>Column Headings:</u> key vulnerable areas (VA), and associated economic, environmental and social indicators.

		Vulnerable Areas (VA)				
		Economic		Environmental	Social	
		(1) Agricultural output	(2) Industrial Activity	(3) Water Resources	(4) Health	
Dev. G	oals/Policies					
(A)	Growth					
(B)	Poverty alleviation					
(C)	Food Security					
(D)	Employment					



<u>Adaptation Effects on Development (VED-AIM) in Sri Lanka – CC</u> <u>Impacts and Effects of VA on Development Goals/Policies</u>

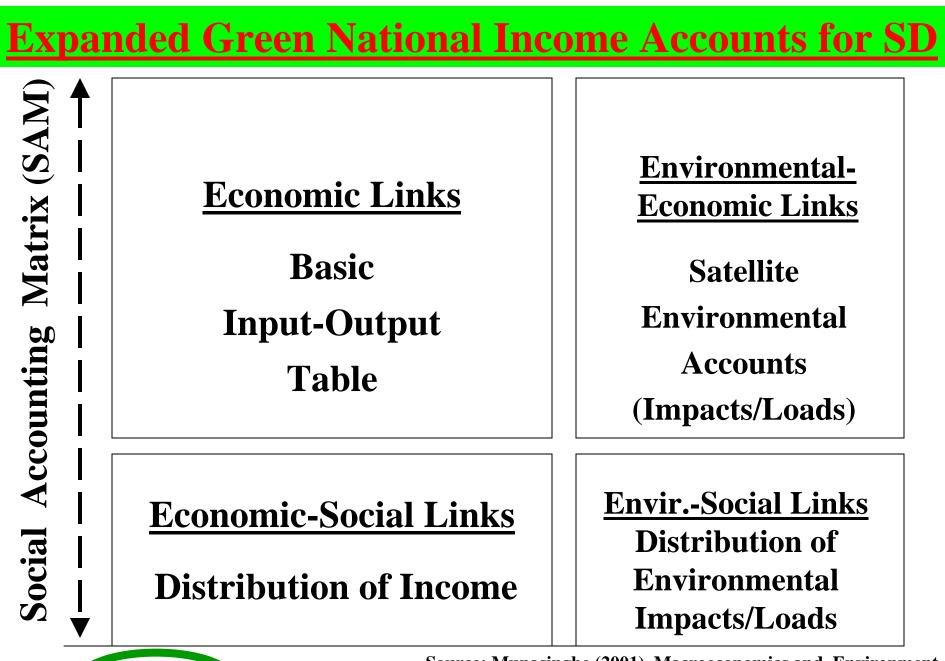
	Notation (VIA)										
		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
	neficial										
	rmful					Wet-					
-	3 High 2 Moderate				Bio-	lands					Induced
-					div. (flora	& coastl	Water	Poor			Indust ries &
1 Lov	w	Agric. Output	Hydro Power	Defore station	& fauna)	ecosy stems	resour ces	comm unities	Human health	Infra- struct.	Tour- ism
(S0)	Status (Nat. Variability)	-1	0	-2	-1	-1	-2	-1	0	2	2
(S1)	Status (+CC Impacts =>)	-2	-1	-2	-2	-2	-3	-2	-1	-1	-1
Dev. Goals/Policies (+CC											
Impa	<u>cts)</u>										
(A)	Growth	-1	-1	-1	-1	-1	-2	-2	-1	-1	-1
(B)	Poverty alleviation	-2	0	-1	-1	-1	-2	-2	-2	-1	-1
(C)	Food Security	-3	0	-1	-1	-1	-3	-1	-1	0	0
(D)	D) Employment		0	-1	0	-1	-2	-1	-2	-1	-2
(E)	Trade & Globalisation	-2	-1	0	0	0	-1	-1	0	-2	-1
(F)	Budget Deficit Reduction	-1	-1	0	0	0	0	0	-2	0	-1
(G)	Privatisation	0	1	1	0	0	1	0	0	-1	-1



Integration via SD Analysis at the Macroeconomic/Sectoral Level (general equilibrium analysis)

- 1. Macroeconomic/Sectoral Modeling
- 2. Environmental and Macroeconomic Analysis
- 3. Poverty/Income Distributional Analysis







MIND

Source: Munasinghe (2001), Macroeconomics and Environment

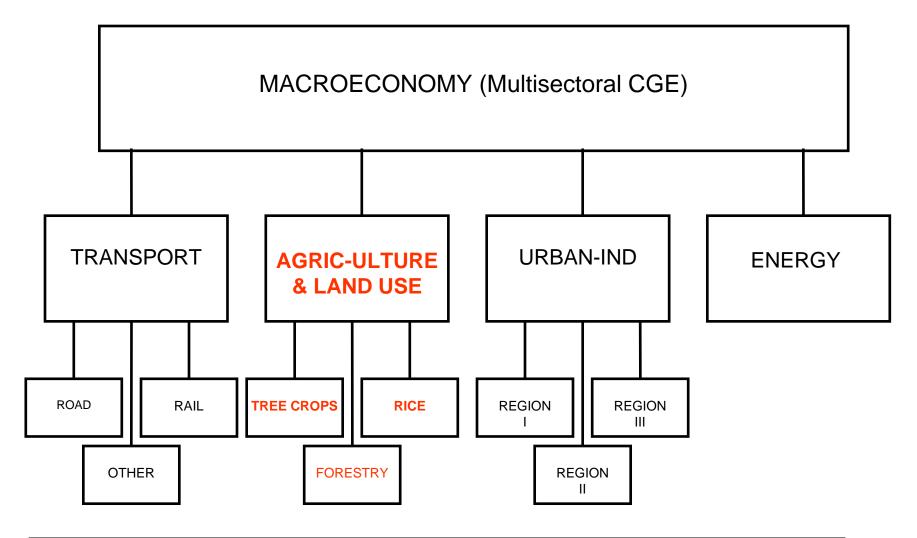
AIM Detailed Follow-up Study: Sector Example

Analysing Climate Change Impacts on Agriculture in Sri Lanka Using a Ricardian Model

Source: M. Munasinghe and S. Perera (1996)



Sri Lanka Integrated CC-SD Assessment Model





<u>Climate Model Predictions for</u> <u>Sri Lanka in 2050 (Downscaled GCM)</u>

Global Scenario	Period	Rainfall	Temperature
B1	NEM	Increase by 50 mm over the baseline	Max. temperature: increase by 0.8 ^o C Min. temperature : increase by 1.0 ^o C
B1	SWM	Increase by 350 mm over the baseline, especially over the Western slopes of the central hills	Max. temperature: increase by 0.8 ⁰ C Min. temperature : increase by 0.8 ⁰ C
A1F1	NEM	Increase by 70 mm over the baseline, especially over the Eastern slopes of the central hills	Max. temperature: increase by 1.1 ^o C Min. temperature : increase by 1.4 ^o C
A1F1	SWM	Increase by 520 mm over the baseline, especially over the Western slopes of the central hills	Max. temperature: increase by 1.1 ^o C Min. temperature : increase by 1.2 ^o C



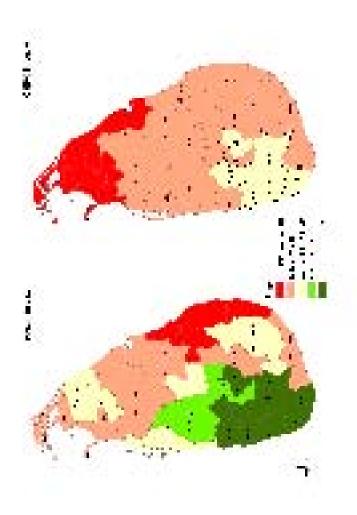
Impact on Sri Lanka national economy in 2050* - GDP effect small BUT equity effect larger

Сгор	Change of Total GDP in 2050 (%)	Change Agriculture GDP in 2050 (%)
Rice (dry zone – poorer)	-0.36	-2.46
Plantation Crops (wet zone – richer)	+0.10	+0.70
Rice + Plantation Crops	-0.26	- 1.76

*Note: Assuming the same economic structure in 2050



Sri Lanka Impacts: HAD3 and CSIRO models





<u>Some Key Policy Implications for</u> <u>Sri Lankan Decision Makers</u>

- **1. Overall impact** on agricultural output and national economy is modest, but some effects will emerge within next two decades
- 2. Food impact: potential risk to food security (rice)
- **3. Poverty impact on small farmers**
- 4. Equity impact: losers small rice farms in dry zone, gainers large export crop plantations in wet zone)
- **5. Demographic impact:** potential migration from dry to wet zone



Change in net agriculture income: Results of

various Ricardian models

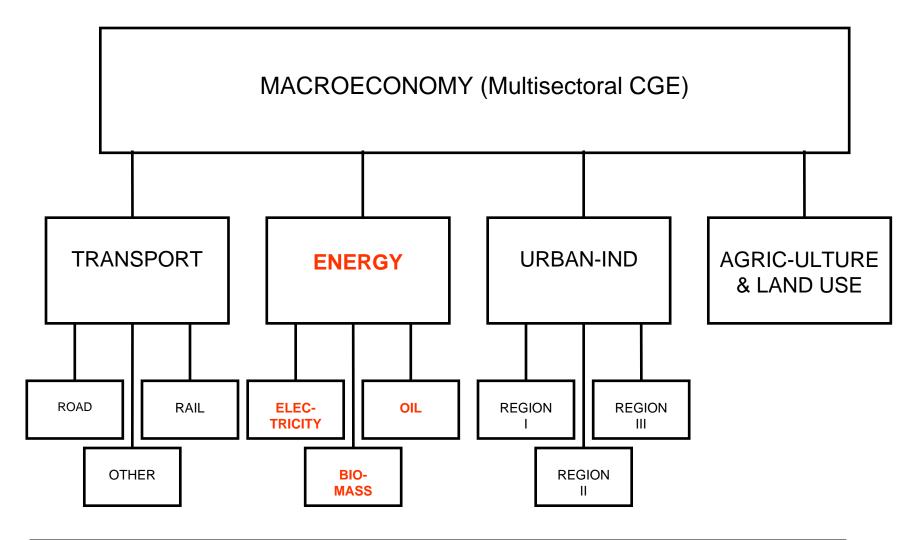
Country	Temperature rise $(^{0} C)$	Change in	Source
	plus 7% rainfall	net income	
	increase	(percent)	
Sri Lanka	2.0	-27	Basic model – Analysis 1 (this paper)
Sri Lanka	3.5	-46	Basic model – Analysis 1 (this paper)
Sri Lanka -	2.0	-10	Improved agricultural data - Analysis 2 (this
Paddy			paper)
Sri Lanka –	2.0	+39	Improved agricultural data - Analysis 2 (this
Plantation crops			paper)
Sri Lanka -	Temp.= $+1.1$ to $1.2 {}^{0}$ C	- 11.4	Improved agricultural and climate data -
Paddy	& Rainfall = $+70$ to 520		Analysis 2 (this paper)
	mm		
Sri Lanka -	Temp.= $+1.1$ to 1.2° C	+ 3.5	Improved agricultural and climate data -
Plantation crops	& Rainfall = $+70$ to 520		Analysis 2 (this paper)
	mm		
United States	2.0	-3 to +3	Mendelsohn, Nordhaus, and Shaw (1994)
India	2.0	-3 to -6	Sanghi, Mendelsohn, and Dinar (1998)
India	3.5	-3 to -8	Sanghi, Mendelsohn, and Dinar (1998)
India	2.0	-7 to -9	Kumar and Parikh (1998a)
India	3.5	-20 to -26	Kumar and Parikh (1998a)
Brazil	2.0	-5 to -11	Sanghi (1998)
Brazil	3.5	-7 to -14	Sanghi (1998)



National Level Example Energy Sector Policy and Pricing



Integrated Sustainable Energy Development Model

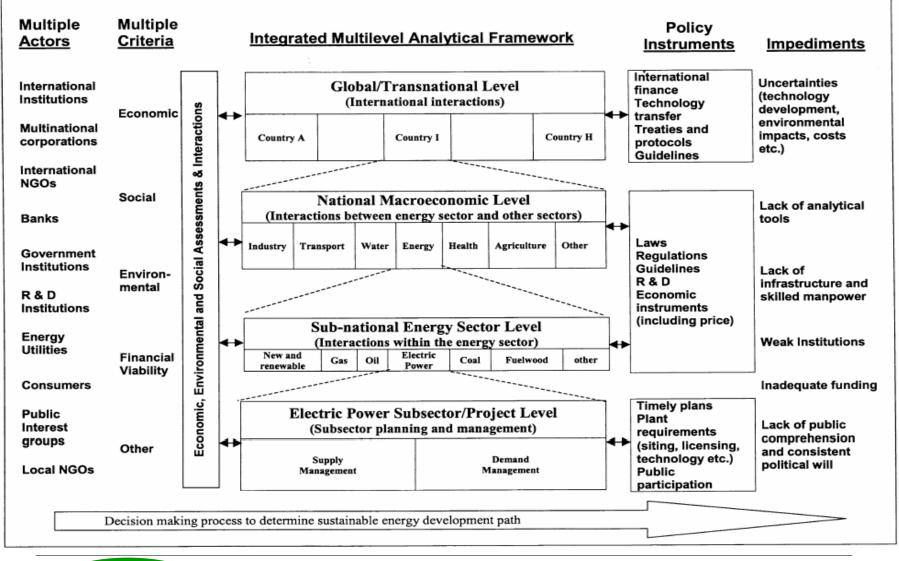




Sustainable Energy Development and Mitigation

Figure 8. Framework for sustainable energy development

Source: adapted from Munasinghe [1990].





Sustainable Energy Pricing: incorporates Economic, Environmental and Social Goals (requires variety of corresponding data)

- 1. Economic efficiency: prices based on long-run marginal cost to reflect scarcity e.g., rising oil prices
- 2. Environmental protection: prices incorporate (internalise) externalities

e.g., add air pollution taxes, carbon taxes, etc.

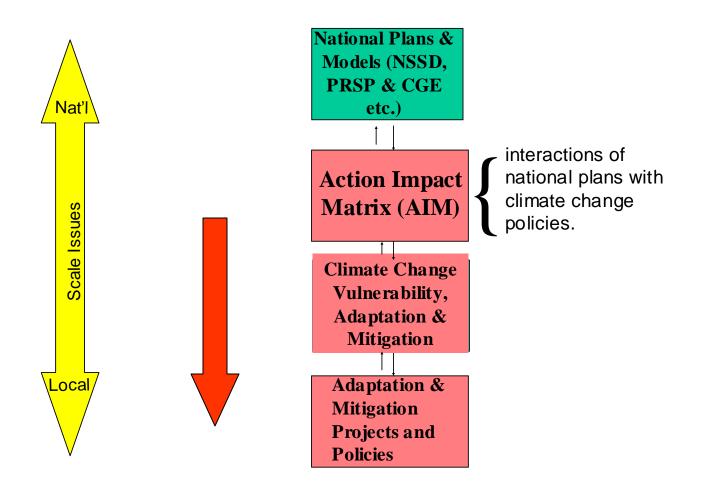
3. Social equity: subsidised prices to meet basic energy needs of the poor e.g., reduced or lifeline prices for minimum use by poor



Subnational-Sectoral and Local-Project Level Examples



Assessing links between development plans and adaptation and mitigation: AIM-Micro/Project Linkage Downwards



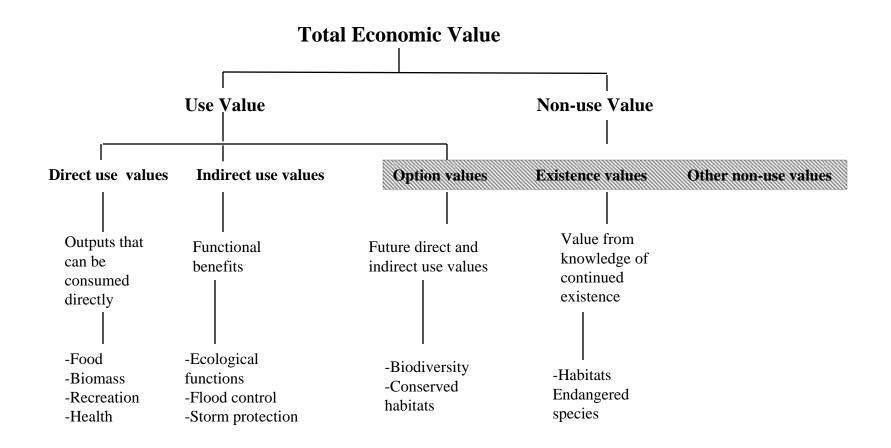


<u>Sustainable Development Assessment (SDA)</u> (partial equilibrium analysis at sector/project level)

- 1. Economic/Financial Assessment (CBA)
- 2. Environmental Assessment (EA)
- **3. Social Assessment (SA)**
- 4. Poverty Assessment (PA)
- 5. Technical Assessment (TA)

Choice of appropriate SD indicators is vital for SD Assessment





Decreasing tangibility of value to individuals

<u>Categories of economic values attributed to environmental assets</u> (examples from a tropical rain forest).



Techniques for economically valuing environmental impacts Valuation of multiple, interdependent environmental services across a range of

Valuation of multiple, interdependent environmental services across a range of stakeholders, is the most useful, but also more difficult.

	TYPE OF MARKET				
BEHAVIOUR TYPE	Conventional market	Implicit market	Constructed market		
Actual Behaviour	Effect on Production	Travel Cost Wage Differences	Artificial market		
	Effect on Health Defensive or Preventive Costs	Property Values Proxy Marketed Goods Benefit Transfer			
Intended Behaviour	Replacement Cost Shadow Project		Contingent Valuation		

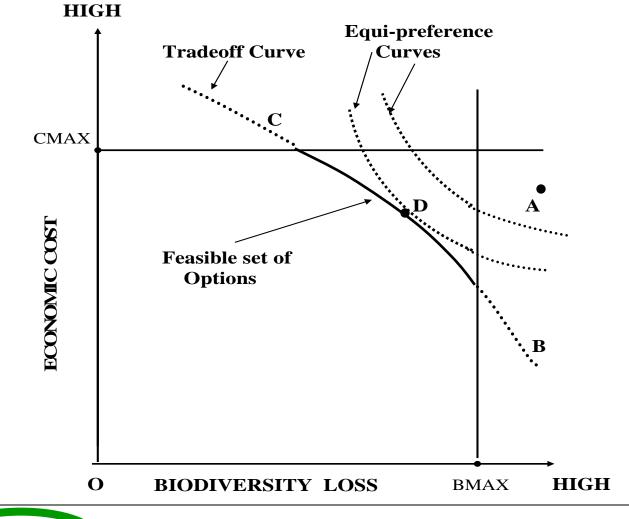


Munasinghe Institute for Development

Source: Munasinghe (1992), Rio Earth Summit

Simple Multi-criteria Analysis (MCA)

Source: Adapted from Munasinghe (1992).





Project Level Example

Assessing economic, social and ecological indicators for small hydro in Sri Lanka

<u>Primary Source:</u> Morimoto R., and Munasinghe M. (2005) "Small hydropower projects and sustainable energy development in Sri Lanka", *Int. Journal of Global Environmental Issues*, Vol.4.

<u>Summary:</u> Munasinghe, M. (2002) "The sustainomics trans-disciplinary meta-framework for making development more sustainable: applications to energy issues", *Int. J. of Sustainable Dev.*, Vol.4, No.2, pp.6-54.



Overview of study

- Energy affects all three dimensions of sustainable development.
- Reviews linkages between potential impacts of energy production and consumption on sustainable development,.
- Multi-criteria analysis used to assess the role of small hydroelectric power projects in sustainable energy development.
- 3 key variables:

Economic - electricity supply costs, *Social* - numbers of people resettled, *Environmental* - biodiversity loss

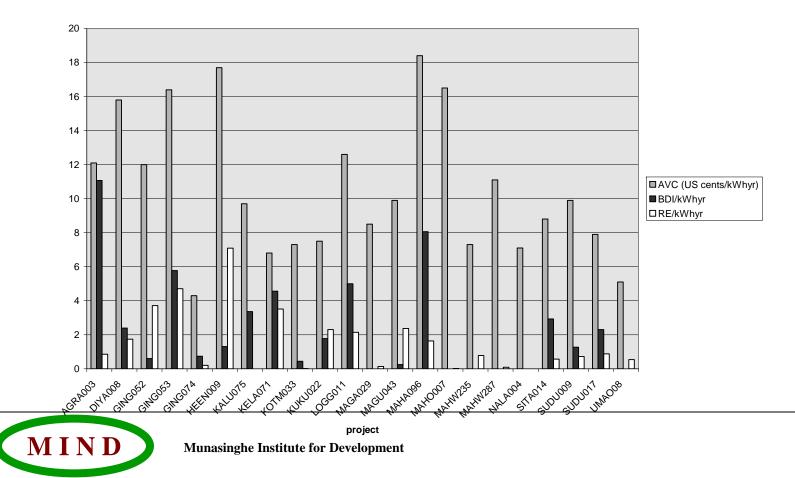
- Analysis helps policy-makers compare and rank project alternatives more easily and effectively.
- The multi-criteria analysis, which includes environmental and social variables, supplements cost benefit analysis which is based on economic values alone.



Project Level:

Economic, social and ecological indicators for small hydro in Sri Lanka

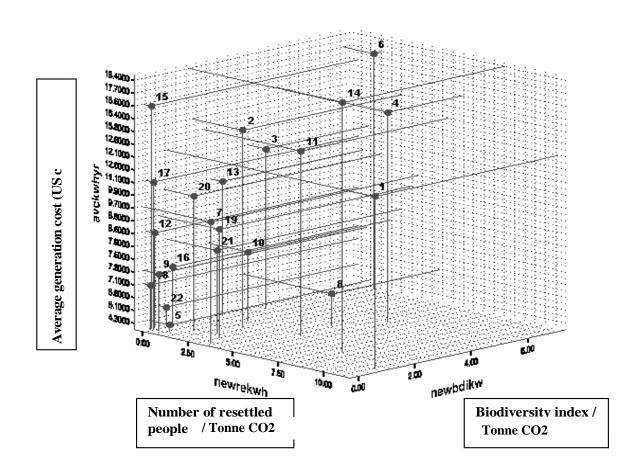
Average generation costs (AVC), biodiversity index (BDI), and number of resettled people (RE) by hydroelectric project. All indices may be scaled per tonne of CO2 mitigated per year. Numbers of people resettled and the biodiversity index are scaled for convenience (by the multipliers 10⁻⁵ and 10⁻⁹ respectively). Values at the top of the graph indicate the annual energy generation in gigawatt hours (GWh).



28 11 159 210 209 20 149 114 390 512 22 78 161 34 50 83 42 18 123 79 113 143

Three dimensional MCA of SD indicators of small hydro

Figure 5. Three dimensional MCA of sustainable development indicators for various hydropower options. Source: Morimoto, Munasinghe and Meier [2000]





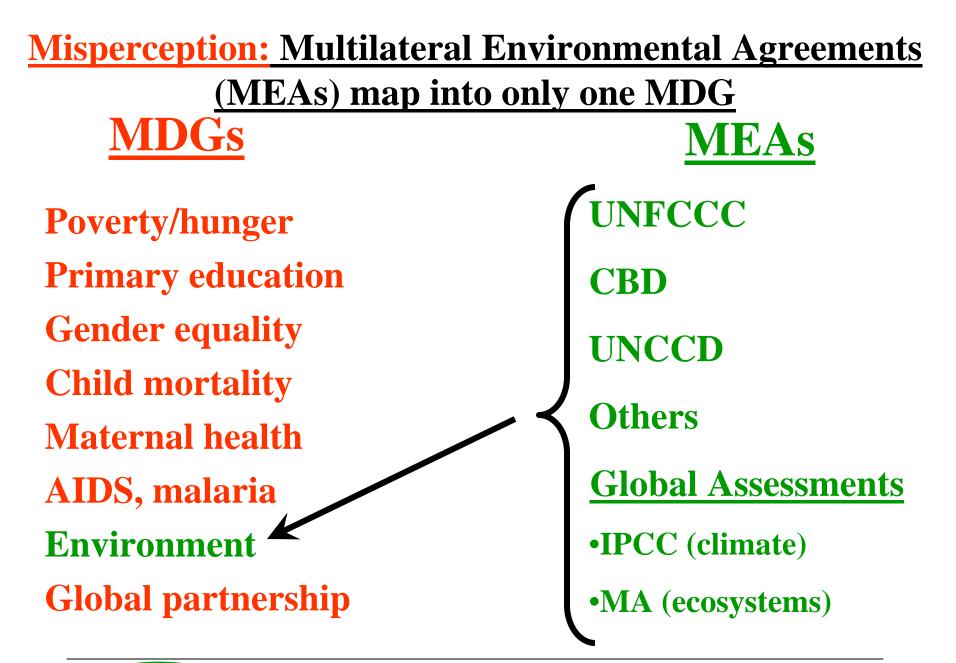
Conclusions of Study

- MCA helps policy-makers compare project alternatives more easily and effectively
- Looks at all aspects of project (social, environmental and economic) unlike CBA which emphasises economic aspects.



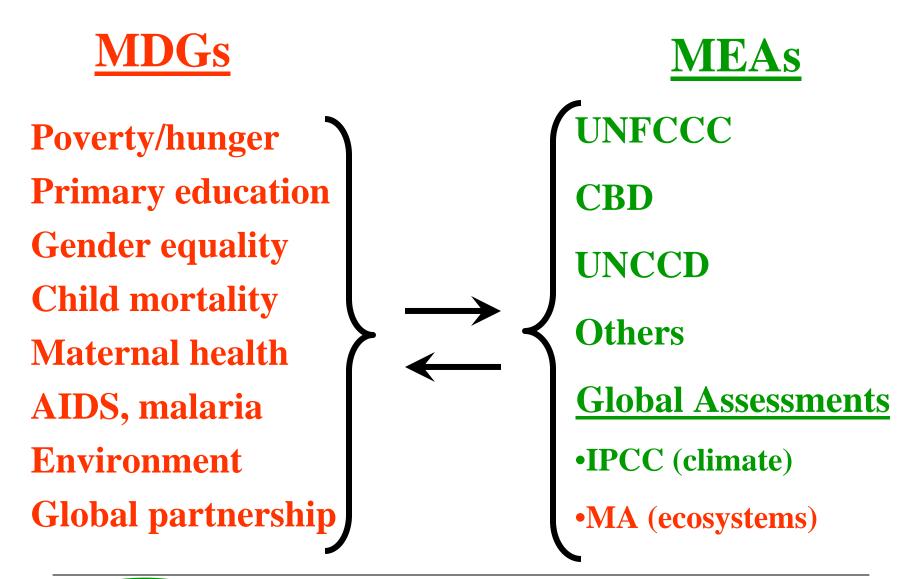
Linking and Coordinating the Millennium Development Goals (MDG) with Multilateral Environmental Agreements (MEA) & Issues







All MEAs & MDGs interact multiply, both ways





Misperception: Ecosystems map into only one MDG

MDG

Poverty/hunger Primary education Gender equality Child mortality Maternal health AIDS, malaria Environment Global partnership **Millenium Ecosystem**

Assessment (MA)

Freshwater Systems

Marine and Coastal Systems

Forests and Woodlands

Drylands

Island Systems

Mountain Systems

Polar Systems

Cultivated Systems

Urban Systems

Other Systems



All Ecosystems & MDGs interact multiply, both ways



Poverty/hunger Primary education Gender equality Child mortality Maternal health AIDS, malaria Environment Global partnership **Millenium Ecosystem**

Assessment (MA)

Freshwater Systems

Marine and Coastal Systems

Forests and Woodlands

Drylands

Island Systems

Mountain Systems

Polar Systems

Cultivated Systems

Urban Systems

Other Systems



Sri Lanka AIM: Impact of Dev. Policies on Critical Ecosystems

	f	► Critical Ecosystems and Services					
	I	(1)	(2)	(3)	(4)	(5)	(6)
		Forests	Managed Ecosyst. 1 (grain)	Managed Ecosyst. 2 (tree crops)	Coastal & Marine Systems	Wetlands	Water Resources
	(S) Status	-2	-1	0	-1	-1	-1
Dev. Goals/Policies							
(A)	Growth				-2		
(B)	Poverty alleviation	+2					
(C)	Food Security						
(D)	Employment					+1	
(E)	Trade & Globalisation						
(F)	Budget Deficit Reduction						
(G)	Privatisation						



M IEN 3 High 2 = Madaistaghe Instruite Manue velopment ive impact/status; Plus (+) = positive impact/status

WHY ? is climate a threat to future human development Climate Change (CC) undermines Sustainable Development (SD) and unfairly penalizes the poor

HOW ? can we better understand CC-SD links and identify specific issues Analyze how CC affects SD and vice versa using the Sustainomics framework

WHAT? are the practical solutions and policy options to be implemented that will integrate CC responses into SD strategy (from global to local levels) Many examples of good practice available. Improved statistics will play a key role.



Optimistic Take Home Message

Climate change and sustainable development are interlinked problems posing a serious challenge to us all. Although the issues are complex and serious, both problems could be solved together, provided we begin now. We know enough already to take the first steps towards making development more sustainable, that will transform the risky "business-as-usual" scenario into a safer and more secure future.

Governance and political systems worldwide must also ADAPT to CC !

Data experts and statisticians can play a key role in the CC-SD transition - mobilising data, identifying & framing the issues, finding solutions, and implementing them.



Ancient Pali Blessing from Sri Lanka about Making Development More Sustainable

"DEVO VASSATU KALENA SASSA SAMPATTI HETU CA PHITO BHAVATU LOKO CA RAJA BHAVATU DHAMMIKO"

"May the rains come in time, May the harvests be bountiful May the people be happy and contended May the king be righteous"

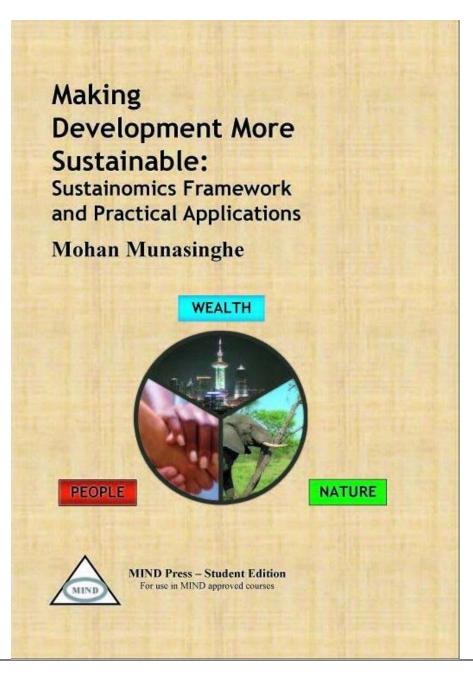
Even in ancient times, a favourable environment, economic prosperity, social stability, and good governance, were well recognised as key factors for making development more sustainable.



Suggestions for Further Information

- 1. Munasinghe, M. (2007) *Making Development More Sustainable: Sustainomics Framework and Practical Applications*, MIND Press, Munasinghe Institute for Development, Colombo.
- 2. Munasinghe, M., and Swart, R. (2005) *Primer on Climate Change and Sustainable Development*, Cambridge University Press, UK. –translated into Chinese
- 3. MIND (2005) *Action Impact Matrix (AIM) Application to Climate Change - Users Guide*, Munasinghe Institute for Development, Colombo.
- 4. Website URL: <www.mindlanka.org>

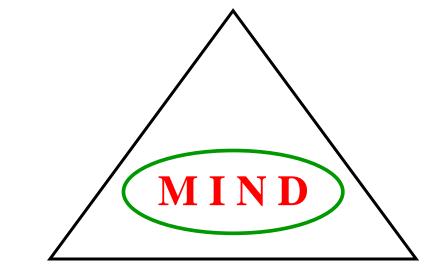








Environment



Society

Economy

Munasinghe Institute for Development

"making development more sustainable - MDMS"

10/1 De Fonseka Place, Colombo 5, Sri Lanka Phone: +9411-255-1208; Fax: +9411-255-1608 E-mail: <MIND@mindlanka.org> ; Web: <www.mindlanka.org>



MIND was established in the new millennium as a private, non-profit organization, to play a key role in nurturing communities of stakeholders and scholars to address major issues of Sustainable Development (SD) worldwide. MIND aims to explore viable means of achieving this goal in Sri Lanka and elsewhere without compromising social, economic, and environmental integrity.



MIND PROGRAMMES

• Awards

Research fellowships, Scholarships, MIND Sustainable Support Service (MS3), Book donations

• Research & Training

Training workshops/expert meetings Applied research studies and evaluations UN "Centre of Excellence" for Asia in the Climate Change Capacity Development (C3D) network of the United Nations Institute for Training and Research (UNITAR).





MIND CC-SD Training Course, CMA, Beijing, July-Aug, 2006 270 Senior Chinese Officials



0 0 05 .02.200 3:24

MIND SD Course, Delhi, Feb. 2007 25 Senior Indian Civil Service Officers





SD Full Course, FES, Yale University, New Haven, 2004-5 <u>24 Graduate Students</u>





