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Note

The designations employed and the presentation of the material in the present publication do not imply the expression of any opinion whatsoever on the part of the United Nations concerning the legal status of any country or of its authorities, or the delimitations of its frontiers. The term “country” as used in this report also refers, as appropriate, to territories or areas. The designations of country groups are intended solely for statistical or analytical convenience and do not necessarily express a judgement about the stage reached by a particular country, territory or area in the development process. Mention of the names of firms and commercial products does not imply endorsement by the United Nations. The symbols of United Nations documents are composed of capital letters and numbers.
Preface

At its forty-eighth session in March 2017, the United Nations Statistical Commission reaffirmed the importance of Statistical Business Registers, underlined its foundational role in the production of economic statistics, and stressed the continued need for capacity building activities on Statistical Business Registers in developing countries. The Commission endorsed the proposal to draft and publish the *United Nations Guidelines on Statistical Business Registers* based on existing regional guidelines, notably the *Guidelines for Statistical Business Registers* of the Economic Commission for Europe and broadening the scope of the guidelines by addressing the specific needs of countries with less-developed statistical systems. In particular, the Commission requested that the global guidelines incorporate practical guidance and country cases applicable to a broad range of statistical systems (E/2017/24, chap. I.C, decision 48/114). Furthermore, The Commission entrusted the preparation of the global guidelines to the Committee of Experts on Business and Trade Statistics.

These Guidelines are the results of a preparation process which started with the identification of a list of issues that needed to be updated from Guidelines for Statistical Business Registers of the Economic Commission for Europe. The list of issues addressed issues relevant for developing and maintaining statistical business registers in less-developed statistical systems, characterised by a large informal sector and data collection practices using business surveys to complement the limited availability of administrative data. The issues also included the choice of statistical units and the role of multinational enterprises (MNEs) in the context of globalization. This list was prepared by the Committee of Experts through an online consultation and further discussion during its first meeting of the Committee in Mexico in June 2018. The list of issues is included in the summary report of the first meeting of the Committee. Contributions from experts were collected and discussed during an ad-hoc meeting organized back-to-back with the twenty-sixth meeting of the Wiesbaden Group in September 2018.

The draft *United Nations Guidelines for Statistical Business Registers* were circulated for global consultation during the period from January to February 2019. Comments received during the consultation were carefully reviewed and included in the final version. The United Nations Guidelines were endorsed by the United Nations Statistical Commission at its fiftieth session in March 2019. The Commission also encouraged countries to use the guidelines when establishing and maintaining their statistical business registers.

Statistical Business Registers are the backbone of the statistical system. They play a central role in the production of official statistics, both in terms of the way the statistics are produced and in terms of the quality of the statistics that draw on information from them. The United Nations Guidelines reflect the global recognition by the international statistical community of the importance of Statistical Business Registers and they will be the basis for the formulation of technical assistance programmes to strengthen Statistical Business Registers in countries.
Acknowledgements

The United Nations Guidelines on Statistical Business Registers were prepared by the United Nations Committee of Experts on Business and Trade Statistics with the support of, and in collaboration with, the Statistics Division of the Department of Economic and Social Affairs. The following experts contributed to the drafting of the additional country examples: Luisa Ryan (Australia), Francisco de Souza Marta (Brazil), Tammy Hoogsteen (Canada), Zhuo Wang (China), Sayda Morera (Colombia), Zrinka Pavlović (Croatia), Søren Schiønning Andersen, Jens Christian Ring and Steen Eiberg Jørgensen (Denmark), Neveen Osama and Mennat Allah Mohamed Mossad Abou Hasswa (Egypt), Pierrette Schuhl (France), Gogita Todradze (Georgia), Lien Sukarni, Tri Listianingrum, Wiling Alh Maha Ratri, and Irin Kamaratih Arsiani (Indonesia), Leesha Delatie-Budair (Jamaica), Set Fong Cheung Tung Shing (Mauritius), Gerardo Durand (Mexico), D. Oyunbileg (Mongolia), Rico Konen (the Netherlands), Anne Abelsæth (Norway), Cristina Neves (Portugal), Sagaren Pillay Marietha Gouws (South Africa), Priyadarshana (Sri Lanka), Saleh Alkafris (State of Palestine), David Ackermann, Livio Lugano and Fabio Tommasini (Switzerland), Atef Ouni (Tunisia), Andrew Allen (United Kingdom), William C. Davie (United States), Nikko Angelo Antonio (Asian Development Bank), Merja Riitta Rantala, Biliana Branska-Lateva and Carsten Olsson (Eurostat), Manpreet Singh (ILO), Alicia Hierro (IMF), Rami Peltola and Carsten Boldsen (UNECE).

The Statistics Division is grateful to all the experts for their work, their countless contributions and their very active participation in the preparation of the Guidelines. The Statistics Division is also grateful to the countries and organizations that provided valuable comments during the worldwide consultation.

The United Nations Guidelines on Statistical Business Registers are heavily based on the 2015 UNECE Guidelines on Statistical Business Registers. The Statistics Division is grateful to the original editor, authors and contributors of the 2015 UNECE Guidelines on Statistical Business Registers and in particular the colleagues at UNECE for their collaboration.

The Guidelines were prepared by a team within United Nations Statistics Division, consisting of Ronald Jansen, Ilaria Di Matteo, and Zhiyuan Qian. Norbert Rainer provided indispensable and critical substantive input and support during the drafting and review process as consultant. The Guidelines were prepared under the overall responsibility of Ivo Havinga, Chief of the Economic Statistics Branch of the United Nations Statistics Division.
# List of abbreviations and acronyms

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Full Form</th>
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<tbody>
<tr>
<td>ABS</td>
<td>Australian Bureau of Statistics</td>
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<td>ADB</td>
<td>Asian Development Bank</td>
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<tr>
<td>AfDB</td>
<td>African Development Bank</td>
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<tr>
<td>BOP</td>
<td>Balance of Payments</td>
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<td>BPS</td>
<td>Central Bureau of Statistics in Indonesia, also known as Statistics Indonesia</td>
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<td>CAPMAS</td>
<td>Central Agency for Public Mobilization and Statistics of Egypt</td>
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<tr>
<td>CBS</td>
<td>Dutch Central Bureau of Statistics, also known as Statistics Netherlands</td>
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<tr>
<td>CES</td>
<td>Conference of European Statisticians</td>
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<tr>
<td>DANE</td>
<td>National Administrative Department of Statistics of Colombia</td>
</tr>
<tr>
<td>ESA</td>
<td>European System of Accounts</td>
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<tr>
<td>EU</td>
<td>European Union</td>
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<tr>
<td>FATS</td>
<td>Foreign AffiliTe Statistics</td>
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<td>FDI</td>
<td>Foreign Direct Investment</td>
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<tr>
<td>FSO</td>
<td>Federal Statistical Office of Switzerland</td>
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<tr>
<td>GDP</td>
<td>Gross domestic product</td>
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<tr>
<td>GEOSTAT</td>
<td>National Statistics Office of Georgia</td>
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<tr>
<td>GGH</td>
<td>Global Group Head</td>
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<tr>
<td>GLEIF</td>
<td>Global Legal Identifier Foundation</td>
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<tr>
<td>GSBPM</td>
<td>Generic Statistical Business Process Model</td>
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<tr>
<td>GSIM</td>
<td>Generic Statistical Information Model</td>
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<tr>
<td>GVC</td>
<td>Global value chains</td>
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<tr>
<td>HC</td>
<td>Holding company</td>
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<tr>
<td>HO</td>
<td>Head office</td>
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<tr>
<td>IBGE</td>
<td>Brazilian Institute of Geography and Statistics</td>
</tr>
<tr>
<td>ICLS</td>
<td>International Conference of Labour Statisticians</td>
</tr>
<tr>
<td>ILO</td>
<td>International Labour Organization</td>
</tr>
<tr>
<td>IMF</td>
<td>International Monetary Fund</td>
</tr>
<tr>
<td>INEGI</td>
<td>National Institute of Statistics and Geography of Mexico</td>
</tr>
<tr>
<td>INS</td>
<td>National Institute of Statistics of Tunisia</td>
</tr>
<tr>
<td>INSEE</td>
<td>French National Institute of Statistics and Economic Studies</td>
</tr>
<tr>
<td>ISIC</td>
<td>International Standard Industrial Classification of All Economic Activities</td>
</tr>
<tr>
<td>ISTAT</td>
<td>Italian National Institute of Statistics</td>
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</table>
ISWGNA  Inter-Secretariat Working Group on National Accounts
KAU  Kind-of-activity unit
LEI  Legal Entity Identifier
LKAU  Local kind-of-activity unit
MNE  Multinational enterprise group
NCB  National central bank
NBS  National Bureau of Statistics of China
NOE  Non-observed economy
NPISH  Non-profit institution serving households
NSO  National statistical office
OECD  Organisation for Economic Cooperation and Development
PCBS  Palestinian Central Bureau of Statistics
R&D  Research & Development
SBR  Statistical business register
SEEA  System of Environmental and Economic Accounts
SNA  System of National Accounts
SPE  Special purpose entity
SSA  Statistics South Africa
SSB  Statistics Norway
UCI  Ultimate Controlling Institutional Unit
UNECE  United Nations Economic Commission for Europe
VAT  Value added tax
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Chapter 1
Introduction

1.1 Context

1.1 In considering national and international economic policy actions, statistical data are an important input for analysts, researchers and politicians. Also the general public are interested in the status and development of the economy as they are part of the economic system being consumers, entrepreneurs, employers or employees. Therefore, the production of high-quality official economic statistics is an important task of national statistics offices (NSOs). Business and economic statistics cover a broad area of statistics ranging from economic censuses and other structural information to production statistics, foreign trade and foreign affiliates statistics, research and development (R&D) and innovation statistics, as well as business cycle indicators, production indices, price indexes and various other types of statistical domains. Also the production of national accounts data for analysis from a macro-economic point of view is part of the economic statistical system of a country.

1.2 The demand for economic statistics is growing in all countries as well as at international level. To a large extent this is the result of the fact that economies have become more complex, with increasing division of labour both at national and at global level. To remain relevant and to meet user needs, economic statistics should, therefore, cover new areas and should provide more detailed information about activities and variables. There is also a general need to improve timeliness, coherence and reliability at both national and international level.

1.3 While business statistics should achieve these new and enlarged goals, it should do so in an efficient way and with a response burden as low as possible. This means efforts must be made to modernise the production processes, to use administrative data to reduce survey burden, to redesign survey systems, to harmonize surveys and variables, to comprehensively link administrative data and survey sources, and to cooperate more closely with administrative authorities on a continuous basis to improve the quality of the statistical business register (SBR). Better consistency between the various statistical areas at national and international level has also become a much more important goal than it was in the past, when the economic development was less effected by international dependencies, and the globalisation of production and markets was at a lower level.

1.4 In all these developments of business statistics the SBR plays a key role. Therefore, the challenges of current and future business statistics are at the same time also challenges for the SBR. The SBR delivers the basic information for conducting economic surveys by providing the populations of statistical units and their characteristics. Further, the SBR provides links to administrative units and registers, thus enabling the use of administrative data for statistical purposes. It also provides unique identifiers enabling linkages at the micro-level across statistical domains as needed.

1.5 High quality business statistics depend on high quality SBR. A high quality SBR fulfils the user needs in an optimal way, and is based on international concepts, definitions and classifications. Thus, it serves as the basis for international harmonisation of economic statistics in terms of coverage, statistical units and frame methodology. The main users of SBR information are survey staff in the NSOs. These staff use the SBR as the source of input for survey design and survey operations. As SBR and survey staff are in the same organisation, close cooperation and exchange on user needs should be easily possible. The basic roles that SBR plays for the production of business statistics has a significant effect on the national accounts, which needs high quality and consistent business statistics to achieve its goals. Therefore, the SBR plays an important role in the implementation of the international national accounts concepts and methods (SNA 2008).

1.2 What is an SBR?

1.6 An SBR is a regularly updated, structured database of economic units in a territorial area, maintained by an NSO, and used for statistical purposes. In this definition the terms have the following meanings.

Structured database

1.7 This is a complex property. An SBR is a structured (electronic, relational) database, where defined characteristics are stored for each economic unit. In circumstances where there is more than one kind of economic unit (which is normally the case) the relationships between these units are also included. For example, for each
local unit there is a link to the enterprise to which this unit belongs; for each legal unit there is a link to which enterprise it is associated. Economic units are assigned unique numerical identifiers so that they are easily identified and to make sure that no units are included twice.

**Economic units**

1.8 Economic units comprise legal/administrative units and statistical units. Legal/administrative units are units registered in administrative registers, such as taxation registers, social security register, company register, register of the chamber of commerce, etc., including also non-market units such as government departments and non-profit institutions. Legal/administrative units serve as the basis for delineation of statistical units, by which they are represented for statistical purposes. Examples of statistical units are the enterprise, the local unit and the establishment. In most cases a legal/administrative unit corresponds to a statistical unit. However, in specific cases, a legal unit might not correspond to a statistical unit. Therefore, in an SBR database these two types of units are recorded as two separate but related types of entities. This sort of approach applies to all types of units. For instance, enterprises and their local units are recorded as separate types of entities. Even in the case where an enterprise has only a single local unit (which is the most common situation) two units are to be recorded in the SBR: an enterprise unit and a local unit.

**Regularly updated**

1.9 An SBR that was not regularly updated would soon lose its value as ongoing changes in the numbers and structure of the economic units were not incorporated in the database. Such changes include: new economic units being created and others being closed; economic units being merged or changing legal form, location or activity; units having higher or lower turnover over time or engaging more or less employees than in the past period. Thus, also the stratification variables used for the delineation of survey frames may change over time.

1.10 The frequency of SBR updating depends on data availability, including the availability of administrative data. If data for SBR updating are only available on an annual basis, the use of the SBR for monthly or quarterly surveys is hampered. Some administrative data are made available on a monthly or quarterly basis, others only on an annual basis, and some data may be available early after the reference period, others may be available only later. A further issue is the time lag between an actual business event and the date when it is recorded in the administrative or other data base. SBR updating is usually a continuous process in order to minimise time lags in processing data. The SBR contains the latest instance of the data collected (with timestamp). In cases where the SBR is derived primarily from survey or economic census data, the SBR should be updated as soon as data are collected and processed, even if there is a considerable time lag between the data collection and the availability of the final data.

**Territorial area**

1.11 An SBR is established to cover all business units that are resident in a specific territorial area. The territorial area is normally the economic territory of a country. Therefore, an affiliate of a resident enterprise in a foreign country would not be recorded in the SBR of the country of the enterprise. This affiliate would also not be covered in the administrative sources and therefore information for updating would not be available. However, information on foreign affiliates might be collected by a specific statistical survey.

1.12 The backbone role of the SBR is not easily achievable if a separate SBR is established and maintained for each region of a country. This would lead to various practical and conceptual problems. For example, an enterprise could be active in different regions. In order to avoid such problems, it is highly recommended that there should be only one SBR in a country covering all units resident in that country. If regional SBRs exist they must be coordinated at national level.

1.13 The restriction to the national territory has the consequence that multinational enterprise groups are not covered in their entirety, only the national parts of them. The coverage of multinationals would need a supranational SBR with appropriate cross-country cooperation between the NSOs.

**Maintained by an NSO**

1.14 Administrative registers are maintained by administrative authorities for purposes of public administration and programmes. Their coverage, characteristics, methods of updating, etc. are designed to serve administrative purposes. An administrative business register might not cover all units but only selected ones, for example those with a particular legal form (e.g. companies), or those with a particular type of economic activity (e.g. farms), or those in a certain region. An SBR has to fulfil the requirements for economic statistics. The coverage requirements are often quite different and more comprehensive than for administrative registers. Thus, an SBR has to be established and maintained by an NSO, in fulfilling its task of producing official statistics.

**Statistical purposes**

1.15 An SBR is established in order to provide the frame population for economic surveys, and for other statistical purposes. The requirements for an SBR can therefore be different from the requirements of an administrative register. Even if the SBR is based on information from administrative registers, the concepts, characteristics,
1.16 In satisfying the requirements implicit in the above definition, an SBR is a complex system both in terms of structure and in terms of technical implementation. It might seem that a quite simple system, such as a list of businesses with the appropriate variables, could serve to provide sets of units for survey frames for collection of data. This would be the case when only one type of unit, for example enterprise or establishment, was of interest, and there were very few surveys. However, even then such a list would have to contain many variables, including name, address, legal form, economic activity and other classification codes, and its handling and updating would be a difficult task. Where there are several types of units and many surveys to consider, a simple list is impractical, a database is needed.

1.17 A general principle is that a data update to the SBR should be time stamped to know, first, the date the change has been made, and, second, the date when the change becomes effective. For instance, a merger of two enterprises might have taken place (be effective from) 1 January 2020, but the appropriate changes to the SBR might be made at a later date, say 1 June 2020, when the information becomes available for the SBR updating purposes.

1.18 A second principle is that SBR data should never be physically deleted. For example:

- An enterprise that has ceased activity will not be deleted; rather the activity status of the enterprise will be set to inactive.

- A change of the location of an enterprise will be recorded in such a way that the old address is marked as no longer valid and the new address is introduced with an effective starting date.

1.19 In addition, for a selection of variables the previous values should be stored, either directly in the SBR (in the same file) or in separate historical IT files, indicating the name of the variable, its previous value, source, and effective dates, or by other IT tools.

1.20 To manage these sorts of requirements a well-structured relational database is needed. They cannot be managed as a list.

1.21 As for any other statistical product, quality of the SBR is of extreme importance, particularly as the SBR is not an end in itself, but an input to all the economic statistical products based on it. The quality of an SBR can be measured by the same criteria that are used for measuring the quality of statistical data: relevance, accuracy, punctuality, accessibility, comparability and coherence. More specifically this means: that the information provided to the users corresponds to their needs; that the economic units covered are in accordance with the defined target population; that the data are as timely as possible: that the coverage of economic units and their characteristics are as complete and accurate as possible: that the data are comparable over the activities, regions and internationally as a result of using the same concepts, methods and definitions: and that the SBR is coherent with other statistical datasets, where relevant.

1.3 Use of an SBR

1.22 An important purpose of the SBR is to provide sets of units referred to as frames to surveys. A survey frame is a list of units together with the characteristics of these units required in conducting the survey. By providing frames for all relevant surveys from a central source, the SBR is also acting as a coordinating instrument. As the SBR units and their characteristics are updated on a continuous basis, survey frames derived from the SBR can be similarly updated. Updating centrally in the SBR is also much more efficient than if updates of survey frames were done by the different survey areas themselves. Thus, a single SBR is a good solution not only for harmonised statistics but also for cost efficiency.

1.23 Moreover, the SBR can do more than simply provide frames. It can also be used to combine data from different sources to improve coverage. It can provide a mechanism for identifying units and avoiding double counting, it can facilitate central storage of metadata and it can coordinate various data streams. All of these help optimize the quality of statistical processes before direct data collection has even begun.

1.24 Variations in the coverage, content and quality of SBRs across countries make comparison of economic statistics more difficult. Therefore, the coverage and content of SBRs should be harmonised as much as possible and international concepts and definitions should be used to the maximum extent possible. Economic statistics describe economic production processes and financial transactions in various statistical domains. Whilst each domain has its own specific peculiarities, the data collected should be comparable across domains. This is only possible if the populations for the various domains are derived and used in a similar and coordinated way during the course of statistical processing.
1.25 Using administrative data more extensively for statistical purposes is an important strategic goal for NSOs in their efforts to keep up with ever growing demands for economic data by governments, international bodies and researchers, in particular data for microeconomic analysis of small areas, and for specific sectors of activity aggregates. Whilst administrative data may not include precisely the information that the statistician would like to collect and disseminate, they have the virtue of providing more (possibly nearly complete) coverage of a target population, whereas sample surveys cover only a relatively small proportion. The use of administrative data may therefore decrease, or eliminate, sampling errors, significantly reduce or remove non-response, and may provide more accurate and detailed estimates for various sub-populations. Thus, to reduce both the costs of data collection and response burden, administrative data sources should be further integrated into the statistical processes used in collecting and compiling economic statistics. The starting point is using administrative data in the creation of statistical units in the SBR.

1.26 There can surely be challenges in some cases that limit a national statistical office’s ability to access useful administrative data. Nonetheless, in implementing an SBR, a profile of the various administrative processes to which businesses are subject through the various stages of their life cycle should be produced. This includes processes for registration, licensing, hiring (or releasing) employees, paying business taxes (e.g. payroll taxes, corporate taxes, personal business taxes, value added taxes, import duties, etc) and formally terminating business activities. Having identified these various processes, the feasibility of accessing the administrative data records that correspond to them should then be assessed, most likely by initiating discussions with the various government departments or institutions that administer them. Such consultations might include, for example, tax offices, chambers of commerce, employer registration offices, etc.

1.27 Due to the general importance of administrative data for the maintenance of the SBR, it is crucial that NSOs have access to such databases. However, there might be obstacles for such access due to legal issues as well as technical and organizational issues. Legal obstacles can be addressed by a review and revision of the statistical laws or other relevant laws. It is important that NSOs work with relevant institutions in order to influence new and existing administrative data collections to be more usable for statistical purposes. Technical and organisational issues hampering NSOs access to administrative databases can be addressed by establishing good cooperation between the NSO and the administrative bodies. Such a cooperation should be laid down in a Memorandum of Understanding.

1.28 New data sources should be evaluated carefully before considering them to supplement or enhance the SBR. They should only be considered as an input to the SBR if they meet the important criteria delineated in section 1.2. That is, the source is regularly updated, it meets the SBR definitions of economic units, and it has the quality needed for statistical purposes. Once a data source is implemented it should be regularly monitored for changes and overall quality and a close relationship with the data provider should be developed. This could be covered in the Memorandum of Understanding.

1.29 Use of administrative data also increases the range of tasks that can be achieved by an SBR. It becomes not only a database providing frames for survey purposes but also a powerful database that can be used for the direct production of statistics. Furthermore, links to administrative data and registers facilitate the use of administrative data for supplementing or replacing data collected by surveys. For countries with a large informal sector, SBR improvement surveys (see section 1.6 for a definition) and economic censuses will still be necessary to capture information on establishments operating outside the formal sector. In such cases, the use of administrative data could reduce the frequency and scope of SBR improvement surveys and economic censuses.

**Box 1.1 Increased use of administrative data: example of Colombia**

In business surveys, the use of administrative registers as a complement to statistical surveys has increased. For example, information from the migratory flows provided by Migración Colombia (the immigration authority of Colombia) is used in the statistics of imports and exports of services, and it is also an input to calculate the item of trips in the Quarterly Survey of Foreign Trade in Services. Additionally, in the freight service import item of this information, the administrative registers of imports supplied by the Customs of the country are used as source of information. For its part, to supplement the fuel information directory of the service stations that is obligatory in the Annual Trade Survey, information from the Information System of the Distribution Chain of Liquid Derived Petroleum Fuels – of the Ministry of Mines and Energy is used, which integrates the agents of the chain at a national level into a single information system and through which the commercialization, distribution, transportation and storage of liquid fuels derived from petroleum, fuel alcohol and biodiesel is organized, controlled and systematized.
The use of administrative registers becomes one of the most useful tools for the generation of statistics. However, the use that has been made of them does not include some aspects of quality, management and mechanisms for validation and consistency of information. The document “Hotel Registration Card, inter-institutional work experience, to generate tourism statistics in Colombia from an administrative register”, reveals the optimal use that can be given to administrative registers. It also shows how inter-institutional support can achieve accurate collection instruments, shared management in an easy and secure way in order to generate timely, quality and lower cost information. Therefore, it will yield more accurate statistics for decision making.

1.30 Some harmonisation of concepts is needed to make the data useable for the SBR, not only in case of administrative data, but also when linking and using statistical data sources for the update of the SBR, such as an economic census or households survey. Box 1.2 below illustrate this in the case of household surveys (see also section 3.5.2).

**Box 1.2 Issues of linking household and business data in South Africa**

For meaningful linkages between household statistics and business statistics, the SBR needs to standardize and harmonize the interpretation of the different types of statistical units. The structural differences between business statistics variables and household statistics variables need to be fully investigated.

A coordinated population register is crucial for the integration of business and household statistics.

In South Africa, the current SBR is a structured database of enterprises registered to pay value added tax (VAT) and indirect tax. This database provides a foundation for creating sampling frames for each economic survey, as it contains the population of statistical units at fixed point in time. Business information contained in the SBR is updated from the South African Revenue Service (SARS). The Survey of Employers and the Self-employed (SESE) and the Quarterly Labor Force Survey (QLFS) covers aspects related to the informal sector. Currently there are no linkages between SBR and household surveys.

1.31 New developments in the production of economic statistics will extend the role and use of the SBR. Globalisation, increase in the use of administrative data, industrialisation, and upcoming new data sources (see Box 1.3 for some examples of the use of Internet and big data) are some of the developments that have to be taken into account when looking at the future use of the SBR.
1.32 Within an NSO, the SBR should be the single, central place where statistical units are derived and maintained for economic statistics. In this way the economic behaviour of various populations of enterprises can be compared over space and in time. The SBR’s coordinating role is even stronger when statisticians gathering or compiling statistics refer to, and use, the units provided by the SBR without further modification. However, this requires their satisfaction with the quality of the data provided by the SBR and hence with the administrative sources on which these data are based.

1.33 In many countries also other institutions, such as government agencies or the central bank, compile official business statistics. In such cases of SBR, the NSO faces additional challenges to fulfil its coordinating role to ensure consistent official statistics. If legally possible the SBR of the NSO should serve as the central register and other institutions needing register data for their surveys should have access to the SBR of the NSO. As minimum, some kind of register cooperation should be aimed at as maintaining different SBRs is not only costly, it would also result in different survey frames and thus to non-harmonized business statistics. Cooperation with national central banks could in particular enhance the coverage and quality of the SBR in the financial sector.

1.34 The demand for better, quicker and more detailed business statistics, and the need of policy makers for more comparable international economic data, is likely to force many NSOs to extend the roles of their SBRs and create a multipurpose system which supports statisticians in improving the efficiency of their processes and quality of their outputs.

1.4 Aims of the SBR Guidelines

1.35 The main objectives of the Guidelines are to:

a) Provide practical guidance on core issues of establishing and maintaining the SBR.

b) Clarify typology, concepts and definitions, including for statistical units.

c) Provide guidance on the use of administrative and other sources for the establishment and updating of the SBR.

d) Provide guidance on how to use the SBR in its own right for production of statistics and how information from the SBR can be combined with information from other statistical registers, administrative sources or surveys to produce new statistics.

e) Provide guidance on the role of SBRs in the modernisation of statistical production and services.

f) Provide guidance on issues that are of particular relevance for developing countries.

1.36 These Guidelines are heavily based on the UNECE Guidelines for Statistical Business Registers (UNEC 2015). As requested by the United Nations Statistical Commission in 2015, the present Guidelines expand the UNECE Guidelines with examples from countries from all regions and with practical guidance that is applicable to a broad

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range of statistical systems. Although the recommendations in these Guidelines may be viewed as aspirational in some countries, they should be implemented according to national circumstances and they should guide the continuous process of improvement of the SBR.

1.37 The Guidelines are targeted at SBR management, SBR staff members, the staff of business statistics, and the staff dealing with respondent relations and with administrative authorities that deliver data to the SBR. They may also be useful for training purposes.

1.38 These guidelines are not sufficiently detailed and comprehensive to cover all the SBR issues, concepts, definitions and methods that are important in every country. They do not and could not take fully into account all the various national institutional structures and concerns. Like any other international manual, the Guidelines can only provide guidance in the form of a broad range of concepts and explanations that need to be interpreted within each particular national context, which is invariably different from country to country.

1.39 The main conceptual framework on which the Guidelines are based is the 2008 System of National Accounts (2008 SNA). The 2008 SNA is the overarching framework for integrated economic statistics and therefore the natural reference for the concepts and definitions of the relevant terms of the SBR. International classification manuals, in particular the International Standard Industrial Classification of All Economic Activities (ISIC) Revision 4, are also referenced.

1.40 A variety of other international guidance manuals that deal with specific phenomena or domains should also be mentioned. They include manuals on the use of administrative data, on the informal sector, on business demography, on foreign affiliates statistics, on environmental-economic accounting, on integrated economic statistics, which also addresses the key role of the SBR, and on measurement of global production.

1.41 All these international manuals and various other documents, papers and reports were consulted and utilized in developing and drafting of these and the UNECE guidelines. However, there are two international guidelines which directly focus on the SBR: the Business Registers Recommendations Manual of Eurostat (latest version 2010) and the Guidelines for Building Statistical Business Registers in Africa (African Development Bank 2012). These two manuals have been extensively used as it was a principle in developing the Guidelines that already existing material should be used whenever feasible and appropriate.

1.42 As already stated, international manuals and guidelines can provide concepts and definitions needed for harmonized statistics, and thus help developing the national implementation. However, exchange of experience between countries and bilateral co-operations are also recommended. There are two main international fora for exchange and discussion of national experience, country practices and international developments in the area of SBR. One is the Wiesbaden Group on Business Registers - a city group under the auspices of the United Nations Statistical Commission, which organizes biennial meetings and the second is the biennial, joint UNECE, Eurostat, and OECD Expert Group Meeting on Business Registers, which takes place in years where there is no Wiesbaden Group meeting. In addition, the Task Team on Exhaustive Business Register and the Task Team on Capacity Building on Statistical Business Registers of the United Nations Committee of Experts on Business and Trade Statistics hold regular meetings to discuss and advance the concepts and best practices in the development of SBRs.

1.43 One of the core goals of the update of the guidelines was to focus on the problems and issues of countries with less developed statistical systems. Therefore, additional issues and country examples have been added to illustrate the specific situation and how countries deal with and overcome these issues. Nevertheless, the situation in each country is different and a single solution is not feasible. Therefore, the overall recommendation is that each country draft a strategy for the creation and development of their SBR in line with the principles outlined in this guide.

1.44 The availability of administrative data sources for the update and maintenance of the SBRs is often a major problem in developing countries. It is therefore recommended that countries establish a strategy for the development and access of data sources. In box 1.4 the main elements of such a strategy are outlined.

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In countries where there is a lack of solid administrative registers, it is necessary to take advantage of different sources for constructing and updating the SBR; for example, to use information provided by several surveys, censuses, and available registers about specific sectors (e.g. data provided by some chambers) with the aim to combine these sources and integrate at least a list of establishments, enterprises and enterprise groups into the SBR.

In this regard, it is recommended to define a clear strategy with the necessary steps in order to make optimal decisions for updating the SBR using all the available information. For this purpose, NSOs should be aware of the following elements:

- Take advantage of all the information collected by the NSOs through activities that imply field operations with the purpose to ensure the identification, location as well as the characteristics of businesses.
- Identify public and private sources of administrative registers that contain data on businesses.
- Select an economic activity or group of establishments/enterprises for which the update is easier, practical and maintains the reception of robust and periodic information, regardless its origin as outcomes of field operations or administrative sources.
- Adopt and promote the use of a unique identifier. One of the most relevant challenges is the linkage among different sources, so it is necessary ensuring that the linked information refers to the same economic unit by assigning a unique identifier to facilitate its follow-up in the SBR.
- Use the tax register as a benchmark in order to determine the coverage of the SBR and the advantages that it could bring in terms of the above bullet point.

The NSOs should define a long-term plan for strengthening the use of administrative registers in the updating of the SBR; for this purpose, the following actions are recommended:

- Examine the regulatory framework for the production of economic statistics in the country, in order to ensure the sharing the administrative registers held by government agencies and private organizations.
- Prepare interinstitutional agreements that facilitate information exchange for statistical purposes.
- Assess and improving the quality of administrative registers to contribute to strengthening the information in the SBR.
- Promote the use of a unique identifier for each business in the different sources.

1.5 Overview of the Guidelines

1.45 The Guidelines are structured into 12 chapters and 5 annexes. Each chapter can be read separately, according to the interests and needs of the reader. Cross-references are provided. In the following paragraphs a short description of the topics and contents of each chapter and of the annexes are provided.

1.46 Chapter 2 on the roles of the SBR provides an overview of the various roles that SBR play in the context of the production of business statistics. In total eight different roles are distinguished and described. The first role is the central role, namely the maintenance of a set of statistical units by providing a gateway between data from various input sources (mainly administrative sources) and statistical units. This results in continuous updating of the content of a live register. The second role is to provide register snapshots and frozen frames, from which survey frames are derived. These roles are the most central and important ones and focus on the support function of the SBR for business surveys. An additional role is direct support for the surveys by survey registration, monitoring survey response and measurement and control of response burden.

1.47 Chapter 2 also describes additional new roles that have emerged in the last years and show the usefulness of SBR databases. The most important is the production of statistics directly based on the SBR. Examples are economic censuses and business demography statistics. In some countries individual data on enterprises can be made public and thus support directory/lists of businesses or georeferenced information systems. Due to the globalization, international comparability of statistical data has become more important. A key enabler would therefore be the exchange of micro-data between countries through the SBR, which would allow a significant increase in quality of global statistics. A related SBR role is the integration of the SBR in the production process of economic statistics.

1.48 Chapter 3 describes coverage of an SBR, examining the concept from the perspective of various institutional unit types and sectors of the economy as
defined in the 2008 System of National Accounts (2008 SNA). It notes that, in principle, the SBR should record all units in the national economy that contribute to Gross Domestic Product (GDP) but that, in practice, this is not be achievable due to various constraints, which are described. The chapter deals with the relevant concepts, such as market and non-market producers, observed and non-observed economy, informal sector and illegal activities. It provides recommendations for a minimum coverage of an SBR.

1.49 Chapter 4 and Chapter 5 deal with the concepts and characteristics of statistical units. While Chapter 4 introduces the various statistical units and their delineation, Chapter 5 provides information on their characteristics, which should be recorded in the SBR. The main statistical units discussed in Chapter 4 are the enterprise group, the enterprise, the establishment, the kind-of-activity unit and the local unit. The chapter also deals with various forms of legal and administrative units that are the main building blocks for delineation of the statistical units. The chapter provides also some guidance on specific kinds of units, such as holding companies and other special purpose entities, as well as on units for specific economic sectors, such as agriculture and government.

1.50 Annex A and Annex B are connected with Chapter 5. Annex A lists and explains in detail the characteristics of the legal/administrative units and the various statistical units. Annex B introduces the international activity classification ISIC Rev. 4, and the SNA classification of institutional sectors, which are the two most important statistical classifications used in the SBR.

1.51 Chapter 6 deals with the data sources for the establishment and maintenance of the SBR. It considers not only the various administrative data sources, which are the main sources of input information, but also all other sources. The chapter describes the general methods, procedures and issues in relation to the data sources, especially the co-operation with the administrative authorities. It gives advice on the use of administrative data and the problems that may occur when administrative data are used for statistical purposes. The chapter also gives an introduction to the record linkage methods that are used when the linking of individual units in the various data sources is not supported by common identifiers. Methods based on other data such as name and address have to be applied to identify the same units in the different sources so to correctly link them.

1.52 Related to Chapter 6 is Annex D3, which contains an excerpt of the administrative data source evaluation check list, developed by Statistics Netherlands.

1.53 The concepts of the update and maintenance of the SBR are the subject of Chapter 7. It provides the fundamentals and basic considerations for the establishment of a maintenance strategy that is based on the needs of the users, especially survey staff. The chapter deals with the recording of demographic events, such as enterprise births, the handling of the changes in the characteristics, the continuity rules and, last but not least, the treatment of errors. Annex F provides some examples on the methodology and practices in profiling (Eurostat, Canada, Colombia, Indonesia, the Netherlands, South Africa, Switzerland, and the United Kingdom).

1.54 Chapter 8 covers survey frame methodology. Starting from the Generic Statistical Business Process Model (GSBPM), the specific roles of the SBR are described in relation to the survey requirements. The various population concepts lead to the discussion of frame design. The chapter deals with the effects of over-coverage and under-coverage errors and their correction, as well as other kinds of frame errors.

1.55 The emerging role of producing statistics directly based on the SBR is discussed in Chapter 9. As previously noted, the SBR may itself now also have a dissemination role, whereas in the past only survey results were published. The full coverage and good timeliness of SBR data are used to produce census type statistics and business demography statistics. Dissemination also requires consideration of confidentiality rules, which certainly differ between the countries. The provision of micro-data certainly needs a specific legal basis. In some countries it is possible to provide micro-data to researchers or even to publish individual business information. In most countries it is not. Annex E1 gives an overview of the Italian register-based census as an example for statistics directly based on SBR.

1.56 Chapter 10 discusses SBR quality. As already mentioned, SBR quality is a crucial issue as it has a major impact on the quality of business statistics, especially in terms of completeness of coverage and accuracy of the characteristics (such as economic activity code) used for survey frames and sampling. Beginning with the definition of quality and the explanation of the quality dimensions related to the SBR, the chapter deals with the methods of quality assessment. It proposes quality indicators and provides the basic elements of a quality improvement policy. Annex D1 describes the Italian SBR quality indicators and Annex D2 the Colombian experience in implementing quality processes.

1.57 Chapter 11 on key considerations in establishing an SBR is of particular interest for countries where an SBR is being developed or under review. It deals with three related areas: planning, governance and organisational and IT considerations. It covers the various aspects that need to be taken into account in the process of establishing an SBR (including long term scoping and modular approach). It deals with the legislative framework, funding and human resources, and it discusses and provides guidance on IT
topics such as system architecture, database management, programming and software tools. A particular case of SBR architecture from Statistics Canada is described in Annex C3. Annex E2 illustrates the calculation of a check digit for an identification number.

1.58 The last Chapter 12 lists and briefly describes topics for further work and research as recommended by the Task Force. These topics were identified during the course of development of the Guidelines and are prompted by the need to deal with emerging issues that will pose major challenges in the future. As developing new methods and good practices is resource demanding, experience should be shared among countries and common development projects should be encouraged. The topics identified include the concepts and delineation of statistical units, the use of administrative data sources, the exploration of new data sources, the challenges of economic globalisation, the role of SBR as the backbone for economic statistics and the role of SBR in the modernisation of statistical production and services.

1.59 Annex C presents examples of SBRs in Denmark, Costa Rica, Canada, Georgia, Malaysia, and Indonesia.

1.60 The List of abbreviations and acronyms provides an overview of the most commonly used abbreviations and acronyms in the Guidelines. The Glossary presents a list of the key terms used in the Guidelines with brief definitions and explanations. Material referred to is listed in the References.

1.6 Terminology

Introductory remark

1.61 As in guidelines of any sort, it is vital that everyone is on the same page as regards the meanings of the key terms used. The aim of the following paragraphs is to ensure all key terms are identified and defined, and that there is minimum use of other terms that are synonyms but could be interpreted as having slightly different meanings. In the case of synonyms only one term is used throughout the Guidelines, other term(s) being referenced the first time the selected term is used in the text. In the cases where the terms are not synonyms, the intended distinctions between them are made clear the first time they are used.

1.62 The definitions in the document and summarised below are based on terminology defined in 2008 SNA and ISIC Rev. 4, supplemented where necessary by terms from the Guidelines for Building Statistical Business Registers in Africa developed by the African Development Bank. Additional information is provided in the Glossary.

1.63 The terms business, company, establishment, enterprise, unit, statistical unit, respondent, economic unit, economic organization, economic operator, economic producer, legal entity, legal unit, local unit, legal local unit tend to be used with different meanings in the literature. In the Guidelines they have the following specific meanings.

- **Unit** – a single distinct part or object, as generally understood in the English language, needing further qualification to have a more precise meaning.
- **Entity** – a synonym for unit.
- **Legal unit** – a unit that is recognized by law or society, independently of the persons or institutions that own it. The characteristics of a legal unit are that it owns goods or assets, it incurs liabilities and it enters into contracts. A legal unit always forms, either by itself or sometimes in combination with other legal units, the legal basis for a statistical unit.
- **Economic unit** – a legal unit, or part of a legal unit, with economic production as defined in 2008 SNA.
- **Economic operator, economic producer,** and **economic organisation** are synonyms for economic unit, not used except where they appear in a quotation.
- **Administrative unit** – a unit defined by a legal unit for the purposes of conforming with an administrative regulation, for example VAT.
- **Operational unit** – a unit defined by a legal unit for the purposes of organising itself, for example a division, branch, workshop, warehouse, or outlet.

**Standard statistical units**

- **Statistical unit** – a unit defined for statistical purposes; the basic unit of observation within a statistical survey; the unit for which information is sought and for which statistics are ultimately compiled. There are four types of statistical unit defined in 2008 SNA and ISIC Rev. 4, as defined immediately below. In addition, enterprises may be grouped by legal and/or financial links into an enterprise group.
- **Enterprise** – a legal unit (or the smallest set of legal units) that produces goods or services and that has autonomy with respect to financial and investment decision-making. An enterprise may be a corporation (or quasi-corporation), a non-profit institution, or an unincorporated enterprise. An unincorporated enterprise is household or government unit in its capacity as a producer of goods or services.
- **Establishment** – an enterprise or part of an enterprise that is situated in a single location and in which only a single (non-ancillary) productive activity is carried out or in which the principal productive activity accounts for most of the value added.
- **Local kind-of-activity unit** – synonym for establishment.
- **Kind-of-activity unit (KAU)** – an enterprise or part of an enterprise that engages in only one kind of productive
activity or in which the principal productive activity accounts for most of the value added.

- **Local unit** – an enterprise or a part of an enterprise (for example, a workshop, factory, warehouse, office, mine or depot) that engages in productive activity at or from one location.

- **Institutional unit** – an economic entity that is capable, in its own right, of owning assets, incurring liabilities and engaging in economic activities and in transaction with other entities. The term covers both market as well as non-market units.

**Other types of units**

- **Business** (loosely used) as a type of enterprise, namely a commercial enterprise or legal unit with commercial economic activity.

- **Corporation** - legal unit created for the purpose of producing goods or services for the market that may be a source of profit or gain to its owner; collectively owned by the shareholders who have the authority to appoint directors responsible for its general management.

- **Company** – synonym for corporation.

- **Firm** – used to refer to a company, partnership or unincorporated sole proprietorship.

- **Observation unit** – a unit, about which data are obtained during the course of a survey; usually a statistical unit, or, if data cannot be obtained about a target statistical unit, then some other unit about which data can obtained and from which data for a statistical unit can be compiled.

- **Reporting unit** – the unit from which data about an observation unit are obtained during the course of a survey. It may, or may not, be the same as the observation unit. An example of it not being the same is where an accounting business reports data on behalf of a client business that is the actual subject of the survey.

**Data elements associated with SBRs**

- **Register** - as generally understood in the English language – database on items or events, often kept by official whose job is to do so - needing further qualification to have a precise meaning.

- **Business register** – database on businesses, or, more generally of any administrative or statistical units, kept for a commercial, administrative, or statistical purpose, including relevant characteristics of the business/units.

- **Statistical business register (SBR)** – database on statistical and other units kept by an NSO for statistical purposes.

- **Live register** – the part of an SBR that is being continually updated with new information about the units and their characteristics.

- **Register snapshot** – a copy of the live register as of a given point in time.

- **Register picture** – synonym of register snapshot.

- **Frozen register** - synonym of register snapshot.

- **Frozen frame** – register snapshot containing only active statistical units.

- **Common frame** - synonym of frozen frame.

- **Frame** – set of statistical units, which forms the actual population for a survey.

- **Frame population** – synonym of frame.

- **Historical register** – capacity to view content of the live register at points in time in the past; can be via a set of consecutive register snapshots.

**Miscellaneous other terms**

1.64 The terms enterprise and economic statistics are used in preference to the narrower terms business and business statistics as an SBR may well include lists of government units and non-profit organisations, which are enterprises but not businesses, and which are the subject of some surveys (for example employment) for which frames are derived from the SBR.

1.65 The terms characteristic, variable, property, and attribute as applied to units in the SBR are considered as synonyms and the term characteristic is used in the context of the SBR and survey frames. The term variable is more appropriate in the case of surveys where sampling is involved and there is thus the notion of variability due the probability mechanism involved in selecting the samples.

1.66 Any type of survey conducted by SBR staff specifically to improve SBR quality is referred to as an SBR improvement survey. Synonyms are quality improvement survey, nature of business survey, control survey and SBR survey, SBR coverage survey, and SBR quality improvement survey.

1.67 As regards the organisations or persons using of SBR outputs, the term user is used, rather than recipient, receiver, or customer. Most SBR users are internal to the national statistical institute, being the staff of surveys that draw frames from the SBR.

1.68 In the context of surveys (including SBR improvement surveys) the term response burden is used in preference to synonyms such as respondent burden, reporting burden and administrative burden.
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Box 1.5 Country examples on the development strategies of their SBRs

The establishment of a comprehensive SBR is usually a long-term process and needs to be organised in a stepwise procedure. Main criteria for a development strategy are the given user demands, the available human and technical resources and the data sources that are either available or need to be collected for the maintenance of the SBR. (For more details see chapter 11 on the key considerations in establishing an SBR.)

Below find some country examples which illustrate this situation and describes their strategy in the development of their SBR.

Colombia

In Colombia, DANE has established the Strengthening Program of the Statistical Business Register, with the aim of improving the quality of the statistics of public and private entities registers and increasing its use in the generation of official statistics, in order to expand the statistical information provided to the country. The program has three components: diagnosis, design, and anonymization of Administrative registers. Each of them is documented in terms of the activities to be developed and the tools designed for each case. (http://www.dane.gov.co/index.php/sistema-estadistico-nacional-sen/registros-administrativos/programa-de-fortalecimiento#l%C3%ADnea-2). On diagnostic line, the "methodology of the administrative register for statistical use" (http://www.dane.gov.co/files/sen/registros-administrativos/Metodologia-de-Diagnostico.pdf) was designed and disseminated. This document allows to know how much the administrative register can be exploited, considering the minimum technical characteristics mentioned in the document.

Egypt

In Egypt the main problem in building SBR is the fact that the statistical law is not fully in place: the tax authority has some reservations to share their database with the Central Agency for Public Mobilization and Statistics of Egypt (CAPMAS), as they feel that by sharing the data they will lose data confidentiality. In addition, some other administrative data sources, like Social Security Authority, have low quality. Field test showed that some of the establishments do not exist in the field and some of them closed or changed their activity. CAPMAS holds a Memorandum of understanding with the Social Security Authority and obtained the database which is updated every three months. This database contains several items:

- establishment name, insurance number, address, economic activity, legal entity, the number of the employees who have insurance, the commercial register number and the date of startup of activity.

In Egypt there is now an economic census which can provide the following information:

- business name of the establishment
- number of employees
- the main and secondary economic activity up to three secondary economic activities
- the address details, contact details
- the structure of the enterprise groups, like the address of the headquarters and its branches
- legal entity
- the regulatory laws of the establishments
- the value of the paid capital
- the value of the invested capital
- the exact date of establishing and the date of starting the activity
- the exact working months in the year
- the number of working employees and their salaries
- the value of the industrial production

All this information can be useful in building SBR together with the data from Social Security Authority.

State of Palestine

Over the past four years, the focus was on creating the basic requirements for building and developing the SBR starting with constructing the infrastructure which helps in the use of administrative registers as a basic source of the SBR instead of censuses, even if the coverage included only the large and medium enterprises as a first stage. The procedure is the following:
• Studying and describing the contents of the administrative registers which are responsible for licensing according to the law in terms of coverage / comprehensiveness and information / variables and quality.
• Setting the minimum required variables with the administrative partners to ensure the unification of the common identification number. Where the commercial name of the establishment and the license number were specified (the company ID is officially registered by the Ministry of National Economy which is accredited to all parties, while there is no unified ID for the other establishments), the owner(s) name(s), the ID of the owner(s), address in details, and the phone numbers.
• Linking the data of the administrative registers with the 2017 census data and constructing a database of intersecting establishments between all sources, which has been named Version 0 of the Administrative Business Register (ABR) (V0).
• Developing the inter-exchange mechanisms among all partners in the establishment registration system.
• Provide a legal framework (cabinet decision) to adopt the variables, IDs and inter-exchange mechanisms among all partners to ensure that the SBR is updated regularly.
• Enhancing the quality and the coverage of ABR (V0) by conducting a field listing of all the big establishments (that have 10 employees and more) in census that not matched with at least one administrative register to improve and to be sure about the quality of the identification information to increase the chance of a match (ABR (V1)). Continuing the development of ABR to increase its coverage and quality in parallel with the usage of the establishment census as a basic source of conducting the framework under the low coverage of the register.
Chapter 2
Roles of the SBR

2.1 Introduction

As discussed in Chapter 1, an SBR is a vital component of the core statistical infrastructure supporting collection of economic data and production of economic statistics. The SBR serves as the coordinating mechanism for economic statistics and ideally provides all the information needed by the statisticians who are responsible for the various economic surveys and related statistical processes and outputs. The SBR is therefore sometimes said to play the role of a backbone in the production of economic statistics.

This chapter presents the specific roles of the SBR, which are listed in Figure 2.1 below. Each role is described in detail, indicating the inputs needed to perform the role and the statistical outputs produced. The chapter first presents the primary roles of an SBR in maintaining and providing sets of statistical units, in particular enterprises, and in providing frames and other supports for surveys. It then lists a number of other SBR roles that are related to the primary purpose and build upon the methodology and databases of SBR. The chapter draws on material from Eurostat working groups and international conferences and meetings and includes examples from the NSOs in the Netherland, Italy, Mexico and South Africa.

2.2 This chapter presents the specific roles of the SBR, which are listed in Figure 2.1 below. Each role is described in detail, indicating the inputs needed to perform the role and the statistical outputs produced. The chapter first presents the primary roles of an SBR in maintaining and providing sets of statistical units, in particular enterprises, and in providing frames and other supports for surveys. It then lists a number of other SBR roles that are related to the primary purpose and build upon the methodology and databases of SBR. The chapter draws on material from Eurostat working groups and international conferences and meetings and includes examples from the NSOs in the Netherland, Italy, Mexico and South Africa.

2.3 The first role (SBR live register) of the SBR listed in Figure 2.1 is to maintain a set of statistical units as the foundation for creating frames for economic surveys. On a daily basis, the SBR is updated with new information from various sources. This information is used to create and deactivate statistical units, and to update their characteristics. This functionality of continuously creating, updating and deactivating of the corresponding units is referred to as the “live register”.

Figure 2.1 Overview of the SBR roles

<table>
<thead>
<tr>
<th>Role</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>SBR live register</td>
</tr>
<tr>
<td>2</td>
<td>SBR register snapshot and frozen frame</td>
</tr>
<tr>
<td>3</td>
<td>SBR survey frame</td>
</tr>
<tr>
<td>4</td>
<td>SBR survey support</td>
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<tr>
<td>5</td>
<td>SBR statistics</td>
</tr>
<tr>
<td>6</td>
<td>SBR information source</td>
</tr>
<tr>
<td>7</td>
<td>SBR international data exchange</td>
</tr>
<tr>
<td>8</td>
<td>SBR in modernisation of statistical production and services</td>
</tr>
</tbody>
</table>

2.4 The second role (SBR register snapshot and frozen frame) is to produce register snapshots and frozen frames from the live register as the basis for subsequent generation of survey frames. A register snapshot contains the set of statistical units valid for a specific reference period and hence represents a coordinated population of statistical units in space and time. A frozen frame contains all the active statistical units in a snapshot that have sufficient information associated with them for sample selection purposes. A snapshot (or frozen frame) may also provide
the links between statistical and administrative units (for data collection) for the specific reference period.

2.5 The third role (SBR survey frame) of the SBR is to provide frames for surveys. For each survey the SBR provides the set of statistical units in scope for the survey (typically a subset of the frozen frame) together with the characteristics required for stratification and sampling, and, for the selected units, the information required to contact and communicate with them.

2.6 The fourth role (SBR survey support) concerns survey registration and survey control. It involves tracking the reporting statuses of enterprises and the response burden on enterprises imposed by surveys. The SBR supports this by storing information that can be used to optimize survey design as well as to monitor reporting statuses and to compile overall response burden.

2.7 The fifth (SBR statistics) and sixth (SBR information source) roles are to provide macro-data (economic and demographic statistics), and micro-data (enterprise names, address and characteristics), respectively, to users external to the NSO. This includes also data provided for analytical and economic research purposes. Such dissemination is constrained by the confidentiality provisions applying to the NSO, particularly in the case of micro-data.

2.8 The seventh role (SBR international data exchange) is to facilitate exchange of data and metadata across countries in order to improve coherence and international comparability of economic statistics. This is particularly important to ensure coherence of cross-border economic statistics, e.g. inward and outward foreign affiliates statistics (FATS) between two countries, and for the measurement of activities of multinational enterprises.

2.9 The eighth role (SBR in modernisation of statistical production and services) refers to the SBR’s role in coordinating, linking and connecting units that occur in all kinds of sources relevant for statistics. The SBR facilitates the use of administrative registers and is a potential gateway for combining data from traditional sources and new media, and may serve as a data warehouse providing integrated data to users. It can also facilitate new, industrialised and standardised production of statistics as part of a modernisation of statistical production and services, at both national and international levels.

2.2 SBR live register

2.10 Statistical units in economic statistics are used to describe in a standard way the various populations of organisations or parts or groups of organisations involved in economic production. An important role of the SBR is to maintain, and to keep track of changes in, statistical units and their characteristics that occur in the economy. Maintenance is a continuous process in which constant modifications of the set of statistical units occur over time. The extent of the modifications depends on the update strategy of the SBR. In this respect the SBR is considered to be a live register in which the composition and characteristics of units continuously change over time.

2.11 The live register is a vehicle for bringing together data from the various sources that provide the basis for derivation of statistical units. It is the starting point for communications with the owners of the sources. Legal units are usually the building blocks for creating statistical units. In some countries the SBR is the only environment in which legal units of all forms are brought together.

2.12 Statistical units are created in the live register. There are several types of statistical units. The most important type is the enterprise, usually defined in accordance with an international definition (as further discussed in Chapter 4) though implementation may require some compromise.

2.13 An economic census used to be one of the main sources from which to derive a common frame in order to conduct and coordinate business surveys. Nowadays SBRs are usually based on legal and/or administrative units obtained from a network of administrative registers, SBR improvement surveys, and feedback from economic surveys, as illustrated in Figure 2.2.

2.14 The processes for creation and maintenance of statistical units, in particular the set of enterprises, are the most important factors in determining the quality and the usability of SBR populations for economic statistics. A well-defined maintenance strategy is a key aspect of an SBR. The units in an SBR are maintained and updated with the most recent information available, as further discussed in Chapters 6 and 7.

2.15 Timeliness and linkage issues can pose problems when using multiple sources, but their use in combination allows an NSO to derive all relevant statistical information and hence to reduce response burden and create new and more detailed outputs.
In order to make full use of source information, the values of key characteristics of units in the sources should be harmonised using well defined standards, for example, for dates, telephone numbers, addresses, legal form, economic activity, number of employees, etc., as further discussed in Chapter 5.

Monitoring the continuity of statistical units is also an important aspect of SBR maintenance. In the event of new information about a statistical unit, a decision has to be made whether the unit keeps its identity in the SBR, is deactivated in the SBR, or is registered as a new unit. This is further discussed in Chapter 7.

When updating administrative and statistical units and their characteristics, the existing and previous values should be retained in the live register if possible, or at least be retained in a historical register. This enables any change over time in any unit used for statistical production to be traceable back to the source, which may help understanding anomalies in statistical processes. Key SBR users, particularly those with direct access to the live register, must be trained so that they are aware why historical versions exist and why they may differ for certain units for different extraction dates.

Units from different sources are linked at micro level. However, not all legal or administrative units lead to the creation of a statistical unit or are necessarily linked to a corresponding statistical unit. This can happen because a legal/administrative unit is dormant, or inactive, or the information to determine whether the unit is active is simply not available in the source data. Thus, some legal/administrative units are not represented in the frozen frame since it contains only statistical units and are not, therefore, used in constructing survey frames or in subsequent compilation of statistical aggregates. However, these floating legal/administrative units and their data should remain available in the live register. Survey statisticians may need the information about such units to impute missing data, or to conduct surveys on specific groups of missing units, or to help in profiling.

The most important role of an SBR is its coordinating task in the production of economic statistics. This backbone role is best fulfilled if all statisticians in an NSO use the units delineated in the SBR as of specified reference dates. In other words, it must be possible for statisticians to view and retrieve a common set of units from the SBR as of specific reference date.

Thus, whilst the live register changes on an ongoing basis, statisticians need coordinated input for their processes. If surveys are conducted with different time lags from a given reference period, the composition and the quality of the population of statistical units in the live register at the times the survey frames are drawn will differ. This indicates the need to derive a "frozen version" of the population of statistical units - a composition of units that is valid for a particular moment in time for use by all surveys.

This is realised by taking a "snapshot" of the live register (which itself may be viewed as a continuously changing movie) as illustrated in Figure 2.3.

Each snapshot is extracted from the live register at a point in time. The set of all snapshots represents a set of coordinated populations of statistical and administrative units at specified time points, with a certain quality level. More precisely, a snapshot at date t consists of:
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Roles of the SBR

Figure 2.3 SBR frozen frame

- statistical units (SUs) at \( t \);
- administrative units linked to SUs at \( t \) (or links to these administrative units); and possibly
- administrative units not linked to SUs at \( t \), but in the live register at \( t \).

2.23 The units in a particular register snapshot that are “active” as of the specified reference period together with all the information about their characteristics needed for survey sample selection and other statistical purposes, constitute the “frozen frame” for that period. More specifically, a frozen frame at date \( t \) consists of:

- SUs active at \( t \), and with sufficient information for survey sample selection, and
- Administrative units linked to SUs at \( t \), or links to these units.

2.24 In some literature on this topic a frozen frame is called a master frame, or a common frame. This is because typically (as discussed below) several survey frames are derived from this single common extraction from the live register, thereby coordinating the survey frames at a moment in time.

2.25 The quality of a frozen frame depends on the quality of the information about the existence of units and their characteristics and on the reference period for which statistics are being compiled. This should be taken into account in trying to ensure that short term and annual indicators, which refer to overlapping reference periods, are coherent. It may lead to the revision of previously published short time indicators when annual indicators are produced. If a statistician needs more information about certain units than is available from the frozen frame, then this extra information may be obtained by linking back to the same units in the live register.

2.26 In summary, a snapshot is a copy of all the statistical units in the live register, and all administrative units or at least all links from statistical units to administrative units. It is an intermediary step between live register and frozen frame. It is used to check for errors that have crept in during processing since the previous snapshot, also as the basis for a historical record (as further discussed below). It may contain many inactive enterprises. A frozen frame is a subset of the snapshot that comprises all statistical units that are active, or potentially active, or active within the previous reference year. It also includes administrative units that are linked to these statistical units. Its aim is to include all units and all characteristics that are used by subsequent processes and nothing else. In other words it is a trimmed down version of the snapshot that is easier to manipulate because the (possibly large number of) inactive units are not there.

2.27 If the frozen frame for an annual survey for reference period \( t \) is also used to observe the short term indicators in year \( t+1 \), it will not include the information on newly active units for reference year \( t+1 \). Therefore some NSOs create new version of the frozen frame at later points in time for sub annual surveys. Thus frozen frames may be produced annually, quarterly, or monthly. In all cases, it is important to control their use so that the resulting survey frames are as coherent as possible.

2.28 A set of frozen frames effectively constitutes a historical register which:
- Coordinates populations of statistical units.
- Provides links between statistical and administrative units.
- Links the SBR to other sources (administrative registrations, survey samples) used for statistical outputs.
- Enables the reconstruction of the history of the units it contains

2.29 Statisticians often compare particular populations of statistical units at different reference points in time and try to describe and explain the differences. The basic data for this sort of analysis is available from the historical register. The evolution of a particular population of enterprises may be presented in the form of enterprise demographic statistics.

Box 2.1 Frozen frames for business statistics in Mexico, Mongolia, and the Netherlands

Mexico
In 2010, the National Institute of Statistics and Geography of Mexico (INEGI) created the Statistical Business Register of Mexico (RENEM) from information provided by the Economic Census carried out in 2009. RENEM data are considered confidential. RENEM covers two types of economic units: establishments and enterprises. For each establishment RENEM includes variables related with its identification, location (including geographical coordinates), industry classification, status (active or inactive), and some economic variables, such as number of employees and revenues. Also, it stores historical data of the establishments and enterprises. RENEM is fully updated every five years using the results of the Economic Census, and partially updated each year for the largest establishments and enterprises (in terms of revenues) through the monthly economic surveys program and the annual RENEM’s field work to update a specific segment of establishments or enterprises. Since 2015, through the RENEM, INEGI takes snapshots twice a year to get a listing of all the economic units at a specific time point. From these snapshots, it is possible to obtain two products by using only the active economic units: the National Directory of Economic Units (DENUE) and a frozen frame. DENUE is published at the INEGI’s website, using the identification, location (including geographical coordinates), industry classification, and size (in terms of the number of employees) variables. Besides of being used as a public consultation hub, users can download the various updates of DENUE to conduct their own longitudinal and demographic business studies with several aggregation levels: geographical, industrial, according to size, etc. Moreover, since DENUE is public, it also can be used by independent researchers as a master frame to design their surveys. Frozen frames contain all the variables of the snapshot, including economic variables: number of employees and revenues, which are used by the technical area of INEGI for statistical survey design. All the survey frames of INEGI are derived from such frozen frames which are used once each year to coordinate and conduct the National Economic Surveys.

Mongolia
The National Statistics Office of Mongolia created its first Statistical Business Register (SBR) from the result of 1998 Establishment Census. Since the first establishment of the SBR database, frozen frames are stored quarterly from the live database. Frozen frames are used for quarterly dissemination of statistical units and statistics to the public, organization of enterprise-based sample survey, and cross-checking with the databases of other government organizations. The frozen frames are updated on a regular basis from official data sources such as the results of the establishment census; which is conducted every five years as stipulated in the Mongolian Law on Statistics, quarterly statistical report of the SBR, annual, quarterly and monthly reports of economic statistics etc, as well as administrative data. The frozen frames contain the indicators (enterprises; name, unique identification number, location, address, activity status, types of economic activities, number of workers, income from the activity, asset value) of statistical units (establishment and legal unit level or administrative units) retrieved from taxation office.
The Netherlands

The Dutch SBR is the container of statistical units, and of administrative units coming from the Trade Register and the Tax Office. This information is needed to describe financial and production processes of resident enterprises. Statisticians within Statistics Netherlands are obliged to use the SBR in producing economic indicators based on coordinated enterprise populations. Every month, an actual frozen frame is derived from the live register. This frozen frame represents the coordinated population that is valid for that month. This coordinated population consists of enterprise groups, enterprises and local units, and their main characteristics. In addition, the statistical units are linked to the legal and the administrative units valid for that month. Besides a list with frame errors referring to activity codes or size classes of statistical units, is kept in order to be able to generate several instances of each frozen frame with improved quality levels.

Each month the frozen frame is stored a separate environment, which can be consulted for statistical production. This environment includes all past frozen frames and coordinates the populations used for statistical purposes. From this set of frozen frames an authorized statistician can retrieve the micro data needed for a statistical activity, for example, linking tax data and survey data to a frozen frame. Additionally, each month Statistics Netherlands also extracts a backbone of administrative units that are not linked to a statistical unit in order to support other domains (register-snapshot).

2.4 SBR survey frame

2.30 A survey frame (sometimes called a sampling frame or a survey sampling frame) is a list of units from which a survey sample is selected, together with the characteristics required to draw the sample according to the agreed design (i.e. characteristics required for stratification, sample size determination and sample selection).

2.31 The frame for an economic survey should be a subset of the frozen frame, comprising the set of statistical and (linked) administrative units that match the specification of the survey target population and are active during the survey reference period, together with the characteristics that will be needed for the survey. Thus, for example, a survey of employment will include active units in all (or at least most) industries that are employers, i.e., will exclude units that are non-employers. A survey of manufacturing will include active units that have an ISIC code in the manufacturing group, whether they have employees or not. A survey of capital expenditure will typically include active units in all industries above a certain size. Thus, the frames for different surveys for a given reference period are different from one another but are extracted from the same common set of units, namely the frozen frame.

2.32 The primary benefits of survey frames that are extracted from a coordinated set of frozen frames are:

- Increased potential for integration of survey data.
- Reduction of costs.
- Prevention of double counting.
- More coherence in the resulting statistics.

2.33 Of course, these benefits can only be realized when a single live register is maintained and used to derive the frozen frames used for all relevant surveys.

2.34 It may be that an optimized sample design cannot be applied because some important stratification variables (e.g. turnover) that correlate strongly with the key indicator to be compiled, are missing from the live register and hence from the frozen frame. In this case it should be possible to enrich the statistical units with characteristics available from other (independent) sources and satellite registers in order to complete the survey frame.

2.35 A sample design which uses a panel population may be very complex to apply. In this case information on units in historical samples for similar surveys should be made available.

2.36 Some NSOs exclude enterprises from the survey that have already participated in a previous survey, or are in another on-going survey, in order to spread the response burden more equitably across the survey population. This is sometimes referred to as giving the enterprises a survey holiday.
Box 2.2 Survey frames in Brazil, Mexico and in South Africa

Brazil

At the Brazilian Institute of Geography and Statistics (IBGE), the SBR is generated every year containing information from administrative data, obtained through agreements with the Ministry of Labour and the tax authority, and the business sampling frame.

Once a year, a frozen frame is provided to the technical department to perform and collect information for the enterprises. IBGE conducts four annual structural surveys: Trade, Service, Industry and Construction survey.

The administrative data supply establishments (local units) level information while the structural surveys provide enterprise (legal units) level information.

Mexico

A frozen frame of the SBR is provided once a year to the technical department to be used as Master Frame to derive survey frames. INEGI uses these frames for its regular economic surveys and for specific economic surveys requested to INEGI by other agencies.

The regular economic surveys at INEGI include at establishment level: the Monthly Survey on the Manufacturing Industry and the Monthly Survey on Services, among others; at enterprise level: the Monthly Survey on Trading Enterprises and the National Survey on Construction Enterprises, etc.

Some examples of requested surveys are the National Survey of Business Financing, at enterprise level and required by the National Banking and Securities Commission; the Survey on Information and Communication Technologies and the Survey on Research and Technological Development, both at enterprise level and requested by the National Council for Science and Technology.

Finally, the strategy for the RENEM yearly review of the largest establishments and enterprises allows having an updated frame for both the regular economic surveys and the requested surveys, keeping the response rates at a high level.

South Africa

The Statistics South Africa (SSA) live register has two parts:

• an administrative part, containing several sets of administrative units maintained from administrative sources; and
The SSA snapshot contains all statistical units as of the point in time it is created and includes the values of all the characteristics that may be used for sampling. A snapshot is created, analysed and verified every quarter.

The SSA equivalent of a frozen frame is called the Common Frame. It is created, analysed and verified quarterly, but only used once per year as the basis for generation of survey frames. It contains all statistical units active with the characteristics (and only these characteristics) that are, or may be, used for sampling. Thus, statistical units that do not have valid values (industry code, size code, provincial code) for these sampling characteristics are excluded. Selected data are disseminated directly from the Common Frame.

Once per year all survey frames are drawn afresh from the most recent Common Frame. Contact data for sampled units are subsequently extracted from the live register.

### 2.5 SBR survey support

#### 2.37 The role of survey support is illustrated in Figure 2.5. In a typical enterprise survey, information is collected from reporting units who report on behalf of the observation units (which are statistical units) in the survey sample (as further discussed in Chapter 4). The answers to survey questions are recorded on questionnaires filled out by reporting units directly, or, less frequently, with the aid of an interviewer. To support this process, information on how to contact the reporting units and their relationships to the observation units is required. While this information can be included in the frozen frame and hence in the survey frame, it is more efficiently extracted afresh from the live register for the sampled units only. Exactly what information is required depends on the mode(s) of data collection.

#### 2.38 Survey support is provided in three areas: data collection; survey registration and survey control.

**Survey data collection**

2.39 The primary activity in conducting a survey is a data collection from reporting units. As previously noted, the information needed to contact the reporting unit depends on the mode used for data collection. In some cases, a paper questionnaire is sent to the mailing address of the reporting unit. For a face-to-face interview a fieldworker has to visit the reporting unit to collect the information, so a physical address is needed. If the information is to be gathered by telephone, a telephone number is required. It is also possible that a reporting unit may submit an electronic questionnaire by e-mail or via a web site, in which case an email address is required.

**Survey registration**

2.40 Units that are involved in different surveys, or on repeated occasions for the same survey, can be the subject of a policy to reduce and/or spread response burden. For example, it may be policy for any small enterprise to be observed only once every two years or to participate in at most one survey per year. Also, as previously noted, enterprises that have already participated may be given a survey holiday.

#### 2.41 The survey registration process provides information about the observation units about which data are to be acquired and the reporting units that are to provide these data. The likelihood of contacting a reporting unit is improved when the most recent contact or communication information is available.

#### 2.42 It is important to provide the reporting unit’s preferred response mode for the survey. Response mode may influence response rate. Making available a range of modes (paper, telephone, face-to-face, web-based or other electronically) can improve response rates.

**Survey control and response burden measurement**

2.43 To help control the data collection process, reporting units should be monitored throughout the collection process. When frame errors are detected they should be recorded. The survey help-desk may be the mechanism by which information about errors is received.

2.44 In order to improve response rates, reminders are often sent. The administration of reminders can be a complicated process, especially as it depends not only on the official deadline for reporting specified by the survey but also on an estimate of the likely reaction time of the reporting units and/or of the quality of the answers they can provide. All attempts to contact reporting units have to be recorded, not only to ensure that follow-up is efficiently conducted, but to support subsequent enforcement of a response, as further illustrated by the following example from the Netherlands.

2.45 Reporting unit response rates (by mode in the case of multiple modes) and questionnaire item non-response rates are important in monitoring the quality of the survey outcomes, as discussed in more details in Chapter 10. Sample sizes and reporting unit response rates are also used in calculating target response burden and actual response burden.
Use of SBR for economic census

2.46 An economic census is a special type of survey in which the aim is to collect data from all statistical units in the target population. An SBR can be involved in variety of ways.

**SBR is not used.** The economic census is conducted on the basis of comprehensive area enumeration. The resulting set of statistical units, whether local units or enterprises, may be used subsequently as the basis for creating or updating the SBR. This approach was used in the past but has become less and less common because (1) it requires extensive resources, (2) does not take advantage of existing lists of enterprises and data about them and (3) leaves behind a list of units that is impossible to maintain in its entirety because to do so would require an ongoing census.

**SBR provides initial frame.** In this approach, which might be called a *register assisted census*, enumerators are provided with an initial list of statistical units (local units or enterprises) based on the SBR, and they correct and supplement this list. This approach makes better use of the SBR but does not assume the SBR is definitive.

**SBR provides the complete frame.** In this approach the census is restricted to units that are in the SBR. Statistical data are collected about some or all of these units. For some units, data may be obtained from administrative sources instead.

**SBR provides the complete frame and links to administrative data.** There is no statistical data collection process. The data are obtained entirely from administrative sources through the SBR. This may be termed a register-based census. Further details, including an example from Italy, are provided in Annex E1.

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**Box 2.3 Response enforcement information in the Netherlands**

Many countries have legislation requiring enterprises to respond to questionnaires from the NSO. In 2003, the Netherlands introduced a new statistical law. This law states that Statistics Netherlands is obliged to make maximum use of administrative data to derive its statistical output. Another of Statistics Netherlands’ obligations is to reduce the response burden on enterprises, for example by utilising administrative data sources. This implies that the units registered with all these sources should be integrated into the SBR or at least linked to the SBR. In addition, Statistics Netherlands has included fiscal information on the structure of enterprises (available from the finance department) in its SBR. However, not all information can be extracted from the administrative sources available. Therefore, surveys in which data are directly obtained by questionnaire from a relatively small number of respondents are still needed.

By law Statistics Netherlands has the right to require enterprises that do not respond to questionnaires to provide the requested information. In introductory letter that accompanies a survey, the enforcement procedure is explained. If an enterprise does not respond to an official questionnaire send by the statistical office, then several (predefined) reminders are sent to the responsible contact person. If the enterprise refuses to respond, Statistics Netherlands has the right to fine the enterprise without any intervention of a third part. To assist this process a separate system has been created, containing all relevant SBR information and keeping track of the complete history of all attempts to contact the responsible person in the enterprise. This information can be used as evidence if the enterprise starts a juridical procedure against the statistical office.
2.6 SBR based statistics

NSOs are confronted with increasing demands from governments, international bodies and researchers for business statistics on specific topics such as small areas or sectors of activity, and other particular aggregates. The information provided has to be consistent and comparable at country level, internationally, and for any other geographical area, also across different economic activities. At the same time NSOs are under pressure to reduce the data collection costs and response burden.

As illustrated in Figure 2.6, the SBR can play a key role in providing more information at less cost through direct use of SBR data. It can be a primary source of information on the structure and the demography of the population of enterprises. Also, in combination with other administrative registers or statistical data sources, it can produce additional statistical information for economic analysis. If the SBR is used to integrate a range of data sources, it can also act as a spine for data integration.

Enterprise demography statistics

Data on births and deaths of enterprises, their survival rates and the role they play in economic growth and productivity as well as data for tackling socio-demographic issues are increasingly requested both by policy makers and analysts. As further discussed in Section 9.3, there are requirements for:

- Data for sub-populations of small and medium size enterprises.
- Historical data about enterprises.
- Identifying subpopulations of interest: for example, enterprises with high growth, or with large increases in numbers of employees.

Also, when calculating ratios, there needs to be conceptual consistency between the denominator and numerator populations.

The SBR can satisfy all these requirements because it covers the whole population of enterprises. Thus it can provide regional and small area data, basic characteristics like economic activity code, employment and/or turnover, and data on births and deaths. In summary it is an ideal source in terms of coverage and cost for the production and dissemination of enterprise demographic statistics.
However, use of the SBR for producing statistics raises similar issues regarding treatment of data over time as does its use in providing survey frames. The live register is constantly being refreshed. The updates applied over the time period \((t)\) to \((t+1)\) represent not only the actual economic changes that occurred during that period, but also adjustments in the coverage or characteristics of units that resulted from SBR maintenance procedures and that had nothing to do with changes in the real world. For example, based on the results of an SBR improvement survey during the time period \((t)\) to \((t+1)\) economic activity classifications of enterprises, or their measures of size, or the dates on which they ceased or commenced activity, may be corrected from their former out-of-date, erroneous or missing values. In summary, SBR data cannot be simply regarded as the result of a point in time statistical survey, which collects information about the status of an enterprise at time \((t)\) or changes in the enterprise over the period \((t)\) to \((t+1)\).

It may be advisable for statistics derived from SBR data to be based on a satellite approach. If parts, or the whole, of one or more frozen frames are extracted from the SBR and linked to data from other sources and if the resulting information is maintained outside and independent of the SBR environment, then the product is referred to as a satellite. A satellite approach (as further elaborated in Section 2.10) is a good way of addressing issues that may arise from corrections of classifications or reference periods as the base population can be well defined and coordinated. There may also be an organisational advantage to a satellite approach in the sense that the task of producing SBR based statistics from the satellite can be assigned to the organisational unit responsible for economic data production and dissemination rather resting with the SBR unit.

**Integration with external trade register**

External trade statistics do not present any explicit information on the characteristics of enterprises that undertake the trading. The concepts and classifications in external trade statistics differ from those in production statistics. Knowledge of a trading enterprise’s profile - economic activity, size, location, and whether or not it belongs to an enterprise group - is important in the analysis of globalisation of the national economy and the determinants of this internationalisation. Coherent compilation of trade statistics by enterprise characteristics requires linkage of trade and business registers at micro level. If this can be achieved, the combination of the key enterprise characteristics and the trade data, such as product code and partner country, offers many opportunities for producing a more complete and diversified view of the structure of both trade and production.\(^5\)

Several countries are integrating SBRs with external trade registers. Box 2.4 provides an example of such integration in Tunisia.

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## Box 2.4 Integration of custom files in the SBR in Tunisia

Several sources have been integrated into the SBR in Tunisia to enrich the content of the SBR including the customs file. This file contains all the import or export operations per company. It also contains information on the imported or exported product, its value, its weight and the destination country.

The integration of this file into the SBR is useful for the calculation of detailed statistics on import / export by sector of activity, size of enterprises, legal form, regime or nationality. This integration also allows to estimate and update the content of the SBR, in particular:

- the estimation of turnover based on the value of exports for only exporting companies;
- the estimation of the main business activity based on the most exported or imported products.

Prior to 2010 the customs used a company identifier different from the customs code of the General Directorate of Taxes (DGI), a matching work was necessary to integrate the customs file into the SBR based on the company’s identification information (name, address, activity, etc.). But from 2010 on customs began to use the tax code (identifier used in the DGI) as a unique identifier in its files, and the integration of this file in the SBR has become automated.

## 2.7 SBR information source

The roles discussed in Sections 2.5-2.6 concern production and internal and external use of statistics (i.e. macro-data) based on SBR data. This section concentrates on the provision of SBR micro (individual) data as open data, i.e. the data that are publicly available for any individuals or organisations to use and that are licensed in a way that allows for reuse. Access may be made available to:

- Lists of enterprises – for the use of other government agencies and market research companies so that they can conduct surveys.
- Ownership and control information – “who-owns-who”.
- Information to support investigations into government program performance or to support preparation or monitoring of local, regional or national economic development programs.

As illustrated in Figure 2.7, in determining the scope of this role, the NSO is dependent on the dissemination infrastructure available. For example, provision of data through a geographical interface depends on the availability of a suitable geo-statistical infrastructure. The NSO is also likely to be significantly constrained by the confidentiality and privacy provisions embedded in the laws and regulations governing the dissemination of statistics as discussed in a following subsection. A supportive legal framework can open up the possibility of providing external users with access to business data that are already in the public domain, such as: trade name, ownership, economic activity, size, geographic location and contact data, as exemplified by the Mexican DENUE system that is referenced in an example below and in Chapter 9.

## SBR regulatory framework

SBR data must be handled in accordance with the regulatory framework that governs the NSO. On the one hand privacy and confidentiality provisions under the statistical legislation have to be observed. On the other hand much of the data about enterprises in the SBR is information that the enterprises themselves make public and/or is generally considered (within the legal framework in a country) to be of public interest, i.e. information to which any citizen should have access.

In ideal circumstances a regulatory framework would allow dissemination of the following SBR data:

- Identification and stratification characteristics: name of enterprise, denomination or corporate name, code and name of the economic activity class, size code based on number of personnel.
- Geographical location characteristics: street, external and internal number, neighbourhood, postal/zip code, locality.
- Geographical coordinates of the location: latitude and longitude.
- Contact characteristics: phone, fax, e-mail, and web-page.
- Date of birth of unit in the SBR.

In practice, the ability to provide this information may require review and revision of laws, regulations, policies and standards governing both the NSO and its administrative sources.
Box 2.5 The role of the SBR in the System of Environmental-Economic Accounting (SEEA)

The System of Environmental-Economic Accounting (SEEA) is the international statistical standard to measure the environment and its relationship with the economy. The SEEA Central Framework measures the contribution of the environment to the economy and the impact of the economy on the environment. It is a satellite accounting system to the System of National Accounts and uses similar concepts and classifications (e.g. for economic activities and products) to those employed in the SNA for environmental information. The SEEA comprises physical and monetary supply and use tables and asset accounts showing natural resources inputs such as energy and water products and residuals such as air pollution, water emissions, solid waste, oil and gas reserves, environmental investments and subsidies, protection expenditure, and so on.

The SBR supports the compilation of SEEA accounts and tables by providing coordinated populations of statistical units and their characteristics by industry, which can be used to collect information in physical and monetary terms. This allows the derivation of aggregates automatically related to the aggregates of an economic indicator related to the corresponding population of industries used by the national accounts. Therefore, high quality of the economic activity classification (by ISIC and/or NACE) and the linkage of the SBR with other data sources are of great importance.

Geo-statistical information and SBR data consultancy systems

In recent years, there has been a growing interest in geospatial analysis. This interest can be attributed to significant increases in the use of geographic information systems (GIS), characterised by the capacity to integrate and use a wide variety of spatial information. Individual address records have become the standard level for spatial investigation in many socioeconomic and planning applications. Because of the increased level of user friendliness and accessibility of GIS packages, geographical coordinates can be assigned to each address in the SBR. The geospatial dimension introduced in the SBR is used as a basis in building a geographic infrastructure data system for geospatial analysis of economic structures.

The geospatial information needs to be updated regularly. Ideally, on this basis, the SBR should be able to provide information on the distribution of economic activity and enterprises/establishments by geography. A GIS can present this information as geo-statistical cartography. The use of GIS is fundamental in providing users with the necessary data to analyse economic activity in relation to geography.

Figure 2.7 SBR information source

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Through a GIS, it is possible to incorporate the many information layers as geo-statistical data, including settlements, street axes, block fronts, locality polygons, blocks, external numbers, urban services, reference elements, natural resources, geographical names, hydrographic networks, routes of communication, territory images, relief, limits references, and geodesic references.

Box 2.6 Geo-statistical information in Mexico

In Mexico, the National Directory of Economic Units (DENUE) is a part of the SBR that is available to any user through a free consultation system in INEGI (http://www3.inegi.org.mx/sistemas/mapa/denue/default.aspx). Its geo-statistical features have broadened its role as a tool supporting public and private policy developers and decision makers as well as academia and researchers.

2.8 SBR international data exchange

2.63 In a society that is more and more influenced by globalisation, international comparability of economic statistics is becoming increasingly important. Internationally defined indicators based on internationally harmonised populations of statistical units are desirable because the resulting statistics are more comparable when measuring globalisation effects. At the same time it is important for producers and users of statistics to understand the potential limitations of the SBR in the context of international comparability.

2.64 Much effort is spent in the SBR to guarantee coherence, in terms of concepts, methods and quality within an NSO and between NSOs. In the last few decades, thanks to the activities of supra-national and international organisations such as Eurostat, IMF, OECD, World Bank and UN, worldwide coherence in the definition and treatment of enterprises and their statistics, as described in the 2008 SNA and ISIC Rev. 4, has increased considerably. This is important as SBR data are used in studies involving (the structures of) different national economies, as illustrated in Figure 2.8.

2.65 Key factors in improving the quality of international statistics are the exchange and coordination of micro-data between countries and the central accessibility of these data, for example, storing them in one central database or at least accessing them through a single gateway. In this context national SBRs are potential data providers and a network of these could be established. Examples on data exchange between national SBRs include the Eurogroups Register (EGR) and the European System of Interoperable Business Registers (ESBRs), which are described in Box 2.7.

2.66 Data exchange is not only important for international statistics, but also in achieving consistency in statistics dealing with cross-border issues in different countries. For example a subsidiary of an enterprise in country X should be covered by inward FATS in country Y and by outward FATS in country X.

2.67 A complex question for an NSO is the legal basis for sharing micro-data with statistical authorities of other countries or international organisations. International standards regarding the legal basis for micro-data sharing are yet to be established. Exchange of data on multinational enterprises can be seriously hampered by the requirements that, first, data are used exclusively for statistical purposes and, second, disclosure of data about individual statistical units is forbidden. The capacity to transfer the data to another country depends upon confidentiality requirements within the sending country. The receiving country is
responsible for satisfying whatever conditions are imposed by the sending country and its own confidentiality laws.

2.68 Thus, such exchanges require close cooperation between the partner countries, comparable rules for the use and protection of confidential data, a solid agreement between the countries, and, above all, trust that data are not misused. The forthcoming UNECE Guide to Sharing Economic Data prepared by the UNECE Task Force on Exchange and Sharing of Economic Data analyses concrete examples of sharing of economic data for statistical purposes, identifies obstacles of data sharing and provides guidance, tools and principles to overcome those barriers.\(^7\)

### 2.9 SBR in modernisation of statistical production and services

2.69 Development of the SBR is a key to meeting user demands for more, better and more timely statistics. As a unifying tool, the SBR is pivotal in modernising the statistical production process in line with an integrated statistical architecture. Keywords in current attempts to modernise statistics are efficiency, coherence, interoperability and cooperation. In this context, the Generic Statistical Business Process Model (GSBPM)\(^8\) is a standard but flexible tool for describing and defining the common set of business processes that typically constitute statistical production. It comprises three levels: the statistical business process, the eight phases of the statistical business process, and the sub-processes within each phase. The structure of GSBPM is described in Chapter 8. GSBPM is being used in developing a common business reference architecture that has the aim of obtaining more coherence in official statistics. The SBR fulfils a backbone role in this respect by integrating several data sources and supporting the collection of economic data. This backbone role can be strengthened when the use of the SBR is seen to support the business processes as described in the GSBPM (as further elaborated in Chapter 8). Box 2.8 explains the use of GSPBM in the French statistical business system (Sirus).

**GSBPM Sub-process 2.4. Design frame and sample**

This sub-process only applies to processes which involve data collection based on sampling, such as through statistical surveys. It identifies and specifies the population of interest, defines a sampling frame (and, where necessary, the register from which it is derived), and determines the most appropriate sampling criteria and methodology (which could include complete enumeration). Common sources for a sampling frame are administrative and statistical registers, censuses and information from other sample surveys. This sub-process describes how these sources can be combined if needed. Analysis of whether the frame covers the target population should be performed. A sampling plan should be made.

**GSBPM Sub-process 4.1. Create frame and select sample**

This sub-process establishes the frame and specifies the sample. It includes the coordination of samples between

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\(^8\) Generic Statistical Business Process Model v5.1, https://statswiki.unece.org/display/GSBPM/
repetitions of the same statistical business process, in particular to manage overlap or rotation of the sample. It also includes coordination between samples for different processes by using a common frame to manage overlap and/or to spread response burden. Quality assurance and approval of the frame and the selected sample are also undertaken in this sub-process, though maintenance of underlying registers is treated as a separate business process.

2.70 The SBR can be linked to other than administrative sources. This can be achieved by storing the identification numbers of units in other sources in the live register, or by integrating special modules in the SBR to be used for matching with other sources. In this case the statistical units in the SBR can be linked to the units in these other sources, which means their data are available to assist in maintaining the units in the SBR and/or for use by surveys. To improve interoperability, the SBR should support development of the conditions for exchange of coordinated statistical information among countries, including an international identification service. The SBR may also take advantage of methods and software for SBR maintenance that have been developed by other countries.

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**Box 2.7 The French statistical business register (Sirus) and the GSBPM**

Sirus (French acronym for the information system of statistical units) is essentially a harmonized statistical business register from which the sampling frames for different business surveys are created. The sampling procedure itself is outside of Sirus. Sirus also produces a very specific information about the enterprises (the business category) that is incorporated in different dissemination products. Thus, from this point of view, Sirus activities fall within GSBPM sub-processes “4.1 - Select frame & select sample” and, marginally, “7.2 - Produce dissemination products”. Since it is also a crucial instrument for the coherence of INSEE’s information system in the field of business statistics, Sirus can also be associated to the “Quality Management” overarching process of the GSBPM.

From a more precise and internal viewpoint, the Sirus activities mostly fall into two categories:

- integration of data from a variety of sources
- provision of data to other information systems

The data integration processes can be further categorized: the periodicity ranges from daily to annual, the process can be fully automated or require manual intervention, and the information can be accepted without control or manually reviewed and consequently accepted or rejected.

Data provision processes can also be distinguished according to their periodicity (weekly to annual, or on demand) and to the fact whether they are automated or not.

In any case, each process has undergone “Design” and “Build” steps before being implemented. Sirus has also recently been the subject of a quality assessment exercise that relates to the “Evaluate” phase of the GSBPM.

These different points are detailed in the following.

**Process conception and construction**

Sirus as a whole was conducted as a separate project within INSEE and as such it went through all the sub-processes that constitute the “Specify Needs” phase (“1.1 - Identify needs”, “1.2 - Consult & confirm needs”, “1.3 - Establish output objectives”, “1.4 - Identify concepts”, “1.5 - Check data availability” and “1.6 - Prepare business case”).

For the data integration processes, the “Design” and “Build” phases consist of the following:

- In the “Design” phase, the most relevant sub-processes are “2.2 - Design variable descriptions” (specify the file format), “2.5 - Design processing & analysis” (specify the integration procedure) and “2.6 - Design production systems & workflow” (specify the file exchange characteristics). For the sources that require manual verification, the specification of the review procedure can also be classified in sub-process 2.5. There is no need to highlight here the “2.3 - Design collection” sub-process because for Sirus the input data is provided by simple file transfers.
- In the “Build” phase, the main sub-processes are “3.2 - Build or enhance process components” (programming of the integration procedures, including manual review), “3.4 - Configure workflow” (setting up the file exchanges), and the test and finalization sub-processes (3.5 to 3.7).

For the data provision processes, the “Design” and “Build” phases consist of the following:

- In the “Design” phase, sub-processes “2.1 - Design outputs” (specify the files to be provided) and “2.6 - Design production systems & workflow” (specify the file exchange characteristics) are the most important.
- In the “Build” phase, central sub-processes are “3.3 - Build or enhance dissemination components” (programming of the extraction procedures), “3.4 - Configure workflow” (setting up the file exchanges), and the test and finalization sub-processes (3.5 to 3.7).

Figure 2.9 presents a synoptic view of the Sirus process for the phases related to the conception and construction of the system.
Process execution

In the process execution (phases 3 to 8 in the GSBPM), it is once again necessary to distinguish between data integration processes and data provision processes.

For data integration processes, data collection in Sirus takes the form of file transfers. Consequently, the whole “Collect” GSBPM phase is in fact limited to a brief “4.3 - Run collection” sub-process (see end of § 70 in the GSBPM document). Most of the work after that can be associated with sub-process “5.1 - Integrate data”, and in fact most of the “upstream” activities of Sirus fall under this sub-process.

For the data sources which are accepted automatically in Sirus (Sirene, ProfilApp, LIFI), the integration process, strictly speaking, stops here. In the case where a manual review of the dataset is performed before integration, the process description can be further refined: the reviewing activity would be in sub-processes “5.3 - Review and validate” and “5.4 - Edit & input”.

With the data incorporated in the register through the different data integration processes, Sirus defines new statistical units (e.g. enterprises from legal units) and new variables (for example a variable indicating if the unit belongs to the productive sector). This activity is clearly to be classified under sub-process “5.5 - Derive new variables & units”.

Finally, when the data integration activities are finished, the production of the resulting state of Sirus would fall under sub-process “5.8 - Finalise data files”.

The execution of the data provision processes is quite straightforward: the data extractions for the different clients are produced directly from the register (sub-process “6.5 - Finalise outputs”). In some cases, there is a manual verification before the transmission, so a sequence 6.1 - Prepare draft outputs – 6.2 - Validate outputs can be added at the beginning of the data provision process. Figure 2.10 presents a synoptic view of the Sirus execution process.

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9 Sirene is the administrative business register (ABR) for all the legal units and their establishments. It is updated daily by the business administrative registrations.
10 ProfilApp is the register for the enterprises (profiled from enterprise groups).
11 LIFI is the register for the enterprise groups.
As part of the implementation of a quality approach, a study on the comparison between the Sirene and the Sirus registers was realised in 2015. Since Sirene is an inter-administrative register containing legal information that is also in Sirus, the statistical business register that complements Sirene. Therefore, much of this information should be coherent between Sirene and Sirus. This is the first aspect of the task.

Besides, there is a second level of analysis. Sirene determines the legal units in the scope of Sirus in order to ensure that it is comprehensive: it checks that Sirene sends to Sirus the units due to be in it and actually sends them all. Conversely, it also ensures that Sirene does not wrongly send anything to Sirus.

In both of these tasks:
- The sub-process "8.1 - Gather evaluation inputs" consists here in selecting specific information from both registers.
- The actual work of adjusting information in both registers is part of the sub-process "8.2 - Conduct evaluation".

Once the discrepancies made explicit an action plan was set up to correct them (sub-process "8.3 - Agree an action plan"). However, the actual task of editing and correcting data must be associated with another phase.

Demands for more detailed, timely and coherent data require a modernized national statistical system which produces official statistics more efficiently and in an integrated and internationally coordinated way. The High-Level Group for the Modernisation of Statistical Production and Services (HLG), established by the Bureau of the Conference of European Statisticians, promotes standards-based modernisation of statistical production and services. This calls for a common architecture for data collection, processing and dissemination in which context the SBR will play a key role.

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12 More information about the work of the HLG is available from the website of the UNECE Statistical Division, [http://www.unece.org/statistics](http://www.unece.org/statistics)
Box 2.8 EGR and ESBRS

EuroGroups Register (EGR):

The EGR is the statistical business register of multinational groups in Europe. The EGR is created through the cooperation between Eurostat and the national statistical offices of European Member States and EFTA countries, by pooling together micro-data on legal units, relationships, enterprises and enterprise groups. The EGR also acquires data from one commercial data provider (CDP) in order to ensure coverage for units outside the EU and EFTA and full consistency of the largest enterprise groups. The EGR contains structural economic information, such as economic activity code, turnover and employment, on multinational enterprise groups with an interest in Europe and on their enterprises, as well as relationships and control structures.

The EGR is used for statistics related to globalisation at national and European level in various statistical domains such as Statistics on foreign affiliates (FATS), Foreign direct investment statistics (FDI), Short term statistics (STS), Statistics on trade by enterprise characteristics (TEC), National accounts (NA) and Statistics on small and medium sized enterprises. Statistical users can use EGR as coordinated frame population, to derive consistent statistical output with improved quality and in measuring global activities of European enterprises part of multinational groups.


European System of Interoperable Business Registers (ESBRs):

The ESBRs project (2013-2020) is rationalising, strengthening and standardising national SBRs and EGR in the European Statistical System (ESS) with the ultimate aim of making them an efficient interoperable system. It is a continuation of previous EGR and profiling projects carried out in the ESS.

A core goal is the improvement of the EGR statistical frames so that they can provide better quality information on multinational enterprise groups (MNEs) for globalisation statistics. It includes an updated and agreed methodology for EU profiling that enables all ESS countries to achieve the same view of MNEs; it is based on a collaborative approach with different countries contributing to profiling the same MNEs according to defined roles and responsibilities and supported by a secure platform for sharing confidential data. The ESBRs project includes also practical pilot exercises aimed at testing the proposed solutions with ESS countries. ESBRs’ statistical services are also part of the project’s objectives, in the spirit of re-using and sharing tools and solutions.

Additional information on ESBRs project are available at: https://ec.europa.eu/eurostat/web/ess/esbr.

2.10 Satellite approach to extend functionality

2.72 If all the roles described in the previous sections are supported by the SBR, the result may be quite a complex network of databases and functionalities. An approach that can be used to extend the functionality with minimum complication is to extract parts or the whole of one or more frozen frames from the SBR and afterwards link information from other data sources to its units. The resulting product, which is maintained outside and independent of the SBR, is called an SBR satellite.

2.73 The responsibility for and control of a satellite are separated from the SBR and usually take place in a different environment. Whilst this can adversely affect the coordinating role of the SBR, the big advantage is that much more additional information can be stored and managed without interfering with the basic functions of the SBR. Satellites can, for instance, support international trade statistics, or cooperation with central banks. In such cases anomalies that might result from integration within the SBR environment can be avoided.

2.74 The SBR may support the satellite approach in different ways. If the units available in one or more frozen frames are linked to data from sources other than those used in the SBR, then the combined result may be a semi-manufactured statistical product blending statistical and administrative data. The difference from a sample is that, in this kind of satellite, information is linked to all units in the underlying population. This approach is useful, for example, to provide economic indicators on self-employed (income-estimation) or to compile the regional distribution of production factors to support regional accounting information.

2.75 By linking information collected by different methods, for example by survey and from an administrative
source to the units in one or more frozen frames, a satellite is useful in splitting off and controlling domains where secondary data collection based on administrative sources is not possible or is less efficient. The production of a satellite register is illustrated in Figure 2.9 where the population is covered through three data sources: survey data, data collected from the web and administrative data, all of which are integrated into one satellite register. The example could also illustrate the traditional approach of merging administrative data for small enterprises and survey data for large enterprises.

Figure 2.11 Production of a satellite register

<table>
<thead>
<tr>
<th>Population</th>
<th>Observation</th>
</tr>
</thead>
<tbody>
<tr>
<td>P01-RU</td>
<td>Surveyed data</td>
</tr>
<tr>
<td>P02-RU</td>
<td>Web-based data</td>
</tr>
<tr>
<td>P03-RU</td>
<td>Administrative data</td>
</tr>
</tbody>
</table>

2.76 It is also possible to analyse and even compensate for over- or under-coverage of units in the live register by comparisons with other sources. Instead of including the other sources in the live register, it may be more convenient (and less complex) to maintain a satellite outside the SBR environment.

2.77 This kind of approach may be appropriate for units in the governmental sector (S13), or units that belong to the financial sector (S12), or foreign units that belong to the sector representing the rest of the world (S2).

2.78 Another possible circumstance in which to set up a satellite is where different statistical units from those recorded in the live register are used to describe a phenomenon. There may be a case for maintaining descriptions of such units in a satellite to ease the workload on SBR staff and reduce the complexity of the SBR system, even though additional resources may be required to maintain two separate systems. For example, to produce tourism statistics, data are collected on the capacity and the occupancy of accommodation establishments used by tourists, for example, nights spent, arrivals, occupancy rates, and number of bedrooms. For this purpose, the data collection at the level of an enterprise unit with a main activity in the tourism groups would be insufficient as many tourist accommodation establishments are provided by enterprises or institutes with another main activity offering accommodation as a secondary activity. For this reason, a special satellite linked to the SBR that records tourism establishments may be a better solution than attempting to extend the functionality of the SBR itself to include such units.

2.79 In conclusion, it must be reiterated that the main reason for setting up a satellite is to simplify otherwise complicated statistical processes by splitting them off from the SBR, with the aim of simplifying control and/or spreading responsibility.
Chapter 3
Coverage of SBR

3.1 Introduction

3.1 This chapter describes the coverage of an SBR and examines the concept from the perspective of the various institutional unit types and sectors of the economy, and it flags key issues that NSOs need to consider.

3.2 In principle, an SBR should record all institutional units in the national economy that are engaged in productive economic activities, i.e., activities contributing to the gross domestic product (GDP). In accordance with the 2008 System of National Accounts (2008 SNA: 1.40), the term “economic production” is understood as referring to “a process carried out under the control and responsibility of an institutional unit that uses labour, capital, goods and services to produce outputs of goods and services”, and institutional units engaged in production are referred to as enterprises. This chapter examines the three key aspects of SBR coverage:

- **Completeness** is the extent to which the SBR includes all institutional units within the 2008 SNA production boundary.
- **Coverage** is the proportion of total national economic production that the units represent.
- **Content** is the set of characteristics (e.g., institutional sector, size, location and registration status) of the units contained in the SBR.

3.3 An SBR can be said to provide complete coverage and content if it includes all units producing goods and services together with all their required characteristics. In reality, complete coverage of all these units within the SNA production boundary is impossible to achieve. However, for the purposes of international comparisons, it is desirable that the coverage of an SBR should meet agreed standards, with completeness being the ultimate aim.

3.4 During any period units commence and cease operations. Thus SBRs should be regularly updated, new units created, and units that have ceased economic activities deactivated. Construction and maintenance of the SBR are described in Chapters 6 and 7.

3.5 The SBR provides frozen frames, each of which contains all units in the live register for a given reference period. Frames for economic surveys are derived from frozen frames. Thus the coverage of an SBR for a given reference period for a given survey can be defined as the extent to which the survey frame from the SBR represents the survey target population.

3.6 This chapter presents considerations that are pertinent in formulating the SBR coverage and content decisions and it discusses specific issues for various segments into which the SBR may be divided. It is based on concepts articulated in the 2008 SNA, ISIC Rev 4, Eurostat’s Business Register Recommendations Manual, the African Development Bank’s Guidelines for Building SBRs in Africa and other sources as footnoted and listed in References.

3.2 Key concepts

3.2.1 Production boundaries, residence, institutional sectors and enterprises

3.7 The concept of production is defined in the 2008 SNA together with descriptions of the production boundaries, which clarify the activities constituting production. The 2008 SNA includes two types of production boundary: the general production boundary and the SNA production boundary.

3.8 The general production boundary defines production as an activity carried out under the control of and under the responsibility of an institutional unit that uses inputs of labour, capital and goods and services to produce outputs of goods or services. There must be an institutional unit that assumes responsibility for the process of production and owns any resulting goods or knowledge-capturing products, or is entitled to be paid or otherwise compensated, for the change-effecting or margin services provided (2008 SNA, para. 6.24).

3.9 The SNA production boundary is a more restricted version of the general production boundary. It excludes activities undertaken by households that produce services for their own use, except for services provided by owner-occupied dwellings and services produced by employing paid domestic staff (2008 SNA, para. 6.26).

3.10 The 2008 SNA (4:24) describes the five sectors into which institutional units may be divided. These are non-financial corporations, financial corporations, government units, households and non-profit institutions serving households. Dividing the total economy into sectors enhances the usefulness of the data for purposes of economic analysis by grouping together institutional units...
with similar objectives and types of behaviour. Each of the sectors may be divided into subsectors. No single method of sub-sectoring is optimal for all purposes or all countries. Sectors and subsectors are also used to target or monitor particular groups of institutional units for policy purposes. More details are provided in Annex B2.

3.11 In their role as economic producers, 2008 SNA refers to institutional units as "enterprises".

3.12 The institutional sectors listed above include only resident units. The concept of residence in the SNA 2008 is not based on nationality or legal criteria. An institutional unit is said to be a resident unit of a country when it has a centre of predominant economic interest in the economic territory of that country: that is when it engages for an extended period (one year or more being taken as a practical guideline) in economic activities on this territory (2008 SNA, para. 2.19). An enterprise is resident in an economic territory when the enterprise is engaged in a significant amount of production of goods or services from a location in the territory (2008 SNA, para. 26.40). The concept of territory is most commonly the area under the effective control of a single government. The economic territory includes the land area, airspace, territorial waters, including jurisdiction over fishing rights and rights to fuels or minerals. The economic territory also includes territorial enclaves in the rest of the world (such as embassies, consulates, military bases etc. (2008 SNA, paras 4.10 and 4.11).

3.2.2 Market and non-market producers

3.13 The distinction between market and non-market production is critical from the perspective of the 2008 SNA and hence important for the SBR. Market producers are enterprises that sell all or most of their output at prices that are economically significant (2008 SNA: 4.88). Prices are said to be economically significant if they have a significant effect on the amount that producers are willing to supply and the amounts purchasers wish to buy. Market producers make decisions about what to produce and how much to produce in response to expected levels of demand and expected costs of supply and are exposed to the risks associated with this production. They adjust supply either with the goal of making a profit in the long run or, at a minimum, covering capital and other costs.

3.14 The core coverage of the SBR comprises units that are market producers and whose principal activity is the production of goods and services. Registered market producers are very important from an economic point of view and in principle are not difficult to cover based on available administrative registers.

3.15 Non-market producers are not likely to respond to changes in economic conditions in the same way as market producers. Their economic behaviour is influenced by the receipt of financial support in the form of transfers such as taxes, grants and donations. Government units and non-profit institutions that provide most of their services at prices that are not economically significant prices are considered non-market producers.

3.16 The recommended SBR treatment of non-market producers is covered in the discussion on government and non-profit institutions.

3.2.3 Non-observed and observed economies

3.17 In national accounts the term non-observed economy is used to describe activities that, for one reason or another, are not captured in regular statistical enquiries. The reason may be that the activity is informal and thus escapes the attention of surveys geared to formal activities; it may be that the producer is anxious to conceal a legal activity, or it may be that the activity is illegal (2008 SNA, para. 6.39). As noted in Measuring the Non-Observed Economy. A Handbook (OECD et al., 2002), complete coverage of economic production is a vital aspect of the quality of the national accounts. However, this is hard to achieve because of the difficulties in recording certain types of productive activities. Activities that are missing from the basic data used to compile the national accounts are said to comprise the non-observed economy (NOE). Productive activities may be non-observed because they are informal, household production for own final use, illegal, underground, or due to deficiencies in the basic data collection system. Making estimates for them in the national accounts is referred to as measurement of the NOE.

3.18 It is difficult to identify the enterprises that are part of the non-observed economy and thus they are often defined to be outside the planned coverage of the SBR, as further discussed in Sections 3.3 and 3.4. In this case their economic activities have to be measured in some way other than by a survey based on the SBR.

3.2.4 Informal sector

3.19 A national economy can be divided into three parts: the formal sector, the informal sector, and household producing exclusively for own final use. The major portion of the difference between the total economic production of households and what is readily measured by enterprise surveys and administrative sources is the informal sector, i.e., production by enterprises that are considered to be in the informal sector as defined below (para. 3.27). As noted in 2008 SNA (para.25.47), the term sector in this context "does not have the same basis as the usual use of the word sector throughout the SNA. In the SNA, sectors are made up of complete institutional units; in the context of the informal sector only the productive activities are concerned."

3.20 The relationship between the non-observed economy and the informal sector is illustrated in Figure 3.1, taken from 2008 SNA: Figure 25.1. The solid circle
represents the non-observed economy and the dotted circle the informal sector. The relative size of the three segments shown in the figure varies from country to country.

Figure 3.1 Non-Observed economy and Informal Sector

3.21 The informal sector represents an important part of the economy in many countries, playing a major role in production, income generation, and employment creation.

3.22 The informal sector has been defined by the Fifteenth International Conference of Labour Statisticians in its resolution concerning statistics of employment in the informal sector organised by the International Labour Organization (ILO) in 1993. A resolution of the Conference describes the informal sector in broad terms reflecting the types of production units of which it is composed. It also provides a framework within which each country must formulate its own specific operational definition. Discussion of the informal sector in chapter 25 of the 2008 SNA is consistent with the resolution.

3.23 The informal sector is broadly characterized as consisting of units engaged in the production of goods or services with the primary objective of generating employment and incomes for the persons involved in the production. These units typically operate at a low level of organization, with little or no division between labour and capital as factors of production and on a small scale. Labour relations – where they exist – are based mostly on casual employment, kinship, or personal and social relations rather than contractual arrangements with formal guarantees. The informal sector thus defined excludes households producing exclusively for own final use (2008 SNA, para. 25.41).

3.24 More specifically, the ILO framework requires that the informal sector be defined as a subset of household unincorporated enterprises, comprising those enterprises that:

- produce at least some output for the market; and
- are less than a specified size in terms of the number of persons engaged, or of employees or of employees employed on a continuous basis; and/or
- are not registered under specific forms of national legislation, such as factories or commercial acts, tax or social security laws, professional groups' regulatory acts, or similar acts, laws or regulations established by national legislative bodies.

3.25 These criteria provide a framework for a definition of the informal sector, not a single, unambiguous definition. Thus, there are variations across countries in how the informal sector is actually defined. The units included in the informal sector depend upon whether registration and/or number of employees is/are used as a criterion, and, in the latter case, on the size boundary for number of employees. It also depends upon whether or not agricultural units are included. In fact the ILO recommends that household unincorporated enterprises that are involved in agricultural activities (ISIC section A) are identified separately from other economic activities to ensure international comparability and to facilitate the selection and application of appropriate statistical data collection tools and sample design (2008 SNA, para. 25.46). They are referred to in these Guidelines as informal agriculture.

3.26 Figure 3.2 shows how the three economic sectors into which the economy may thus be divided relate to the institutional sectors defined in the 2008 SNA, and it indicates which household unincorporated enterprises are considered to be part of the informal...
sector. This is further elaborated in Section 3.3, where a slight distinction between the 2008 SNA and ILO frameworks for defining “informal” is described.

3.27 The particular informal sector definition recommended in these Guidelines is the set of household enterprises that have market production but are not registered in the administrative source(s) on which the SBR is based. This definition is in accordance with the 2008 SNA and ILO frameworks and provides a clear formal/informal boundary. It means that:

- The suite of economic surveys based on the SBR and on administrative data measure the formal sector.
- Household market enterprises not included in SBR constitute the informal sector (which may itself be divided into informal non-agriculture and informal agriculture).

3.28 Section 3.5.1 contains a discussion on the measurement of the informal sector. More information can be obtained from *Measuring informality: A statistical manual on the informal sector and informal employment* produced through the collaboration of the UN Expert Group on Informal Sector statistics (Dehli Group) and ILO in 2013. This document is a technical guide for NSOs and other producers of statistics on the informal sector and informal employment. It presents the ILO international standards as well as the guidelines on informal employment adopted by the 17th ICLS in 2003. It also provides practical guidance on implementing the standards, by presenting alternative methods of measurement along with examples based on national experience, and includes guidelines for the dissemination of statistics on the informal sector and informal employment.

![Figure 3.2 Identifying units in the Informal Sector](image)

<table>
<thead>
<tr>
<th>Institutional Sector</th>
<th>Sector of Economy</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Formal</td>
<td>Informal</td>
<td>Household Non-Market</td>
</tr>
<tr>
<td>Non-Financial and Financial Corporations</td>
<td>All</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>General Government</td>
<td>All</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Non-Profit Organisations Serving Households (NPISH)</td>
<td>All</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Households</td>
<td>Household market enterprises that are registered or have more than one given number of employees</td>
<td>Household market enterprises that are unregistered or with less than one given number of employees</td>
<td>Household enterprises undertaking production only for own final use</td>
</tr>
</tbody>
</table>

3.28 Section 3.5.1 contains a discussion on the measurement of the informal sector. More information can be obtained from *Measuring informality: A statistical manual on the informal sector and informal employment* produced through the collaboration of the UN Expert Group on Informal Sector statistics (Dehli Group) and ILO in 2013. This document is a technical guide for NSOs and other producers of statistics on the informal sector and informal employment. It presents the ILO international standards as well as the guidelines on informal employment adopted by the 17th ICLS in 2003. It also provides practical guidance on implementing the standards, by presenting alternative methods of measurement along with examples based on national experience, and includes guidelines for the dissemination of statistics on the informal sector and informal employment.

3.25 Illegal activities

3.29 The national accounts (2008 SNA, para. 6.43) distinguishes between two kinds of illegal production:

- Production of goods or services whose sale, distribution or possession is forbidden by law.
- Production activities that are usually legal but become illegal when carried out by unauthorized producers, for example, unlicensed medical practitioners.

3.30 Examples of activities that may be illegal but productive in an economic sense include the manufacture and distribution of narcotics, illegal transportation in the form of smuggling of goods and of people, and services such as prostitution. Both kinds of illegal production are included within the production boundary of the SNA provided they are genuine production processes whose outputs consist of goods or services for which there is an effective market demand (2008 SNA, para. 6.44-6.45).

3.26 Underground activities

3.31 Certain activities may clearly fall within the production boundary of the SNA and be legal, provided certain standards or regulations are complied with, but deliberately concealed from public authorities for the following kinds of reasons (2008 SNA, para. 6.40):

- Avoiding payment of income, value added or other taxes.
- Avoiding payment of social security contributions.
• Avoiding having to meet certain legal standards such as minimum wages, maximum hours, safety or health standards, etc.
• Avoiding complying with certain administrative procedures, such as completing statistical questionnaires or other administrative forms.

3.3 Such kinds of activities are referred to as underground activities.14

3.3 SBR coverage

3.3.1 Type of institutional units

The SNA production boundary covers the productive activities undertaken by all institutional units resident in the territory. Thus NSOs should aim to cover as much national production as possible in their SBRs by including all types of institutional units engaged in production. However, as previously noted, complete coverage can never be attained in practice, and a more realistic aim is for coverage to meet agreed standards.

3.3.2 Government units

The following paragraphs contain detailed discussion on the coverage of the various groups of units in the SBR. Groups of units should not be omitted without an assessment of their economic importance. SBRs should aim to record, at a minimum, all active economic units in the formal economy that are engaged in economic activities contributing to the gross domestic product (GDP).

3.3.3 Corporations

In the 2008 SNA (para. 4.7) the term corporation covers legally constituted corporations and also cooperatives, limited liability partnerships, notional resident units and quasi corporations.

Units that are market producers and whose principal activity is the production of goods and services constitute the core coverage of the SBR. The subset of these units comprising all registered profit oriented corporations is the most important one from an economic point of view. Their inclusion in the SBR causes, in principle, no coverage difficulty since sources that identify corporations are usually readily available.

3.3.4 Non-profit institutions

In 2008 SNA non-profit institutions (NPIs) are legal or social entities created for the purpose of producing goods and services but whose status does not permit them to be a source of income, profit or other financial gain for the units that establish, control or finance them (2008 SNA, para. 4.8). Ideally all NPIs should be included in the SBR. However, some NPIs may not be included in the administrative sources used to maintain the SBR, for example because they are below employment and turnover thresholds.

14 OECD Handbook. Measuring the Non-Observed Economy, 3.2.2.
Chapter 3
Coverage of SBR

Box 3.1 Examples of coverage of non-profit institutions: Mongolia and South Africa

**Mongolia**
The Mongolian SBR, since its establishment in 1998, covers all types of ownership (private entities, government organizations and non-profit institutions). In 2009, the International Classification of Institutional Sectors and the International Classification of Non-profit Organizations were introduced into the SBR. The introduction of these classifications resulted in faster and simpler compilation of current and accumulation accounts of the National Accounts by institutional sectors. Non-profit institutions covered in the SBR are used in the compilation of accounts for non-profit institutions serving households (NPISH).

As the next step in the development of SBR, the NSO of Mongolia is planning to cover the self-employed in SBR.

**South Africa**
Non-profit organizations registered for Value Added Tax are contained in the SBR of South Africa. The activity of small non-profit organizations not registered for Value Added Tax are not currently included in the SBR, but household surveys could provide relevant information in the future. More information on non-profit organisations in South Africa can be found at [https://www.sars.gov.za/ClientSegments/Businesses/TEO/Pages/default.aspx](https://www.sars.gov.za/ClientSegments/Businesses/TEO/Pages/default.aspx)

When the size of the non-market production is significant in a country, it is critical to properly reflect non-market units in the SBR in order obtain accurate estimated of changes in consumption and living conditions.

3.3.5 **Households**

3.42 Based on 2008 SNA, households involved in some form of economic production may be referred to as *household (unincorporated) enterprises*. As indicated in Figure 3.2, they may be divided into four categories:

a) Household enterprises that are defined to belong to the formal sector, i.e. are registered, or have more than a given number of employees.

b) Household enterprises without employees belonging to the informal sector (referred to as informal own account enterprises by the ILO).

c) Household enterprises with employees in the informal sector (referred to as enterprises of informal employers by the ILO).

d) Household enterprises undertaking production only for own final use, including owner occupation of dwellings.

3.43 Household enterprises in b) and c) may be further subdivided into two subgroups:

- Market producers selling most or all production, which may themselves be divided into professionals and other.
- Producers for own final use selling some production.

3.44 These subgroups reveal a slight difference in 2008 SNA and ILO frameworks for defining market production. The 2008 SNA (para. 25.65) defines this difference as follows:

- The ILO treats an enterprise as a market producer if any of the output is sold whereas the SNA requires that most or all of the output be sold. To overcome this difference, it is recommended that a three way split of production be made:
  - market production according to the SNA criterion whereby most or all output is sold,
  - output for own final use where some is sold, and
  - output exclusively for own final use.

The sum of the first two categories then accords with the ILO guidelines for inclusion in the informal sector as market producers though only the first category is so regarded in SNA terms.” This distinction is illustrated in Figure 3.3, which is an expansion of Figure 3.2 for the household sector.

3.45 Ideally, in accordance with the 2008 SNA production boundary, the SBR should include all household enterprises. In practice it is impossible to identify administrative sources that cover all such small units. More realistically, the target coverage for each category of household enterprise is shown in the final row of Figure 3.3, which indicates the type of units for which coverage is desirable but for which inclusion in the SBR is conditional on suitable administrative sources being available.

3.46 The particular informal sector definition recommended in these Guidelines, in paragraph 3.27, is that the informal sector should comprise the set of household enterprises with market production but which are not registered in the administrative source(s) on which the SBR is based. If this definition is adopted then, by construction,
the SBR includes only the formal sector enterprises. In terms of Figure 3.3, this corresponds to the first and third columns.

3.47 Enterprises that comprise economic activities of households that are employers of domestic and other personnel should be included in the SBR if they are registered as employers. Their inclusion allows the SBR to be used in connection with employee or household-based surveys such as the labour force survey where employees of these units are likely to be included.

**Figure 3.3 Institutional units in the informal sector and recommended coverage in the SBR**

<table>
<thead>
<tr>
<th>Non-financial and financial corporations</th>
<th>Households</th>
</tr>
</thead>
<tbody>
<tr>
<td>Those that are registered</td>
<td>Self-employed (Informal own account enterprises)</td>
</tr>
<tr>
<td>Those that are not registered</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Market producers</th>
<th>Producers for own final use</th>
<th>Market producers</th>
<th>Producers for own final use</th>
</tr>
</thead>
<tbody>
<tr>
<td>Self-employed professionals</td>
<td>Selling most or all production</td>
<td>Selling some production</td>
<td>Not selling any production</td>
</tr>
<tr>
<td>Selling most or all production</td>
<td>Not selling any production</td>
<td>Selling some production</td>
<td>Not selling any production</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Include in SBR</th>
<th>Desirable to include in SBR, but only if suitable administrative sources available</th>
<th>Include in SBR</th>
<th>Desirable to include in SBR, but only if suitable administrative sources available</th>
</tr>
</thead>
<tbody>
<tr>
<td>Informal Sector</td>
<td>Informal Sector</td>
<td>Informal Sector</td>
<td>Informal Sector</td>
</tr>
</tbody>
</table>

3.48 Some household enterprises are lessors, involved only in letting and/or operating self-owned or leased real estate. If they are not registered as employers they should be excluded from the SBR, first because they are part of the informal sector, and second because they occur in large numbers and would inflate SBR unnecessarily. If an enterprise’s letting activities move to a larger scale, the enterprise may well decide to incorporate, in which case the resulting enterprise should be included in the SBR. It is recognised that in some countries the difference between household and incorporated lessors may be difficult to determine based on the administrative sources used for the SBR. In this case, the NSO may be compelled to include household lessors (or some of them) in the SBR.

3.3.6 Self-employed professionals

3.49 Self-employed professionals who are non-employers, i.e. one person enterprises, are frequently under-covered but tend to play a very important role in several ISIC sections (e.g. section M (professional, scientific and technical activities) and class 9000). If they are registered with an administrative source they should be included in the SBR. Typical administrative sources are social security files, income tax files, VAT files, files of chambers of commerce and of crafts, government registration files, and lists of doctors. Those that are not registered are part of the self-employed (informal own account enterprises) column in Figure 3.3.

3.50 Some countries may also, or as well, use area enumeration, for example during the course of an economic census, to detect these units, but this approach is not

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15 All rows except the last row are derived from 2008 SNA, Figure 25.4. Enterprises in the Government or NPIS sectors are not considered informal.
recommended as a source of SBR coverage as it is typically only periodic.

3.3.7 Own-use production

3.51 2008 SNA (paras. 6.28-6.48) specifies that the household production boundary includes the production of goods but excludes the production of most services for own use. The exceptions to the exclusion are services provided by owner-occupied dwellings and services produced by employing paid domestic staff.

3.52 However, household enterprises should not be included in the SBR if the goods and services they produce are for their own final consumption, e.g. production from domestic gardens, or invested in the household, e.g. do-it-yourself activities, as there is no reliable means of maintaining such a list. Thus the SBR has no role to play in the measurement of household production for own final use. Data about these productive activities are best obtained through surveys of households, not of enterprises.

3.4 Special cases

3.4.1 Agricultural holdings

3.53 In this context, agriculture refers to activities defined in accordance with ISIC section A.

3.54 It is strongly recommended that agricultural holdings should be included in the SBR provided they are registered. Some countries manage a farm register (possibly including forestry) independently from the SBR. This practice can lead to inconsistency in coverage across economic surveys, as some units may be included in both the SBR and the farm register and others may be excluded from both. It may also result in less effective and efficient updating routines, and greater response burden for the agricultural holdings.

3.55 The inclusion of agricultural holdings is not only an SBR objective but also an important step towards integration of agricultural statistics into a comprehensive and coherent system of economic statistics, which is highly desirable, especially for the purposes of national accounts. However, it is not always straightforward to equate a farm with an enterprise as it may be part of legal entity, or may involve more than one legal entity.

3.4.2 Illegal and underground production

3.56 2008 SNA (para. 3.96) explicitly states that productive illegal activities should be included in national accounts. Illegal actions that fit the characteristics of transactions (notably the characteristic that of mutual agreement between the parties) are treated the same way as legal actions. The production or consumption of certain goods or services, such as narcotics, may be illegal but market transactions in such goods and services have to be recorded in the accounts. If expenditures on illegal goods or services by households were to be ignored on the grounds of principle, household saving would be overestimated and households presumed to obtain assets that they do not in fact acquire. Clearly, the accounts as a whole are liable to be seriously distorted if monetary transactions that in fact take place are excluded. It may be difficult, or even impossible, to obtain data about illegal transactions, but in principle they should be included in the accounts if only to reduce error in other items, including balancing items.

3.57 Some activities, for example the production and distribution of alcohol, or prostitution, may be illegal in one country but legal in another. Exclusion of illegal production would thus distort international comparisons. Likewise, it would give rise to distortions over time if some activities switch from being illegal to be legal, or the converse.

3.58 However, although there is general agreement on the correctness, in principle, of including illegal activities in the national accounts, in some countries, the difficulties of capturing illegal activities may mean that they are either not well covered or deliberately ignored on pragmatic grounds (2008 SNA, para. 25.25). The Eurostat Handbook on the compilation of statistics on illegal economic activities in national accounts and balance of payments provides guidance on the compilation of illegal activity statistics.

3.59 In summary, in countries where the value of illegal productive activities is quantitatively insignificant, it is almost certain a poor use of resources to try to measure them precisely. On the other hand, in some countries excluding illegal activities may lead to significant understimation of the overall economic activity. Whether or not illegal activities are actually included in the national accounts, an SBR based on administrative registration data cannot be expected to assist in their measurement. If an enterprise undertaking illegal production is registered, it will be included in the SBR but the enterprise will disguise its illegal activities. If the enterprise is unregistered, it will not be included in the SBR. In either case the SBR plays no role.

3.60 The same applies to underground activities. Unless underground production is very widespread, it is almost certainly a poor use of resources to try to measure it precisely. In any case, the SBR has no role to play as, by definition, the enterprises involved are not registered in the sources on which the SBR is likely to be based.

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3.4.3 Extraterritorial organisations and bodies

3.61 International organisations, embassies and foreign government representations can be split into two groups:

- Those whose sites are deemed to form part of the economic territory of another country (e.g. embassies, consulates, military bases). These units should not be included in the SBR of the host country. They should be included as units in the SBR of the country to which they belong, where they would probably be classified to ISIC section U. For example, the German embassy in Canberra, Australia should be a unit in the German SBR.

- Those whose sites do not form part of the economic territory of another country. This group includes units such as international organisations (e.g. the United Nations and its agencies, European Communities, OECD, IMF, World Bank, etc.) that are not part of the economic territory of the host country according to the 2008 SNA. However, for the sake of completeness they should be included in the SBR of the host country, as they do not appear in any other country’s SBR. The NSO in the host country can decide how to treat them for the purposes of its economic statistics.

3.5 Coverage problems due to the informal sector

3.62 This section provides some guidance on how to deal and measure the informal sector as defined in subsection 3.2.4. and provides some country examples on their methods to cover the informal sector. Careful considerations have to be made when expanding the coverage of the SBRs to the informal sector based the available data sources for SBRs and the updating of the information.

3.5.1 Measurement of the informal sector

3.63 Given that the majority of people employed in the world work informally (61.2 per cent of global employment)\(^{17}\), achieving a high quality of coverage in the SBR is important to ensure NSOs are able to identify and collect statistics on this group to help support policy-makers in making informed decisions. An improved and exhaustive SBR that includes units in the informal sector would be useful in the improvement of the measurements of the informal sector. Work is undergoing on the development of exhaustive business registers by the United Nations Committee of Experts on Business and Trade Statistics to identify, among other things, how the SBR can cover the informal sector.

3.64 The importance of measuring and understanding informality was highlighted in the 2030 Agenda for Sustainable Development and was also given a high priority in Recommendation No. 204 Concerning the transition from the informal to the formal economy, which specifies that countries should collect data in line with international standards on both the informal sector and informal employment, on a regular basis, in order to monitor and evaluate countries’ progress towards formalization.\(^{18}\)

3.65 The appropriate method for measuring the informal sector depends upon the question(s) that needs to be addressed. If the objective is to monitor the growth of the informal sector employment, then data can be obtained by adding questions to an existing labour force survey. If, however, the objective is to obtain information of the demand by households for goods and services produced by the informal sector, supplementary questions can be included in a household income and expenditure survey.

3.66 If the objective is to collect detailed structural information on the informal sector including the number and characteristics of the enterprises involved, their production activities, employment, income generation, capital equipment, and relationships with the formal sector, the measurement strategy requires a dedicated informal sector survey in which the non-registered household enterprises themselves and their owners are the observation and reporting units. In this case, establishment surveys and mixed household-enterprise surveys are viable options. The choice depends upon data requirements and resources availability.

3.67 Establishment surveys are an important source for measuring the informal sector. However, traditional establishment surveys use list-based samples constructed on administrative registers, typically a business register. Countries with a large informal sector often do not have a business register. Even where a business register exists, it does not usually cover non-registered household enterprises.

3.68 In establishment surveys, the use of list-based samples per definition excludes large part or all informal household market enterprises. One way to address this problem is to complement the list-based sample with an area based sample, where all the economic units within the selected areas are identified. The selection of areas (i.e. Primary Sampling Units - PSU) can be randomly selected from a geographical area-based frame that have been stratified according to for example geographical location, concentration of small economic units and their predominant industry. This creates two different complementary frames. The first one includes the large and medium enterprises that are registered in the administrative source. The second one includes the small-scale enterprises that are unregistered and per definition informal. The final sample selection can thereby include a census of large
enterprises, a sample of medium sized enterprises selected from the list-based sample and a sample of small sized enterprises selected from the area based sample thus covering all enterprises including informal household market enterprises. This method is more cost-efficient than a full scale establishment census. It does however, require a listing of all enterprises within the selected PSU’s, (including economic activities within dwellings and enterprises without fixed location). This approach is relatively costly and complex (e.g. sample design requirements) even though it is more limited in scope than a full scale establishment census.

3.69 An alternative approach to collecting data on the informal sector is through mixed household-enterprise surveys. Such surveys are the most suitable approach when the objective is to collect comprehensive data about the informal sector as a whole and about the various segments of which it is composed. The mixed household-enterprise surveys assume that the informal enterprises are more easily identified through the jobs of the owners of the enterprises than the premises where the activities is taking place. Mixed household-enterprise surveys are based on area sampling and are usually conducted in two stages:

a.) In the first stage (the household survey component), information from households regarding their activities is collected. Based on this information, owners of informal household market enterprises are identified and form part of the sample used for the next stage. As the information is directly collected from households, all enterprises (with or without fixed location, inside or outside the dwellings) are in scope; and

b.) In the second stage (the enterprise survey component), additional information regarding the enterprise is collected from enterprise owners. This could include information such as the characteristics of the enterprise, expenditure, value of sales, inventories and fixed capital formation.

3.70 The mixed household-enterprise surveys approach has the advantage that the survey can be conducted either as stand-alone or as modules attached to existing labour force or other household surveys. For example, by connecting the first stage of the mixed household-enterprise survey to an existing survey is a cost-efficient way to build a listing of enterprises in a given area. In addition, there is also the flexibility that the first and second stages either can be conducted simultaneously (i.e. in one interview) or as two separate interviews. When the information is collected simultaneously, all identified owners of the informal household market enterprises would be included. When divided in two separate interviews, a sample of the identified owners of the informal household market enterprises can be targeted for the establishment survey conducted in the second stage. A mixed household-enterprise surveys’ approach would typically be the most cost-efficient way of collecting data on the informal sector, especially when it is possible to use existing household surveys.

3.71 In addition to the direct measurement approaches to measuring the informal sector, indirect estimation methodology can be used for creating a rough estimation of the informal sector. Indirect estimation method can be adopted by using different forms of macro-economic estimates and/or residual balance approaches based on comparative analysis from different statistical sources.

3.72 For more information regarding measuring the informal sector, the reader is directed to the ILO publication *Measuring informality: A statistical manual on the informal sector and informal employment*. This manual is intended as a technical guide for national statistical offices and other producers of statistics on the informal sector and informal employment.

### 3.5.2 Country examples

3.73 The country examples in Box 3.2 and Figure 3.4 illustrate how these countries deal with the issues of the informal sector.

#### Box 3.2 Country examples on dealing with the informal sector

**Egypt**
CAPMAS uses data collected from economic censuses to update its SBR. Egypt has conducted the last Housing, Population and Establishment census in 2017. This census was a full enumeration of all the establishments in Egypt. The results was about 4.1 million establishments. In the economic census, the sample consists of 471,000 establishments at the checking stage (checking the address, the number of employees, the economic activity, the economic sector). After the checking stage, the sample size was reduced to 350,000 establishments due to changes in the economic activities and sectors, or due to the closedown of some establishments.

- **Census coverage:**
  - Full enumeration of the establishments which have 10 employees or more.
  - 50% of the establishments which have employees range from 5-9.
  - 5% of the establishments which have employees range from 1-4.
- Full enumeration of the establishments which have "rare economic activities" inside each governorate. Rare economic activities are defined as the economic activities which have no more than 30 establishments in each governorate.
- This sample is then enlarged to represent all establishments in Egypt: some of the establishments which have small number of employees can represent the informal sector which has the large proportion in the sample.
- The questionnaire of the economic census has questions about the commercial and industrial registration numbers and the Egyptian industrial union membership, the establishments which do not have this data represent the informal sector so by enlarging the sample CAPMAS can obtain the data of the informal sector in Egypt.

CAPMAS has conducted the out-of-establishment workers' survey 2015 (except the agriculture Activity) whose sample was based on the sample of the labor force survey. This survey provided data about the economic activities which are done outside the establishments and is considered as one of the principle components for measuring the informal sector. Its data are therefore complementary to the economic census data of the informal sector.

**Indonesia**

The units in the SBR of Indonesia that are defined to be the formal sector include: all non-financial corporations, financial corporations, non-profit institutions serving households, and government units, and all household unincorporated enterprises that are registered with the administrative sources on which the SBR is based or have been loaded from the Economic Census 2016.

Based on the results of the Economic Census 2016, the SBR contains all enterprises from the Economic Census that have been classified as:

- Public enterprise, public corporation, limited corporation
- Limited liability partnership
- Firm
- Cooperative/Pension Fund
- Foundation
- Special Permit/Licence
- Subsidiary or representative of a foreign company/organization.

In Indonesia, the number of small, micro and household businesses is very large. Even based on the Economic Census 2016 data, more than 90% of the total number of businesses are small, micro and household businesses, in contrast with about 2% for large businesses. For this reason, the scope of SBR was expanded by adding unincorporated enterprises that have separate financial account. Those were regarded as quasi-corporations. Furthermore, the SBR was expanded with unincorporated medium and large units that were included in the criteria agreed upon for each subject matter areas. For example, for construction statistics, the threshold/criteria for the business to be included as the unincorporated medium and large units were those units that have grade 5, 6, 7 or business scale 3 or 4 in the Indonesian Business Scale Classification\(^\text{19}\). Another example, for large and medium industry statistics, the threshold/criteria for the business to be included as the unincorporated medium and large units were those units that have total employees less or equal to 20 or total output greater or equal to 2,500,000,000 IDR.

After the integration of the Economic Census 2016 data into the SBR, the next step was integrating the businesses from agricultural statistics. This was done because the Economic Census 2016 only covered all businesses/companies outside the agricultural sector.

Before the addition of the Economic Census data, the BPS SBR data contained the data of 2006 Economic Census data (large and medium business), local administrative data (administrative data from local administrative sources) gathered by BPS Provincial Offices, and profiling data. This means that until now, the SBR coverage in Indonesia came from six data sources, included unincorporated medium and large units and quasi-corporations (see Figure 3.4).

\(^\text{19}\) Ministry of Industry of the Republic of Indonesia, regulation number 64/M-IND/PER/7/2016 on the Total Number of Employees and Investment Values for the Industrial Business Scale Classification, [http://jdih.kemenperin.go.id/site/baca_peraturan/2227](http://jdih.kemenperin.go.id/site/baca_peraturan/2227), available only in Indonesian.
The coverage of the SBR in Indonesia includes not only business units in the formal sector, but also units in the informal sector that have separated financial reports or have criteria of large and medium enterprise determined by the Subject Matter Areas.

**Mexico**

In general, economic censuses capture part of the informal economy and their coverage heavily depends on the type of observation unit used in the census. In Mexico, information on the informal sector is obtained through economic censuses and the National Survey for Micro-businesses. The survey is based on the identification of micro-business owners in their households. For more information, please check the following link: http://www.beta.inegi.org.mx/programas/enamin/2012/default.html

**State of Palestine**

The economy in the State of Palestine is largely composed of establishments that are not registered in the official records. They are more than half of the operating establishments. The main reason for the low registration rates is the political situation, which makes severely limits the data collection capabilities of the Palestinian Central Bureau of Statistics.

The number of operating establishments in the economy is about 150,000 in 2017 based on the source of the general census of population and buildings and establishments 2017. The informal sector is significant in the economy. As a result, the establishment censuses are carried out every 5 years. This provides the framework for specialized studies as well as a detailed source of information.

Administrative registers are used to identify the large and medium establishments (partly) that entered the market annually and are added to the sampling frame. The main disadvantages of relying on censuses in the composition of the sampling frame is the cost and the lack of updating at the level of the establishment during the period between the two censuses. There is a gap between the number of establishments in the framework and the number of establishments collected by the census, sometimes reaching more than 40%, which causes a problem in the estimates of the economic indicators, which then requires revisions.

The above problem is addressed by using different sources to measure the appropriate adjusted factor as much as possible to avoid the under coverage in the data. The sources are:

- Labor force survey (household survey) to estimate the annual increase in the expected number of establishments.
- The Annual establishments survey to update the framework of closed establishments and estimate the rate of change in the change in structural economic activity.

The results of the last census (2017) were used to link the available establishment records to different sources. 35% of the units collected could be linked with available records. Main problems of this exercise were that there is no single ID used by all sources, different units and recording mechanisms, not continuously updating procedures and the Arabic language for the statistical record linkage methods.

**South Africa**

Household survey data show that there is a significant number of persons running non-registered establishments in South Africa. These establishments are relatively small when compared to registered establishments in the formal sector. The informal production tends to be more labor intensive than formal production. Therefore, the collection of economic data from small establishments should be investigated since the small establishments account for a significantly higher fraction of employment in the informal sector than in the formal sector.

The General Household Survey, the Quarterly Labor Force Survey and the Survey of Employers and Self-employed (SESE) provide information on household income and expenditure and on informal labor market activities. These surveys vary to the extent to which information is provided related to the informal sector. Data from administrative sources (when available) can also be used to supplement the survey data on informal sector economic activities. The main aim of SESE is to provide information about the characteristics of businesses in the informal sector in South Africa and to gain an understanding of their operation and access to services as reported in the SESE. The information
presented in the SESE supplements the Quarterly Employment Statistics (QES) survey which collects information from formal sector businesses that are registered for VAT.

The main objectives of SESE are:

- To determine the contribution made by businesses which are not registered for VAT towards economic growth (questionnaire has a filter question to ensure that no double counting takes place).
- To collect reliable data about people running businesses which are not registered for VAT.
- To identify the non-income tax paying and income tax paying businesses within the non-VAT paying businesses.
- To produce comprehensive statistical information about informal sector businesses, at national and provincial levels.

Currently, there is no sampling frame on which to base weights and raising factors for unregistered businesses in South Africa. As a result, SESE 2013 is based on a household survey, consisting of two stages. The first stage involved identifying individuals who are running businesses based on the Quarterly Labor Force Survey (QLFS). The second stage involved a follow-up, when the owners of these businesses were interviewed, to determine the nature of their businesses.

For each SESE survey, the criterion for inclusion depends on whether or not the business is registered for Value Added Tax (VAT). Only persons who had businesses which were not registered for VAT were included. These businesses are generally excluded from the SBR which is used by Stats South Africa during surveys to assess the formal economy.

**Figure 3.4 SBR coverage and data sources in Indonesia**

<table>
<thead>
<tr>
<th>Sector/Activity Type</th>
<th>Units</th>
<th>Source Recommendation</th>
<th>Current Condition in Indonesia</th>
<th>Covered in BPS SBR?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Formal</td>
<td>General government</td>
<td>Administrative data collection</td>
<td>-</td>
<td>Yes</td>
</tr>
<tr>
<td>Financial corporation and quasi financial corporation</td>
<td>Administrative data collection</td>
<td>Economic Census 2016</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Non-financial corporation and quasi non-financial corporation.</td>
<td>SBR-based enterprise survey or administrative collection where data available</td>
<td>-</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Non-profit Institution registered as household enterprise</td>
<td>Economic Census 2016</td>
<td>Economic Census 2016</td>
<td>Yes</td>
<td></td>
</tr>
</tbody>
</table>
### Chapter 3

#### Coverage of SBR

| Informal | Non registered non-agricultural household market enterprise | Area-based household enterprise survey, or estimation where value is a small. | Economic Census 2016 - unincorporated Medium and Large units that were included in the criteria agreed upon by Subject Matter Areas. For example, for Construction Statistics Subject Matter Area, the threshold/criteria for the business to be included as the unincorporated Medium and Large units were those units that have grade 5, 6, 7 or business scale 3 or 4. Another example, for Large and Medium Industry Statistics Subject Matter Area, the threshold/criteria for the business to be included as the unincorporated Medium and Large units were those units that have total employees <= 20 or total output <= 2,500,000,000 IDR. | Yes |
| Informal Agricultural | Non-registered agricultural household market enterprise | Area based agricultural survey | Subject Matter Area agricultural enterprise directories | Yes |
| Own use production | Non registered household non market enterprise | Area-based agricultural survey or estimation where value is a small. | Agricultural Census 2013 | No |
| Illegal | Corporation and household enterprise | Ignore, or use experimental estimation within National Accounts. | - | No |
| Underground | Corporation and household enterprise | Estimation within national accounts. | - | No |

#### 3.6 Summary of coverage recommendations

3.74 In principle as many types of enterprises as possible should be included in the SBR. More complete coverage of enterprises means that the SBR can, for example, provide frames for a wider variety of surveys in different sectors of the economy. On the other hand, the more types of enterprises included the more sources have to be used and the more maintenance have to be undertaken. Thus, NSO decisions which categories of enterprises to include should be based on the appropriate international standards, the availability of suitable sources, and the corresponding maintenance costs. A suitable source is one that provides coverage of the units and their basic characteristics, is regularly updated and can be readily acquired and processed by the NSO.

3.75 In line with the viewpoint that SBR coverage should be focused on the formal sector, as discussed in section 3.2.4, Figure 3.5 summarises the recommendations for SBR coverage for the various categories of enterprises. It is provided as a guide only. It can be used as a template by means of which an NSO can describe the coverage of its SBR. An example from Australia is presented in Figure 3.6.
3.76 Whatever enterprise categories are covered, it is important to ensure that all users, particularly the survey and the national accounts units, are fully aware of the SBR coverage criteria and the types and overall production of the enterprises that are thus excluded from the SBR. They must also be informed of any planned or unplanned changes in the SBR coverage.

3.77 The survey and national accounts area within the NSO should make appropriate provision for measuring or estimating the economic production of enterprises that are not included in the SBR and/or for informing users of missing coverage. For example, if informal non-agricultural enterprises are excluded from the SBR but their production is thought to be significant, then such production should be measured by means of a two stage household-enterprise survey. The first phase is a household survey in which households having an enterprise producing for the market are identified. The second phase is a survey of these enterprises. The same approach can be used for informal agricultural enterprises.

<table>
<thead>
<tr>
<th>Figure 3.5 Recommended SBR coverage</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Enterprise Type</strong></td>
</tr>
<tr>
<td>Government</td>
</tr>
<tr>
<td>Financial corporations and quasi-financial corporations (including those controlled by government)</td>
</tr>
<tr>
<td>Non-financial corporations and quasi corporations</td>
</tr>
<tr>
<td>Non-profit institutions serving households</td>
</tr>
<tr>
<td>Registered household enterprises (including agricultural)</td>
</tr>
<tr>
<td>Own account(^b), non-registered non-agricultural household market enterprises excluding self-employed professionals</td>
</tr>
<tr>
<td>Own account(^b), non-registered non-agricultural household market enterprises that are self-employed professionals</td>
</tr>
<tr>
<td>Own account(^b), non-registered agricultural household market enterprises</td>
</tr>
<tr>
<td>Non-registered, non-agricultural household market enterprises with employees</td>
</tr>
<tr>
<td>Non-registered, agricultural household market enterprises with employees</td>
</tr>
</tbody>
</table>
### Enterprise Type

<table>
<thead>
<tr>
<th>Enterprise Type</th>
<th>Recommended SBR Coverage</th>
<th>Additional information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Household non-market enterprises</td>
<td>No</td>
<td>If significant, cover their activities through two stage household-enterprise survey.</td>
</tr>
</tbody>
</table>

*a) Recommended coverage is provided on the assumption that the informal sector is defined as the set of household enterprises that have market production but are not registered in the administrative source(s) on which the SBR is based. (See paragraph 3.27).*  

*b) Own account means self-employed with no employees.*

### Figure 3.6 Example - Australian SBR coverage

<table>
<thead>
<tr>
<th>Enterprise Type</th>
<th>Included in SBR</th>
<th>Additional information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government</td>
<td>Yes</td>
<td>Government units are eligible for selection in labour collections and other SBR based collections. There is a link between the administrative government finance units and government units on the SBR.</td>
</tr>
<tr>
<td>Financial corporations and quasi-financial corporations</td>
<td>Yes</td>
<td>These units are eligible for selection in labour collections and other SBR based collections. A link between the surveys of financial information and financial corporation units in the SBR is under development.</td>
</tr>
<tr>
<td>Non-financial corporations and quasi-corporations</td>
<td>Yes</td>
<td>Micro corporations are separately identified</td>
</tr>
<tr>
<td>Non-profit institutions serving households</td>
<td>Yes</td>
<td>Micro NPIs are separately identified</td>
</tr>
<tr>
<td>Registered household enterprises with greater than a given number of employees (including agricultural)</td>
<td>Yes</td>
<td>Micro units are separately identified</td>
</tr>
<tr>
<td>Registered household enterprises with less or equal to than a given number of employees (including agricultural)</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>Informal own account a), non-agricultural household market enterprises excluding self-employed professionals</td>
<td>No</td>
<td>The coverage of the ABS SBR is based on entities which have registered for an Australian Business Number. Registration is mandated for businesses above a size cut-off. So this sector is known to be very small</td>
</tr>
<tr>
<td>Informal own account a), non-agricultural household market enterprises that are self-employed professionals</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Informal own account a), agricultural household market enterprises</td>
<td>No</td>
<td>The coverage of the ABS Business Register is based on entities which have registered for an Australian Business Number. Registration is mandated for businesses above a size cut-off. So this sector is known to be very small</td>
</tr>
<tr>
<td>Unincorporated enterprises with employees, non-agricultural market producers</td>
<td>Yes</td>
<td></td>
</tr>
</tbody>
</table>
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### Coverage of SBR

<table>
<thead>
<tr>
<th>Enterprise Type</th>
<th>Included in SBR</th>
<th>Additional information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unincorporated enterprises with employees, agricultural market producers</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Household non-market enterprises</td>
<td>No</td>
<td></td>
</tr>
</tbody>
</table>

*Here, informal implies non-registered; own account implies self-employed with no employees.*
Chapter 4
Units in the SBR

4.1 Introduction

4.1.1 Content and references

4.1 This chapter describes the different types of units from both a conceptual and an operational view. The following broad groups of units are distinguished.

- **Statistical units** – units defined for statistical purposes, for which information is sought and for which statistics are compiled; there are several types of statistical units.

- **Legal, administrative and operational units** – legal units are recognised by law or society, independently of the persons or institutions that own it; administrative units are units that are defined by a legal unit for the purposes of conforming with an administrative regulation (for example reporting units for accounting purposes or taxation); operational units are defined by a legal unit for the purposes of organising itself, for example a division, branch, workshop, warehouse, or outlet. All these units are the basis for creating and maintaining statistical units.

- **Observation and reporting units** – observation units are the units about which data are actually obtained during the course of surveys; reporting units are the units from which data are actually obtained.

4.2 The set of possible statistical units is usually much broader than what is actually incorporated and maintained in the SBR of a country. Which statistical units should be incorporated and maintained in a national SBR depends mainly on the requirements of the business statistics system. Those statistical units which are needed for business statistics should be maintained in the SBR. The SBR should also be the only source for deriving statistical units for survey purposes. Only if this is the case coherent economic statistics with consistency across sectors, countries and geographic areas, and over time can be achieved. Statistical units are not the only requirement for consistent data, although a basic one. For international comparability harmonized definitions of the statistical units as well as harmonized implementation in the national SBRs are required. Reduction in response burden achieved by collecting data from administrative sources also requires a common understanding of these units.

4.3 In most cases, a statistical unit is also an observation unit and a reporting unit. However, the three types of unit may differ, especially, for example, when dealing with large and complex enterprises.

4.4 Links between the different types of units are important. Each NSO has to identify the differences between legal units, administrative units, statistical units and observation units and determine how it is possible to bridge from one to another.

4.5 The main characteristics of the various types of units and their links are presented in Chapter 5. The general structure of the SBR database required to support storage and access of units and their characteristics is presented in Chapter 11.

4.6 The main references for this chapter are Eurostat’s Business Register Recommendations Manual, the African Development Bank’s Guidelines for Building SBRs in Africa, 2008 SNA and ISIC Rev 4. Other sources are footnoted and listed in References.

4.1.2 Brief presentation of units and problems covered

Statistical units

4.7 Statistical units (SUs) about which information is sought and for which statistics are ultimately compiled are the crucial units in the SBR. They should be economically significant, harmonised and have associated with them all the characteristics required for providing frames for economic surveys. They need to be harmonised so as to underpin the production of consistent statistics. They are not always directly observable.

4.8 The main SUs used internationally are:

- Enterprise group.
- Enterprise.
- Establishment, also called local kind-of-activity unit (LKAU).

4.9 Other units with international acceptance are:

- Kind-of-activity unit (KAU).
- Local unit.
4.10 A multinational enterprise group (MNE) is a unit that crosses national boundaries. Until recently individual countries have been interested only in those parts of enterprise groups that operate within the national boundaries. These are referred to as “truncated enterprise groups”. Those enterprise groups comprising enterprises that are all contained within the national borders of a country are called all-resident groups.

Developments in definitions of statistical units in the European Statistical System (ESS)

4.11 The definitions of statistical units (SUs) were laid down in a European Union Regulation in 1993. This regulation defines the following SUs: enterprise, institutional unit, enterprise group, kind-of-activity unit, local unit and local kind-of-activity unit.

4.12 In the last decades economies have undergone huge structural changes in the organisation of the production. Both international trade and direct investments in other countries have increased. Enterprises that originally operated only in their home country have become global, and the importance of multinational enterprise groups has increased considerably. At the same time the legal complexity of the organisation of the enterprises has increased. Enterprises that used to consist of one legal unit have split their activities across a number of legal units. The reasons for these splits are based on tax, liability, tariff and other reasons, not only directly related to the economic purpose of the enterprise.

4.13 In order to correctly capture the structure of the economies and their development clarifications of the statistical units were seemed necessary. It was also the case that the statistical units were not uniformly applied in European statistics resulting in inconsistencies of the data both between the EU member states as well as between the various statistical domains.

4.14 It was therefore decided to develop up-to-date and practical rules which should help for a better harmonised interpretation and application of the statistical units. The Guidelines will refer to some of these operational rules for explanation of the concepts.

Legal, administrative and operational units

4.15 The SBR records not only data about the SUs but also data about all the other types of units that are needed in practice for the creation and maintenance of the SUs. These types of units include:

- **Legal unit** – a unit that is recognised by law or society independently of the persons or institutions that own it; this unit is pivotal in linking administrative units and statistical units, because, among other reasons, most administrative registers are based on legal units.
- **Administrative unit** – a unit specifically designed for the purposes of conforming to an administrative regulation, for example VAT or Social Security.
- **Operational unit** – unit defined by a legal unit for the purposes of organising itself, for example, a division, branch, workshop, warehouse or outlet.

Observation and reporting units

4.16 In addition, for the collection of economic data, two more types of units are defined:

- **Observation unit** - a unit, usually a statistical unit, about which data are obtained during the course of a survey. If a target statistical unit is not directly observable, the corresponding observation unit may be a legal unit or administrative unit linked to the statistical unit. Mostly observation units are legal or administrative units but they may also be operational units.
- **Reporting unit** - unit from which data about an observation unit are obtained during the course of a survey.

Characteristics of units

4.17 For each of these types of units, a set of characteristics is held in the SBR, such as economic activity code, size code, institutional sector, whether they are a market/non-market producer, and/or region of operations. Such characteristics are of great interest for economic analysis and are also needed as stratification variables in the derivation of survey frames. The main characteristics for each of the types of units are discussed in Chapter 5.
### Box 4.1 European survey on outward foreign affiliates

In this survey:

- **Statistical units** are enterprises operating abroad (foreign parts).
- **Observation units** may be the subsidiaries abroad.
- **Reporting units** are often the global group heads or the highest level consolidation units, if different.

(All these types of units are described later in the chapter.)
4.2 Types of statistical units

4.18 As noted above, a statistical unit (SU) is a unit about which information is sought and for which statistics are ultimately compiled. It is the unit that provides the basis for statistical aggregates and to which tabulated data refer. Data for an SU may be directly observable, as for example in the case where a statistical unit coincides with a legal unit, or may be derived by splitting or grouping data from observation units using statistical estimation methods, or in some cases may be provided directly by the respondent.

4.19 In the national SBRs only resident statistical units will be covered. Resident units are units that have their centre of predominant economic interest in the economic territory of that country (see also Chapter 3, section 3.2). However, for resident units which are part of a foreign controlled enterprise group some variables and links may be covered in the national SBR. Those additional characteristics could include links with the enterprise group, and control or ownership variables.

4.20 The various types of SUs are not independent, but are linked to each other forming a statistical unit model, that is, a conceptual framework of SUs and their relationships. These relations are embedded in the SBR by appropriate links. The most important relations are the following ones.

- Each enterprise consists of one or more legal units. (Very occasionally, in the situation where a split of legal unit is appropriate, an enterprise may contain a part of a legal unit.). Thus (except in cases where a legal unit is split), each legal unit is attributed to only one enterprise.
- In case where an enterprise consists only of one legal unit, this legal unit corresponds to the enterprise.
- Each enterprise has one or more local units (locations). Each local unit is attributed to only one enterprise.
- In case where an enterprise has only one local unit, this local unit corresponds to the enterprise.
- Each enterprise has one or more establishments (local kind-of-activity units). Each establishment is attributed to only one enterprise.
- In case where an enterprise has only one establishment, this establishment corresponds to the enterprise.

4.21 The enterprise groups do not cover the whole population of legal units. An enterprise group is defined only in the situation where two or more legal units are linked together by ownership or control. The enterprise groups, therefore, do not cover the legal units which are linked to enterprises that are not part of an enterprise group.

4.22 When the statistical unit model is to be transformed into an IT data model, each type of a statistical unit should get a separate set of identifiers, even if units of one type often correspond to units of another type. Also the relations between units should be depicted by separate data elements (links) and not incorporated in the identifiers.

4.23 In defining standard statistical units, the two most authoritative international sources are the 2008 SNA and ISIC Rev. 4. As described in Chapter 3, 2008 SNA introduces the notions of institutional unit and enterprise, and of statistical units formed by partitioning an enterprise.

- An institutional unit is defined as an economic unit that is capable, in its own right, of owning assets, incurring liabilities, and engaging in economic activities and in transactions with other entities (2008 SNA, para. 4.2). On the basis of their principal functions, behaviour, and objectives, institutional units are grouped for national accounts purposes into five mutually exclusive institutional sectors (2008 SNA, para. 4.17), namely non-financial corporations, financial corporations, general government, non-profit institutions serving households (NPISHs) and households.
- An enterprise can be regarded as core statistical unit of the 2008 SNA. It is defined as the view of an institutional unit producing goods and services (2008 SNA, para. 5.1), as further discussed in Section 4.4.

4.24 The 2008 SNA acknowledges that a large enterprise may be engaged in several different types of economic activities, at several different locations. The treatment of such an enterprise for statistical purposes as having a single type of activity at a single location would distort the resulting statistics. Thus, 2008 SNA recommends that large enterprises be partitioned into smaller, more homogeneous producing units that can be more precisely classified and that collectively represent the enterprise as a whole as follows (2008 SNA, para. 5.12-14).

- The type of unit resulting from partitioning an enterprise by its different economic activities is a kind-of-activity unit (KAU).
- The type of unit resulting from partitioning an enterprise by its different locations is a local unit.
- The type of unit resulting from partitioning an enterprise by both its economic activities and its

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21 This is often the case for enterprises in a large enterprise group that have been profiled for SBR purposes (as further discussed in Section 6.6.4) and that may operate on a pure “gentleman’s agreement” basis.
locations is an *establishment*, also called local kind-of-activity unit (LKAU).

**Figure 4.1 2008 SNA/ISIC Rev 4 statistical units model**

<table>
<thead>
<tr>
<th>Partition by location</th>
<th>No</th>
<th>Yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Partition by activity</td>
<td>No</td>
<td>Enterprise</td>
</tr>
<tr>
<td>Yes</td>
<td>Kind-of-activity unit</td>
<td>Establishment (Local kind-of-activity unit)</td>
</tr>
</tbody>
</table>

4.25 This set of statistical units is illustrated in Figure 4.1. The enterprise is the basic unit; all other units are defined by partitioning the enterprise.

4.26 However, despite the widespread agreement on the use of 2008 SNA and ISIC Rev 4, this model has not been universally implemented. In practice, there are deviations from the conceptual framework due to its complexity and the amount of information required for its implementation. Not all types of statistical units are necessarily included in the SBR or used in the various statistical domains.

**Recommended basic statistical units model**

4.27 The basic model described in these Guidelines (in Sections 4.3–4.5) is in line with the one recommended in the AfDB SBR Guidelines. It is a simplification and extension of the 2008 SNA model and is loosely based on a 2008 European Union business register regulation\(^{22}\), which requires that four units – namely, *legal unit*, *enterprise*, *local unit*, and *enterprise group* - need to be maintained in the national SBRs of the EU member states.

The model comprises three hierarchically organized statistical units, as illustrated in Figure 4.1, namely *enterprise group*, *enterprise* and *establishment* (local kind-of-activity unit).

**Figure 4.2 Recommended statistical units model**

4.28 The need for an enterprise group is recognised in the 2008 SNA even though it is not defined. The 2008 SNA notes that large groups of corporations, or conglomerates, may be created whereby a parent corporation controls several subsidiaries, some of which may control subsidiaries of their own, and so on. The subsidiaries of a group may be resident in more than one country. For certain purposes it may be desirable to have information relating to a group of corporations as a whole (2008 SNA, para. 4.51). The notion of an enterprise group is essential in SBR construction and maintenance as it is an important input for delineating and recording the

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\(^{22}\) Business Register (BR) Regulation (EC) No. 177/2008
enterprises that belong to a conglomerate, and it is vital for structural statistics as it facilitates linkage of national operating enterprises to the foreign enterprises that control them.

4.29 The way in which the model fits with the economic and administrative worlds it aims to represent is illustrated in Figure 4.3.

- The linkage between an administrative unit and a statistical unit is typically through a legal unit but in more complex cases may be through an enterprise group.
- Conceptually, an enterprise could also be delineated at the multinational level. However, in a national SBR the delineation of an enterprise is normally restricted to the national territory.
- An establishment is always located in a specific country or a specific region within a country.
- Even though an enterprise is usually equal either to a legal unit, or to the combination of a number of legal units, the definition allows a legal unit to be split into parts, each part being an enterprise.

4.30 If required, the basic model can be extended to include local units in accordance with the 2008 SNA model (2008 SNA, para. 5.13).
Figure 4.3 Links between statistical and administrative Units\textsuperscript{23}

\textbf{ADMINISTRATIVE WORLD}

\begin{itemize}
  \item Legal unit
  \item Legal unit 1
  \item Legal unit 2
  \item Enterprise group
\end{itemize}

\textbf{STATISTICAL WORLD}

\begin{itemize}
  \item One-establishment Enterprise
  \item Multi-establishment Enterprise
  \item Establishment
    \begin{itemize}
      \item Local kind of activity unit
    \end{itemize}
  \item Establishment 1
    \begin{itemize}
      \item Local kind of activity unit
    \end{itemize}
  \item Establishment 2
    \begin{itemize}
      \item Local kind of activity unit
    \end{itemize}
\end{itemize}

Box 4.2 European treatment of enterprise group

The enterprise group is one of the statistical units that needs to be implemented and maintained in the SBR of the EU member states according to the Regulation (EU) 2019/2152 on European Business Statistics.

The Eurostat BR Recommendations Manual (21.21-21.26) states that:

"Whereas the enterprise is an actor in the economy at the level of the production process, with relative autonomy with respect to the allocation and use of its current resources, the enterprise group is an actor at a more strategic level taking strategic decisions on behalf of its constituent enterprises (e.g. on product policies, on major expansions, etc.). Since the enterprise group as a whole is subject to demographic events, the statistical unit ‘enterprise group’ in the register must be maintained according to special continuity rules for the global, truncated and all-resident groups."

The characteristics of an enterprise group represent properties of the group at global or national (truncated or all-resident) level.

4.3 Enterprise group (and truncated enterprise group)

4.3.1 Statistics based on enterprise groups are presently not very far developed, but with increasing globalisation, they are progressively becoming of more interest. Statistics using enterprise groups as statistical units are also useful for the analysis of market concentration.

4.3.2 Enterprise groups are also important for delineating enterprises within a group. They are needed for compiling data on the impact of multinationals on an individual country’s economy, presently mostly in terms of inwards and outward foreign affiliate statistics (FATS) and foreign direct investment (FDI) statistics.

4.3.3 Ideally, delineation of the enterprises within an enterprise group should be done using a top-down approach, starting from the enterprise group level, in consultation with the global group head or the global decision centre. This is easiest when the global group head or the global decision centre is resident in the country where the delineation is to be done. In cases where only a part of an enterprise group is resident in that country, cooperation and data exchange between the SBRs in all relevant countries is required to delineate all the statistical units belonging to the enterprise group and the corresponding truncated enterprise groups and enterprises in a coherent way. However, such cooperation is not easy to achieve and data protection restrictions might make it impossible to exchange micro data between the NSO of different countries. This means that the top-down approach may not be feasible and thus a bottom-up approach, starting from legal units belonging to the enterprise group resident in the country, may be the only way to delineate the statistical units.

4.3.4 The interest in enterprise groups is not related to the degree of development of an economy but to the shares of the main economic aggregates (such as production, value added, and foreign trade) that these enterprise groups control, whether the control is national or foreign. In consequence it is very important to identify enterprise groups, using appropriate methods, even if they are few in number.

4.3.5 As previously mentioned, the concept of enterprise group is supplementary to the 2008 SNA model. In fact, consolidation of enterprises into groups is an item on the SNA Work Group research agenda. As the 2008 SNA does not provide a definition of enterprise group, EU regulations and research outputs are the best sources.

4.3.1 Definition of enterprise group (and truncated enterprise group)

4.3.6 In the absence of an internationally agreed definition of an enterprise group the EU definition and operational rules may be referred to. Thus, the definition of enterprise group and the associated operational rules below are drawn from documentation agreed by the Eurostat Task Force on Statistical Units in spring, 2014.
Definition and explanations

4.37 An enterprise group is a set of legal units bound together by legal and/or financial links under the same control.

4.38 Control over a legal unit is defined as the ability to determine general corporate policy. It can be exercised by (a) owning more than half of the voting shares, (b) having the right to appoint or remove a majority of the members of the management, (c) having the right to exercise a dominant influence over it, (d) controlling more than half of the shareholders' voting power of another legal unit directly or indirectly, or otherwise (e) proving that there is de facto control exercised. Indirect control refers to controlling a legal unit via another legal unit. This includes also cumulative control, i.e. controlling two or more legal units that together own more than half of the voting shares of the legal unit in question.

4.39 An enterprise group is controlled by its global group head (GGH). The GGH is defined as the unit (legal or natural person) which controls all legal units of the group and is not controlled by any other legal unit. The parent legal unit, which is not controlled by any other unit and thus the head of the enterprise group, does not necessarily need to be subject to accounting obligations. This may be the case if the group head is a natural person or the government. Consequently, the unit at the highest consolidation level is not in every case identical with the group head.

4.40 The subsidiary enterprises of a subsidiary enterprise are considered to be subsidiaries of the parent enterprise.

4.41 An enterprise group is always controlled by a single GGH. Typically a GGH controls just one enterprise group, however may control more than one. Consolidation of the accounts at a level below the GGH and the existence of several consolidated accounts is an indication that a GGH controls several enterprise groups.

4.42 The unit carrying out the actual management of the enterprise group is named the global decision centre (GDC). It is not necessarily identical with the GGH.

4.43 Shares of affiliates' undertakings have to be listed in the balance sheet of a company.

4.44 All the legal units forming the enterprise group have to be consolidated in its accounts. If the GGH is identical with the highest level consolidating unit, it is included in the accounts as well. Legal units not consolidated but controlled by the GGH form also part of the enterprise group.

4.45 If the GGH does not produce consolidated accounts and reports, the legal unit below the GGH which has to produce consolidated accounts and annual reports is called the highest level Consolidation Unit and determines the consolidation perimeter of the enterprise group.

4.3.2 Link between national and global views: truncated enterprise group

4.46 In practice, an enterprise group may be an all-resident enterprise group (otherwise known as domestic group or national group) or a multinational enterprise group (either domestically controlled or foreign controlled). For the purposes of a national SBR, it is useful to define the concept of a truncated enterprise group of a multinational enterprise group.

Definition

4.47 The part of a multinational enterprise group that comprises only the legal units resident in the particular country is defined to be a “truncated enterprise group” within that country.

4.48 If the parent is non-resident it is possible that the truncated enterprise group consists of several seemingly unlinked units and subgroups.

4.49 A truncated enterprise group may comprise just one unit, a parent or subsidiary, in the national territory. Such truncated enterprise groups may be difficult to identify based on national information only.

Box 4.3 BPM6 terminology of local and global enterprise groups

The Balance of Payments and International Investment Position Manual, sixth edition (BPM6) refers to local and global enterprise groups. “Groups of enterprises are sometimes identified in defining and classifying direct investment. Although enterprises are the basic unit of economic statistics, a single owner or group of owners may have control of more than one enterprise, so they may act in a concerted way and the transactions between the enterprises may not be driven by the same concerns as ‘arm’s-length’ transactions, that is, those with unrelated enterprises.” Also, “Enterprise groups may be either global or local. A global enterprise group refers to an investor and all the enterprises under that investor, whereas the local (or territory-specific) enterprise group refers to an investor and the legal entities under that investor that are resident in the reporting economy. Business accounting may cover groups of related

corporate entities (consolidated accounts) including entities that are resident in different economies. However, entities in different economies are not aggregated for macroeconomic statistics that have a focus on an economy. The concepts of global enterprise groups and local enterprise groups are used in the OECD Benchmark Definition of Foreign Direct Investment. The global enterprise group is also called a multinational enterprise. 25

Further, the OECD Benchmark Definition of Foreign Direct Investment, fourth edition 2008, in its Foreign Direct Investment Glossary states “A multinational enterprise group consists of all the enterprises located in different economies and under the control or influence of the same owner wherever located. An economy-specific enterprise group consists of all the enterprises located in the same economy and under the control or the influence of the same owner also located in the same economy. Ownership links that are external to the economy are not recognized in the formation of local enterprise groups.” For examples of local and global enterprise groups see OECD Benchmark Definition, Figure A.4.10 and paragraphs 504 and 505. See also the Coordinated Direct Investment Survey Guide – 2015, paragraphs 2.33 and 2.34 and examples of local enterprise groups in figures 2.1 and 2.2.

4.3.3 Identifying enterprise groups in practice

Profiling

4.50 Identification of an enterprise within and enterprise group should, in principle, be made on the basis of the structure and the perimeter of the enterprise group. In order to correctly delineate the enterprises within an enterprise group it is recommended that for the most important enterprise groups the NSO contacts the enterprise group head or the global decision centre, in order to study the managerial, accounting and legal structure of the enterprise group and the links with legal units. This may lead, in exceptional cases, to splitting a legal unit by allocating its parts to several enterprises within the enterprise group.

4.51 The process of delineating of the statistical units within an enterprise group is called “profiling” (see Chapter 6, section 6.6.4 for details). It can involve different approaches. In case of large and complex enterprise groups “intensive” profiling based on comprehensive contact with the enterprise group is recommended. As the data collected from the large and complex groups usually have great impact on the statistical aggregates, it is useful devote appropriate resources to these units. For smaller and less complex groups it may be sufficient to delineate the statistical units on the basis of the published accounts and similar information that is directly available.

Group boundary

4.52 The usual starting point in establishing the boundary (also called perimeter) around an enterprise group is to consider the consolidated accounts it contains. In order to delineate enterprise groups based on mutually exclusive accounting groupings, the following rules are applied.

- Consider accounting groups at the highest consolidation level possible (often the GGH).
- Include in an enterprise group the units for which the accounts are entirely integrated in those of the consolidating company, and not the units whose accounts are treated differently (by the equity method in which only the profits and the value of the owned share of equities are consolidated).
- Add majority-controlled units with accounts not included in the overall consolidating by virtue of application of one of the criteria allowed by the seventh Directive 26, i.e. difference in the type of activity or small relative size.
- Discount temporary links of less than a year (which means not including temporarily affiliated units in the enterprise group).

Special cases of global group heads

4.53 The GGH of an enterprise group is the enterprise corresponding to the parent legal unit, i.e., the legal unit that is not controlled either directly or indirectly by any other legal unit. The enterprises it controls are referred to as affiliates. Affiliate enterprises of an affiliate enterprise are considered to be subsidiaries (sub-affiliates) of the parent enterprise. However there are some forms of cooperative or mutual associations where the ownership is reversed, the “parent” enterprise being actually owned by the units of the group.

4.54 When the GGH does not manage the enterprise group, usually the decisions are taken by the affiliate called global decision centre (GDC). The SBR has to collect the

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26 EU legislation based on Article 54(3)(g) of the Treaty on consolidated accounts.
identification numbers and characteristics of the GGH and of the GDC in order to differentiate them clearly when relevant.

4.55 When the GGH and the GDC are not located in the same country, the enterprise group may be counted twice in supra-national aggregates, that is, in both the GGH country and in the GDC country. Thus, coordination between countries is useful. Such coordination exists in the EU, with the EuroGroup Register as one example. The enterprise group is considered to be a resident of the GDC country and not of the GGH country, when the two countries are different.

4.56 The concept of control implies that natural persons cannot be part of a chain of control unless they are at the top of the structure. However, natural persons may not be recorded in the SBR because they are not considered “legal units”. Exclusion of natural persons being group heads can reduce comparability of enterprise groups.

4.57 There are a number of other special cases of group heads. The group head may, for instance, be a non-profit body, trust, the state, provincial or local government. In general, they are regarded as legal units and can thus be handled according to the normal rules as controlling units, although their involvement in the practical management and decision-making of the enterprise group may vary a great deal. It is also noticeable that the state may control many enterprise groups via one or several ministries and these should not be combined when they operate in different economic activities.

**Conglomerates and sub-groups**

4.58 An enterprise group may correspond to a conglomerate held together by a network of complex relationships, in which case it frequently covers a very wide range of activities. Subgroups can often be identified within enterprise groups.

4.59 It is useful to identify all (majority and minority) links between the GGH and a controlled legal unit via the network of subsidiaries and sub-subsidiaries. This allows the group’s entire organization to be depicted.

**Multinational groups**

4.60 The major challenge is that NSOs in general have only very limited information on the non-resident part of multinational enterprise groups. Statistical surveys and commercial data providers may assist in providing some information. However, it is difficult from a national perspective to “see the whole elephant”\(^{27}\) or for all the NSOs involved to have the same view of a multinational enterprise group. Nevertheless this should be the aim of each SBR. Evidently there is more chance of this being possible for a multinational enterprise group that resides entirely within EU member states where there are programs for collaboration than for a group involving countries where no such collaboration exists. The methodology of European profiling addresses this specific challenge (see Box 6.11 and Annex F1).

### 4.4 Enterprise

4.61 The enterprise is the core statistical unit. According to the 2008 SNA and ISIC Rev. 4, it is the level of statistical unit at which all information relating to transactions, including financial and balance-sheet accounts, are maintained, and from which international transactions, an international investment position (when applicable), consolidated financial position and net worth can be derived\(^{28}\).

4.62 The following sections provide a definition of enterprise based on this approach and provide some guidance on how to delineate enterprises.

#### 4.4.1 2008 SNA and ISIC Rev. 4 definitions of enterprise

**2008 SNA definition**

4.63 An enterprise is the view of an institutional unit producing goods and services. The term enterprise may refer to a corporation, a quasi-corporation, a non-profit institution (NPI), or an unincorporated enterprise. (2008 SNA, para. 5.1).

4.64 In this context, as previously noted, an institutional unit is an economic entity that is capable, in its own right, of owning assets, incurring liabilities and engaging in economic activities and in transactions with other entities. There are two main types of units in the real world that may qualify as institutional units, namely persons or groups of persons in the form of households, and legal or social entities. (2008 SNA, para. 4.2–3).

4.65 The main attributes of institutional units are described as follows.

a) An institutional unit is entitled to own goods or assets in its own right; it is therefore able to exchange the ownership of goods or assets in transactions with other institutional units.

b) It is able to take economic decisions and engage in economic activities for which it is itself held to be directly responsible and accountable at law.

c) It is able to incur liabilities on its own behalf, to take on other obligations or future commitments and to enter into contracts.

\(^{27}\) “Seeing the whole elephant: A proposed experiment on measuring the activities of multinational enterprises”; Richard Barnabé; Statistics Canada 2003.

\(^{28}\) From ISIC Rev. 4 Introduction.
d) Either a complete set of accounts, including a balance sheet of assets and liabilities, exists for the unit, or it would be possible and meaningful, from an economic viewpoint, to compile a complete set of accounts if they were to be required.

**ISIC Rev. 4 definition**

4.66 An **enterprise** is an economic transactor with autonomy in respect of financial and investment decision-making, as well as authority and responsibility for allocating resources for the production of goods and services. It may be engaged in one or more productive activities.

4.67 An enterprise may be a corporation (or quasi-corporation), a non-profit institution or an unincorporated enterprise. Corporate enterprises and non-profit institutions are complete institutional units. On the other hand, the term “unincorporated enterprise” refers to an institutional unit - a household or government unit - only in its capacity as a producer of goods and services.29

4.68 The limitations of these definitions are that they do not take into account the relationship between enterprises and the enterprise groups to which they may belong.

**4.4.2 European definition of enterprise**

4.69 The following European definition30 seems more operational, but has not been fully applied in the member states so far.

**Definition**

4.70 An **enterprise** is the smallest combination of legal units that is an organizational unit producing goods or services which benefits from a certain degree of autonomy in decision-making, especially for the allocation of its current resources.

4.71 An enterprise carries out one or more activities at one or more locations.

4.72 An enterprise may be a sole legal unit.

4.73 A unit is deemed to be an enterprise if it

a) operates the necessary factors of production (e.g. human resources, capital, technology, land and in particular management);

b) accesses the necessary controlling system, e.g. an integrated cost calculation, which covers the main, secondary and ancillary activities of the unit deemed as enterprises, and

c) has adequate managerial structures, i.e. managers that can decide about the production process and about the economic transactions.

4.74 An enterprise group consisting of two or more legal units may be viewed as a single enterprise if the enterprise group performs its activities under a single management and operates as one organisational unit.

**Implementation notes**

4.75 The enterprise is an economic unit that can, in certain circumstances, correspond to a grouping of several legal units. There are two main cases.

- Some legal units perform activities exclusively for other legal units and their existence can only be explained by administrative factors (e.g., tax reasons) as they have no economic significance. Typically, the activities of these legal units should be seen as ancillary activities of the parent legal unit they serve, to which they belong, and to which they must be attached to form an enterprise. Many of these legal units either have no direct employment, or are the employer of the whole workforce of the group.

- The enterprise is autonomous as far as production (including allocation of current resources) is concerned. Financial and most structural decisions are taken at a higher level in the enterprise group to which the legal units belong.

4.76 If a legal unit performs one or more ancillary activities for other legal units within the same enterprise group, it has to be considered to be an ancillary legal unit. In this case it is not considered an enterprise. The outputs of the ancillary legal unit have to be consolidated as inputs for the other units of the enterprise group and its data have to be consolidated within the enterprises which consume these outputs.

4.77 In case the output of the legal unit, which performs one or more ancillary activities, is only partly consumed by the other legal units, and the ancillary legal unit sells to a third party on a regular basis, it may be treated as an enterprise.

4.78 As explained in section 4.4.1 an enterprise should have autonomy in respect of financial and investment decisions, as well as authority and responsibility for allocating resources for the production of goods and services. An enterprise derives its autonomy from the common ownership and control of its resources, irrespective of the number of legal units under which it registers them (ISIC Rev. 4, paragraph 94). Therefore, legal units that do not fulfil the autonomy criterion may not be

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29 Explanatory Notes in ISIC Rev. 4 Introduction.
30 EU 1993 Statistical Units Regulation.
viewed as separate enterprises. They should rather be combined with respective other legal units of the same enterprise group until they together build an enterprise that has autonomy. A legal unit which is not controlled by another legal unit has thus by definition autonomy and should be treated as an enterprise. This will be the case for the great majority of the legal units as they are not part an enterprise group.

4.79 Candidates for combining legal units to delineate an enterprise are only those legal units which are part of an enterprise group, which is defined as a set of legal units bound together by legal and/or financial links under the same control. The delineation of enterprises within an enterprise group could be done by a profiling process. Profiling starts with the legal structure and identifies the operating and organisational group structure; having identified these the criteria for enterprises are applied and this results into the appropriate enterprises and their constituent legal units. It should be noted that also within enterprise groups a single legal unit might be regarded as an enterprise when it fulfils the enterprise criteria. An enterprise group can therefore have one or more than one enterprise.

4.80 A legal unit or part thereof located in one country may carry out exclusively ancillary activities inside the enterprise group and deliver its services to more than one enterprise of the enterprise group it belongs to. If the enterprises that receive the ancillary services have locations in one or more other countries, the legal unit providing these services is by convention treated as an enterprise and is classified according to the activity it is performing.

Box 4.4 Legal units in enterprise groups in France

Some public companies or newly privatised companies (as in rail transport - SNCF - or in postal and financial activities - La Poste) are profiled into several enterprises that have different activities and that may belong to different institutional sectors, for example, financial and non-financial sectors. The Global Group Head (GGH), which in these cases is also by far the biggest legal unit of the enterprise group, is organised into different business units (autonomous operational divisions) that are defined as enterprises. Thus, the legal unit has been split in line with the organizational criteria.

4.4.3 Simplified correspondence between legal units and enterprises

4.81 While it is recommended that all NSOs introduce enterprises as distinct from legal units into their SBRs, it is recognised that an enterprise as defined in 2008 SNA, ISIC Rev. 4 or in the current European definitions, may not be practically implementable in all countries. Data on the basis of which to combine legal units to form an enterprise may not be available, or the SBR system may currently not support the separate recording of legal units and enterprises as distinct units.

4.82 In the absence of data at enterprise level, it is acceptable that statistical data and demographic data are produced on the basis of legal units. However, in adopting this approach it is highly recommended that the notion of enterprise be kept separate from that of legal unit, leaving the way open in the future to be able to distinguish and treat individually the most important cases where enterprises that are part of large enterprise groups (whether foreign or domestic) are not coincident with legal units.

Box 4.5 AfDB SBR Guidelines recommendation for enterprise definition

The AfDB Guidelines recommend that legal units and enterprises are defined to be in one-to-one correspondence in the sense that there is one and only one legal unit per enterprise. The benefit of this approach is that it is simple and easy to operationalize. An enterprise is created for each active or potentially active legal unit.

4.5 Establishment

4.5.1 Introductory remarks

4.83 As discussed in Section 4.2 and illustrated in Figure 4.1, in partitioning an enterprise by economic activity and geography, the establishment incorporates both the kind-of-activity dimension and the locality dimension. In Europe, the unit equivalent to the establishment is called the local kind-of-activity unit (LKAU).

4.84 For national accounts purposes, industries are defined in terms of establishments. An industry consists of a group of establishments engaged in the same, or similar, types of activity. Although it is possible to use the enterprise
as the unit for providing data by industries, some of the resulting industries are likely to be very heterogeneous when enterprises have secondary activities that are very different form their principal activities. It is therefore greatly preferable to partition large, complex enterprises into more homogeneous units, such as establishments, for which production data can be compiled.

4.85 According to the ISIC Rev. 4 the establishment should be used for the analysis of transactions in goods and services and for the compilation of the production account. Furthermore, policy makers interested in investigating regional (state, county, local area) differences want structural data at sub-national level, as provided by data at establishment (or local unit) level.

4.5.2 ISIC Rev. 4 Definition of establishment

Definition

4.86 The establishment is defined as an enterprise or part of an enterprise that is situated in a single location and in which only a single (non-ancillary) productive activity is carried out or in which the principal productive activity accounts for most of the value added.

4.87 The 2008 SNA definition is essentially the same. Although it does not specifically include the non-ancillary criterion, this is implied.

4.88 In the case of most small and medium-sized businesses, the enterprise and the establishment coincide. Large, complex enterprises that are engaged in many economic activities belonging to different ISIC industries are likely to be composed of several establishments provided that production data can be compiled for these smaller, more homogeneous production units.

4.89 The breakdown of an enterprise into two or more establishments is only required if it has locations situated in two or more different regions and/or it has two or more different, economically significant activities. Thus, only a small number of enterprises will be split into establishments. However, these will be the larger enterprises and collectively they will have a large share of the resulting industry data. In cases where an enterprise is not split into establishments, the enterprise will equal to the establishment.

4.5.3 Implementation notes

4.90 The establishment is designed as the statistical unit for which certain data, mainly production, intermediate consumption, investment and employment data, can be surveyed and compiled. However, some enterprises do not have book keeping practices that allow delivery of data at establishment level. In such a case either the enterprise may be considered as consisting of only one establishment (equal to the enterprise) or the NSO may estimate the required economic indicators based on other basic information provided by the enterprise. The first alternative is less preferable as heterogeneous enterprises not split into establishments negatively influence the homogeneity of the aggregated industry data.

4.91 Current European regulations do not require the establishment to be directly maintained in the SBR\(^3\). In addition to the estimation method data for establishments may also be approximated from local units maintained in, or by means of, administrative registers. Often, but not always, establishments and local units are in one-to-one relationship, in particular for small and medium-sized businesses.

4.6 Other statistical units

4.92 The enterprise group, the enterprise and the establishment are the three most important statistical units recommended by these Guidelines. However, an NSO may wish to use either or both of two additional types of statistical unit defined by the 2008 SNA, namely the kind-of-activity unit (KAU) and the local unit, as previously discussed and illustrated in Figure 4.1.

4.93 The need for the establishment unit is based on the assumption that the aim of the statistical programme is to compile production or production related statistics that are classified both by activity and by geographical region. In circumstances where precision in both geographic and economic activity dimensions is not required simultaneously, the KAU and/or the local unit may be more appropriate.

4.6.1 Kind-of-activity unit

2008 SNA definition

4.94 A kind-of-activity unit (KAU) is an enterprise or part of an enterprise that engages in only one kind of productive activity or in which the principal productive activity accounts for most of the value added. (2008 SNA, para. 5.12).

4.95 Each enterprise must, by definition, consist of one or more kind-of-activity units.

Implementation notes

4.96 The unit is characterized by homogeneity of activity. Compared with the establishment, there is no restriction on the geographic area in which the activity is carried out. When partitioned into two or more kind-of-activity units, the resulting units must be more homogeneous with respect to output, cost structure and technology of production that the enterprise as a whole.

4.97 When partitioning an enterprise into more homogeneous kind-of-activity units, the only criterion to be

\(^{3}\) “2008 BR regulation” (Regulation EC 177/2008).
considered is the activities of the enterprise. It is irrelevant whether the enterprise has different location or consists of more than one legal unit.

Box 4.6 Example from European Union statistical units regulation (1993): definition of the LKAU

In Europe, the unit equivalent to the establishment is called a local kind-of-activity unit (LKAU). It is the part of a kind-of-activity unit (KAU) that corresponds to a local unit. A local unit is an institutional unit, or part of an institutional unit, producing goods or services situated in a geographically identified place.

An LKAU groups all the parts of an institutional unit in its capacity as producer contributing to the performance of an activity at class level (four digits) of the NACE Rev. 2 and corresponds to one or more operational subdivisions of the institutional unit. The institutional unit’s information system must be capable of indicating or calculating for each LKAU at least the value of production, intermediate consumption, compensation of employees, operating surplus and employment and gross fixed capital formation.

An LKAU may never belong to two different institutional units.

4.98 Analogous to the treatment of the establishment, partitioning of the enterprise into kind-of-activity units shall primarily be done for large and complex enterprises. Also the use of estimation methods may be encouraged in cases where the enterprise is not able (or willing) to provide the economic indicators for the kind-of-activity units.

4.6.2 Local unit

2008 SNA definition

4.99 A local unit is defined as an enterprise or a part of an enterprise (for example, a workshop, factory, warehouse, office, mine or depot) which engages in productive activity at or from one location. Location may be interpreted according to the purpose narrowly, such as at a specific address, or more broadly, such as within a province state county, etc. (2008 SNA, para. 5.12).

4.100 The definition refers only to the geographic dimension; it does not refer to the kind of activity that is carried out. The local unit thus defined is conceptually different from a legal or an administrative unit (as described in later sections). However, it may coincide with such a unit, or be defined on the basis of such units.

4.101 Each enterprise has at least one local unit, namely the location where the enterprise is registered as legal unit. Most of the enterprises will have just one location. This is especially the case for smaller enterprises, whereas the larger ones will operate on different locations, thus having more than one local unit. Also sole proprietorship enterprises which usually are quite small may have more than one location, not only at different addresses in the same community, but also in different communities or regions.

4.102 More than one activity of an enterprise may take place at a local unit. A local unit may also comprise only ancillary activities. It is recommended that such local units are marked in the SBR. They might also have two classification codes assigned: the one of the activity of the local unit and the main activity code of the enterprise. These different codes might be used for different purposes. For business statistics the data will be tabulated on the basis of the main activity of the enterprise and for establishment and regional statistics on the basis of the actual activity performed in the local unit.

Implementation notes

4.103 For the concept of a local unit physical geographical location matters. A single location is normally best approximated by the corresponding postal address. Several physical locations of the same enterprise within the same community, or within the same region, are to be treated as several local units of that enterprise.

4.104 The physical allocation of a local unit may be within a building, may correspond to a building or may comprise more than one building. In the last case, the various buildings do not form separate local units if they are physically close together and have a common postal address.

4.105 A local unit may not be situated in a building at all. In this case other criteria are used in identifying the local unit. A postal address may not exist (for example for a mining site). However, identification may be defined in terms of geographical coordinates or other geographical measures (for example, the estate number in an administrative land register).

4.106 Certain economic activities may be performed outside the physical locations of the enterprise, for instance at a customer’s address, at fairs, during door-to-door sales, etc. These types of location are not to be considered to be local units. Instead the sites from where the activities are organised is considered to be the local units. Such activities are treated as if they are carried out at the local unit from which they are organised. The same holds for the activities
in transportation where the economic service is transportation of goods and persons over the area.

**Box 4.7 Example: European Union statistical units regulation (1993): definition of local unit**

The European definition of local unit is quite precise about location and employment:

A local unit is an enterprise or part thereof (e.g., a workshop, factory, warehouse, office, mine or depot) situated in a geographically identified place. At or from this place economic activity is carried out for which, save for certain exceptions, one or more persons work (even if only part-time) for one and the same enterprise.

**Explanatory notes:**

1. If a person works in more than one place (maintenance or surveillance) or at home, the local unit is taken to be the place from which instructions emanate, from where the work is organized (or in which the person monitors the production). It must be possible to specify the employment attached to any local unit (bearing in mind that workers might be under contract and not legally employed by the legal unit at the local unit location). All legal units that serve as the legal basis for an enterprise or a part thereof must have a local unit which is the registered office, even if nobody works there. Moreover, such a local unit can comprise only ancillary activities.

2. A geographically identified place must be interpreted on a strict basis: two units belonging to the same enterprise at different locations (even within the smallest administrative unit of the Member State) must be regarded as two local units. However, a single local unit may be spread over several adjacent administrative areas, in which case, by convention, the postal address is the determining factor.

3. The boundaries or the unit are determined by the boundaries of the site, for example, a public highway running through does not interrupt the continuity of the boundaries. The definition is similar to the one in paragraph 101 of the introduction to ISIC Rev. 3 in that it concerns localization in the strict sense of the term, but differs from the definition in paragraph 102 in that this strict sense may not vary according to the statistics under consideration. In addition, the criterion of persons working in the unit is normally applied.

4.107 In case that the economic activities are performed at the private residence of the entrepreneur, this address is also the address of the local unit of the enterprise.

4.108 To be defined as a local unit there should have one or more persons working (even if only part-time) at or from the unit. However, in case of seasonal activities, a local unit may have unstaffed premises during a certain period of the year.

### 4.7 Legal unit - pivotal between administrative units and statistics

4.109 Although enterprises and legal units are usually closely related, the two concepts should not be confused. While legal units are independent in a legal sense, they may not necessarily constitute independent economic units with decision-making autonomy for their activities, i.e., enterprises. Data from legal units without decision-making autonomy may not be comparable with data from legal units with decision-making authority.

4.110 Legal units play a pivotal role in the construction and use of an SBR. Administrative data about economic units are mainly available from legal units. Legal units are often the reporting units from which information is collected about enterprises (as contact and address information is usually available for legal units). Thus the links between the legal units and the corresponding enterprises should be always maintained in the SBR.

4.111 Whilst legal units are usually the building blocks used in defining enterprises they are not themselves necessarily standardised and comparable across countries since they reflect national administrative and legal requirements, which may differ across countries.

4.112 While the focus of the SBR is typically businesses, i.e., legal units engaged in commercial economic market-oriented production, the SBR may include other legal units, for example non-profit institutions (NPIs) and government units.

4.113 Administrative regulations usually apply to legal units. However, in responding to the requirements of a particular regulation, and in interacting with the corresponding administrative authority, a legal unit may register and report on the basis of one or more parts of itself, referred to in these Guidelines as administrative units. Administrative data are available for these administrative units.

4.114 Thus, although in most cases a legal unit has a single administrative unit for a single administrative source, in some cases, often the most important ones, a legal unit has several administrative units for a single administrative source. Furthermore, the sets of administrative units are typically different for different administrative sources. As
administrative data are the major input for the SBR, understanding and recording the relationships between the legal units and the various sets of administrative units is vital.

**Box 4.8 European Union member states typically support the following legal forms**

- **Sole proprietorship**: enterprise owned exclusively by one natural person.
- **Partnership**: association of persons who conduct a business under a collective name. It can take the form of a limited partnership.
- **Limited liability company**: enterprise that is a joint-stock company, limited partnership with share capital, or private limited company. (Harmonized rules at European level governing the publication of accounts for these types of companies are laid down by the Fourth Council Directive).
- **Co-operative society**: body established by law in a country, observing a number of general principles, for example may be entitled to provide services only to members, profits often distributed in proportion to members' dealings with the society, etc.
- **Non-profit making body**.

Enterprise with other form of legal constitution: this group includes nationalized industries, publicly-owned enterprises, and state and local authority monopolies.

### 4.7.1 Definition of legal unit

4.115 Legal units are recognized by law or by society, independently of the persons or institutions that own them. The characteristics of a legal unit are the following: they own assets, they incur liabilities and they enter into transactions with other entities (contracts) ²².

4.116 Legal units include:

- **Legal persons** whose existence is recognized by law independently of the individuals or institutions which may own them, or are members of them.
- **Natural persons** who are engaged in an economic activity in their own right as independent self-employed producers.

4.117 A legal unit can be a single entity, controlled or not controlled by another legal unit, or, in some countries, controlled by a group of legal units under common control.

4.118 Legal units are the core concept in the SBR in the sense that they:

- Create the operational units by which they manage themselves.
- Register themselves (and possibly administrative sub-units) in response to administrative requirements.
- Are modelled in terms of standard statistical units in the SBR.

4.119 A legal unit always forms, either by itself or sometimes in combination with other (parts of) legal units, the starting point for defining an enterprise.

### 4.7.2 Market and non-market legal units

4.120 The legal form of a legal unit is not the only determinant of the institutional sector to which the unit belongs. For example, some legally constituted public sector corporations may be non-market units and hence be part of general government rather than publicly-owned corporations. Also some units that are part of general government may be classified as producer units for national accounts purposes and hence represented as enterprises even though they are not actually independent legal units. They are necessarily recognized as independent legal units. In this case, the corresponding statistical unit in the SBR contributes to the (national, regional) accounts, but is not identified as a legal unit. Thus, both the market/non-market characteristics of a unit, and its legal form (or quasi-legal form if not recognised as independent legal unit) are needed to classify the statistical unit to the appropriate institutional sector.

4.121 Annex B2 indicates the sector classification of enterprises based on legal form and market/non-market orientation.

### 4.7.3 Quasi-corporations:

4.122 Some unincorporated enterprises belonging to households or government units may behave in much the same way as corporations. Such enterprises are treated as quasi-corporations provided they have a complete set of accounts, even though they are not legal units in the strict sense of the word.

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4.8 Administrative units

4.123 Lists of legal units per se are typically not readily suited for statistical purposes. To maintain their SBRs, NSOs tend to use data about units from administrative sources.

Definition

4.124 Administrative units are established by relevant administrative authorities in conjunction with the legal units to which they refer in order to apply the corresponding regulations. There are many different types of administrative units corresponding to the various administrative regulations. An administrative unit may or may not correspond directly to a legal unit.

4.8.1 Linkage to statistical units

4.125 The identification numbering system for units in an administrative source often does not correspond to, or align with, that used in the SBR. Also, whilst the legal unit is usually the unit recognised by administrative authorities, legal units may be identified differently in the various administrative databases. Consequently, one of the prerequisites in using administrative data is to establish rigorous linkage between the sets of administrative units maintained by administrative authorities and the statistical units in the SBR. Such linkage is necessary to ensure that it is possible to match and combine information from various administrative sources and that there is no duplication in the resulting coverage.

4.126 As further discussed in Section 11.4.10 a unique identifier should be assigned to each statistical unit in the SBR. These identifiers should be linked to the various administrative identifiers. The goal is to ensure that during the creation and maintenance of statistical units they are correctly linked to corresponding administrative units.

4.127 Integration of administrative data into the SBR is greatly facilitated in countries where a single identifier for legal units is used by all administrative authorities in identifying administrative units.

4.9 Units in agriculture and government sectors

4.9.1 Units in agriculture, forestry and fishing

4.128 Section A of ISIC Rev. 4 covers a range of economic activities: in most countries agriculture is the biggest area; in other countries forestry is a very important industry; and in other countries it is fishery. ISIC Section A also includes supporting activities to agriculture, certain agricultural services and post-harvest crop activities, hunting and trapping, logging, and other activities closely related to agriculture, forestry and fishing. The structure of these activities may be quite differently organised from small (family) businesses to large industrial corporations and enterprise groups.

4.129 Units active in agriculture, forestry and fishing should be covered in the SBR, and if not there should at least be links to the special farm register if such exist. The statistical system in agriculture can be quite different from the statistical system in the business area due to the specific nature of agriculture. In particular, the statistical units used in agriculture may be different from those in business statistics. However, linking and integrating these two economic areas within the SBR is an important goal for comprehensive and coherent economic statistics.

4.130 The observation unit in agricultural statistics is mostly an “agricultural holding”. It has similar features to the statistical units used in business statistics, but may not have a one-to-one relationship directly to any of the units in business statistics. In principle, an agricultural holding may correspond to an enterprise, to a local unit or to an establishment. It could also correspond to a legal unit.


4.132 An agricultural holding is an economic unit of agricultural production under single management comprising all livestock kept and all land used wholly or partly for agricultural production purposes, without regard to title, legal form, or size. Single management may be executed by an individual or household, jointly by two or more individuals or households, by a clan or tribe, or by a juridical person such as a corporation, cooperative or government agency. The holding’s land may consist of one or more parcels, located in one or more separate areas or in one or more territorial or administrative divisions, providing the parcels share the same production means, such as labour, farm buildings, machinery of draught animals.

4.133 Whether an agricultural unit in a specific country corresponds more closely to an enterprise, to an establishment, to a local unit, or to a legal unit, has to be analysed at country level. It has impact on how the corresponding statistical units in the SBR are built and/or how the SBR is linked to a farm register. The most straightforward case is where an agricultural holding corresponds to an enterprise, as then there is consistency between the level of enterprises in both the agricultural and non-agricultural areas. If a particular enterprise is kept in both the SBR and in the farm register, there is a risk of double counting. To prevent this checks and clarifications have to be undertaken.

4.134 In the other cases, where an agricultural holding does not equal to an enterprise, statistical enterprises in agriculture might have to be delineated in the SBR in a
separate process. If the agricultural holding corresponds to an establishment, the enterprise has to be delineated by linking the establishments that belong to the same enterprise. The relevant establishments might not only be found in the agricultural area, but also in the other economic activities. In this case, it has to be determined whether the resulting enterprise has its principal activity in agriculture or in a non-agricultural industry. An enterprise with principal activity in agriculture might also produce non-agricultural good and services (for example processed food, transportation services, tourism accommodation, etc.). Conversely an enterprise with a non-agricultural main activity may also produce agricultural products. In each of these cases, appropriate checks have to be undertaken so that the agricultural part of the SBR is conceptually consistent with the other parts of the SBR and that the units in the SBR do not overlap, and no units are missing.

4.9.2 Units in government

4.135 The general government sector consists of institutional units that are non-market producers whose output is intended for individual and collective consumption, and that are financed by compulsory payments made by units belonging to other sectors, together with institutional units principally engaged in the redistribution of national income and wealth. Government units are unique kinds of legal entities established by political processes that have legislative, judicial or executive authority over other institutional units within a given area.

4.136 The general government sector consists of two groups of institutional units:

- Non-market producers whose output is intended for individual and collective consumption, and who are financed by compulsory payments made by units belonging to other sectors.

- Units principally engaged in the redistribution of national income and wealth.

4.137 The general government sector includes units at all levels of government, from central government to regional and to local government as well as social security funds. Public enterprises – which are enterprises owned and controlled by government – are not part of the general government sector. They belong to the financial or non-financial corporate sector. However, for certain analyses the government sector is seen together with the public enterprises, and this aggregation is called the "public sector".

4.138 The units of general government are mainly engaged in ISIC Rev. 4 Section O Public Administration and defence; compulsory social security. However, government units are also engaged in other activities, mainly in education and health.

4.139 The organisation and structure of the government is quite different over countries, depending upon national legislation. Government units may be split into various levels of regional or organisational responsibility. The organisational units may be ministries, departments, offices, bureaus; they may be centrally organised or have regional offices; they may have a separate budget or not; and they may have nearly full, partial or no autonomy in terms of decisions regarding their use of resources.

4.140 The **institutional unit** should serve as the common framework for the quite differing government units across countries. As explained earlier, institutional units are units:

- that are an elementary economic decision-making centre characterized by uniformity of behaviour; and
- that have decision-making autonomy in the exercise of its principal function.

4.141 An indicator of autonomy is that the unit has a complete set of accounts and responsibility for its budget. However, government units do not usually have full autonomy in decision-making even if they have a dedicated budget. Thus, various units may have to be combined to create a unit that closely matches the concept of an institutional unit.

4.142 For example, a single public school will not have autonomy in the sense of an institutional unit. Autonomy may be achieved only at the level of the ministry of education. In other words, all public schools together with the ministry of education will form one institutional unit. It may even be the case that the ministry of education does not have full autonomy as, for certain decisions, the ministry of finance also has to agree. Application of this logic in a very strict sense would result in very few governmental institutional units. However, this is quite impractical for SBR purposes as it would result in a few very big units with a high share of employment but quite differing economic activities.

4.143 Thus, in defining government units, these Guidelines recommend using a level of aggregation that is a practical balance between the autonomy aspect and the level of detail that is required. It is clear that the government units at the higher organisational levels (such as ministries or departments) will more likely have a higher degree of autonomy than the units organisationally attached to them (such as schools in the example above). Also the parliament and the high courts, etc. are viewed as separate institutional units.

4.144 In addition to institutional unit, the local unit is also relevant and important for the government sector. So, for example, schools under the responsibility of the central government will be recorded as local units of the ministry of education. Of course, if certain schools belong to provincial or local governments these schools will be
recorded as local units of either the regional or local government institution responsible for the education sector.

4.10 Branches, ancillary activities, special purpose entities, franchises, the third or social economy (TSE) sector, and related concepts

4.145 This section deals with issues that concern conceptual definitions of units and their practical delineation, that are under current review, scrutiny or research, and that have not been addressed in earlier parts of this chapter. It deals with branches, ancillary units, and special purpose entities (SPEs), holding companies (HCs), head offices (HOs), and the third or social economy (TSE) sector. A joint ECB/Eurostat/OECD task force has discussed the specific properties of SPEs, HCs and HOs and proposed harmonized definitions and treatment.

4.10.1 Branch

Definition

4.146 A branch is a local unit not constituting a separate legal unit in the country where it operates and being dependent on a foreign-controlled enterprise. Branches are treated as quasi-corporate enterprises.

4.147 Only branches with registered existence (as may be evidenced by a permanent address) are covered by foreign affiliate statistics. In particular, the statistical units for Outward FATS are enterprises and all branches abroad that are controlled and managed by an institutional unit resident (in the sense of its Global Decision Centre) in the compiling economy.

Box 4.9 European example on branches

A new legal status has been created for the so-called “European companies” or “Europeae Societae”. This status allows the relevant legal units to operate in the whole of the EU without any legal registration in the Member States other than the initial one. It also allows a change of the place and country of registration through simply a decision of the board.

In consequence, according to EU methodology, locations of legal units in “other” countries are branches.

This status, which was rarely used in the recent past, seems to be now developing very quickly. It might create large problems in determining the enterprise group perimeter and country of residence.

4.10.2 Ancillary activities

4.148 Recommendations regarding the treatment of ancillary activities and the units that perform them are given in the introduction of ISIC Rev. 4 manual, as follows.

“59. Principal and secondary activities cannot be carried out without the support of a number of ancillary activities, such as bookkeeping, transportation, storage, purchasing, sales promotion, cleaning, repair and maintenance, security etc. At least some of these activities are found in every economic entity. Thus, ancillary activities are those that are undertaken to support the main productive activities of an entity by providing goods or services entirely or primarily for the use of that entity.”

... "61. There are a number of characteristics of ancillary activities that can generally be observed in practice and that help to identify them. The output is always intended for intermediate consumption within the same entity and is therefore usually not recorded separately. Although most ancillary activities produce services, some goods-producing activities may, by exemption, be regarded as ancillary. The goods thus produced, however, may not become a physical part of the output of the main activity (examples are tools, scaffolding etc.). Ancillary activities are usually fairly small-scale compared with the principal activity they support.”

“62. If an establishment undertaking ancillary activities is statistically observable, in the sense that separate accounts for the production it undertakes are readily available, or if it is in a geographically different location from the establishments it serves, it may be desirable and useful to consider it as a separate unit and allocate it to the industrial classification corresponding to its principal activity. However, it is recommended that statisticians not make extraordinary efforts to create separate establishments for these activities artificially in the absence of suitable basic data being available.”

“63. Under the definition given in paragraph 59 above, the following activities are not to be considered ancillary:

(a) Producing goods or services as part of fixed capital formation. The type of units most affected are those doing construction work on the account of their parent unit. This approach is in accordance with the
classification in ISIC of own account construction units for which data are available to the construction industry;

(b) Producing output which, although also used as intermediate consumption by the principal or secondary activity, is for the greater part sold on the market;

(c) Producing goods that become a physical part of the output of the principal or secondary activity (for example, the production of boxes, tin cans or the like by a department of an enterprise as packaging for its own products);

(d) Research and development activities, which are considered part of fixed capital formation in the context of SNA.

4.149 When a unit is to be classified by economic activity ancillary activities are not considered. For coding purposes only those activities that form the principal and secondary activities are taken into account. The costs for performing ancillary activities are allocated to the principal and secondary activities of the enterprise.

4.150 Usually an ancillary activity is not identified as a separate organisational unit or as a separate legal unit. However, the occurrence of legal units that have been created only perform ancillary activities for the enterprises of an enterprise group is increasing.

4.151 Thus, the general rule is that, since production processes are not usually viable without the support of ancillary activities, these ancillary activities should not be isolated to form distinct entities, even if they are carried out by a distinct legal entity or at a distinct place, and even if separate accounts are kept.

4.10.3 Special purpose entities

4.152 Special purpose entity (SPE) is the name used in 2008 SNA for identifying special cases of corporations. In various manuals they are also known as special purpose vehicles (SPVs), international business companies, financing subsidiaries, conduits, holding companies, shell companies, shelf companies, brass plate companies and so on. SPEs are often used as devices to raise capital or to hold assets and liabilities, and usually do not undertake significant production. 2008 SNA and BPM6 agree that there is no international standard definition of an SPE. Thus, the identification of institutional units that may be described as SPEs requires consideration of a number of characteristics, including number of employees, physical presence, residency and ownership of financial and non-financial assets.

4.153 Different ways of treatment are explained in BPM6 in where it is stated: “Although there is no internationally standard definition of SPEs, in economies in which they are important they may be identified separately, according to either a national company law definition, or in terms of a functional definition, possibly referring to their limited physical presence and ownership by non-residents (4.87).”

4.154 In 2008 SNA (para. 4.58) a unit defined as an SPE is treated in the same way as any other institutional unit, being allocated to a sector and an industry according to its principal activity unless it falls into one of the following categories:

a) Captive financial institutions.

b) Artificial subsidiaries of corporations.

c) Special purpose units of general government.
Box 4.10 ECB/Eurostat/OECD Task Force on Head Offices, Holding Companies and Special Purpose Entities (2013)

The Task Force identified 11 common types of SPEs*, namely:

1) Holding company.
2) Shell company.
3) Unit for holding and managing wealth of individuals and families.
4) Securitisation company.
5) Conduit.
6) Royalty and licensing company.
7) Captive leasing company (including mobile equipment renting company).
8) Factoring and invoicing company.
9) Captive insurance company.
10) SPE carrying out other financial function.
11) Merchating company*.


4.155 Aware of the difficulty of finding a common international definition, different task forces have tried to define decision trees to be used for allocating units between SPEs and normal units. In particular, the following 4 main groups have been identified:

Ownership of financial assets (Captive financial institutions – 2008 SNA Institutional Sector S127)

- Holding companies (ISIC Rev. 4 Section K 6420).
- Trusts, funds and similar financial entities (ISIC Rev. 4 Section K 6430).
- Securitization companies (ISIC Rev. 4 Section K 6499 (Assuming that the relevant units pass the institutional test, they should be classified as part of Institutional Sector S125 if they purchase assets on the open markets while raising funds on the open markets. If they do not operate in the open markets on either assets or liabilities, they should be classified in S127).
- Captive financial leasing companies (ISIC Rev. 4 Section K 6491 (Financial leasing companies operating on open markets are to be classified under Institutional Sector S125).
- Captive insurance and reinsurance companies (ISIC Rev. 4 Section K 6512, 6520).
- Invoicing companies (ISIC Section K 6499).

Ownership of non-financial tangible assets

- Renting of mobile equipment (ISIC Rev. 4 Section N 7730 – Institutional Sector S11).
- Merchandising companies (ISIC Rev. 4 Section G – 46xx - Institutional Sector S11).

Ownership of non-financial intangible assets

- Licensing and royalty companies (ISIC Rev. 4 Section M 7490 - Institutional Sector S11).

Others

- Offices of airlines in airport hubs abroad (ISIC Rev. 4 Section H 5110 - Institutional Sector S11). where Institutional Sector S11 is non-financial corporations, Institutional Sector S125 is other financial intermediaries except insurance corporations and pension funds, and Institutional Sector S127 is captive financial institutions and money lenders.

4.156 As SPEs are currently identified from a national perspective, the following proposals are to be further evaluated.

- Terminology: it is necessary to clarify the meaning of different labels and to use the same wording for the same things.
- Characteristics: a clear choice should be made among the terms “no”, “few”, “little”, and “often”.

4.157 The narrowest definition of an SPE could be based on the following features:

- No employees.
- No physical presence.
- No non-financial assets.
• Always related to another corporation and their owners are not residents in the territory of incorporation.
• No other subsidiaries in the country.

4.10.4 Distinction between head offices and holding companies

4.158 Head offices (HOs) and holding companies (HCs) are special forms of SPEs. “The statistical analysis of HOs and HCs, and their delineation, starts after the institutional unit test. Both types of units are often referred to as holding companies, because both of them have relations to other entities, their subsidiaries. However, the relationships are quite different: while an HO exercises managerial control over its subsidiaries, the HC does not undertake any management activities and its principal activity is simply owning a group of subsidiaries”.34

4.159 From a conceptual point of view the distinction between HOs and HCs seems clear. However, applying these concepts in practice is complex as HOs and HCs have common operational characteristics. The following paragraphs provide some guidance.

4.160 The activities of an HO include the overseeing and managing of other legal units of the enterprise group, thus supporting their day-to-day operations. An HC is a legal unit that holds the assets of other legal units but does not undertake any management activities. HCs are not seen to have autonomy of decision and are combined with one or more producing legal units to form an enterprise.

4.161 HOs and HCs have relations to their subsidiaries. Hence, information on the structure of their balance sheet is one means to determine whether an entity is an HO or an HC, or any other type of unit. In order to identify HOs and HCs the following practical rule should be applied: a legal unit having at least 50% of its assets consisting of investments in its subsidiaries can be considered to be an HO or HC.

4.162 An HO may have noticeably fewer employees than the legal units it oversees and manages. However, having zero employment is a clear indication of not being an HO. On the other hand, HCs that simply hold assets may do so with very few or no employed personnel. Therefore, employment thresholds can be applied to differentiate HOs and HCs. As a general rule, having three or more persons employed is a first indicator that the unit is more likely an HO rather than an HC.

4.163 By convention the following rules should help in delineating if a legal unit holding 50% or more of its assets in its subsidiaries should be treated as an enterprise unit or not:

a) An HO/HC owned by a non-resident parent is to be considered as an enterprise.

b) An HO/HC owned by multiple owners, and not controlled by any other legal unit, should be considered as a separate enterprise.

c) For an HO/HC wholly owned by a single resident unit, having no employees and no compensation of employees are not sufficient criteria for lack of independence. In such case, further investigation is needed.

d) HOs are always considered to have autonomy of decision.

4.10.5 Franchises

4.164 Franchise operators (franchisees) may or may not belong to the same enterprise group. The franchiser is always regarded as a separate enterprise.

4.165 Franchises are deemed to be separate from the franchiser because they comprise a complete combination of factors of production, and they run the full entrepreneurial risk. Moreover, although the definition of the enterprise requires autonomy, it allows for this autonomy to be somewhat restricted (“a certain degree of autonomy” is required). Also, full accounts tend to be available only at the level of the separate franchisees.

4.10.6 The third or social economy (TSE) sector

4.166 A special group of economic institutions belong to the third or social economy (TSE) sector.35 The institutions included in the TSE sector include non-profit institutions (NPIs), cooperatives, mutual societies, and social enterprises:

• NPI as defined in section 3.3.4.
• Cooperatives are organizations formed freely by individuals to pursue the economic interests of their members.
• Mutual societies, like cooperatives, are organized by individuals seeking to improve their economic situation through collective activity" but “they differ from cooperatives in that they are mechanisms for sharing risk, either personal or property, through periodic contributions to a common fund.
• Social enterprises (also known as social ventures) are units that utilize market means but primarily to serve social purposes, such as employing and training

34 ECB/Eurostat/OECD Task Force on HOs, HCs and SPEs (June 2013).
disadvantaged individuals (for example, persons with disabilities and the long-term unemployed), producing products of special social value or serving disadvantaged persons in other ways.

These units and the compilation of the TSE sector are described in the handbook *Satellite Account on Non-profit and Related Institutions and Volunteer Work* (United Nations, 2018).

4.167 The institutions in the TSE sector take diverse organizational and legal forms. For example, NPIs may appear as public charities, public benefit organizations, associations, foundations, and non-stock corporations in different countries. Moreover, social enterprises have been legally defined as social cooperatives in Italy, as social impact companies in Luxembourg, as community benefit corporations in the United Kingdom, and as benefit corporations and low-profit limited liability companies (L3C) in the United States. For the purposes of public policy formulation and maximum data utilization, each NSO needs to explore the distinct legal forms of all economic institutions as defined under the national legal framework, in order to properly identify these institutions in the SBR, as well as their aggregation for reporting purposes.

4.168 Despite the diverse organizational or legal forms of the NPIs, cooperatives, mutual societies, and social enterprises, these economic institutions share common characteristics:

(a) They have a different objective function than do standard corporations and are prohibited from distributing profits and income, or significantly limited in their ability to do so, to units that control or finance them. Although they may earn surpluses, the principal purpose of TSE institutions is not to earn financial returns for investors but to produce goods and services that have some public or social benefit. They therefore are not typically suitable for investing in order to maximize profit. Entrepreneurs in such institutions are often driven by social or ideological impulses rather than solely pecuniary ones;

(b) Although they often produce goods and services that are sold on the market at economically significant prices, TSE institutions also typically produce goods and services on a non-market basis that are financed through other means, such as government payments, charitable contributions or volunteer effort. TSE institutions address non-market impulses so as to meet demand for collective goods left unsatisfied by governments and markets, address new or newly recognized needs, advocate for citizen concerns and help government to deliver publicly financed services;

(c) Their sources of revenue may differ from those of government or for-profit units. TSE institutions may receive a substantial share of their revenue from current transfers that include government grants and voluntary contributions that are not available to market producers. That results in different revenue-raising strategies and approaches to the market;

(d) TSE institutions are often eligible for tax advantages and exempt from, or eligible for lower rates on, corporate income, sales, property and value added taxes;

(e) Legal provisions covering TSE unit governance, registration, reporting, political participation, commercial activities and other operational or organizational features typically differ markedly from those that apply to for-profit firms. TSE governing boards are often selected on the basis of one person, one vote by members rather than on the basis of ownership shares, and many countries require TSE institutions to report publicly on their financial activities annually.

4.170 Among the features that distinguish NPIs and other institutions are the following:


37 Satellite Account on Non-profit and Related Institutions and Volunteer Work, para. 1.6.
Chapter 5
Characteristics of units

5.1 Introduction

This chapter describes the characteristics that should be recorded in the SBR for the various types of units defined and discussed in Chapter 4. Collectively, these characteristics identify the units, indicate how they can be contacted, and provide economic and geographic information, all time-stamped. They also contain links between different types of units, both within the SBR and across multiple sources of updating information. Attention is paid to the metadata documenting the characteristics and to the time stamping mechanisms (reference dates and updating dates).

5.2 The characteristics are grouped and described in accordance with the following classification:

- Identification and contact characteristics, including not only names, addresses and communication means (telephone numbers, mail addresses, websites etc.) but also specific and unique identifiers (even internal identification numbers that enterprises use in monitoring their affiliates and that are not intended for the general public).
- Demographic characteristics, including unit activity start and end dates, current status and continuity markers.
- Economic/stratification characteristics, i.e. economic variables and classifications, used for sampling survey frames, grossing up sample data and/or presenting results.
- Relationships (links) between units of different types within the SBR.
- Relationships (links) with units in other registers and data sources, including their specific identification numbers.

5.3 Sections 5.2-5.6 provide general descriptions of the primary characteristics in each of the five groups. Precise details of whether, and if so how, each characteristic applies to each unit type are provided in Annex A.

5.4 The importance of a characteristic is summarised in terms of its core/non-core status.

- Core characteristics are those that are indispensable in maintaining and/or using the SBR. Most characteristics described in this chapter are core characteristics.
- Non-core characteristics are those that are optional, that can be added in a later stage, such as geographical coordinates to supplement addresses.

5.5 Identification numbers are very important characteristics because they are essential in merging micro data from various sources, including from administrative files.

5.6 Some characteristics need more explanation and guidance regarding use than others. These include economic activity, sector and regional classifications, and the size classes. Not only do these basic classification concepts have to be defined, but also the processes by which their values are acquired have to be described.

5.7 Chapters 6 and 7 detail the data sources used to establish and maintain the values of the characteristics. For every value, the associated metadata (including source, date of update, and reference date) should be recorded, as further discussed in Section 10.6. The primary reference source for chapter 5 is Eurostat’s Business Registers Recommendations Manual.

5.2 Identification and contact characteristics

Type of unit

5.8 Purpose: To identify the type of a unit.

5.9 Definition: Chapter 4 lists and defines the main types of units that may be included in the SBR. They are enterprise group, enterprise, establishment, kind-of-activity-unit, local unit, legal unit and administrative unit.

5.10 As noted in Chapter 4, some enterprise groups are operating and managed globally. For purely national purposes they should be truncated to the national territory. Identification of truncated enterprise groups does not involve anything more than splitting the multinational enterprise groups on a national basis.

Type of enterprise group

5.11 Purpose: To identify the type of enterprise group.
Chapter 5  Characteristics of units

5.12 Definition: The type options are all-resident (all enterprises of the group are resident in the same country), multinational domestically controlled (its global decision-centre is in the country compiling the SBR), and multinational foreign controlled (its global decision-centre is outside the country compiling the SBR).

Role of enterprise within enterprise group

5.13 Purpose: To identify the role of an enterprise within an enterprise group.

5.14 Definitions: The type options are management/control unit, global group head (controlling unit), global decision centre (managing unit), highest level consolidation unit, and other.

Identification number(s)

5.15 Purpose: To identify the unit and to enable it to be linked to other units in the SBR and in administrative and other statistical sources.

5.16 It is preferable that no information on the content of the unit is embedded in the identification number, as further discussed in Section 11.4.10.

Name(s)

5.17 For legal persons: legal name, plus trading name(s) and acronym(s).

5.18 For natural persons: family name(s), names normally used and possible pseudonyms, forenames, personal number (if authorized by national law), gender.

5.19 For statistical units: trading name(s) and acronym(s).

5.20 For administrative units: names as registered.

Address

5.21 Physical address, including postcode and official geographic code at the most detailed level.

Communication characteristics  

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- Telephone and fax number(s).
- Electronic mail address(es).
- Information on sources of quick updates about the unit characteristics (such as web sites).
- Mailing address (if different from the legal one).

5.22 Purpose: These characteristics provide contact information for the unit. Telephone number and e-mail address are very important. In the event that units from different sources do not share a common identification system, their names and addresses can be used for matching units across sources.

5.3 Demographic characteristics  

Date of incorporation of unit (for units that are legal persons)

5.23 Purpose: One or other of these characteristics should be recorded at the time of inclusion of a new unit, whether this is the result of real birth or of another demographic event that results in a new unit, for example the incorporation of an unincorporated enterprise.

5.24 Definition: The date of official recognition may be the date on which an identification number is assigned, or the date in which the legal existence is accepted, be it through a trade register number, the assignment of a VAT number, or other form of administrative registration.

Date of commencement of economic activity

5.25 Purpose: The characteristic is used in deciding if a new unit is economically active.

5.26 Definition: The date of commencement of economic activity should be the date on which the unit actually starts its economic activity.

5.27 As soon as a unit invests it is deemed to have economic activity even though production may not have started. If this were not the case, then investments, in particular gross fixed capital formation, could be heavily underestimated.

5.28 The actual date of commencement of economic activity is often difficult to know. A proxy for this date can be the date declared in advance by the unit at the time it is officially registered and an identification number is assigned. Another proxy is the date when its legal existence is accepted.

Date of final cessation of economic activity

Date on which a legal unit ceased to exist

5.29 Purpose: These characteristics are needed to record the permanent inactivity and/or death of a unit. Death is a difficult status to establish with precision as liquidation can last a long time after economic activities

58 The communication characteristics of the unit may be different for different surveys. They may include the names and addresses of the corresponding contact persons. Also, as previously noted, the contact persons might be reporting units such as accounting or tax consultants hired by the unit.

have been stopped, particularly when lawsuits are in process.

**Date of merger, take-over, split or break**

**Identifier of unit (if any) that is continuing the economic activity after the concerned unit has ceased to exist**

5.30 **Purpose:** These demographic characteristics (further discussed in Sections 7.3 and 9.3) are needed to record the restructuring of units and to relate the resulting live units to the previous ones that have been ceased and might be considered dead.

5.4 **Economic/stratification characteristics**

5.31 **Purpose:** The legal form (also known as legal status) is a key stratification characteristic. The legal form of a legal unit is useful for:

- Avoiding ambiguity and/or double counting in identification searches.
- Stratification for surveys.
- Classifying to the institutional sector.

5.32 **Definition:** The possible types of legal form differ across countries according to the particular legislation in each country. For unincorporated enterprises there are different types of legal forms, including sole proprietorship and partnership. A typical set of legal forms for EU countries is listed in Section 4.7.1.

5.33 While the range of legal forms varies from country to country, depending upon national legislation, there are some legal forms that can be found in most countries.

5.34 The tax regime applicable to a legal unit depends on its legal form, which means that taxation data supplied to an SBR depends on legal form. Some legal forms may be exempted from certain regulations (VAT for example) in which case the corresponding legal units are not registered by the corresponding administrative sources, adversely affecting the coverage provided by these sources.

**Institutional sector and sub-sector**

5.35 **Purpose:** The institutional sector classification has at least five important functions:

- In national accounts, for compiling data for individual sectors.
- In business statistics and business demography, for separating market and non-market activities.

- In separating data for public enterprises from data for private enterprises.
- In finding the share of employment, or value added, in a country’s economy of which the country itself is the ultimate controller.
- In distinguishing foreign controlled enterprises.

5.36 The set of institutional unit types is described in Chapter 3, and the institutional sector classification is presented in Annex B2.

**Principal economic activity**

5.37 **Purpose:** The principal economic activity code of a unit is a key stratification characteristic.

5.38 The activity code is based on a classification of economic activities. The recommended international classification for economic activities is ISIC Rev. 4, presented in Annex B1.

**Secondary economic activity (activities)**

5.39 Practical guidance in assigning and maintaining principal and secondary economic activity codes is provided in Chapter 7.

**Ancillary unit**

5.40 **Purpose:** Some units perform activities exclusively for other units without autonomy. As a consequence, they have no economic significance per se. They should be seen as ancillary activities of the parent legal unit that they serve, to which they belong, and to which they must be attached to form a unit significant for economic analysis.

**Market orientation (market, non-market)**

5.41 **Purpose:** Both the market/non-market characteristic of a unit and its legal form are needed to classify a statistical unit to the appropriate institutional sector.

**Turnover**

5.42 The meaning of the terminology used in business accounting may vary greatly from one country to another and the term “turnover” may have different meanings. Here the terms “turnover”, “sales” and “revenues” are used interchangeably.

**Flag indicating consolidated turnover**

5.43 **Purpose:** The SBR should record an estimate of economic size for every unit. For production statistics, value added is considered the most appropriate characteristic, but it is difficult to measure and is often replaced by proxy measures. Because it is relatively easy to collect, the most

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41 For a more detailed description of “turnover” reference is made to para 4.144 and Table IV.1 of the International Recommendations for Industrial Statistics 2008 (United Nations, 2009)
commonly used monetary proxy is turnover (revenue or sales). A commonly used physical proxy is number of persons employed.

5.44 There are a number of drawbacks to using turnover due to the need for consolidation of internal flows between the statistical or reporting units.

- Turnover is not additive when changing the level of observation units, for example from establishment to enterprise, or from enterprise to enterprise group, or from the usual observation unit (which is typically a legal unit) to enterprise or enterprise group.
- Turnover is not additive when changing the geographical level; it is different at global enterprise group level than at truncated national enterprise group level.

5.45 There are different definitions of turnover according to the economic activity of the unit being classified. For example, there are differing definitions for agriculture, forestry and fishing, manufacturing, finance and insurance, and economic activities of households as employers.

5.46 If the consolidated turnover of a statistical unit is not available it is better to use as proxy the sum of the turnovers of its constituent units than to have no measurement at all. As turnover of legal units is used in most administrative sources, it should be recorded for consistency purposes.

**Number of persons employed**

**Number of employees**

5.47 For all units the SBR should record the actual number of persons employed, and number of employees, both as head counts and, in the latter case, also in full-time equivalents (FTEs). FTE employment is defined as total hours actually worked by all employed persons divided by the average number of hours actually worked\(^{42}\) in full-time jobs (2008 SNA, para. 19.43).

5.48 **Purpose**: The main uses of these characteristics are in stratification for sampling, analysis and dissemination purposes.
- Number of persons employed is preferable for stratifying survey samples in the case of very small units.
- Depending on the source and quality of the information, employment data directly from the SBR may be used in compiling employment statistics. They are especially useful for small area statistics, where the SBR may be the only comprehensive source.

5.49 **Number of persons employed** is defined as the total number of persons who work in the unit, including wage-earners and self-employed persons (i.e., working proprietors, partners working regularly in the unit and unpaid family workers) as well as persons who work outside the unit but who belong to it and are paid by it (e.g., sales representatives, delivery personnel, repair and maintenance teams). It excludes manpower supplied to the unit by other enterprises, persons carrying out repair and maintenance work in the unit on behalf of other enterprises, as well as those on compulsory military service.

5.50 **Number of employees** is defined as those persons who work for an employer and who have a contract of employment and receive compensation in the form of wages, salaries, fees, gratuities, piecework pay or remuneration in kind. A worker from an employment agency is considered to be an employee of that employment agency and not of the units in which he/she (temporarily) work.

5.51 For stratification purposes the number of employees at year end and/or the annual average number of employees may be used. An annual average can also be calculated over a specified period within a year for seasonally active units.

5.52 The number of employees in FTEs may be calculated for the period during which the unit is active and/or for a full year. For stratification purposes the active period should be used while for annual economic statistics the whole year is more appropriate.

5.53 **Proxies**: In some countries all these data can be obtained directly from administrative sources while in other countries administrative sources may provide only number of paid employees. In the latter case, the number of persons employed can be estimated according to legal form and activity. For example:
- For sole proprietors, number of persons employed = number of employees + 1.
- For two-person partnerships, number of persons employed = number of employees + 2.

5.54 **Sources**: Administrative sources, surveys, and SBR calculations.

5.55 **Comments**: The reference period used for the measurement of employment in business demography is a calendar year. Thus, in principle, a labour force estimate should be an annual average. If a unit operates only during a part of the year (as in the case of a seasonal enterprise or a new enterprise), the average for size measurement should be based on that period. However, for annual employment data the average should be calculated for the whole

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\(^{42}\) For the definition of 'hours actually worked', please see 2008 SNA, paragraphs 19.51-52. For a detailed discussion on the criteria for inclusion and exclusion in 'hours actually worked', please see 18th ICLS (2008), Report of the Conference, Resolution I, paragraph 11.
calendar year. How the annual average is calculated in practice depends on the updating frequency of the SBR and on the sources used. For example, the value may be approximated by using the number of persons employed at a specified moment during the year if this is all that is available.

5.56 Head counts and FTEs each have certain advantages, so both should be recorded if possible. Head count is the number of physical persons, full-time and part-time, employed by a unit. FTE is a more accurate measure of labour input but depending upon the origin of the data, it may not be possible to calculate. Also, as the concept of full-time may vary from one country to another, the FTE data may not be fully comparable across countries. Another possibility is to use 'hours actually worked' directly as a measure of work input. This measurement is gaining favour in employment statistics, but data are not often readily available.

5.5 Relationships and links between units in the SBR

5.57 There are two main reasons for registering relationships between the various types of units in the SBR:

- For management and the direct use in the SBR itself and by surveys using frames derived from the SBR, relationships are required to link together units that belong to the same enterprise or to the same enterprise group, and to ensure correct transformation of data collected from administrative units, or about observation units, to data for the corresponding statistical units.

- For potential uses of the SBR, relationships assist in statistical and economic studies that depend upon bringing data from different sources together.

5.58 The most evident need concerns links between statistical units and administrative units required for creation and management of the SBR, and between statistical units and observation units. Depending on the sources used in building the SBR, and on its main uses, there may also be a need to register links between administrative units and legal units, and between observation units and reporting units.

5.59 Each link should include the date when the relationship started and (if applicable) the date when it stopped.

5.60 In its simplest form a relationship is a link including only two identification numbers (one for each unit linked) and the date. In some situations more complex relationships are recorded. (For example, a single unit of one type of unit may be linked to n units of another type, and the relationship may indicate the percentages to be applied in splitting data for the one unit across the n units.) This depends on how the SBR is organized. In general it is best to keep the relationships as simple as possible.

5.61 It is important to recognise the difference in the treatment of administrative registers and the treatment of the SBR. In an administrative register, units and their values may be changed without notice to the NSO and without continuity from a statistical perspective. It is thus essential to keep copies of the administrative registers used as sources by the SBR, and, where possible and relevant, to record the relationships between the units in these registers and legal units and statistical units.

5.62 Links should also be kept between the observation units and the corresponding reporting units if this is practical for survey purposes. For example, in some cases a single lawyer or accountant may report on behalf of several enterprises. These links can be maintained in the SBR or in survey specific data collection systems.

5.6 Relationships and links with other registers

5.63 Whether the SBR contains data for all the different unit types in a single database, or in separate satellite registers, such links are very important given the emerging role of the SBR in connecting various data sources and thus integrating statistics.

5.64 Links are expressed in terms of identification numbers for the external sources and the identification numbers of the corresponding units in the SBR.

5.65 Ideally, the links should be organized in such a way that all administrative units are linked to the legal unit to which they belong. For example a legal unit may have several administrative units for pay-as-you-earn (PAYE) purposes, and several more for social security contributions, as well as having one or more VAT accounts and an account for payment of income tax.

5.66 Depending on national legislation, it is conceivable that a single administrative unit is linked to more than one legal unit.

5.67 The sorts of relationships that exist and links that are possible depend upon country legislation and regulations. Examples are:

- Links from legal unit to value added tax (VAT).
- Links from legal unit to trade register.
- Links from legal unit to social security.

43 Fiscal sources are related to the country fiscal year which can be different from the calendar year. Their average employment then refers to a different period.
• Links to balance sheet data (for units required to publish accounts).
• Links to balance of payments register or foreign direct investment register.
• Links to the farm register.
• Links to other satellite registers, for example, shop registers, tourist establishment registers, transport registers, educational services registers, and health services registers.

5.7 Characteristics by unit type

5.68 Figure 5.1 summarises how the characteristics described in general terms in the previous sections are applied to each of the types of statistical units defined in Chapter 4. In the table a tick-off (✓) indicates which characteristics should be recorded for the different types of units listed in the columns. A blank cell indicates that the characteristic is not applicable for logical or conceptual reasons. For instance, the characteristic “type of enterprise group” is only applicable for the statistical unit enterprise group, but not for the other units.

5.69 Annex A provides comprehensive details about the characteristics of the units by type of unit.

Figure 5.1 Summary of characteristics by unit type

<table>
<thead>
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<th>Characteristics of the unit</th>
<th>Enterprise group / truncated enterprise group</th>
<th>Enterprise</th>
<th>Establishment</th>
<th>Local unit (of enterprise)</th>
<th>Legal unit</th>
<th>Other observation unit (VAT, Social security units, etc.)</th>
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## Characteristics of units

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<th>Legal unit</th>
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Chapter 6
Data sources for the SBR

6.1 Introduction

Context

6.1 This chapter provides guidance on the sources of data that can be used to construct an SBR and how they are used in combination. The main focus is on administrative data, but statistical sources and new potential sources are also discussed. The chapter defines what is meant by administrative data and describes main administrative sources that are used in many countries. The advantages and disadvantages of these sources are considered, also the legal aspects pertinent to their use.

6.2 Different data sources may be used in combination to construct and maintain an SBR with good coverage and content. The data sources must also provide information about changes in units to keep coverage and content up-to-date, as further discussed in Chapter 7. Unless the SBR is maintained on a regular basis, it quickly loses its value by becoming outdated and ceasing to adequately reflect economic activity in the real world.

6.3 Data sources may be grouped into three categories:

- Administrative sources, such as business registration/license register, tax register, company/trade associations and chambers of commerce registers, social security registers, etc.
- Statistical sources: economic census and agricultural census, feedback from economic surveys, profiling and SBR improvement/maintenance surveys.
- Other sources, for example data from private data suppliers, telephone directories and the Internet.

6.4 The Guidelines recommend that SBRs be created and maintained primarily using administrative sources. Typically they enable good coverage and stability. This approach is in line with Principle 5 of the United Nations Fundamental Principles of Official Statistics, which states “Data for statistical purposes may be drawn from all types of sources, be they statistical surveys or administrative records. Statistical agencies are to choose the source with regard to quality, timeliness, costs and the burden on respondents”.

6.5 While in many countries administrative data are the main sources for the update of the their SBRs, it should be recognised that there are also countries where the NSO does not have access to administrative data, comprehensive administrative data do not exist, or the quality of the administrative data is not sufficient for the update of the SBRs. In these countries the traditional economic censuses or other kinds of business surveys, as well as household surveys, are therefore an indispensable source for the SBRs. Economic censuses, mostly based on the establishment unit, deliver relevant and core information for the SBR on each single establishment, such as address, economic activity, legal unit, number of employees. Even in countries that are able to use administrative data for their SBRs, data from censuses may be used as a complementary source for checking or updating the SBR.

6.6 In general, the best choice of data sources depends on the specific situation in any given country, including the availability of administrative data and the scope and complexity of the national statistical system itself.

Administrative sources

6.7 A commonly applied definition in Europe is: “Administrative sources are sources containing information that is not primarily collected for statistical purposes”. Another EU definition defines administrative data as: “data derived from an administrative source, before any processing or validation by the NSO.” These definitions allow for the wide interpretation of the data that might be included under the heading administrative data in these Guidelines. A more traditional and narrower definition requires administrative data to be collected by government bodies for the purpose of administering taxes, public pension funds and other regulations.

6.8 Eurostat collects information on administrative and other data sources used for SBRs in its annual business registers questionnaire. The same questionnaire is also used by the UNECE and the OECD and so covers a wide range of countries. The most commonly used sources relate to taxation systems, such as value added tax (VAT) and personal income tax, and to compulsory business
registration systems, often administered by chambers of commerce or government bodies and departments.

**Statistical sources and survey feedback**

6.9 Statistical sources refer to data collected by statistical processes carried out by the NSO and, in principle, by other producers of statistics within the national statistical system. The three survey groups of sources are: (a) the economic surveys that draw their frames from the SBR and that can provide updates, (b) improvement surveys conducted by the SBR itself, (c) economic censuses which provide comprehensive data that can be used to develop and/or update the SBR. Another very important source is profiling, a method to analyse the legal, operational and accounting structure of large and complex enterprise groups, in order to establish the statistical units, their links, and the most efficient structures for the collection of statistical data. Profiling can be done at purely national level or it can be approached from a more global and collaborative perspective, as in the methodology of European profiling.

6.10 Economic censuses usually exclude the agricultural sector. However, business units active in the agricultural sector (crop and animal production, hunting, forestry, and fishing) still need to be covered in the SBR. Therefore, for many countries the data from the agricultural censuses are equally important for the maintenance of the SBR as the economic censuses. In the box below some examples are given.

**Box 6.1 Examples of uses of economic censuses in the SBR: China, Egypt, Indonesia, and the State of Palestine**

**China**

China conducts economic census every five years. The economic census is very important for understanding the structure and development trend of economic entities. It is also an effective and comprehensive means for developing countries to observe economic growth. Between the economic census years, the maintenance of the basic unit registry is usually divided into two parts for easier management. Between the economic census years, the units above designated size will be reviewed and adjusted on a monthly basis; for other smaller units, the changes and updates will be submitted and reviewed on a quarterly basis.

**Egypt**

In Egypt, the economic census provides important updates to the SBR, such as contact details, main and secondary economic activities, number of employees, startup date of the activity and death of the unit, and the business profile which represents the structure of the enterprise groups.

**Indonesia**

Based on the results of a study on administrative data in Indonesia, tax data were considered the best administrative source for updating the SBR. However, because the confidentiality of taxpayer data was protected by law, it had not been possible for BPS to have direct access to taxpayer data until 2018. There were other administrative sources with good coverage, such as data from business licensing agency, but they were not as complete as tax data and usually were not updated frequently. As a result, there were no reliable administrative data for updating SBR, and BPS used the economic census results to update SBR in addition to profiling results and feedback from surveys that used the SBR as the sampling frame. However, after a successful negotiation with the Tax Office, BPS will be able to use tax data as a source of SBR in the future.

**State of Palestine**

Establishment censuses are still the main source of data as of 2017, and are considered a framework for the implementation of specialized surveys in which the establishment is the sampling unit.

In the State of Palestine, a census of the establishments is carried out every 5 years. The establishments are the main sampling unit and a limited update for the establishment framework is carried out between each census due to the lack of comprehensive periodic updating sources. The lack of comprehensive updating of the sampling frame weakens
the content of the frame as a result of the rapid changes that appear in the economic reality, which are not addressed by the framework periodically and comprehensively, some of the changes are as the following:

1. New establishments entering the market are not included in the sampling frame.
2. Establishments cease their economic activity while their entries are not removed from the statistical framework.
3. Structural changes on some establishments, such as changes in their economic activities or changes in their economic size.
4. The registered establishments without a fixed place to carry out their activities are not covered in the establishment census.

These problems are evident when the results of a new establishment census are compared with the results of the previous one. Newly created establishments are not covered by the SBR and thus not in the survey frames, whereas ceased establishments are still covered in the frames. The Palestinian Central Bureau of Statistics overcomes this problem by using data from the quarterly labor force survey to update the establishments in the labor market between the censuses, while there is still a lack of coverage of the establishments that are listed in the administrative registers, but do not have a fixed location to exercise their activities.

The Palestinian Central Bureau of Statistics has started to focus on administrative data sources to construct and update the SBR, and the results of the Population, Housing and Establishment Census 2017 were taken into account as the backbone. The procedures that are being worked out in this field are summarized in collecting and diagnosis of administrative data from several sources related to the system of registering establishments, dealing with the legal aspects related to the use of administrative data in the structure of the registry, linking, comparing, and processing administrative data with census data, studying the mechanisms and methods of linking administrative data with census data to identify the same establishment from both sources by comparing the identification characteristics of the establishment, arising from the data of administrative records.

The experience of Palestine in this situation is still under development due to the incompleteness of the administrative records. The Palestinian Central Bureau of Statistics attempts to follow a number of different methods and procedures aimed at integrating the sources of census data and administrative records to be used to build and update the SBR, including: cooperation with the partners to ensure that data from different sources are updated and linked to the SBR updates. The Palestinian Central Bureau of Statistics also establishes a common identification system to facilitate the work of combining data from various administrative sources, and to identify and use the most useful administrative data sources in terms of quality and coverage to construct and develop the SBR.

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**Box 6.2 Examples of uses of Agricultural censuses in SBRs: China, Colombia, Indonesia and the State of Palestine**

**China**

In addition to conducting economic census, NBS also carries out agricultural census every 10 years. The agricultural census is a comprehensive survey of farmers, agricultural production, and agricultural units. Results from the agricultural census will throw light on the development and changes in agriculture, rural areas and farmers in a comprehensive way, especially at a time when the ongoing agricultural reform and development in China has entered a new era. NBS is also facing new challenges in conducting agricultural censuses such as difficulties in the organization of face-to-face interviews, difficulties in capturing the technological changes from traditional agriculture to modern agriculture. NBS is promoting the use of remote sensing measurement, hand-held intelligent data acquisition terminals, rural census data networking for direct reporting, and other modern information technology that could facilitate data collection during the agricultural survey.
Colombia

Agricultural Production Unit in Colombia are formed from satellite cartography and confronted with the cadastral entity – the Agustín Codazzi Geographical Institute. The updating of these units is carried out through the agricultural census, national agricultural survey, and information of guilds and large producers.

In different sectors, different data sources are used, especially in production guilds. The commercial data available from private companies that manage public services, such as telephone companies, water or energy supply, are used in National Accounts to complement and / or validate the primary data obtained through surveys or in some sectors constitute basic information for conform the large macroeconomic aggregates for the lack of specific surveys, as is the case of the mining sector.

Indonesia

Indonesia holds the agriculture census every 10 years. The types of units enumerated in the census are:
1. Agricultural company (corporation)
2. Household
3. Others (Not a corporation, not a household), such as Islamic boarding school or orphanage that also do agricultural activities

In the period between censuses, BPS updates the agricultural company data every year by conducting surveys managed by their respective subject matter. Meanwhile, BPS updates agricultural household data with surveys in every 3 or 5 years.

Besides collecting data into the field, BPS also matches the agricultural directory data with the administrative data from the Ministry of Agriculture and agricultural associations. The agricultural data from the Ministry of Agriculture includes a list of agricultural business that has a permit, but there is no updating if the business has closed or moved to new location. Meanwhile, farm household businesses usually do not have permits, but most of them are members of farmer groups registered in the agricultural department in the region. In the agricultural household survey, there is a question about the farmer group in which the farmer join.

State of Palestine

Before implementing the agriculture census, the available data on the agricultural situation in the State of Palestine was estimated by Ministry of Agriculture and based on locality level and not on the agricultural holdings according to FAO recommendations. The First Agriculture Census was conducted in 2010 by the Palestinian Central Bureau of Statistics and the Ministry of Agriculture. Results from the Agricultural Census 2010 indicated that most of agricultural holdings are held by individuals and households (99.9% of agricultural holdings), also 75.5% of agricultural holdings were classified as small (less than 1 hectare).

In general, the Palestinian Central Bureau of Statistics is trying to use administrative data as much as possible for the production of annual statistics from line ministries including the Ministry of Agriculture. The Palestinian Central Bureau of Statistics asked the Ministry of Agriculture to update annually the Frame from Agriculture Census (using complete enumeration). The operation failed due to shortage of human and finance resources to complete the task and farmers didn’t come to the locality offices to update their data. Currently, the Ministry of Agriculture is planning to set up a registry system for the agricultural holdings and agricultural facilities in the State of Palestine that will include all base information about the holdings based on the Agriculture census data as well as other necessary information about the status of the agricultural sector, including designing a web-based application for data acquisition that will facilitate the data collection and verification. In addition, the Palestinian Central Bureau of Statistics and the Ministry of Agriculture are planning to conduct the second Agricultural Census in 2020.
Commercial and other data sources

6.11 The Guidelines consider that commercial data available from private companies that manage utilities, for example, telephone companies, water or power supply, may be considered in the same way as administrative data. Use of such data can be a cost-effective way of improving the SBR since these databases are extensively researched and managed for commercial benefit by their owners.

6.12 Other sources include data collected by companies for their own commercial purposes, for example data owned by market information companies and companies that collect data and maintain directories and databases that they provide to their customers for commercial purposes.

6.13 New data sources are emerging and current discussion of big data may well highlight additional sources. Such sources may be used in SBRs, for example in helping to create enterprise groups.

Content of chapter

6.14 In the following sections each of the various types of sources is discussed in more detail and the final section describes the record linkage procedures that are required to combine data from them, in case common unique identifiers are not given. Influential reference documents include Eurostat’s Business Registers Recommendations Manual and the African Development Bank’s Guidelines for Building Statistical Business Register in Africa.

6.2 General methods, procedures and issues

6.2.1 Cooperation with data providers

6.15 Establishing and maintaining good relations with the owners of data sources, especially administrative sources, is vital, and can be complex and challenging. From an SBR perspective the purposes of cooperation are to understand the concepts, to ensure continuity of supply, and to ensure easy linkage of data from the various sources to the SBR, preferably through a common identifier. In other words, the aim is to promote the interests of the SBR and, more generally, of the economic statistics program. The purposes are the same whether the SBR is dealing with an administrative, statistical or commercial data source.

6.16 Although cooperation can take on many forms, it is recommended that it includes regular face-to-face contact and mutual visits. A strong commitment from the senior management of the NSO and leaders of the administrative data providers is required, and meetings at the managerial level are crucial in order to actualize the desired cooperation. Contact should involve both management level staff and operational staff who are working with the data on a daily basis. Establishing a mechanism for regular consultation would also be important to monitor progress in the development of an SBR.

6.17 The SBR unit can also play a central role within the NSO in the general coordination with the administrative data providers. Administrative data required for the SBR are often also important data for survey and other statistical purposes (e.g. employment data, turnover data). It could be a task of the SBR unit to coordinate the various administrative data requirements within the NSO and communicate it with the respective administrative data providers. The SBR unit, if adequately staffed, can also take care of the data delivery, storage and quality control of the administrative data received. In some cases, it might be even necessary to establish a separate team for administrative data acquisition.

6.18 Through effective cooperation it is possible to be proactive regarding changes in data sources that might be detrimental to the SBR, and to limit undesirable changes, or at least to have early warning of upcoming changes that could disrupt, jeopardise or otherwise challenge statistical production or accuracy. Cooperation should also be used to promote the benefits of using statistical concepts in administrative sources, for example, standard economic activity codes and standard definitions of business units. These considerations should ideally be made when new administrative datasets are being established.

6.19 To provide clear responsibility and working arrangements it is good practice to set up a memorandum of understanding (MOU) or service level agreement (SLA) with an administrative source. While not often legally binding, an MOU or SLA provides an agreed framework and gives reassurance about the services to be received. Typically, an SLA sets out the agreed data coverage and content to be supplied, delivery timetables, data security provisions, checking mechanisms and quality provisions, and response times within which to answer validation questions by the SBR.

6.2.2 Common identification systems

6.20 A common identification system eases the work in combining data from administrative sources. If there is no common administrative identification system, the NSO should use any opportunity to promote one and to draw attention to the advantages of linking data in terms of more accurate and less costly statistics.

6.21 Linking different data sources is not only a means of improving the quality of statistics but also of reducing administration costs and burden. If a common administrative identification system does not exist, the NSO should construct an internal linkage table (containing links between units in the various sources) in order to manage the SBR and to reduce duplication or omission problems.
Chapter 6

Data sources for the SBR

Box 6.3 LEI and GLEIF

The Legal Entity Identifier (LEI) provides clear and unique identification for each legal entity participating in financial transactions across the globe. LEI codes are centrally managed by Global Legal Entity Identifier Foundation (GLEIF), a not-for-profit organization headquartered in Basel, Switzerland, and issued by Local Operating Units (LOUs) that are accredited by GLEIF. Each LEI uniquely identifies a given legal entity that is legally or financially responsible for the performance of financial transactions, such as corporation, trust, partnership, etc. LEI remains the global industry standard best suited to providing open and reliable data for unique legal entity identification management.

In 2011, the Group of Twenty called on the Financial Stability Board (FSB) to provide recommendations for a global Legal Entity Identifier (LEI) and a supporting governance structure. In response, FSB created the Global Legal Entity Identifier Foundation (GLEIF) in June 2014 and tasked it with supporting the implementation and use of the Legal Entity Identifier (LEI). GLEIF is backed and overseen by the LEI Regulatory Oversight Committee, which represents public authorities from around the globe that have come together to jointly drive forward transparency within the global financial markets. One of the services that GLEIF provides is the Global LEI Index, which contains historical and current LEI records including related reference data in one authoritative, central repository. It is the only global online source that provides open, standardized and high-quality legal entity reference data. Any interested party can easily access and search the complete LEI data pool free of charge on the GLEIF website using the web-based LEI search tool developed by GLEIF.

Public authorities are increasingly relying on LEI for their regulatory purposes. For example, a new EU rule (MiFID II/MIFIR) that took effect on 3 January 2018 requires investment firms to obtain LEIs from their clients before providing services which would trigger related reporting obligations.

More information on LEI data and GLEIF services can be found on GLEIF website (https://www.gleif.org/).

6.2.3 Identifying and using external data sources

6.22 The first step in using administrative data is to identify the most useful data source(s). Potential sources have to be evaluated in terms of their coverage, content and the costs to the SBR of acquiring the data. For evaluation purposes it is important to obtain all available information about each source, for example, the definitions that are used, the coverage, the updating methods, the frequency of updates, the time lag, and how frequently it is possible to get information from the source.

6.23 Data obtained from external sources should be stored in the SBR without change of content. Retaining the original data ensures there is a record of what was received, regardless of changes made during subsequent administrative source processing or by SBR updating processes. This is important for audit purposes and for communication with the administrative sources should there be any issues or concerns about changes that have been made. It also enables the SBR to be rebuilt if any system or processing issues occur during production and updating processes. Administrative data are often extracted from live databases, and cannot be replicated for the same reference period at a later date. So keeping the administrative data in its original state is good practice.

6.24 Storing metadata about changes in data values is essential. For example, if a unit changes address in an administrative register, the old address should be retained in the SBR but with a termination date indicating it is no longer current, and the new address should be stored with the commencement date and a blank termination date.

6.25 Following receipt and storage of administrative data, statistical units in the SBR are created or updated through a set of conversion rules and procedures, as further described below.

6.2.4 Combined administrative and statistical register

6.26 Some countries have developed a single administrative business register with multiple functions, including that of an SBR. This has significant advantages in that statistical data requirements are within the core of the administrative systems. Country examples from Denmark, Costa Rica, Canada, Georgia, Malaysia, and Indonesia on the integration of administrative registers and statistical business registers are presented in Annex C.

6.2.5 Linking and matching

6.27 The SBR is more resilient with lower risk of error, if multiple reliable data sources are used. Some sources, such as VAT, provide extensive (but never complete) coverage of the economy, whereas others may only cover one sector, e.g. financial, but more completely. Thus, there are significant advantages to using data from several sources. However, using two or more data sources presents two types of linking and matching challenges:
• First, where the sources have a similar (and thus duplicated) coverage of the economy, the challenge is avoiding duplication without incurring omission.

• Second, where each source covers only a limited sector of the economy, such as finance and public administration, the challenge is dealing with the sector boundaries associated with each source.

6.28 If there is no common identification code, a probabilistic approach to linking can be adopted, based on similarities in the name, address, telephone and fax number, or other characteristics, such as legal form and economic activity code, of the units in the different sources. This process is generally referred to as matching. However, it can lead to units being linked in error, i.e. mismatches (also called false or incorrect matches), as well as units not being linked, i.e., missed matches, which result in duplication. Experience over the years in several NSOs suggests that linking large datasets in the absence of a common identification code is difficult and requires substantial investment in software and systems. Matching is further discussed in Section 6.8.

6.2.6 Integration of the administrative units into the SBR

6.29 After administrative data have been acquired, the next step is to match them with the administrative units that are already covered in the SBR. This is relatively easy if a common identification number is available, and there are no errors in this number in either the administrative sources or the SBR. However, there are occasions where an administrative unit is different over the various administrative sources.

6.30 The matching results should be quality checked before entering the database. A identical unit from the SBR and the administrative source may not match as they do not have the same exact values in both databases (different updating procedures, errors in the data). Checking may involve comparison of the values of characteristics such as name, address, economic activity code, size or legal form across the linked units. If these values are consistent, it is more likely that the link is correct. If not, further clerical checks may be needed, particularly where larger units are concerned. Also if additional data, such as turnover and imports/exports, are available from other administrative sources, these can also be used in the checking procedure. Checking might also involve contacting the unit.

6.31 It is also useful to periodically check administrative units that have not been matched and attempt to establish further links or to determine why they do not match. If the non-matched units do represent active economic units, the failure to match may be due to timing or scope differences between the administrative source and the SBR.

6.2.7 Transforming administrative units to statistical units

6.32 The final step is to build the statistical units, mainly the enterprise, on the basis of the administrative/legal units. In the normal case an enterprise coincides with a legal unit. This is the case when the legal unit is not controlled by another legal unit and thus has autonomy. Most enterprises belong to this category.

6.33 However, in cases where a legal unit is controlled by another legal unit, this unit may be viewed as an enterprise only if it has autonomy. Thus, legal units that belong to an enterprise group may not necessarily be considered as an enterprise and may need to be combined with another legal unit of that group to form an enterprise. Such case are normally quite complex to handle and need usually some investigation, either using published information of that group or direct contact with the group head or decision centre in the country. The whole task of delineating of the statistical units based on legal units is called “profiling” and is further described in 6.6.4 (for the definition of the statistical units see chapter 4).

6.3 Administrative data sources

6.3.1 Typical administrative sources

6.34 Some of the commonly used data sources are listed below. The list is not complete; other data sources may be available.

• Business registration/license register. In some countries it is compulsory to register/license a business before trading. If available, this register can provide basic information on identification number, name, address and other contact information. This sort of register may be run by the tax authority, Chamber of Commerce, licensing office, or another public authority.

• Tax registers. Typically relating to VAT or employee income tax, tax registers may be a source of data on economic activity, turnover, and activity status.

• Company/trade associations and chambers of commerce registers. They can provide information on economic activity, legal form, and births and deaths.

• Social security registers. For businesses employing paid staff and making social contributions for employees, a social security register can provide identifying characteristics and stratification characteristics, such as legal form and number of employees.

• Labour and employment registers. Such registers can provide additional economic and social information about employees.

• Government units registers. Such registers are maintained by government finance departments for financial management of the public sector.
- **Non-profit unit registers.** Such registers are maintained by regulators, for example of charities, and typically contain name, address, other contact information, legal status and possibly economic activity code.

- **Industry association registers.** Such registers may contain name, address, other contact information and economic activity code. They are likely to be up to date, but only contain members of the association, so completeness may be an issue.

- **Agricultural administrative registers.** Such registers may cover agricultural holdings as distinct from businesses. They typically contain name, address, other contact information and indicators of economic activity and possibly size.

- **Water supply and electric association registers.** Such registers are maintained by public or private utility bodies. They typically contain name, address, other contact information and indicators of economic activity and possibly size.

- **Sector specific sources.** Sources include lists of schools from the education ministry, lists of hospitals from the health ministry, and lists of charities from regulators. While coverage is limited to a specific sector, within that sector it can be very comprehensive.

- **Central banks.** Central banks often have information for the financial sector, and on units engaged in foreign direct investments, from supervisory authorities.

- **Published business accounts.** Data from financial reports are particularly valuable as they contain information on shareholders and subsidiaries that is essential in delineating enterprise groups. NSOs are encouraged to explore the possibilities of automatically extracting data from internal financial or management accounting systems of businesses, for example, using XBRL.

6.35 Besides providing names and contact information, these sources may also contain data that indicate whether or not a unit is active, its principal economic activity, its size and some other variables relevant for the SBR, such as employment and turnover.
### Box 6.4 Examples of the use of tax data in the SBR: Colombia, Mauritius, Portugal, South Africa, and Tunisia

#### Colombia

The Directorate of Taxes and Customs is a relevant source of data for the SBR, considering the degree of coverage and reliability of the information. However, due to the regulations that restrict its disclosure and use, access to these records is limited.

It is possible to access specific attributes through the definition of specific agreements for the exchange of information, supported by technical committees and with the corresponding legal support. Thus, the SBR has included this data source by considerably expanding the stored records and allowing to carry out processes to improve the quality and consistency of the data. Currently, DANE seeks to include the Tax Office as a permanent source of information, with defined exchange protocols and not just as an occasional source.

#### Mauritius

Consultation between Statistics Mauritius and the Mauritius Revenue Authority (MRA) started in 2013. Since then several working sessions, meetings, presentations, including meetings at Directorate level (Statistics Mauritius and MRA) and the Ministry of Finance (parent Ministry of Statistics Mauritius and MRA) have been conducted. At the present time, data for corporations have been provided to Statistics Mauritius by the MRA, and discussions are still ongoing to acquire data for small enterprises (mainly self-employed).

Currently, industry codes are being assigned upon registration by the Corporate and Business Registration Department (CBRD) and the same codes are used by the MRA. Statistics Mauritius is working with these institutions in order to ensure the codes are assigned correctly. This will facilitate the use of administrative source in the SBR. Description of activities should be obligatory when businesses register at the CBRD. This will allow Statistics Mauritius to check and correct for codes.

#### Portugal

In 2006, a program set up by the Portuguese government was in place – the Simplex Program, whose main goal was to simplify and modernize the public administration. In that context, a new model was put in place through the joint efforts of four public entities that made it possible to acquire administrative data while simultaneously complying with four legal obligations.

The Simplified Business Information (abbreviated IES in Portuguese) is a system in which related economic and financial data are collected from one single administrative source by electronic means and at a single point in time.

IES is considered a win-win project from which all the participants can benefit. For Statistics Portugal, the advantages are: the simplified data collection process, the shorter time lag to have data available, the access to more data with a complete coverage of the enterprise population, and a reduction in burden and costs – the structural business statistics survey was no longer needed.

For the companies, this paper-free system allows a significant reduction in costs and response burden, because companies can fulfil four legal obligations once in a single process: the presentation of tax declarations to the Ministry of Finance; the settlement of accounts to the Public Register (Ministry of Justice); the reporting of statistical data to Statistics Portugal and also to the Central Bank. In 2015, a fifth public entity – the Ministry of Economy – joined this group, with the aim to gather information on local units in order to update their commercial records.

As a result, the Portuguese Business Register has been receiving tax data for all companies (around 400,000) since 2006, making it possible to update the business sector (S11 and S12 – Non financial and financial corporations) fully on an annual basis.

#### South Africa

Business information contained in the SBR is updated from the South African Revenue Service (SARS), such as legal names, registration number, VAT and IT information, physical address, contact details, economic activities, and turnover.
Currently, the initial classification is obtained from SARS, and further investigation is conducted by the SBR. There is a dedicated team focusing on the quality control of classification of all units investigated by components in the SBR. These components are responsible for the annual Quality Improvement Survey (QIS); Survey Area Feedback (SAF); VAT investigations and Profiling.

The descriptions of economic activities are further requested in the different economic survey questionnaires.

**Tunisia:**

The SBR was created in accordance with the decree No. 94-780 of April 4, 1994 which entrusted the National Institute of Statistics (INS) of Tunisia with the creation of the register, as well as its update, management, utilization and the dissemination of statistics.

It covers all patented enterprises (legal units) irrespective of the business sector of the enterprise, its size (employer or independent) and its legal form.

The creation and update of the SBR is done mainly on the basis of administrative files. The current main partners of the INS in the management of the SBR are the General Directorate of Taxes (DGI) and the National Social Security Fund (CNSS).

### 6.3.2 Importance of business accounting data

**6.36** The enterprise’s annual accounts are an important source of information about business activity and size. It is important for the NSO to have access to these data for the statistics production and for the SBR. The accounts can be used to learn about the activities, size, assets and also structural changes in the company e.g. regarding take-overs, mergers, split-offs etc. To this end, the NSO should have business accounting expertise within the SBR or profiling units for analysing and linking business accounting data. Gradually, as the accounts become digital, it is important that NSO remain closely involved in the development of a data reporting solution and has legal and technical access so it can also be used statistically. As a minimum, the NSOs should work to have access to the digital data, and preferably as soon as they are available / reported to the administrative authority responsible for collecting and controlling company accounts (chamber of commerce, tax administration, business authority or similar). It may be daily, weekly or monthly, getting them annually is too rare.

### 6.3.3 Advantages of using administrative data

**6.37** The advantages of using administrative data to supplement or replace survey data wherever possible are well known. They are particularly pertinent to SBR construction and maintenance, as outlined in the following paragraphs.

**Coverage**

**6.38** Use of administrative data in place of survey data eliminates sampling error, removes or significantly reduces non-response and provides more accurate and detailed estimates for various sub-populations, e.g. small geographic areas. This is because administrative sources often give complete, or almost complete, coverage of a target population, whereas sample surveys often cover only a relatively small proportion directly.

**6.39** Coverage is of great significance from an SBR viewpoint, given its aim of including all economically active units. Thus, the main advantage of using an administrative source is the level of coverage it provides, which is either complete, or, if not complete, at least well defined, so that it can be assessed against the target population.

**Costs**

**6.40** Another advantage administrative data offer over survey data is comparatively lower cost. Surveys are expensive, particularly if they are conducted as censuses or involve the use of personal interviews. Administrative data are often available free of charge, or for the marginal cost of extraction, particularly if they originate from the public sector. Even if there is a charge, it is often cheaper to use administrative data than collect the same information by survey. Fewer staff are usually needed to process the data and there is no need for non-response follow-up.

**6.41** The size and scope of an SBR makes it very difficult and expensive to populate and maintain solely by statistical data. A periodic economic census would be required to build an SBR, which would be very expensive, as would be the complementary intercensal maintenance procedures.

**Response burden**

**6.42** Using data from administrative sources involves no additional response burden. While businesses usually understand the reasons for supplying data for registration and taxation purposes, even if they do not like doing so, they may see statistical data requests as an extra, less necessary, burden. If they have already provided details to
other government departments, they may become annoyed at receiving requests for similar information from the NSO.

6.43 An associated advantage is that the use of administrative data may, in some cases, allow statistics to be produced more frequently, with no extra cost to businesses.

Content and timeliness

6.44 The use of administrative sources may increase the quality of the SBR by providing access to more up-to-date information on key characteristics, such as:

- Name and address.
- Births and deaths of units, and the dates of these events.
- Economic activity code.
- Location.
- Size, in terms of number of employees and/or turnover.

6.45 As well as improving the timeliness of SBR data in the context of their use for survey frames, administrative data can improve the timeliness of statistics that are derived from the SBR. This is because surveys take time to plan, to design, to pilot questionnaires, to analyse the population and optimise the sample, to collect and process the data, etc. Access to a suitable administrative source via the SBR may provide a quicker and more efficient solution.

6.3.4 Disadvantages of using administrative data

6.46 The following paragraphs outline some of problems encountered in using administrative data for the SBR and methods that may be used to address them.

Administrative and statistical definitions differ

6.47 Administrative data are collected for a specific administrative purpose, and the corresponding needs and priorities are likely to be different from those of the statistical system. Thus administrative units may not coincide with statistical units, and their characteristics may be differently defined. For example, the tax authorities may permit a single enterprise to have multiple value added tax (VAT) accounts. Turnover collected for VAT purposes may not include turnover related to the sales of VAT exempt goods and services, whereas the statistical system wants total turnover.

6.48 Similarly, the classification systems used within administrative sources may be different to those used by the NSO. For instance, a register within a food safety authority might classify a department store according to its food department. Even if the classification systems are the same, they may be applied differently, depending on the primary purpose of the administrative source.

6.49 Where classification systems are different, it is necessary to construct conversion matrices to map the codes in the administrative classification onto those required for the SBR. Such mappings may be one-to-one, one-to-many, or many-to-many. In the latter two cases, a probabilistic allocation can be used, but this is not desirable as it does not give accurate codes for the individual units, which is needed for the SBR in its primary role of providing survey frames.

Timeliness

6.50 Another common problem encountered when using data from administrative sources relates to timeliness. Administrative data may not be available in time to meet statistical needs, or may relate to a period which does not coincide with that required for statistical purposes. For example, the income tax year may not coincide with the calendar year required for structural business statistics.

6.51 Furthermore, there is generally some sort of lag between an event happening in the real economic world and it being recorded by an administrative source. This is then followed by a further lag before the administrative data become available to the SBR. Lags in recording births and deaths of enterprises are a major source of SBR coverage errors. If these lags can be measured, allowance can be made for them in statistics based on SBR data.

Changes to administrative regulations or procedures

6.52 Public sector administrative sources are set up for the purposes of administering regulations, for example collecting taxes or for monitoring government policies. This means that they are susceptible to political changes. If a policy changes, administrative sources may be affected in terms of coverage, definitions, thresholds, etc. They may even be abolished completely. Such changes may happen quite suddenly, with little warning. Thus, reliance on administrative sources always carries a certain degree of risk in terms of continuity of supply.

6.53 These risks can be mitigated by legal or contractual provisions, by obtaining early warning of impending changes through regular contact with those responsible for the sources, and by drawing up (and implementing where necessary) contingency plans.

6.3.5 Monitoring the quality of administrative data

Create knowledge of the administrative sources

6.54 Although administrative data have many advantages, it is important to invest time in understanding and monitoring their quality. It can be useful to compare sources in terms of coverage of their units and accuracy of their characteristics. The closeness of administrative units and characteristics to what are required for an SBR is an important factor in determining the quality of an administrative source. An SBR improvement survey may be
required to determine the values of certain characteristics for which values provided by administrative sources are not considered appropriate.

6.55 The starting point in assessing the quality of an administrative source is to build up a thorough knowledge of the source, including its primary purpose and the way the data are collected and processed. Thorough understanding of a source allows a more accurate assessment of its strengths and weaknesses. To help develop and document this knowledge, particularly for the benefit of future SBR staff, it is useful to develop some form of template to record information from the source on contacts, units, characteristics, quality and formats. As noted in Section 6.2.1, this information should be discussed with the administrative authorities and should be reviewed regularly.

Quality indicators

6.56 Regular monitoring of quality is important. A full range of quality indicators should be developed. Some examples of quality indicators are:

- The number and proportion of enterprises lacking a valid and complete economic activity code.
- The number and proportion of enterprises for which the activity status (active, dormant, dead, etc.) is unknown.
- The number and proportion of enterprises lacking a complete address.

6.57 More examples of good practice are provided in Annex D.

6.58 Such indicators may be compiled using feedback from surveys based on the SBR and/or from SBR improvement surveys.

Dealing with conflicts

6.59 Where an administrative source and the SBR do not agree, the reasons should be investigated with the aim of gaining a better understanding of SBR quality. Surveys may be used to investigate such discrepancies. They may be conducted, either specifically for this purpose or as part of some other data collection exercise. The investigations should help in determining the appropriate rules and priorities for updating from different sources.

6.60 There may also be conflict in data from different administrative sources, for example conflicting industry codes. Procedures and rules need to be developed to resolve these problems. This could involve verifying the data by contacting the enterprise or undertaking analytical work to determine which source is most reliable. The goal is a set of general rules to deal with conflicts.

6.3.6 Legal issues and access to administrative sources

Access guaranteed through statistics act

6.61 The first step in use of administrative data is to ensure the NSO has access to the data. There are two aspects to gaining access: the first is the legal framework, the second is setting up and implementing the procedures for transfer of the data. While the legal framework for statistics varies from country to country, the preferred approach is for the NSO’s right of access to administrative data to be enshrined in a general statistics act. Transfer of data is then simply a technical issue, with strict rules on security to be followed.

6.62 In many countries, the NSO does not have legislated access to data. There may even be confidentiality legislation preventing the transfer of administrative data to the NSO, even for statistical purposes. This can prove to be a major problem in establishing a good SBR, and one that may not be solved quickly. While the best approach is likely to vary according the country, in any case the NSO should consider initiating and introducing changes to its statistical legislation to ensure access is guaranteed by law. Box 6.5 presents some examples of NSOs successfully gaining access to administrative data.

Formal agreements with administrative data suppliers

As previously noted in Section 6.2.1, whether or not the NSO has legislated access, the NSO should try to establish some form of formal agreement with administrative data providers. This can be a legally binding contract with a private sector supplier, or a service level agreement or a memorandum of understanding within a public sector provider. Such agreements should describe the rights and responsibilities of both parties, delivery flows, data confidentiality constraints, quality standards, frequency and format of data transfer, time frames for responding to queries and questions about the data, and procedures to follow in case of disputes.
Box 6.5 Examples of NSOs gaining access to administrative data: Brazil, Colombia, Croatia, Mexico, Mongolia, and Tunisia

Brazil
The Brazilian Institute of Geography and Statistics (IBGE), despite coordinating the National Statistical System, does not have access to tax data, protected by fiscal confidentiality. Thus, the number of employees is adopted as the stratification variable in the sample selection of the economic surveys despite its limitations.

Regarding the formal activity, the number of employees in the local units of each legal unit in the national territory is obtained through an agreement with the recently extinguished Ministry of Labour, which allows access to the Annual Report of Social Information (RAIS), an annual administrative record, which contains data on employment, with a particular focus on the demographic characteristics of the workers.

The Central Business Register (CEMPRE), the Brazilian SBR, has about 95% of the registers updated through RAIS, which supplies information on establishments at national level, but the annual periodicity imposes a lag of at least 8 months on CEMPRE information when the surveys are being collected.

Two strategies were adopted to mitigate the effects of this discrepancy. With regards to the number of employees, the agreement with the Ministry of Labour was extended to cover the National Registry of Employees and Unemployed (CAGED), monthly administrative register that logs occurrences of hiring and dismissal in the country. It is used to update the balance of the employees, reducing considerably the gap at the moment of sample selection. However, due to the recent flexibilization of labour laws, which allows formal part-time temporary hiring, the annual total of the monthly balance of hiring and dismissal occurrences differs significantly from the number of employees informed in RAIS. Thus, in order to ensure the consistency of CEMPRE, CAGED is only used to update the survey frame, not the SBR.

In what concerns non-economic information (enterprise name, address, contact information, etc.), a comprehensive project to obtain alternative data sources is in progress. Automatic web scraping routines and periodic API consultations are being developed, as well as the establishment of new agreements with institutions holding registers of specific populations, an initiative facilitated by the publication, in 2016, of a decree establishing rules favorable to data sharing between entities of the public administration. This decree, however, excludes tax data.

Colombia
For the update and maintenance of the SBR, cooperation agreements are made among the entities, in order to have information on the universe of units that carry out activities in various sectors of the economy. These agreements specify the periodicity, type and validity of the information, in order to be comparable through time series for the statistics of the economy.

In addition, since 2015 information has been exchanged between the information-producing entities belonging to the National Statistical System (SEN) through Decree 1743 of 2016, which facilitates access to administrative records for statistical purposes.

Currently, to update the SBR, agreements are maintained for 2 years with entities that are not part of the SEN and with entities that require this instrument for sharing the information by their mission, as is the case of the Ministry of Health. With the other entities, the exchange of information does not expire. In both types of agreements, the definition of the variables must be explicitly declared.

Croatia
Situation with the administrative sources in Croatia is very favourable for the needs of the SBR. Several administrative bodies provide data on registration and main characteristics of units, while other sources provide data on turnover, employment and links between units (ownership and control).

The Administrative Business Register has existed since 1976 and it is run by the Croatian Bureau of Statistics. It contains all legal persons that operate in Croatia and represents a very exhaustive source for trading companies, public and government units, non-profit organisations and all other legal forms.
Another kind of units, which represent a significant part of Croatian economy (one-third of active units), are craft businesses. They are considered as the economic activity of natural persons – owner(s) of craft businesses and are registered in the Crafts Register.

Those two administrative sources cover around 95% of active legal units and provide data on the main identification and contact characteristics as well as the activity code. The rest of the units are natural persons – independent professionals who are registered in a number of different registration bodies and that is why the Register of Tax Payers has been chosen as a unique administrative source for this kind of units.

Economic characteristics are provided to the SBR by the Register of Annual Financial Accounts (held by the Financial Agency) and the Tax Administration (VAT, income and profit tax, unique form for tax, surtax and other salary-based contributions). The Commercial Court Register and Central Depository & Clearing Company Inc. are the sources of information on the ownership of units. Several other sources are used for detecting local units.

Good cooperation and agreements with all the above-mentioned bodies and organisations are essential for a timely delivery of the complete set of the necessary data.

The Croatian Bureau of Statistics has signed the memorandum of agreement with administrative sources, which defines the content, structure, format, periodicity and deadlines for data delivery.

The most important factor that enables the use of administrative data is the existence of a common identifier used by all institutions. In the Republic of Croatia, there are two main identifiers: OIB (personal ID number – both for legal and natural persons) and ID number, which is issued by the Administrative Business Register and enables combining data in the Statistical Business Register.

Once the data are received in the SBR, they are checked for mistakes by comparing data from different sources (e.g. annual accounts and taxation data) and by comparing consecutive years.

If potential mistakes are detected (usually not many cases), they are reported to the administrative source for check-up and correction.

The economic activity code is initially assigned to legal units by administrative sources, but it is sometimes changed in the SBR based on the information received from statistical surveys of business statistics. This kind of information is considered as statistical and confidential information and it is not reported back to administrative sources for correction. Nevertheless, the Croatian Bureau of Statistics actively provides methodological support to administrative registers in applying the national activity classification in their registration processes. In that way, the quality of activity codes has significantly improved.

Nowadays, almost all administrative data are received by web services in the agreed structure, which enables efficient processing. The good quality of data is not only a result of the interconnection between administrative sources and sharing information, but also of the feedback that the Croatian Bureau of Statistics provides.

**Mexico**

Among the several administrative sources used to update RENEM, two administrative registers in particular are provided by the Ministry of Economy and the Ministry of Tourism. Agreements were established with both agencies to allow INEGI to host in its servers the applications and databases of the Mexican Business Information System (SIEM) and the National Tourism Register (RNT).

In both cases, the first task was to review their register’s conceptual and informatics structures, as well as the requirements derived from their administrative functions established in their respective legislation, standards, and regulations. This allowed INEGI to standardize the fields of each of the common variables with RENEM and incorporate the statistical variables required by it.

The linkage of RENEM with these registers starts with automated matching and identification tasks using standardized variables, such as the location, name of natural or legal persons and the industry activity.

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45 A specific type of businesses in ex-Yugoslavia countries. Most crafts businesses are small businesses owned by natural persons. In Croatia, the majority of them undertake market-oriented activities in industries such as retail trade, bars and restaurants, personal services, construction etc.
Chapter 6
Data sources for the SBR

Subsequently, a more detailed manual revision is carried out. Particularly in the case of RNT, the observation unit and the specific industry activity are carefully reviewed to guarantee their correct linkage with RENEM, and avoiding the duplicity of economic units and misclassification in their NAICS code. This register considers as independent the different services provided by the same establishment in contrast with RENEM which considers just one activity. It means that one establishment in RENEM can have two or more Tourist Services Providers linked, for example, a hotel with integrated services can be related to a restaurant, spa, shop, and travel agency, all of them certified independently by RNT.

The linking of both registers allows updating RENEM continuously and directly with the business data of the specific sectors, reducing the burden on the respondents. Furthermore, INEGI is exploring the possibility to establish more institutional arrangements with other institutions to improve and update the SBR. This will also form an important basis for compliance with the goals set by the National Geographic and Statistical Information System (SNIEG) on the generation of statistics through the exploitation of administrative records.

Mongolia
Since 2018, the NSO of Mongolia has organized a series of activities such as meetings and presentations aimed at integrating the SBR database with administrative databases and advocating the importance of integrating the SBR database to the owners of the administrative databases. As a result of these activities, several agreements were signed with various government agencies. Furthermore, the legal environment for connecting the Legal Entity Registration (LER), owned by General Authority for State Registration of Mongolia, has enabled the NSO of Mongolia to develop and start to use the software tools on integrating with these databases with the SBR.

There are many the advantages in integrating SBR with LER and other databases of government agencies. For instance, when an entity registers for the first time as legal entity in the LER, this registration will appear automatically in the SBR at the same time, which improves the coverage of the SBR. Also, the entities do not need to report the legal type, form of ownership, details of the directors and other details that are already present in the LER to the SBR, which reduces the response burden. Furthermore, the NSO of Mongolia organizes training sessions for the registrants to improve the quality of administrative data by promoting correct code and definitions in the SBT and LER databases, such as the legal type, form of ownership, and type of activity of an entity.

Tunisia
Several administrative sources containing business databases can be used for setting up and updating the SBR. But the problem is the coverage, whether it is exhaustive or not.

In Tunisia, the most exhaustive source on companies is the Directorate General of Customs (DGI). It contains all the legal units (licensed companies), because all companies have to have an entry in the DGI in order to carry out their business activity.

Other administrative sources have coverage problems, in fact they all cover a part of the DGI file, for example:

- The Tunisian National Social Security System (CNSS): it is the widest source after the DGI, it covers most of the employers and a good part of the self-employed.
- Customs: it only covers companies that have carried out an import and / or export operation.
- Agency for the Promotion of Industry and Innovation (APII): It covers only companies that have an interest in registering with APII (usually to benefit from state benefits).
- The commercial register: it covers only companies carrying on a commercial activity.

Although the integration of several sources in the SBR is useful for enriching content and improving quality, the most essential source in Tunisia is the DGI because it represents the most exhaustive source of information on companies. In Tunisia, there is an annual update of the SBR and therefore the administrative data must be obtained in a regular and continuous manner. To this end, agreements with the partner administrations have been drawn up (mainly the DGI) based on the statistical law and the creation decree of the SBR which entitle the INS to access the various administrative sources containing useful information.
Even if the situation in the countries is different from one country to another, there is usually more than one administrative source available. Figure 6.1 lists some of the main criteria that might be applied for the actual selection of the administrative sources. Depending on the fulfilment of these criteria it should be obvious which source or which sources are important for the maintenance of the SBR and should be accessed. Of course, not all sources might be used from the beginning onwards, on the contrary it is advisable to start with the most relevant source and add further sources as required in a stepwise procedure. The criteria listed in figure 6.1 should be applied in the national context.

**Figure 6.1 Criteria for the selection of administrative sources**

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Coverage</td>
<td>A source that covers a broad range of the intended SBR population is preferable against a source that only covers a smaller part of the population, especially when starting with the use of administrative data. In that sense, it is obvious that for instance tax registers are an overall important source.</td>
</tr>
<tr>
<td>Relevant variables</td>
<td>Administrative sources usually have basic identification data on the units in the population. This refers certainly the name of the unit, the location and address and probably also the legal form and information on the economic activity (based on the international statistical classification or on a national one. However, further data on the units are needed for the SBR, such as the number of employment and the turnover, as two of the most important stratification variables. Usually tax data will provide turnover figures, but not necessarily employment data.</td>
</tr>
<tr>
<td>Register unit and identifiers</td>
<td>It is not be expected that in administrative sources the register unit coincides with the statistical units needed in the SBR. However, if the administrative source is based on the legal unit for most of the units this could directly be used as the enterprise units. This might not apply for big and complex enterprises. The same holds true for other units in the administrative register, such as the local unit; if their definition is identical or close to the statistical definition.</td>
</tr>
<tr>
<td>Frequency</td>
<td>The updating of the SBR should as much as possible be a continuous process. A data source that is available on a monthly or quarterly basis is thus better than sources that are only available annually.</td>
</tr>
<tr>
<td>Timeliness</td>
<td>Not only the frequency is of importance but also the timeliness of the register information. If, for instance, administrative data can be accessible on a monthly basis, but the updating of these data is done less frequently, then the higher frequency of access is of no real use. Furthermore, it is highly relevant whether the updating process covers all register units where in reality a change occurred, or the updating takes place only on a case-by-case basis.</td>
</tr>
<tr>
<td>Quality</td>
<td>Quality of the administrative data is a further criterion that needs consideration. The quality problems may be given for various reasons and may affect all or just some specific register units or just some variables. And since the coverage and relevant variables vary over time and are even susceptible to political changes, the quality of the administrative data is not always stable. As there is normally no data source without some quality problems, the quality needs to be continuously evaluated (see Annex D3 for an evaluation checklist). However, quality problems should per se not be a reason to exclude a specific administrative data source. On the contrary, together with the owner of the administrative source procedures should be developed how the quality might be increased.</td>
</tr>
</tbody>
</table>
Building relationships with administrative data suppliers

6.64 In addition to formal arrangements, good working relationships with administrative data providers should be developed. These can be achieved through regular contact, preferably face-to-face. It is usually worth devoting time to visiting suppliers to gain greater knowledge of their work, systems and constraints. This leads to a better appreciation of quality issues and can help to build goodwill and mutual understanding, which in turn helps to identify and resolve problems as they arise and before they escalate.

6.65 In some countries, administrative agencies may be willing to release data to the NSO. In other countries, there may be reluctance. It is very difficult to deal with such concerns, but possible approaches include the publication of clear limits and rules regarding the NSO’s use of data, thus ensuring businesses understand that sensitive data will not be fed back to other parts of government (particularly tax agencies).

6.66 It is advisable that the NSO should be coordinated when it approaches administrative sources: It should not be the case that different departments of the NSO approach the same source in order to receive more or less the same data. There should be coordination within the NSO. In this context the SBR, as the primarily user of such data, has a specific role.

6.67 A favourable situation is seen in countries, where the statistical legislation does not only grant access to administrative data records in general, but also stipulates that public sector authorities are required to ex-ante involve the NSO in the preparation and establishing of new registers or other data sources usable also for official statistics and amendment of existing registers and systems. In some countries, e.g. in France and Denmark, the SBR is established and maintained according to a separate national legal act stipulating the data content and not least the responsibilities for maintaining the data from one or more administrative sources for the SBR, and the usage of the data for statistical and non-statistical purposes (see also Chapter 9, section 9.3.2). The optimal situation is when the definitions of units and variables, classifications etc. used in the joint public registers complies with the international statistical definitions and recommendations.

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**Box 6.6 Legal framework concerning access to administrative data**

As explained above an adequate legal framework based on the Fundamental Principles of Official Statistics is an indispensable requirement for developing and maintaining an SBR and the production of high quality statistics. In order to support countries in developing adequate legal frameworks for their official statistics, the UNECE developed recommendations and good guidance (Generic Law on Official Statistics, published in December 2016: https://www.unece.org/index.php?id=45114).

One of the pillars is the legal access to administrative data. “Article 17 – Access to administrative data” of the Generic Law provides a model text for the national Statistics Law:

“All national and local authorities are obliged to provide the Producers of Official Statistics, free of charge, with data in their possession at the level of detail necessary for the production of official statistics and with metadata that enable assessing data quality. Special confidentiality or secrecy provisions in other legislation cannot be invoked unless the legislation explicitly excludes the use of data for statistical purposes.” (Article 17.1)

“If providers of administrative data plan to develop a new data collection or carry out a major revision in their data collection or processing in a way than may affect data provided for official statistics, they shall consult the National Statistical Office and, where appropriate, the Other Producers of Official Statistics, in advance of the decision. (Article 17.2)

Such a prescription as outlined in the above Article in the national statistics law reinforces the legal position of Producers of Official Statistics to receive administrative data. The providers of administrative data have to provide the data needed for statistical production free of charge at the necessary level of detail and with the relevant metadata. The individual data flow follows a “one-way principle” whereby individual data cannot be provided from the Producers of Official Statistics to administrative data providers for any reason. However, the Producers of Official Statistics may cooperate with the administrative data providers to improve their procedures and methods of quality control and error corrections. In addition, providers of administrative data have an obligation to consult the National Statistical Office, and any Other Producer of Official Statistics affected, in advance and as early as possible about any expected changes in their data collection or processing that may affect data provided for official statistics.
6.4 Using administrative sources in practice

6.68 This section provides guidelines on the steps to be taken when creating and maintaining an SBR primarily using administrative data. The precise sources used depend on what sources are available and on data access. The following basic principles apply whatever the sources.

6.4.1 Keeping administrative and statistical data separate

6.69 Data about administrative units received from administrative systems should be stored separately and not mixed with data for statistical units.

6.70 Even in the case of combined administrative and statistical registers (see Section 6.2.4) it is important to maintain clear procedures on data sources and updates to enable data received from administrative records and any statistical transformations to be auditable.

6.71 Experience shows that it is much easier to discuss unusual/anomalous SBR data either with the enterprises themselves (who should know what information has been given to the administrative sources) or with the administrative sources directly, rather than to try and solve the problems within the SBR. Keeping information separate allows specific problems to be discussed and concrete examples to be provided if investigation is required. The particular sources of data that should be used in the SBR, both administrative and statistical, depend upon the outcome of such investigations and the feedback received from the relevant sources.

6.72 Another possible reason for separating administrative and statistical data is where administrative data are being used for other statistical purposes. For example social security data may not only be used for SBR purposes, but also provide employment data for a variety of statistics.

6.4.2 Establishing unique identifiers

6.73 The establishment of unique identifiers (as further discussed in Section 11.4.10) is essential for the accurate maintenance of the SBR. Use of administrative numbers for statistical units may lead to added complexity in SBR systems, and introduce risks such as duplication and omission of statistical units. Thus an identification numbering system should be created covering each type of statistical unit.

6.74 Where multiple administrative sources are used there may be several different identifiers, one for each source. In this case (as further discussed in Section 6.8) significant resources may be required to match and create unique enterprises using a combination of data from these sources. If the NSO has influence on the development of administrative data, it should promote use of a unique business number for all relevant administrative processes in the country. While this may not be easily achievable in practice, there are countries where it has happened.

6.75 Administrative units – if they are not already in one to one correspondence with legal units – should first be linked to the corresponding legal units. The most complex situation is the situation where a legal unit may have several administrative units within the same administrative source and hence have several identification numbers in that source. Furthermore, the legal unit may close one or more of these administrative units or ask for more to be created. It is important to handle these situations carefully. Usually, it is possible to identify the “main” unit in the administrative register as the one to be used to provide information about the legal unit.

6.76 It is important to see the difference between legal units that are economic producers and legal units that are non-productive but may own other legal units in an intercorporate ownership structure. A legal unit is, by law, not legally responsible for another legal unit even though it may be part of the same enterprise group and control the other legal unit. Therefore it is vitally important to create all legal units within an enterprise group even though some of them may not be readily identified from administrative sources.
Box 6.7 Creation of unique IDs in the administrative sources in Mauritius

The Business Facilitation Act of Mauritius provides a framework that allows any business to start operations on the basis of self-adherence to comprehensive and clear guidelines. The Corporate and Business Registration Department (CBRD) is responsible for incorporating and regulating companies (including offshore companies) and all persons doing businesses in Mauritius. “Person” is defined as including a consortium, société, partnership, joint venture, trust or firm.

The Business Registration Act, which came into force in Oct 2006, has provided an important tool for coordination, link, control and harmonisation of economic activities. The Business Registration Number (BRN) which is assigned to operators at the time of registration uniquely identifies the operator and is intended for use by organisations like Local Authorities responsible for issuing operating licenses, Mauritius Revenue Authority (Customs, Income Tax, Value Added Tax), Ministry of Social Security, etc. From 2006, any business operator is required, by law, to apply for a BRN at the CBRD before requesting for a license to operate (from a Local Authority) or a registration with a regulator (from a regulatory body).

BRNs are issued at enterprise level and not at establishment or activity level. Thus an enterprise comprising more than one establishment will be allotted only one BRN, irrespective of the locations of the different establishments. For instance, a bank which has several branches across the country will have the same BRN for all the branches. Likewise, an establishment involved in more than one type of economic activity at the same location will have only one BRN.

Box 6.8 A common administrative business register in Denmark

One way to get better data in the SBR is to have fewer, but more authoritative and robust data sources. It is often an efficient strategy to bring the stakeholders together and identify the common needs of those public authorities’ - and private sector users - who are the main users of basic business data. Everybody is interested in high quality which is exactly what a common business register with agreed roles and responsibilities for updating can ensure. Most of the stakeholders also have some special requirements, which they then have to manage in their own part of the register system. In Denmark, for example, a common basic register was created that enables companies to register ‘only time in one place’ so that information about the company’s life span (birth, death), main activity, address and addresses for local units, legal form and, in particular, a common ID number that can be linked to one’s own number series. The structure of such setup is shown in Figure 6.2.

Figure 6.2 The Danish Administrative Business Register set-up
6.4.3 Using sector specific and additional sources

6.77 As previously noted, some trade associations, charity regulators and government ministries such as education and health may maintain data that are useful in providing coverage of certain sectors of the economy and/or additional content. However, care needs to be taken to ensure that coverage of the particular sector is complete, or if not, the gaps are understood, and that the possibilities of duplication and omission are carefully considered. Also, using multiple sources leads to challenges in maintenance and management. In some cases a source may be used to verify data from another source; in other cases a source may contribute directly to updating of statistical units.

6.78 Examples are:

- The characteristic sales space may be available from an industry association for retail trade enterprises.
- The characteristics category/number of stars and number of beds for hotels may be available from a tourism authority or bureau.
- Import/export data may be available from the customs authority.

6.79 Such administrative sources may be used in data confrontation as well as in validating statistical units. They can increase sampling efficiency (i.e., reduce the number of units sampled for the same level of accuracy of survey results) in two ways:

- The SBR includes links to units in these sources that can thus be consulted and that contain additional stratification characteristics.
- SBR data are of improved quality thanks to cross-checking with these sources.

6.80 Use of additional sources can also reduce the response burden on enterprises through increased sampling efficiency or by removing the need to conduct a survey altogether. The sources may even include additional units not present in the basic administrative sources, thus extending the coverage of the population of interest. However, the priority rules for determining the values of those characteristics which are available from more than one source need to be determined.

6.81 To ensure that a source is sufficiently well aligned with the SBR to be easily usable, it may be necessary to introduce additional criteria for its use, e.g., common unit identifiers, common definitions and classifications. The greater the coherence, the more useful the source is likely to be.

6.82 The rights and mechanics of access to administrative sources are also factors in facilitating their use. Many potentially useful sources are likely to exist, but they are of no actual use if the legal and technical means to link them to the SBR are not in place. Thus, where the data are deemed to be of considerable potential use, the NSO should invest resources to enable the appropriate links to the SBR to be made.

6.4.4 Thresholds

6.83 It is important for the SBR to have as complete coverage as possible, so care needs to be taken to understand the impact of thresholds. For example an enterprise may not be required to register for VAT if its turnover is below a certain threshold. If the threshold is low then the enterprises that are omitted because they are below the threshold have only a small impact on the overall estimates and their omission from the SBR is not an issue. However, if the threshold is quite high, as it is in some countries, then its impact on coverage and estimates is likely to be large. In this case additional sources and methods may be needed to supplement coverage provided by the source. This typically requires matching and linking the additional sources to the SBR to avoid duplication and minimise omission.

6.4.5 Handling changes in administrative sources

6.84 Changes in administrative sources, for example, changes in thresholds, definitions or computer systems, can lead to discontinuity in the data supply. Critical to managing this type of change is working very closely with the administrative source to gain a full understanding of the change in order to assess the impact on the SBR. If possible, it is good to measure the impact of the change, for example by processing the administrative data following the change in a copy of the SBR database so that the impact can be easily identified before regular processing takes place. Often there are unexpected consequences as a result of changes to administrative data, particularly when complex systems are involved.

6.85 Once an assessment of the impact has been made, the next step is to work actively with the survey staff who are the most important SBR users to assess the impact on their outputs.

6.86 Changes in tax thresholds are common and often just reflect the general inflationary environment in the country. This type of change may not have any real impact on coverage. Occasionally more radical changes in thresholds take place, reflecting a political decision, and the change may well be permanent. These types of changes have an impact on SBR coverage, particularly if a single source is used. It may be possible to estimate the impact on the population, for example by comparing unit birth trends before and after the change.
Chapter 6  Data sources for the SBR

6.87 There are two possible methods of addressing changes so that they do not distort the statistics provided to users:

- Make an appropriate transformation in the SBR to minimise the discontinuity.
- Let the survey staff deal with the discontinuity through their own systems.

6.88 The method used must be clearly linked to the nature of the change. For example, a change in the classification systems in administrative data can best be handled by transforming data in the SBR, whereas an expansion of the SBR frame population caused by improved SBR coverage procedures may have to be handled by the survey staff.

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Box 6.9 Country examples on dealing with multiple sources: Colombia, Mauritius and the State of Palestine

**Colombia**

DANE has made a guide to document the methodology of statistical operations based on administrative registers, which describes the guidelines for the documentation of statistical operations based on administrative register under standardized and harmonized criteria on their structure, presentation and content.

In addition, DANE created the “Guide for the elaboration of metadata of administrative register”, which provides guidelines for the construction of the metadata for registers to promote its use, comparability and integration. See https://www.dane.gov.co/files/sen/lineamientos/DSO_020_LIN_04.pdf.

**Mauritius**

All fields in the SBR of Mauritius, except for ‘identification’ and ‘remarks’, are associated with a list of sources which can modify them. The list is in order of priority, the first source in the list having highest priority. If a field already has a value, it can only be changed by a source having a higher priority than the source of the existing value or a source of equal priority but with more recent data.

For example, if a field has an associated source list consisting of sources: VAT, COMPANIES DIVISION & SOCIAL SECURITY in that order, and the field already has a value from COMPANIES DIVISION, it can later be modified by data received from VAT or more recent data received from COMPANIES DIVISION. The system will however ignore updates from SOCIAL SECURITY or older data from COMPANIES DIVISION for that field.

**State of Palestine**

PCBS recognizes that there is a difference in the quality of a certain variable among different sources, and there is also a difference in the quality in different variables of the same source. Thus a list of ranking priorities should be implemented to indicate the source of each variable in SBR (like commercial name, address or activity) and from where it should be taken.

An example for the priority ranking of the sources to choose the variables: ID and the commercial name of companies are taken from Ministry of National Economy, the owner name of individual establishments is taken from VAT as first priority then from municipality, while the address data are taken from the census, or the municipality (second rank) or the VAT file (third rank).

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6.5 Identifying statistical units

6.5.1 Identifying enterprises

6.89 In most countries with administrative registers, a legal unit of some sort is defined for SBR purposes. In many situations the legal unit is exactly, or a close approximation to, an enterprise. However, it is necessary, at least for the bigger units, especially for those being part of an enterprise group, to be able to create an enterprise in accordance with the enterprise definition, which does not require it to be in one to one correspondence with a legal unit.

6.90 Whatever the particular definition or profiling approach, the transformation from legal units to statistical units must follow well defined basic rules. The rules must make it clear how the administrative units from each source contribute to the updating of the statistical units, which source has data that may overrule or overwrite data from
another source, and when the changes are deemed to have happened.

6.5.2 Identifying local units and/or establishments

6.91 Although in principle there is nothing to stop an SBR containing both local units and establishments, typically, for resource reasons, it contains one or the other. Local units/establishments enable regional economic analysis to be conducted.

6.92 Many of the usual administrative sources, such as VAT, refer to a legal unit as a whole or a specific part of it, but not necessarily at local unit/establishment level, so they cannot be used to populate local units/establishments in the SBR. In a few cases, local units are directly registered in administrative sources. Establishments never are. Therefore creating local units/establishment is a bigger problem than creating enterprises.

6.93 Some administrative sources are more useful than others. For example, employment tax systems, or social security databases, may hold information on the location of the employees – this information could be used to construct a local unit. Other sources may list business sites for business tax purposes. Whatever sources are used they have to be linked/matched to other data sources and/or the SBR.

6.94 As noted above, some administrative sources identify local units. If this is the situation, then it is important to establish whether these units are defined in the same way for all units covered by the administrative source and hence whether the data can be used as the basis for creating local units in the SBR.

6.95 In most countries there may be no suitable administrative data source and local units/establishments have to be established through a special SBR survey. As many small enterprises never have more than one site, it is best to stratify such a survey to ensure that all larger businesses are included whereas smaller businesses are sampled very lightly simply to estimate the probability of smaller businesses owning more than one site. The resulting data can be used to prepare a typical model for small businesses.

6.96 Even so, a survey is an expensive option and very burdensome for the enterprises, since a range of characteristics have to be collected for each local unit/establishment. To reduce burden and expense it may be possible to obtain the same information through an annual employment survey.

6.97 Countries without local unit/establishment data should analyze the cost/benefit tradeoff in order to make an informed decision about identifying these units. Among the benefits are more granular geographic data, businesses that are industry-coded at this most detailed geographic level, the potential to geo-code establishments to generate maps (for example of business location or employment intensity), and an SBR that can serve as both an establishment and a more aggregate economic-unit sampling frame. The costs to be considered include both the direct costs of obtaining this information through a survey or a periodic census, and the cost to businesses in response burden.

6.5.3 Converting from legal units to statistical units

6.98 The following paragraphs consider the processes that are necessary to transform data from administrative sources into creation and updating of statistical units and their characteristics in the SBR. The main processes are listed and explained briefly. They need to be adapted to fit the specific requirements of each country and source.

6.99 A principle adopted by several NSOs is that the SBR should serve as the gateway to administrative micro-data. This means that all administrative data at the level of individual enterprises (or local units) should be fed through, but not necessarily stored in, the SBR. This enables the units and characteristics in each administrative data source to be matched to those in statistical surveys based on the SBR.

6.100 Another approach is to use the administrative units as observation units and through the links in SBR to transform the administrative data into statistical data at the level of each individual enterprise or establishment.

6.101 The first step in processing generally involves checking the quality and coverage of the incoming administrative data to ensure some basic conditions are satisfied, for example that:

- The file is the expected size, i.e. it contains roughly the expected number of records and the required characteristics.
- The values of the characteristics are in valid formats and/or ranges, for example, dates are within a permissible range, text fields contain only text characters, numeric fields contain only numbers, and codes used are valid.
- There is good coverage of the main characteristics, for example, identity numbers, addresses and economic activity codes are present for all units.

6.102 If the preliminary analyses show that the incoming data are of sufficient quality, the next step is to transform them into updates to statistical units.

6.5.4 Transformation rules

6.103 An administrative source is unlikely to use exactly the same definitions of units and characteristics as the SBR, especially in the case of complex businesses. The
transformation of administrative unit data into statistical unit data may therefore involve several steps, including, first, the creation of the corresponding statistical units (typically enterprise groups, enterprises, and establishments), followed by the derivation of their characteristics. Most enterprises have a one to one relationship with the corresponding administrative units. For large, complex enterprises the relationships are likely to be more complicated and based on the results of profiling by means of which related legal, administrative and operational units are identified and appropriate statistical units are created. Derivation of the characteristics of statistical units usually involves creation and use of algorithms and/or look-up tables to convert values of classifications and other characteristics obtained from administrative units to those appropriate for statistical units. An example is the conversion of economic activity codes that are peculiar to a particular administrative source to the standard codes used in the SBR (ideally ISIC Rev. 4, or equivalent). The resulting transformation rules are dependent on the circumstances in each country.

6.104 As already mentioned, it is important to determine whether it is necessary to put in place an intermediate step in the transformation from administrative to statistical data, by creating legal units to which both administrative units and statistical units are linked. Even if this is done, it might be difficult to automate the transformation from legal unit to enterprise as, in certain cases, there may not be a one to one relationship.

6.5.5 Automated updates

6.105 In an ideal situation the SBR would receive regularly scheduled and automated updates from administrative systems. In this situation validation processes would need to be built into the programs, using the same rules for creating and updating statistical units. Methods for identifying anomalies are dependent upon specific country processes and requirements and on SBR resources.

Box 6.10 Main results of data exchange and data sharing in the UNECE countries

Statistical Law can be both an enabler and an obstacle to data exchange among producers. Better possibilities of secure data exchange, nationally and internationally, could help some statistical offices to enhance the quality, coherence and relevance of economic statistics and the efficiency of their production. Part of this exchange can be carried out at the aggregated level, but it will be necessary to find solutions allowing the exchange of individual data in a secure environment for statistical purposes only. Both legal and technological solutions will need to be sought to enable such data exchange in a highly controlled environment, while avoiding any risks to privacy and fostering the trust of respondents and the public.

In 2016, Statistics Finland and UNECE carried out a survey of countries to review the current practices of data sharing for statistical purposes, at national and international levels. In total, 48 statistical offices replied to the survey. Exchange of data on multinational enterprise groups is still relatively rare. Every fourth responding office had examined the activities of multinational enterprise groups with other countries and every third office within a country with other producers of official statistics in their country.

National legislation regulating data sharing exists in 90 per cent of countries that responded to the survey. A common business identifier is used in over 75 per cent of countries. The protection of confidential data is well ensured in the legal frameworks. Sometimes data exchange is agreed and defined in the statistical work programs. Agreements on the provision of administrative data to the producers of official statistics are very common with various administrative data providers. It is becoming more common that the Statistical Law provides a mandate for access or an obligation to use administrative data sources for statistical purposes.

One way to address the legal obstacles associated with data exchange is to help countries draft legislation that facilitates data exchange. The UNECE Task Force on Common Elements of Statistical Legislation (co-chaired by Latvia and the United Kingdom) drafted Guidance on Modernising Statistical Legislation46 for all statistical offices and it also touched upon data exchange. The Guidance also reflects views presented by the Task Force on Exchange and Sharing of Economic Data at the time of drafting the recommendations related to data exchange.

While in some countries statistical legislation may not allow the exchange of individual data even among the producers of official statistics, the guidance recommends sharing of data for statistical purposes. First of all, the guidance recommends a mandate for exchanging individual data among the entities belonging to the NSO exclusively for statistical purposes in the respective area of competence of each producer of official

The guidance also supports the possibility to exchange data for statistical purposes with the statistical authorities of other countries. In the European Union (EU), the regulation 223/2009 provides a legal framework for the exchange of confidential data between NSOs and Central Banks for statistical purposes. However, some countries may consider their national legislation more restrictive than the European legislation. This European legislation has provided a very helpful principle for improving the quality of monetary, financial and other economic statistics. It has also led to the closer integration of work, streamlining of data collection, reduction of costs and burden as well as a more effective exchange of knowledge. For this purpose, it would be very useful to have global and unique identifiers for identifying the same units across borders.

In some countries, statistical legislation prevents the exchange of individual data among producers of official statistics. In some cases, such exchange of individual data is allowed only without identifiers. This makes the exchange and linking of datasets challenging. In some countries, data exchange is allowed between few organizations that have been explicitly mentioned in the legislation. National statistical legislation should allow the exchange of individual data among the producers of official statistics at the necessary level of detail, as recommended by the guidance.

On national level, data flow also from other data providers towards the statistical system. The guidance recommends setting a legal obligation for administrative data providers to provide the necessary unit-level data to statistical offices for statistical purposes. This is considered a one-way data flow. Unit-level data are not provided to administrative data providers from the statistical authority, unless the organisation produces official statistics in an independent organisational entity that belongs to the NSO. According to the guidance, statistical data shall not be used for any administrative decisions regarding the units. Other similar discouraged purposes of use of statistical data are listed in the guidance.

Currently, international data exchange for statistical purposes is not usually allowed or mentioned in the legal frameworks of countries. Outside of the EU (where the European Statistical System law defines the necessary concepts) it may be difficult to determine who is a producer of official statistics in the counterpart country, or who belongs to their NSO. Eurostat maintains and makes available lists of producers of European statistics.

Instead of trying to define all producers of official statistics of each country, the principle used in the common elements could apply to international data exchange. The producer of official statistics that authorizes access to or exchanges its confidential data, shall ensure that the recipient has the necessary legal framework in place for the full protection of confidential data. In addition, the guidance recommends that the exchange of data is voluntary, carried out exclusively for statistical purposes in the area of competence of each producer, must be authorized by the Chief Statisticians of the involved producers of official statistics and the conditions must be documented in mutually signed agreements. Finally, the guidance notes that the agreements do not diminish the responsibility of the producer of official statistics to ensure the confidentiality of the data they exchange. Therefore, it always requires careful consideration by the parties involved, but there should be no obstacles to data exchange if the legal frameworks fully guarantee statistical confidentiality.

Furthermore, typically data become subject to statistical confidentiality when entering the statistical system. Some countries have specific regulations listing unit-level data that are to be considered non-confidential. These may include business register variables, such as address, telephone, name, type of activity, number of staff etc. of business units. Even more often information on central and local public authorities, public health organisations, other public institutions and state-owned enterprises are exempt from statistical confidentiality. The Guidance on modernizing statistical legislation also suggests including the possibility to the statistical law for the Chief Statistician to waive the protection of statistical confidentiality of data that are available to the public in accordance with other legislation, while considering the related quality and reliability issues. This could also enlarge the possibilities for the exchange of publicly available data among statistical authorities of different countries.
6.6 Statistical sources

6.6.1 Economic census

6.106 As discussed in Chapter 2 and Annex E1, an economic census can be conducted entirely independently of the SBR, or it can be SBR assisted. It can involve the use of some administrative data, or it can involve only administrative data. The description in this section refers to traditional economic census where trained field enumerators seek out each physically recognizable place of business and collect the necessary information by direct interview and observation.

6.107 Economic censuses are used in many developing countries and some developed countries, including the USA. An economic census is an intensive exercise and requires large inputs as well as resources. However, it is undoubtedly a very useful instrument when a country is initiating an economic statistics programme. It provides benchmark data. Also, in the past, especially in developing countries, it was a well-established method for the initial construction of an SBR. However, in this latter respect it has a number of drawbacks.

- In particular, it is a very resource-intensive exercise and requires large inputs of manpower and time. Censuses, therefore, tend to be carried out infrequently, for example, once every five years.

- Intercensal updating of the SBR is thus required, which is itself costly. Once the census population of enterprises and establishments has been identified, additional data sources have to be utilised to maintain it. As some units have been found by enumeration and are not registered, administrative sources are not sufficient. There has to be continued enumeration in selected areas. This is particularly resource-intensive in developing countries where high levels of births and deaths of companies may occur.

6.108 In addition to its high cost, the enumeration approach has the disadvantage of not being able to identify and document non-recognizable places of business, or enterprises without a fixed location, for example, web-based businesses, or individual entrepreneurs such as electricians and plumbers, providing services at locations other than their homes. In this sense it is important to search for administrative data which would cover such units or other kinds of sources, such as household surveys.

6.109 In summary, economic censuses are not recommended as a means of establishing an SBR. Rather the converse is true; an economic census should draw its basic frame from the SBR, possibly supplementing this by an area sample. However, if there is no reliable administrative source whatever, a periodic economic census is appropriate.

6.6.2 Feedback from enterprise and establishment surveys

6.110 Feedback from enterprise surveys is a vital mechanism for updating the SBR as it provides information on changes in contact address, changes in the economic stratification characteristics, deaths, etc. Feedback from enterprise surveys has the advantage that it is available at statistical unit level, that is, for establishments or enterprises. Therefore, there should be close contact between survey staff and SBR staff to ensure the SBR is updated with survey results. Survey staff should play an active role in SBR data quality management.

6.111 Survey feedback has its limitations. An SBR updated exclusively by feedback from a traditional sample survey would have serious deficiencies. First, it would lack new units as surveys are not designed to find births. Second, the population of enterprises would not be fully maintained as feedback would be coming only from the sampled units.

6.112 Furthermore, even for the sampled units, use of survey feedback from sample surveys introduces the possibility of feedback bias as SBR updates are provided only for the selected enterprises. There are no technical problems with using data for enterprises that have been sampled with certainty – typically the large ones. However, for medium-size and small enterprises that are sampled with probability less than one in repeating surveys, there is a potential for causing bias in future survey samples. In this situation, updates have to be very carefully applied.

6.113 For example, suppose that when a particular quarterly survey is first conducted, the sample is found to contain 30% dead enterprises (this is not an improbable figure). Furthermore, suppose that, based on this sample information, the dead enterprises are removed from the SBR, and that the survey sample for the next quarter comprises the 70% live units from the previous sample plus a replacement of the 30% drawn afresh from the SBR. This new sample will contain about 9% (30% of 30%) dead units. Thus, it will no longer be representative of the population of dead enterprises on the SBR, which is still nearly 30%, assuming that the survey sample is a relatively small proportion of the population. There are proportionally too many live enterprises in the sample. If the survey weighting procedures do not take this into account (by making allowance for the dead enterprises that were originally found in the sample), the result will be an upward bias in the estimates. Furthermore, the bias will increasingly worsen with each survey repetition.47

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47 Example drawn from Section 9.4, Guidelines for Building Statistical Business Registers in Africa.
6.114 Several indicators for determining enterprise death should be taken into consideration while maintaining the SBR, samples and populations.

- Information from other administrative sources e.g. revoked licenses, deregistration of VAT and other tax liabilities that are likely to be registered before business closures.
- Business demographic events on the establishment level often happen before enterprise closures are registered in the administrative registers and some of these events indicate business closures when lifted to the enterprise level.
- A statistical threshold for business activity is useful while defining business death due to the tendency of enterprises having only minor (statistically insignificant) economic activity over longer periods of time before final administrative closures. The threshold should be defined on employment and turnover, but other economic variables could also be considered. Market concentration should be considered when the level of the threshold is set to ensure that the enterprises below the threshold only contribute to an insignificant part of the activity in economy and individual industrial groups. Also, the threshold procedure should take into account that the SBR may depend on different sources for different types of enterprises. For instance, some activities may not be liable for VAT and thus alternative sources are needed for turnover information.

6.6.3 SBR improvement surveys

6.115 SBR updating information that cannot be obtained from surveys, or from the administrative sources on which the SBR is based, can be obtained by specific SBR improvement surveys (also termed nature-of-business surveys or proving surveys or SBR control surveys) conducted by SBR staff.

6.116 Given limitations in resources it is unlikely that all units in the SBR can be maintained equally. It is usually necessary to focus improvement surveys on specific strata to measure and improve coverage and quality.

6.117 One possible strategy for keeping the SBR up to date is to conduct SBR sample surveys every year in which the biggest, the medium sized and the smallest units are sampled 100%, 50%, and 10% respectively. This practice helps keep values of the characteristics of the units up to date in an efficient way. Such surveys may also be specially designed to measure SBR accuracy, for example, to measure errors in classification by economic activity, or by size, or to estimate the proportion of falsely active units, as further discussed in Chapter 10.

6.118 In cases where the sources (administrative or otherwise) used to build the SBR have risks of missing businesses — in other words there is a risk of under-coverage — aerial samples can be drawn from which field listing activities can be undertaken and businesses missing from the SBR can be observed.

6.6.4 Profiling

6.119 Profiling is the practice of using company accounts, often accompanied by interviews with senior enterprise officials, to build and define the structure of enterprises, mainly those involved in large complex enterprise groups. The resulting profiles are used to produce a reporting structure appropriate for the surveys conducted by the NSO. Profiling usually involves establishing contact with the enterprise being profiled to develop a good understanding of its structure. It is possible, however, to complete smaller profiles simply using published accounts.

6.120 While profiling is not a primary source of data, it does provide valuable information on the larger and more complex enterprises that individually make a significant contribution to the country’s GDP. It is especially important in identifying enterprise groups, as discussed in Chapter 4.3.

6.121 Profiling is often organized so that each individual SBR profiler has an assignment of large, complex enterprise groups for which he/she is responsible for reviewing and updating. When profilers react to signals from various sources on enterprise that may need updating this is referred to as reactive profiling. Profilers also periodically perform proactive profiling to augment reactive profiling. For example, they may routinely arrange to re-profile every large enterprise once every three years. Since large enterprises can grow and change dynamically, considerable resources may be needed to maintain the accuracy and relevance of the SBR in this respect.

6.122 The first step in profiling is to determine the criteria by which to identify the enterprises to be profiled. Profiling is usually focussed on large complex enterprise groups with multiple activities for which survey reporting is difficult. After determining the profiling criteria, a programme of regular updates over, say, a three to four year period, should also be established. There is a balance to be struck between the resources available and the amount of profiling that can be conducted, and this needs to be considered when determining the criteria. Resources should also be planned to deal with emerging issues that occur outside the routine reviews, i.e., reactive profiling. For example, a major merger might require a profile to be conducted ahead of the scheduled regular review.
6.123 The next step is to gather preparatory material. This should include records on all legal units within the enterprise group, the reporting history for surveys, and SBR data such as employment, turnover and classification, etc., for the enterprise group as currently defined. These data should be examined for consistency and to help identify reporting issues. As this process is labour intensive, it is best to create a standard template for the data required and to automate the extraction of this information from the SBR.

6.124 Further background information should be gathered by searching enterprise websites and examining annual accounts and reports. In simpler cases it may be possible to conduct a profile simply on the basis of this material, but for complex cases it is invariably necessary to meet with representatives from the enterprise.

6.125 Following this preparation, contact is made with the controlling enterprise in the enterprise group (the global group head or global decision centre) and a visit arranged if necessary. Through discussion it will be possible to identify the main trading (i.e., active) enterprises within the enterprise group and to agree a mutually acceptable reporting structure covering these enterprises. The aim is to settle on a structure with enough detail for the statistical surveys while minimising the respondent burden for the enterprise group. Specially trained staff are required to negotiate with the enterprise as they will typically be talking to top management in the enterprise – the chief accountant and/or the company secretary. Ideally, these staff will have a good understanding of the business processes and accounting practices, as well as the collection of economic data.

6.126 Box 6.11 introduces a collaborative approach to profiling in Europe. More information on the methodology and practice of profiling can be found in Annex F.

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**Box 6.11 European profiling: A collaborative approach**

The restructuring of a number of important multinational groups in Europe in the past decade posed significant challenges to European statisticians in measuring global production. It was recognised that the ‘one enterprise equals one legal unit’ principle was no longer relevant to reflect the economic reality. In addition, the above events highlighted the importance of timely, high quality, cross-border information on multinationals and their restructuring activities. Improved communication, coordination and data sharing between the European National Statistical Offices (NSOs) were seen as a constructive way forward.

To better understand and monitor multinational groups in Europe, Eurostat and European Member States have set up a database on the largest European groups, called the EuroGroups Register (EGR). This database includes the global decision centre of groups (which is the criterion for defining their country of residence) and all their legal units in the different countries.

In addition, as part of an overarching programme for modernisation of the European enterprise and trade statistics, and as part of two consecutive European Statistical System projects, the European profiling methodology was officially agreed upon by the directors for business statistics of the European Statistical System countries in December 2017. European Business Profiling Recommendations Manual, 2020 edition was recently published by the dedicated Task Force on European profiling: https://ec.europa.eu/eurostat/documents/3859598/10479728/KS-GQ-20-002-EN-N.pdf.

European profiling is tested using individual standard grant agreements. An updated methodology was endorsed by the Business Statistics Directors General at its December 2017 meeting. The updated methodology is characterised by the connection between the European and national profiling to build synergies from the two processes for national users, the review of the profiling unit model to correctly reflect the national enterprise picture and linking it to the global group structure of the group and the review of the roles and responsibilities so that the profiling burden countries is more balanced among countries and the responsibility in decision-making on the resident statistical units is left to the respective national statistical office.

More than 300 multinational groups will have been manually profiled at least once based on the European profiling methodology by 2019.

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48 In fact, because the perimeter of the large enterprise group changes every year, the profiling process should be optimally done every year. These follow-ups are the only solution to be up to date and to be able to calculate the most accurate statistics about enterprises.

49 By December 2017, the following countries have tested the European profiling methodology over at least one year: Austria, Belgium, Bulgaria, Croatia, Czech Republic, Denmark, Estonia, Finland, France, Germany, Hungary, Italy, Iceland, Latvia, Lithuania, Netherlands, Norway, Poland, Portugal, Slovakia, Slovenia, Sweden, Spain, Switzerland, United Kingdom.
Countries that have tested the collaborative process of European profiling have agreed on the following benefits:

- Significant benefits deriving from the collaborative approach proposed
- The top down approach improves the correct understanding of the economic structure of multinational groups
- Profiling leads to important improvements for the national business registers, especially as regard the additional legal units that can be discovered during the profiling process and the updating for the profiling reference year.

Profiling fosters important long-term relations with respondents.

Annex F1 gives a brief introduction on the methodology of the European profiling.

### 6.7 Combining administrative and statistical sources

6.127 To build a comprehensive SBR, a combination of administrative and statistical sources is recommended. Administrative sources identify enterprises, but may not include all of the required characteristics. Statistical sources do not identify new units but provide additional or more accurate characteristics. A strategy of using administrative and statistical sources in combination should be developed and employed. For example, administrative sources can be used to identify legal units and transform their data to form enterprises, while local units or establishments can be identified by a survey of the enterprises, as can characteristics missing from administrative sources.

6.128 Using administrative and statistical data in combination is illustrated by the following examples.

- Suppose that an enterprise is thought to have only one establishment but employee data from an administrative source indicate that half of the workforce lives in an area far away from the identified establishment. This may be a signal that there is a second establishment, or that the employee data have been linked to the wrong enterprise.

- Suppose turnover from a VAT source does not correspond to the turnover for the same enterprise from an import/export administrative source. This may be a signal that some part of the enterprise is missing, or the links to one or other of the administrative sources are wrong.

- Suppose there is feedback from a survey indicating that the responding (legal) unit no longer has any economic activity. This may be a signal that the activity has taken over by another legal unit.

6.129 Statistical sources can also be used to estimate missing characteristics. For example if an administrative source only contains employee numbers and industry code, it may be possible to estimate turnover using turnover/employee value for similar units.

### 6.8 Record linkage in creation and maintenance of the SBR

6.130 Usually, the main sources for the maintenance of the SBR are administrative data, such as data from taxation, social security or other administrative sources depending on their availability and adequacy. If these administrative sources have separate identification systems and if no identifier known to the SBR is provided, then record linkage methods have to be applied in order to be able to use the administrative data in the SBR.

6.131 This section provides a guide to the theory and practice of record linkage. It is also important to note that there are commercial software products for record linkage. While these can be expensive, their use may be cost effective compared to the investment required to build sufficient functionality in the NSO.

6.132 Before any record linkage method is applied it is necessary to analyse the administrative source to determine the quality of the source and whether it is useful for SBR purposes.

#### 6.8.1 Basic approach

6.133 Record linkage is the linking of a data record in one data source with one or more data records in another data source. In the case of the maintenance of the SBR it is the linking of one data record in the SBR with one or more records in the administrative data/registers, or vice versa. The challenge is to link records belonging to the same unit (whether this is a legal unit, enterprise, local unit, etc.) in different sources. If two records for the same unit are brought together this is called a match\(^{50}\).

6.134 Where a common identifier is not available, identification of a match has to be based on a similarity measure that is computed using characteristics that are available both in the SBR and in the administrative source.

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\(^{50}\) An alternative is known as a statistical match and is defined as the linkage of records for similar units rather than for the same units. Statistical matching is ordinarily employed when the files being matched are probability samples with few or no units in common; thus, linkage for the same unit is not possible for most units. For more information see Thomas N. Herzog, Fritz J. Scheuren, William E. Winkler: Data Quality and Record Linkage Techniques, Springer 2007, page 81.
The characteristics used are those that help identify a unit uniquely, typically name and address, and possibly other characteristics like legal form. The choice of characteristics may be different for different sources. Only a limited number of characteristics should be selected, namely those that most help in identifying units and that are least likely to be in error.

6.135 It has to be taken into account that there may be errors in the data for units in either or both the administrative source and the SBR. For example, names may be misspelled or addresses may be out of date. Prior to matching, the quality of the characteristics of potential use for matching should be analysed in both sources.

6.136 Another problem stems from the fact that the data in the administrative source may not be recorded in a format that is standardized and comparable with that used in the SBR. The length of the fields in the data records may be different, abbreviations may be used or one characteristic may be combined with another one, e.g. the legal form of a unit may be part of the name or in a separate field. Therefore, parsing the format in the administrative source has to be done first and is a very crucial step before matching methods can be applied. If not, the quality of the matching results will be lower than it could be.

6.137 It should also be mentioned that data linkage is quite computationally intensive: each data record in one data source needs to be compared with all the data records in the other source. Even in case of only a few hundreds of data records in each source this results in tens of thousands of comparisons. Therefore a matching run may need hours of processing time. This can be drastically reduced if blocking methods are applied (as further described below).

6.8.2 Types of matching

6.138 There are two basic types of matching: deterministic and probabilistic. The methods are very similar and are based on the computation of numerical values expressing the similarity of a record pair.

- In case of deterministic matching, a similarity measure (or distance function) is defined. A unit of an SBR and a record of an administrative source is said to be a match if the two records have a high similarity for each element within the collection of identifying characteristics called the match key.

- In probabilistic record linkage (formalized by Fellegi and Sunter\(^{51}\)) a so-called likelihood ratio is computed. The value obtained is compared with two thresholds: a lower threshold, below which all values are defined as non-match, and an upper threshold, above which all values are defined as match. The grey area between lower and upper thresholds defines potential matches.

6.139 Although probabilistic record linkage is mathematically elegant and has been successfully applied, its use in practice is limited by the fact that there is no implementation with a broad field of application in the standard statistical software packages. Deterministic record linkage is easier to implement and can result in equal or even better quality than probabilistic linkage.

6.8.3 Standardizing

6.140 Matching should be an automated process as far as possible because of the large number of comparisons to be made. To achieve satisfying results with an automated matching algorithm the values of the characteristics being compared should not be formatted differently in the two sources. Before text characteristics are compared they must be standardised and parsed. Without standardization, many true matches would be erroneously designated as non-matches because the common identifying attributes would not have sufficient similarity due to differences in formatting. Standardization involves consistency of spelling, consistency of coding and elimination of obscure values.

6.141 Standardization of text is essentially a statistical process. It is usually done by computing the frequency of all words in sources. If the frequency of a string (like ‘corp’, ‘inc’, ‘ltd’) is very different in both registers, the string can be deleted from both sources, or abbreviated identically in both sources, or replaced by a synonym in at least in one source. An example of parsing is to ensure that all parts of a name are in the same order (e.g. family name, first name, title).

6.142 Before starting automated matching, the contents of each text field must be analysed and the following questions must be answered:

- Are different languages used in the different sources?
- Are there combinations of letters that have a special phonetic value?
- Does the name field contain personal names, company names or both?
- Does the address field contain street names, city names or both?
- Are there any other peculiarities in a text field, e.g., the string ‘comp’ precede every company name?

6.143 It is pertinent to consider how the data in the sources were obtained. Phonetic variations are likely to be found in data collected by phone, whereas typographical mistakes are probable in manually completed questionnaires. For standardizing purposes the following operations may be useful:

• Deleting blanks at the beginning or the end of a text field.
• Converting lowercase characters to uppercase.
• Deleting village name from the field for street name.
• Converting special characters.
• Converting Latin numerals to Arabic numerals.
• Moving the most crucial word to the beginning of the text field.
• If corresponding text fields (e.g. company name) have different lengths, truncating the longer to the shorter length.

6.8.4 Matching of text strings

6.144 Given the aim is to match two records (that do in fact refer to the same unit) by comparing text fields like name and address, if one or both of the two text fields has a typographical mistake, then the matching process will fail unless account is taken of the possibility of typographical errors. Thus, records and their textual characteristics (such as name and address) are considered as strings of alphanumeric characters and string comparator metrics are used to compare the two strings and to determine how much alike they are to each other. Usually the values of the metrics lie in the interval from zero to one, with one indicating perfect agreement and zero indicating high dissimilarity.

6.145 There are many different possible string comparator metrics. Jaro 52 introduced a metric that accounts for the lengths of the two strings and for the types of errors that human beings typically make when writing or typing alphanumeric strings, like insertions, omissions and transpositions. (By transposition is meant that a character from one string is in a different position on the other string. For example, in comparing “company” to “copmany”, the “m” and “p” are transposed.) Winkler 53 augmented Jaro’s metric by giving more influence to the characters in the beginning of a string. An extension of the Jaro metric is the Edit or Levenstein metric. It is computed as the minimal number of edit operations (substitutions, imputations and deletions) which are necessary to convert one string to another string divided by the maximum of the two string lengths.

6.146 Another important and widely used family of measures is based on N-grams. In this case the characters themselves are not compared but the sets of all N-grams of the strings. Usually either sets of all substrings of two (bigrams) or three (trigrams) successive characters are compared. The similarity measure is the total number of bigrams or trigrams that are in common divided by the average number of bigrams or trigrams in the two strings.

• For example: The bigrams of the string “Welcome” are “-W”, “We”, “el”, “lc”, “co”, “om”, “me” and “e”. For “Welkome” the 4th and 5th bigrams are different, being “lk” and “ko”. Thus the measure is $6/8=0.75$. As an option, the first and last bigrams containing the blank can also be left out, giving a measure of $4/6=0.67$.

6.8.5 Blocking

6.147 If in matching the SBR with an administrative source the numbers of record pairs is so high that it is not feasible to compute string comparator metrics for all possible pairs, then consideration should be given to blocking. Blocking is a method that reduces the number of pairs of records that are examined. In blocking, the files from the two sources are partitioned into mutually exclusive and exhaustive blocks. Comparisons are restricted to record pairs within the same blocks. Blocking is generally implemented by partitioning the two files based on the values of one or more characteristics. For example, if both files have a postal code field, the pairs to be compared might be restricted to those records whose postal codes agree. This would be an example of regional blocking. The advantage of blocking is that the number of comparisons may be greatly reduced. The disadvantage is that record pairs disagreeing on postal code are automatically classified as non-matches. Thus, if a record in one of the files has an erroneous postal code then it will never be matched even if there is a record for the same unit in the other file.

6.148 This situation can be mitigated by iterating the matching process with a different blocking scheme, or even a sequence of blocking schemes. Suppose the first iteration used postal code as the sole blocking item and the second iteration used company name. Then failure to match due to an erroneous postal code would be somewhat offset by the possibility of matching during the second iteration. Further iterations could be made until the analyst felt that it was unlikely that matches would be missed because of errors in the blocking fields. In addition to sub sequential blocking and multiple blocking there are other techniques that may be used, such as sorted neighbourhood method, filtering, clustering and bigram indexing, all of which aim to reduce the search space of candidate record pairs.

6.8.6 Computing overall similarity measure

6.149 The calculation of a string comparator metrics for all compared pairs of records is usually done by a computer program. The metrics are computed separately and are


combined afterwards, typically using a weighted sum, where the weights are defined according to the quality of the fields. The analyst has to define a lower and upper threshold for this overall similarity measure. Pairs of records with a value above the upper threshold are considered as matches, whereas pairs of records with a similarity measure below the lower threshold are considered as non-matches. When the metric lies between the lower and upper limit that pair has to be clerically reviewed to determine if it is a match or non-match.

- The higher the upper threshold the smaller the number of false matches.
- The lower the lower threshold the smaller the number of missed matches.
- On the other hand the further apart the thresholds the more manual work is required.

6.150 As manual work is time consuming and therefore expensive the choice of thresholds depends on balancing the impacts of false matches and of missed matches with the SBR resources available.

**Box 6.12 Example of matching in the State of Palestine**

The Palestinian Central Bureau of Statistics is experienced in matching techniques using Hamming distance, Levenshtein distance and Jaccard distance matching algorithms and hybrid algorithms. Despite the lack of or missing of establishment ID and enterprise ID, the matching done based on 3 variables that are considered to be the most important variables to be used in the automatic matching process: ID, commercial name, and owner name.

A set of rules are applied to choose the values of the variables automatically. For example, the ID, commercial name, and owner names in the companies are taken from the data of Ministry of National Economy. The owner name of individual establishments is taken from VAT (as first priority) or from municipality (second priority), and the address data are taken from the census, or the municipality (second priority) or the VAT file (third priority), and the phone numbers are taken from all sources without duplication.

**Box 6.13 Importance of matching for the use of administrative data in order to achieve a system of linked registers; example of Denmark**

It is always difficult to connect different registries. Some administrative sources do not hold ID numbers consistently over time, or do not have ID numbers at all. In these cases, one must consider whether to improve these input data by first adding an NSO ID, related to the source, in order for the unit to be maintained over time according to statistical needs and definitions. This will make an entry into SBR easier and ensure a better quality. For each source has to be considered, how to best apply it for the use of the SBR.

In Denmark all public registers use the same ID numbers for persons, legal and local units, dwellings and addresses, respectively. This practice makes it possible to link information across almost all registers by using the address as a unique ID among the 3 basic registers: Central Person Register (CPR), Building and Dwelling Register (BDR), and Central Business Register (CBR). Their relationship is shown in Figure 6.3.
Chapter 6  
Data sources for the SBR

One of the most important data items for quality assuring and linking registers is the address. It is therefore important that NSOs work to create the best possible address register – either for themselves or as a basic register for wider usage in society. For example, Denmark has for many years had an official address register. By 2017 it became mandatory for all public authorities to use the Common Address Register as the basis for their addresses. In addition to a better quality in the individual registers, it also ensures easier coordination between registers. In Denmark, there is free access to the Common Address Register, which means that commercial providers also use data from here.

**Figure 6.3 Three basic registers in Denmark**

![Diagram of three basic registers in Denmark](image1)

**Figure 6.4 Addresses without common keys**

![Diagram showing addresses without common keys](image2)

**Figure 6.5 Addresses with common keys**

![Diagram showing addresses with common keys](image3)
With the address as a common key linking the three basic registers: CPR, BDR, and CBR, the NSO of Denmark can ensure that they always refer to the same point on the ground, thereby facilitating the combination of data from different registers and the geographical breakdown of statistical results.

It also means that businesses do not have to register their address in each and every satellite register as long as there is a unique identification for them in any one of the three basic registers. This results in fewer data updates and fewer errors in the administrative sources.

### 6.9 Other data sources

6.151 In addition to the data sources discussed in previous sections, there are commercial sources. Furthermore, new sources are emerging associated with increased computer power and on-line form filling, or filing, of data to administrative systems, as outlined in the following paragraphs.

**Telephone directories**

6.152 Telephone directories or special listings prepared by telephone companies can be useful in adding or confirming SBR data. They should not be used as sources of new enterprises.

**Payroll, taxation and accounting service providers**

6.153 Payroll, taxation and accounting service providers provide enterprises with services that involve paying an enterprise’s staff and/or making returns to the taxation authorities on its behalf and/or managing its accounts. It may be possible for the NSO to build agreements with such service providers and their client enterprises that allow the service providers to provide data for the enterprises directly to the NSO. This saves the enterprises from the burden of survey questionnaires and provides faster and more efficient data flow to the NSO. Identification of the relevant enterprises is required. However, it may still be necessary to contact the enterprises directly to obtain information that the service providers cannot provide, for example economic activity classification.

**Internet search**

6.154 The Internet may be useful as a supplementary source of data, but cannot currently be reliably used for identifying new enterprises. However, it can provide information on the economic activity, on the production profile, on up-to-date addresses, etc., so is becoming an important source.

**Commercial data providers**

6.155 There are a number of commercial enterprises that provide global, regional, and domestic company information. These organisations serve businesses, allowing them to make informed decisions, e.g., credit decisions, marketing, etc. Their data are also valuable for maintaining an SBR, in particular by providing information on enterprise group structures.

6.156 Data from commercial data providers are, by definition, based on publicly accessible information and could also be obtained directly by the NSO. However, the equivalent collection, matching, and processing within the NSO would require significant resources and may well prove to be more expensive than purchasing these tailor-made data.
Big data

6.157 Big data are defined as large, possibly unstructured datasets that are potentially available in real time. The opportunities for using big data are still being developed. So far no practical experience in their use in the SBR has been identified. In the future, however, big data may reveal opportunities for developing additional sources for the SBR. Accessing big datasets, which are often owned by private businesses such as mobile telephone operators or internet providers, might be a challenge. Structuring and editing the data might also require substantial investment but be worthwhile if accompanied by significant benefits in terms of coverage and timeliness.

6.158 Box 6.14 contains some examples from NSOs on the exploration of new data sources and new technologies.

<table>
<thead>
<tr>
<th>Box 6.14 The continuous strive for new or additional data sources: China, Colombia, Mongolia, and Tunisia</th>
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| **China**
| Due to significant differences between the sharing economy and the traditional economic model, the existing statistical methods and data collection channels are not well adapted to the census needs of the sharing economy.
| NBS China has published a report titled “New Industry, New Business Form, New Business Model Statistics Monitoring System (Trial)” recognizing the sharing economy as an important part of the new economy. The report recommends that new survey contents be added in regular statistical surveys. It is more difficult to set up special surveys for different trading entities for sharing economic transactions. Combining with the current enterprise surveys, statistical indicators related to sharing economy are added to the enterprise statistical statements, so as to obtain statistical indicators reflecting the participation of various subjects in sharing economic processes.
| NBS China is endeavours to make full use of big data technology to explore new data sources. It will further improve the statistics of network trading platform, and explore the use of big data technology to expand data sources.
| **Colombia**
| The records from private companies such as electricity suppliers in Colombia are a source of interest for updating and maintaining the SBR. Currently there is information related to the Energy Billing Master Framework that contains records associated with non-residential units, however in the exploratory stage of the data it is evident that there is a lack of a unique identifier which can link the records with those already existing in the Directory of Companies, so that checks are still carried out to allow their inclusion. Additionally, it is necessary to note that the private company provides the information in a non-periodic manner so the update from this provider is not regular.
| DANE is in continuous search of new data sources for the SBR, which allow to enrich the stored information, providing additional features that complement the framework on which the users base their work.
| The incorporation of new sources constitutes a relevant process in the regular updating of the SBR, making necessary the inclusion of social data such as those reported by the Ministry of Health through the Integrated Contribution Payment Form, which identifies the link to the Social Security System. However, not all sources are integrated in the same way to the operation of the SBR, because in some cases the information does not have a recognized identification number. Thus, it is required to use geocoding and georeferencing as an integrating element.
| Efforts on the SBR makes it possible to measure demographic behavior in each of the sectors of the economy based on the use of the registers that are stored. It is not only important to expand the coverage of the SBR but also to guarantee the conservation of historical data in order to identify, analyze and even predict behaviors of interest.
| DANE is also working on a Big Data project that uses web scraping techniques to supplement the primary data source of the Statistical Business Register. In this project, extracted data from web pages are used to improve the coverage and to update data on the identification and location variables of enterprises.
| The project focuses on automating the processes of searching and collecting data on the Internet that would serve as a source for complementing and updating the basic information of the companies registered in the SBR, as well as a source for the search and identification of new companies.
Based on the design of the project, the data collection is carried out by web robots (computer programmes that collect information from the web automatically) using automatic navigation on a few selected websites that can provide the most relevant commercial information in the economic industries of tourism and lodging businesses in Colombia.

Actual implementation of the project consists of four phases:

- **Phase 1: Analysis**, which includes activities like the selection of economic sector, the definition of variables to complement, the update and selection of data source, and the analysis of successful cases.
- **Phase 2: Design**, which involves activities like approval process, selection of programming languages, and definition of conceptual model.
- **Phase 3: Development**, which involves programming and integration scripts.
- **Phase 4: Deployment**, which includes activities to verify results and to make adjustments to programs and scripts.

Key features of the project include:

- A compilation of international references on the use of web scraping techniques carried out by National Statistics Offices was analyzed, as a complementary form for the collection of information for official and national interest research frameworks.
- Two web robots were developed for the extraction of information published on two selected web sites that are dedicated to tourism and lodging businesses.
- These two web robots captured and structured information on the description of the establishments, as well as their contact and georeferenced location in Colombia from the pages of the two selected web sites.
- Data downloaded from the two websites included more than 8,000 and 24,000 businesses respectively.
- The respective methodological document on the processes was generated during project development.

Based on the results of this project, it was concluded that web scraping techniques can provide additional data sources for SBRs and improve their quality. While the project focused mainly on tourism and lodging businesses, more research needs to be done for other industries in the economy.

At the time of writing, two more robots are being developed to explore new sectors of economy and to improve the coverage of SBR.

### Mongolia

The NSO of Mongolia is planning to further integrate its SBR with the database of the electronic payment system (e-billing system) that contains data on value-added tax and on quarterly income tax of entities and individuals, as well as data on the general government sector institutions that are registered in the civil service agencies and the Ministry of Finance. Furthermore, the NSO of Mongolia plans to develop an application that can automatically update the SBR and cross-check with these databases.

The application will make the estimation processes much faster and more efficient, therefore data can be disseminated at a faster pace and can become more comprehensible for users, enterprises and government organizations. Consequently, data quality, survey coverage and the accuracy of the estimated indicators based on statistical units will all be improved.

### Tunisia

In order to improve the quality of the SBR in Tunisia, the INS opted to diversify the sources of the SBR update, which includes administrative sources (DGI, CNSS, Customs), and business surveys (National Economic Survey - ENAE, Employment and Wages Survey, Micro Enterprise Survey, Short-Term Surveys etc.).

The updating of the SBR is done mainly on the basis of the administrative files. But given the problems in these sources (lack of detail on the activity, late or no update for addresses and activities, etc.), the INS uses the information received from the field during the visit of companies in the framework of economic surveys. This information is used to update the main variables of the SBR, especially for the address, the activity, the turnover, the number of employees, etc.
Chapter 7

Maintenance of the SBR

7.1 Introduction

Whereas Chapter 6 describes the data sources used in SBR construction, this chapter discusses maintenance of the various types of statistical units and their characteristics. The key objective of maintenance is to update the coverage and content of the SBR, taking into account continuity and stability rules, according to a well-defined calendar, and in as timely a fashion as the information sources allow. The basic aim is to provide economic surveys with sampling frames that are accurate and as up to date as possible.

Section 7.2 presents key aspects of the SBR maintenance strategy. It discusses the data sources, in particular administrative sources, and how to deal with conflicting information. It describes the practice of allocating enterprises to maintenance groups for maintenance purposes, with different procedures for each group according to the size and complexity of the enterprises it contains. It discusses the timing of maintenance in relation to the production of survey frames.

The various types of changes that can occur to statistical units in the live register, and how they are handled, are described in Sections 7.3 and 7.4. The former section deals with births, deaths and changes in linkages of statistical units. The discussion is presented in terms of a typology of demographic events. The latter section discusses all other changes, i.e., changes in the characteristics of statistical units.

Continuity rules for determining whether a statistical unit is deemed to have continued despite significant changes (for example, of ownership, size, economic activity and/or location), or to have died and been replaced by another unit, are discussed in Section 7.5, as are stability rules (sometimes called resistance rules) that restrict the speed with which changes of characteristics are applied in order to inhibit unwanted oscillations in values.

The final section introduces the distinction between changes that actually occur in the real economic world and corrections of errors caused by inadequacies in SBR procedures, and it discusses the sources and treatment of errors.


7.2 SBR maintenance strategy

“A country’s economy is constantly changing – new businesses are formed, existing businesses merge, change production activities or location, go bankrupt, etc. To ensure that enterprises (and other standard statistical units) in the SBR remain aligned with and representative of legal units and their productive activities, these changes have to be detected and the SBR has to be correspondingly updated. This process is referred to as SBR maintenance”.

Maintenance implies constant updating of the SBR in terms of coverage and content. New statistical units have to be identified and recorded without over-coverage, under-coverage, or duplication. Changes in the values of the characteristics of existing statistical units have to be identified and recorded. The dates of changes should be known and recorded. Ideally, the information should be collected just once.

The maintenance strategy should take into account the following aspects:

- The sources of information - administrative sources, economic censuses, feedback from surveys and SBR improvement surveys - and rules for dealing with conflicting information.
- The maintenance groups into which statistical units in the SBR are divided for efficiency and cost effectiveness of maintenance procedures.
- The time dimension - timing of the updates, the need for continuity and stability rules, and use of the historical register.

7.2.1 Use of administrative sources

In terms of number of updates to statistical units, administrative sources are the major contributors to SBR maintenance. It is recommended that one administrative source is identified as the primary source for construction and maintenance purposes. The source chosen should be the one that provides the best possible balance of coverage, content, timeliness and accuracy. In using additional (secondary) administrative source(s), care must be taken that no duplication of units arises. Duplication can most easily be avoided if the secondary sources use the same unit identification scheme as the primary source, or have no overlap with the primary source. An example of the latter case is where the primary source is a tax register and the secondary source is a list of government departments. In the absence of common identification scheme, or coverage that is known to be complementary, records in a secondary source must be matched to those in the primary source and links established between records referring to the same unit, thus avoiding creating duplicates of that unit.

7.2.2 Use of feedback from surveys

Feedback of changes in frame data from previously conducted economic surveys is a valuable source of updates to statistical units. By design, the first few questions asked by any economic survey should constitute a check of the values of basic characteristics (such as name, address, contact information, and activity status) of the unit recorded in the survey frame. Inactive or dead units should be identified. Subsequent questions may collect updated versions of economic activity codes and size measures.

7.2.3 Use of SBR improvement surveys

The objectives of SBR improvement surveys (also called nature of business surveys, SBR proving surveys and SBR control surveys) are to verify the current values of key characteristics and to obtain missing values. Such surveys are conducted by the SBR on a continually repeated basis, with sample sizes matching the SBR resources available. The aim in selecting the samples is to have maximum beneficial impact in terms of SBR quality improvement. There is no focus on estimation. The total sample size over a year is determined by taking into account the frequency with which changes occur in the economic world, the quality of data received from the administrative sources, the quality of data currently in the SBR, and the resources available.

7.2.4 Use of census data

Due to insufficient availability of administrative data, countries might be forced to use the results of an economic census for the updating of the SBR. However, economic censuses are undertaken only every five or ten years. The process of data collection, editing and tabulation takes usually considerable time. Census results might be available only some years after the reference period. Thus, the data collected are no longer representative for the current period. This time-lag is specifically addressed in the two country examples below.

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**Box 7.1 Time-lag of census data: Egypt and Indonesia**

**Egypt**

The economic census is conducted every five years, so CAPMAS cannot rely only on economic census to update the SBR as there will be too many changes in the period of five years that are not captured by the economic census. However, CAPMAS can benefit from economic census in the case of business demography, since the demography of the business population is represented by data on:

- the active population of enterprises;
- their birth;
- their survival (followed up to five years after birth);
- their death.

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CAPMAS calculates the survival rates of the establishments by comparing the data of the successive economic census.

**Indonesia**
The economic census in Indonesia is conducted once every 10 years, the last one being in May 2016. The economic census implementation aims to find out the profile of businesses in Indonesia that can be used for planning macroeconomic activities, and the resulting data will be used as a reference for the subsequent surveys. Economic data is dynamic such that within 10 years there would be a lot of changes, including changes in business profile and characteristics, economic level and structure, competitiveness, the structure of expenditure and income, capital, prospects, and business constraints. Thus, the time lag between ECs are relatively long, making it impossible to reflect economic fluctuations that usually occur.

7.2.5 **Profiling**
7.15 As discussed in Section 6.6.4, the aim of profiling is to produce an appropriate statistical and reporting structure for large and complex enterprises. Profiling can be reactive, i.e., in response to a signal from any of the various sources that there has been a change. It can also be proactive, typically involving a re-profiling program in which every enterprise that is either large, complex, or likely to experience material change is re-profiled every so many years.

7.2.6 **Dealing with conflicting information**
7.16 As evidenced in the previous paragraphs, the SBR is updated from a range of sources, several of which may provide values for the same unit and characteristic. When this happens there may be a conflict in the values. This raises the question of which source and value to use. The answer requires a thorough understanding of each source - the methods of data collection and validation, the time of collection, and the relative importance assigned to that characteristic by the source. This understanding then allows the sources to be prioritized, either with respect to all units, or differently for various categories of units.

7.17 Once priorities have been determined for each characteristic, the next step is to apply them to SBR updating procedures. This can be done in several ways. The most reliable method is to record the source and date of recording of the value of a characteristic and to ensure that the updating algorithms specify what combinations of source and date can result in the value being overwritten subsequently. Date is important because it allows for the possibility that a new value from a lower priority source can overwrite the existing value from a higher priority source if the information is significantly more recent.

7.2.7 **Maintenance groups**
7.18 The amount of maintenance effort devoted to a statistical unit should be in accordance with its size and potential impact upon published statistics, and should take into account its propensity to change, and the sources of updating information. Thus, statistical units should be divided by size and potential impact and propensity to change into maintenance groups, each of which is subject to a particular set of updating procedures. Three examples follow.

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**Box 7.2 Maintenance groups in Australia, South Africa, and Switzerland**

**Australia**

*Australian Bureau of Statistics (ABS) maintained enterprises.* These enterprises are maintained by the SBR staff through profiling, SBR survey, business survey feedback and ad hoc investigations, as appropriate according to their size, complexity, and propensity to change. A trigger-based approach to profiling has been introduced to better reflect real-world changes as they occur.

*Australian Tax Office (ATO) maintained enterprises.* These enterprises are currently maintained entirely by taxation data from the ATO. However, the capability to include ABS sourced information has recently been introduced into the SBR with a view to exercising this option to improve data quality in the future.
South Africa

Enterprises subject to profiling. This set of enterprises is maintained by profiling operations. Indications of changes from administrative sources or from business surveys are used as signals indicating the need for re-profiling. The enterprises are not included in SBR improvement surveys, nor are they subject to ad hoc investigations.

All other enterprises. All other enterprises are maintained using updating information from administrative sources and economic survey feedback, which is supplemented as needed by information gathered by SBR improvement surveys and ad hoc investigations.

Switzerland

Enterprises subject to profiling. All enterprises with more than 10 local units, or more than 100 employees, are included in the profiling group. The profiling staff contact them directly every quarter to gather structural information and employment data.

Enterprises with only one local unit, including small businesses. These are maintained using updating information from administrative sources and economic survey feedback.

Enterprises subject to light profiling. All other enterprises are included in the light profiling group. The profiling staff contact them annually by internet survey to gather structural information and employment data.

This maintenance strategy is dictated by the need to determine employment for all local units as regional distribution of employment is an essential component of Swiss business statistics. All enterprises with only one local unit are included in the SBR improvement survey, which also enables quality control of activity code for the whole SBR.

7.2.8 Updating schedule

The SBR is updated from several sources of information, each having a given periodicity, coverage and content. This must be taken into account in building a coherent maintenance system. The schedule for maintenance of the SBR and production of frozen frames should be coordinated with the supplies of data from administrative and statistical sources, with the production of frames for the surveys using the SBR, and with the publication (if any) of data directly from the SBR. The schedule indicates to users the likely variations in SBR coverage and content over time.

The SBR should be updated on a daily basis. Potential updates cannot be allowed to backlog. It is for this reason often referred to as the live register. The timing of the supplies of updating data should be discussed and coordinated with the sources. The production of frozen frames can then be undertaken in a systematic and controlled way, taking into account the whole economic statistics program, and, in particular, the conflicting demands from structural surveys (that want the most up to date information available for the reference period for which the survey is being conducted) and sub-annual surveys (which want stability across reference periods so that the effects of maintenance do not appear as artefacts in survey estimates of change).

A frozen frame is never directly updated. A preliminary version of a new frozen frame is compared with the previous version. Unexpected changes are analysed. If they turn out to be due to errors in the SBR, then these errors are corrected and the production of the frozen frame is repeated.
Box 7.3 SBR reports in Canada and Switzerland

Canada
Statistics Canada produces SBR reports and also allows survey staff to see preliminary versions of their survey frames after key update processes have been completed each month.

Statistics Canada’s Business Register Journal
In order to keep track of the reasons for the changes, the Business Register Journal is used to store the reason for the change when a profiler, SBR user or updater performs an update. The Journal entry is created automatically with a link to the unit(s) being updated when the update is performed. The entry contains auto-generated scripts of the event or update, and allows for the profiler or updater to complement this information with additional information. All of the information in the Journal is in addition to the update log in which the following information is kept: previous information/value, new information/value, date and source of update, and for some events, the effective date, i.e., the date the event actually occurred in the real world.

Switzerland
In the Swiss Federal Statistical Office, a working group on economic classifications produces reports for the users on important updates in economic activity classification.

7.22 Staff of surveys using the SBR as the source of their survey frames should be aware of the SBR production calendar and they should be informed about any particularly significant updates in SBR coverage or content occurring since production of the previous frozen frame that may significantly affect their survey frames.

7.23 As described in Chapter 2, the historical register is an SBR output that enables the reconstruction of the history of the units. It supports:

- Obtaining information about births, deaths and continuity of units.
- Obtaining information about size development (how fast a unit or group of units is growing, through what kind of economic activity).
- Analysing changes in the characteristics of units, for example, in location, judicial and financial links, and economic activity.
- Reconstructing the state of the SBR as of a past date or reference period.

7.24 As a prerequisite, the dates of all demographic events and changes in values of characteristics should be recorded. If this is not possible, dates for core changes should be recorded.

7.25 In principle, a historical register can be derived and maintained in three different ways:

1. The SBR is considered to be established afresh at the beginning of each year. During the year, all changes that each unit undergoes and the dates and reasons for those changes are recorded. At the end of the year, the SBR is copied and stored. Together with the change records this copy becomes a historical register.

2. The snapshots of the SBR taken at regular intervals (typically quarterly or annually) provide a series of pictures of the structure of the register. From each of these snapshots, the numbers of units and their characteristics at a specific point in time can be obtained.

3. The SBR records and maintains complete information about changes as they occur on a continuous basis. Each change is date stamped with the date it was recorded in the SBR and the date it occurred in the real world. This allows populations of units and their characteristics to be constructed for any point in time. It also provides information about delays in registering changes. Storing the reasons for the changes is also useful but is much more difficult. As a compromise, some changes can be automatically identified and categorised on the basis of a set of automated rules and procedures.

Box 7.4 SBR maintenance strategies: Colombia and Mauritius

Colombia
Overview of SBR Program
The SBR provides strategic information for the generation of frameworks based on statistical operations; for this reason, it contains the administrative records provided by the official information sources of the business population and business demographics. The SBR coverage includes all companies (natural and legal persons) that carry out an economic activity and make a contribution to the GDP.

The statistical directory has significantly increased the volume of information from approximately 4,460,000 records in 2013 to 13,800,000 records in 2017. The large volumes of stored data provide a solid source of information for economic analysis, strengthening national accounts, meeting research demands and updating sampling frames.

Administrative registers and surveys are the main sources for updating the SBR, providing information on identification variables, location, stratification and demographic component. The quality of the information is given by the accuracy of the data, the frequency of the updates and the coherence of the processes, aspects in which there are standardized processes and defined metrics.

Considering the dynamics of the legal units, continuous maintenance of the SBR is required. For this purpose, the updating process is defined as a constant cycle that seeks to incorporate and update information from the identified data sources. The phases of information management, preparation, incorporation and dissemination are carried out according to the frequency of availability of the data sources (administrative records and surveys), which in the case of Colombia corresponds to annual and semi-annual periods. In each one of the mentioned stages, information quality processes are provided, which are defined and documented in operation manuals.

**Figure 7.1 SBR Update Phases**

### Maintenance strategies

The process of updating the SBR involves the structuring phase of the information aimed at identifying and correcting errors in the data provided by the sources through the administrative records, which is important for improving the quality and consistency of the stored variables. However, when multitemporal analyses of economic phenomena are carried out, the results may be inconsistent. The use of character similarity algorithms to make the comparisons between registers provides an alternative to find duplicate records between the bases delivered by the providers, in order to structure only the information that has had any change between periods, this in addition can speed up the preparation process, ensuring the quality of the new information prior to its incorporation. Validation and verification scripts executed periodically provide the diagnosis of the structure and completeness of the data; likewise, the analyses generated through the data cubes offer the support to check the coherence of the information.

### Unique identifier

The legal units that are included in the SBR have a unique identification number that is assigned by the Tax Department for tax control. Its use is generalized by all public and private entities and this allows information integration. However, in addition to the identification number, the SBR implements a code in order to carry out at system level the maintenance of the records, speeding up the search processes.

### Administrative sources
The administrative registers and surveys supplied by the sources provide a set of data with information of interest for the consolidation and maintenance of the SBR. Currently there are registers supplied by the Superintendence of Corporations, the National Confederation of Chambers of Commerce, the Ministry of Health and Social Protection, and surveys of the National Administrative Department of Statistics conducted periodically. The continuous search for new sources review in detail the consistency, relevance, reliability and coverage of the information before including the new data source into the updating process.

Web-scraping techniques are used to evaluate potential suppliers that report information on the website associated with the economic sector of interest, taking into account criteria of reliability and data quality. The process begins with the programming of a robot that enters the defined websites to collect information related to identification data, location and size of legal units. Next, processes of cleaning and standardizing data are carried out in order to obtain a better precision in the crossing of sources; finally, non-matching records are identified in each of the analyzed websites to produce a unified result. Considering that the output of generated information constitutes a new provider, the data preparation phase is carried out before incorporating the records into the Statistical Directory of Companies.

**Mauritius**

Administrative data are acquired from the selected administrative sources and stored within the SBR Database. Updating or changes in the administrative data since the previous occasion they were acquired are processed, for the most part automatically. These changes may result in the creation of new statistical units within the SBR and/or changes to existing units. In addition, they may generate queries for manual resolution.

It is to be noted that input data from all sources are treated in essentially the same way in the SBR. Records are copied with minimal change from the source into a staging area where they are checked for consistency against the record layout, range checks and other editing rules. Records that fail the checks remain in the staging area until they are individually corrected manually or deleted. After manual correction they are again subject to the consistency check.

Records that pass all checks are copied into an area where consistent data from previous cycles for that source are stored. These records are also used as the source of updates to the SBR statistical units. This is their primary function. The actual updates to the statistical units depend upon the processing specifications that have been supplied by BR Unit in the form of item by item precedence rules. In essence, a precedence rule determines in what circumstances a new piece of data will cause the data item value of a statistical unit to be updated. Precedence rules are currently expressed simply as a priority ordering of the various possible sources.

For example, for an item such as turnover, data from the VAT source have precedence over data from Corporate and Business Registration Department (CBRD). Employment data from Statistics Mauritius annual surveys (businesses employing 10 or more persons) will have precedence over employment data obtained from the Ministry of Social Security; Status (birth/death) from CBRD will have precedence on other sources, although timeliness is an issue because of lengthy legal, administrative procedures and non-reporting by small entities issues.

A simple priority ordering based on source will not be fully satisfactory in all circumstances. In particular the timeliness of data plays a part in their credibility, and this needs to be taken into account. It should be possible to specify that a very recent value from a lower priority source is more credible than a much older value from a higher priority source. Consideration is being given to the ways of doing this without rendering the precedence rules so complicated that it becomes overly hard for the users to determine why certain updates have occurred or not occurred.
7.3 Handling births, deaths and linkage changes of statistical units

7.3.1 Demographic events

7.26 A demographic event is defined as an event that has an impact on the existence of a statistical unit, or on links between statistical units.

7.27 A demographic event is based on changes in the existence of production factors, or in their distribution, within and among statistical units. It may involve the continuity (survival) of a unit over time or its discontinuity (death). It may also be accompanied by changes to the values of certain characteristics, such as size or type of economic activity.

7.28 Figure 7.2 presents a general typology of demographic events relating to enterprises and enterprise groups, based on two distinct types of events:

- Events involving existential changes, i.e. the emergence or disappearance of combinations of production factors.
- Events involving distributional changes, i.e. changes in the distribution of production factors between enterprises.

7.29 The typology reflects the importance of the enterprise as the core statistical unit.

7.3.2 Demographic events, continuity and information sources for enterprises

Information sources

7.30 Most events are detected after reception of signals, typically changes in the administrative data that are used to maintain the SBR. Additional information may be needed, either directly collected or from other sources, to decide what updates to enterprises should be made based on these signals. The updating procedures may well differentiate between micro, small, medium and large enterprises.

7.31 Creations and cessations of administrative units do not necessarily result in births and deaths, respectively, of enterprises. An enterprise may be born, or may die, without a change in the legal unit(s) that own(s) and/or control(s) it. Detection of enterprise deaths is more difficult than detection of enterprise births as administrative sources are quick to add new units but slow to indicate those that have ceased to have economic activity.

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55 This Section is based on the Chapters 12, 13, 14, 15 and 16 of the Business Registers Recommendations Manual (Eurostat, 2010) and on Chapter 4 of the Manual on Business Demography Statistics (Eurostat – OECD, 2007).
### Figure 7.2 Typology of demographic events

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### Definition of continuity

7.32 An enterprise is considered to continue through a demographic event if its production factors continue. It is considered to die (discontinue) if its production factors discontinue. In practice, continuity is interpreted as meaning that of at least two of three following characteristics remain essentially the same: controlling legal unit, economic activity and location.

7.33 An enterprise is deemed to continue if it resumes its seasonal activities, or resumes its activities within a specified period after stopping them. Such a period needs on the one hand to be short enough so that the SBR is appropriately up-to-date, on the other hand appropriately long enough so that the empirical evidence that a unit stopped its activity not just temporary is verified considering also the time lag in the recording in the administrative registers. In Europe 24 months is assumed to be an adequate period.

### Birth

7.34 The birth of an enterprise is the creation of a combination of production factors with the restriction that no other enterprise is involved in the event. Handling a birth in the SBR means creating a new enterprise unit, i.e. an enterprise unit with a new identification number. A birth is typically detected by a signal in the form of the appearance of a new unit in an administrative source. However, as noted above, not every new administrative unit results in the birth of an enterprise.

### Death

7.35 The death of an enterprise is the dissolution of a combination of production factors. Handling a death in the SBR means giving the enterprise an activity status of dead,
also described as deathing or ceasing the unit. Although this does not actually involve erasing the unit from the database, this is also sometimes referred to as deleting the unit. Deaths are typically detected through survey activities and through the disappearance of units from an administrative source.

**Change of ownership**

7.36 A change of ownership is where a new legal unit takes over the production activities of an existing enterprise. This event by itself does not affect the continuity of the enterprise and, therefore, should not cause the birth or death of an enterprise. However, a change in ownership typically results in the death of an administrative unit and birth of another one. Thus, in practice, for small enterprises that are maintained entirely by data from an administrative source, a change of ownership may well result in the death of an enterprise and the birth of another one (resulting from the birth and death of the corresponding administrative units). For a large enterprise, a change of ownership may be detected through profiling and thus the continuity of the enterprise can be detected and the enterprise maintained.

**Restructuring within an enterprise**

7.37 Restructuring within an enterprise, for example, creation of a local unit, does not affect the continuity of the enterprise, though it may be associated with changes in characteristics such as size or economic activity.

**Concentration (merger, takeover)**

7.38 In a concentration there is more than one legal unit before the event and only one legal unit after the event.

- If all the legal units before the event lose their identity, the event is a merger.
- If one of them retains its identity, the event is a takeover.

7.39 In principle, mergers and takeovers do not necessarily involve the deaths or births of enterprises as such, though some characteristics (such as size and economic activity) may change. However, quite often, an SBR is designed in such a way that enterprises are tightly linked to legal units. Thus, in the absence of profiling information, the births and deaths of enterprises follow those of the legal units.

**De-concentration (split-off, break-up)**

7.40 A de-concentration is an event involving one legal unit before and more than one legal unit after the event.

- In a break-up, the original legal unit dies; all the legal units after the event are new.
- In a split-off, the original legal unit continues, the other legal units are new.

7.41 In principle, break-ups and split-offs do not necessarily involve the deaths or births of enterprises as such, though some characteristics (such as size and economic activity) may change. However, as noted above, quite often the SBR is designed in such a way that enterprises are tightly linked to legal units. Thus, in the absence of profiling information, the births and deaths of enterprises follow those of the legal units.

**Reconstruction of demographic events from SBR information**

7.42 The cause of a new enterprise record can be a birth, a merger, a break-up or a split-off. The cause of an enterprise being given the activity status of dead can be a death, a merger, a takeover or a break-up. To reconstruct a demographic event more precisely, it is necessary to determine all the enterprises involved and to have recorded their links to one another over time and the dates of changes in those links.

7.3.3 Demographic events, continuity and information sources for local units

**Definition of continuity**

7.43 The continuity of a local unit is defined in terms of continuity of its location and production factors, with an emphasis on those production factors that can be readily identified at the level of the local unit, i.e. land, buildings, and employment.

- If the location remains the same, the criteria for local unit continuity are (1) the continuity of production factors, in particular of employment, and (2) the continuity of the enterprise to which the local unit belongs. A local unit that does not change location is deemed not to continue, i.e. to lose its identity, if at least two of the following three factors change: the enterprise identity, the principal activity, or at least 50% of the employment.

- If a local unit changes location within a region (defined at the local level), it is deemed to continue, i.e. to retain its identity, if none of the three factors mentioned above change. Otherwise, it is deemed to discontinue.

- If a local unit moves outside the region it is deemed to discontinue.
7.44 A local unit is deemed to continue if it resumes its seasonal activities or resumes its activities within a specified period after stopping them. In Europe 24 months is assumed to be an adequate period.

7.45 The birth of an enterprise that comprises only one local unit implies the birth of a local unit.

7.46 The death of such an enterprise implies the death of a local unit. However, a local unit belonging to an enterprise with only one local unit can discontinue and be followed by the creation of different local unit while the enterprise continues.

**Birth or death**

7.47 The birth of a local unit is the creation of a (partial) combination of production factors at a geographically identified place. A death is their dissolution.

7.48 Births and deaths are handled by creating new local unit records, and marking existing ones as dead, respectively.

**Transfer**

7.49 A local unit may be deemed to continue and be transferred from one enterprise to another. This may be handled by deletion of the link between the local unit and the enterprise to which it belonged before the event and the creation of a link between the local unit and the enterprise to which it belongs after the event.

7.3.4 **Demographic events, continuity, information sources - enterprise groups**

**Typology of demographic events for enterprise groups**

7.50 In the context of enterprise groups the focus is on events reflecting concentrations (mergers, takeovers) and restructuring, and their impacts, notably on employment at both national and international levels. Births and deaths are far less frequent for enterprise groups than for enterprises.

7.51 There are certain differences in the recording of events and in the allocation of identity numbers according to type of enterprise group (multinational group, truncated group, and all-resident group). This is in order to ensure coherent handling of the continuity of multinational enterprise groups and their truncated parts.

7.52 The categories of the general typology of demographic events for enterprise groups differ from those for enterprises in two respects.

- In the event of the death of an enterprise group, it loses its identity, whereas redistribution of production factors does not necessarily involve identity loss. This is because the (real) death of an enterprise group is the cessation of all control link(s), direct or indirect, between the legal units of which the enterprise group consists. The legal units become independent again or cease to exist. No other enterprise group is involved. The death applies only to all-resident and multinational groups, not to truncated groups, which may cease to exist through other events.
- The numbers of enterprise groups both before and after the event are decisive. For instance, the birth of an enterprise group and the concentration of two existing enterprise groups differ, among other things, in the number of enterprise groups involved. This is because births and deaths of enterprise groups are not in one to one correspondence with the creation and deletion, respectively, of identity numbers. There are two reasons why not. Firstly, births and deaths are events (concerning the real, observable world) whereas the creation and deletion of identity numbers are SBR updates. Secondly, a birth or a death involves only one enterprise group whereas other events, such as mergers, that involve many enterprise groups may also result in the creation and deletion of identity numbers.

7.53 The EU Business Registers Recommendations Manual (2010 edition) restricts births and deaths to the involvement of only one enterprise group. This convention is chosen because it is in line with the terminology of users who are interested in questions such as ‘What is the effect of enterprise group births on a certain economic activity?’ If the term ‘birth’ is used in the sense of these types of questions, enterprise groups emerging, for instance, from mergers or split-offs are not included, although their impact on concentration (or de-concentration) is relevant. For details, please see Box 7.5.

Existential changes (birth and death)

7.44 The birth of an enterprise group is the establishing of control link(s), direct or indirect, between two or more independent legal units, where no control link previously existed, and no other enterprise group is involved. Temporary links of less than one year are not taken into account. Birth applies only to all-resident and multinational groups, not to truncated groups, which are created through other events.

7.54 The death of an enterprise group is the cessation of all control links, direct or indirect, between the legal units of which the enterprise group consists. The legal units become independent again or cease to exist. No other enterprise group is involved. Death applies only to all-resident and multinational groups, not to truncated groups, which cease to exist through other events.

Changes within an enterprise group

7.55 Changes may be divided into three categories:

- Change of global group head (controlling unit).
- Creation/deletion of a truncated group.
• Restructuring within an enterprise group.

7.57 A change of global group head involves the controlling legal unit being replaced by another legal unit. Recording of the event should include the date when it takes place. This is very important for the statistics of foreign affiliates compiled according to the country of the ultimate controlling unit. Although the legal unit changes, this event should not in itself affect the continuity of the enterprise group. It does not result in the birth or death of an enterprise group. However, depending upon the sources used to create the enterprise group, the enterprise group may be defined according to the controlling legal unit and the source may issue a new identifier in the case of a change of controlling unit.

7.58 Creations and deletions of truncated enterprise groups are important special cases of restructuring within a multinational enterprise group. In general, they do not affect the continuity of the multinational group, but they change its structure and possibly its characteristics. An important case is when there are several control links crossing national borders leading to seemingly more than one truncated group within the same multinational group. There are two possible options for handling truncated groups and their heads. The different groups of legal units thus formed within a national territory can be combined into a single truncated group or each group can be defined as a separate truncated group. As previously discussed in Section 4.3, the first option is recommended.

Concentration (merger, takeover)

7.59 As in the case of enterprises, if both enterprise groups lose their identity, the event is called a merger. If one of them retains its identity, it is called a takeover. It should also be emphasised that a takeover may lead to changes in some characteristics of the enterprise group that retains its identity. For instance, it may enter a different size class or have a different principal economic activity.

7.60 Mergers and takeovers only apply to all-resident and multinational groups. There are no similar types of events for truncated groups. If two seemingly separate parts of a truncated group that belong to the same multinational group become merged under a national group head, this is not a real merger. From a global viewpoint it is restructuring within the enterprise group. Whilst it is desirable to track and record such events, this can be difficult at national level and has to be coordinated at global level.

De-concentration (split-off, break-up)

7.61 A break-up is an event, where an enterprise group is divided in such a way that none of the resulting enterprises groups retains the identity of the original group. A split-off is an event where one of the resulting enterprise groups retains its identity.

7.62 As with mergers and takeovers, break-ups and split-offs apply only to all-resident and multinational groups. There are no similar types of events for truncated groups.

Complex restructuring

7.63 Complex restructuring involves more than one enterprise group before and afterwards. An example is the transfer of an enterprise, parts of enterprises, or a number of enterprises between two or more enterprise groups. If the continuity of employment within an enterprise group is used as a criterion for the continuity, this may lead to discontinuity of an enterprise group even if no change of global group head has been detected.

7.64 Restructuring may also affect the characteristics of the enterprise groups that retain their identities. For example, their principal economic activity or size class may change.

7.65 The phenomenon of complex restructuring has been prominent in the economic and financial press for many years, so there is certainly a high demand for such information.

Box 7.5 Typology of demographic events: example from the European Union

The Business Registers Recommendations Manual (2010 Edition) of the European Union provides a typology developed specifically for enterprises. It is based primarily on changes in the existence of production factors and their distribution within and among business organisations, while taking into account enterprise structure in terms of organisational units of production, economic activities, locations, and legal/financial links.

Events are separated into two groups:

• Those involving existential changes, i.e. the emergence or disappearance of combinations of production factors.
• Those involving distribution changes, i.e. changes in the distribution of production factors between units.

As indicated in the following table (where n implies 2 or more) existential changes (births and deaths) involve a transition from no enterprise to one enterprise, or vice versa, whereas changes in the distribution of production factors require that at least one enterprise is present both before and after the event.
Translation of events into SBR updates

Births and deaths

7.66 In the SBR, an enterprise group birth is represented by creating a new identity number, and a death by marking the enterprise group as dead. The more difficult problem is determining the date of birth. In the case of all-resident groups, the date of birth is, in principle, the date when the control link is established between two or more legal units. In practice, as the smallest all-resident enterprise groups are not monitored, the date of birth is more likely to be the date when the enterprise group is created in the SBR. The same considerations apply to birth of a multinational enterprise group.

7.67 For a truncated enterprise group, the date of birth should, in principle, be the date on which the first unit is established in the national territory. In practice, the date is more likely the date of registration of a corresponding administrative unit with an administrative source.

Changes within an enterprise group

7.68 Changes may be divided into three categories:

- Change of global group head (controlling unit).
- Creation/deletion of a truncated group.
- Restructuring within an enterprise group.

7.69 Changes in group head or restructuring within an enterprise group are events that should not have a direct impact on the demographic characteristics of the group. They are, however, important signals that may trigger further investigation. In the case of a multinational enterprise group, they may have considerable impact at national level, even the creation or ceasing of a truncated group, and they may be reflected through changes in relationships or characteristics recorded in the SBR.

7.70 As previously noted, if there are several parts of a multinational enterprise group in the national territory, these should be combined and recorded as a single truncated group. This avoids creations and deletions of truncated groups when restructuring takes place within the multinational enterprise group. On the other hand, bringing together truncated groups that have several, seemingly independent parts makes SBR maintenance more complicated at national level.
Mergers and takeovers

7.71 In the case of a merger, all the identity numbers of the enterprise groups existing prior to the event are ceased and an identity number is created for the emerging enterprise group.

7.72 In the case of a takeover, the enterprise group that takes over the other group(s) retains its identity number, so no creation takes place. The enterprise groups that have been taken over are marked as ceased. The date on which the change is considered to have taken place is the date when both parties have accepted the merger or takeover or when it has been approved by the competition authorities (if this is required).

7.73 The creation and ceasing of identity numbers apply in the same way for all-resident and multinational enterprise groups. Truncated enterprise groups simply follow the events at multinational group level.

Break-ups and split-offs

7.74 In the event of a break-up, identity numbers are created for all the enterprise groups existing after the event and the identity number of the original group is marked as ceased. In the event of a split-off, a new identity number is assigned to the split-off enterprise group(s).

7.75 The creation and ceasing of identity numbers apply in the same way for all-resident and multinational groups. The truncated groups simply follow the events at multinational group level.

Restructuring involving more than one enterprise group

7.76 Complex restructuring may entail any number of SBR creations and deletions of different statistical units and, in practice, is very difficult to manage. For example in the European Union, restructuring of multinational groups should be coordinated by the EuroGroups Register whereas restructuring of all-resident groups takes place at national level.

Information sources

7.77 In practice, most events are detected as a result of signals from administrative or commercial sources (which may themselves depend upon public administrative sources) or from statistical sources. In some cases, additional data are needed, either collected directly or obtained from other sources.

7.78 In all cases, cost-efficiency must be considered. Thus, the SBR updating policy may differentiate between small and large enterprise groups. Small enterprise groups may be updated based on administrative sources, while for large enterprise groups, profiling is usually necessary.

7.79 Although administrative sources differ widely from country to country, it is generally the case that creations and cessations in administrative sources, or (especially) in commercial, sources, do not necessarily result in SBR updates as they tend to follow entirely different continuity rules. Nevertheless, administrative information about new enterprise groups can be a good start for determining appropriate statistical updates.

Reconstruction of demographic events from SBR information

7.80 The cause of an SBR creation of a new enterprise group can be birth, merger, break-up, split-off, or restructuring. The cause of an SBR ceasing of an enterprise group can be death, merger, takeover, break-up, or restructuring. Therefore, mere registration of creations and cessations in the SBR does not enable derivation of precise data on the underlying demographic events. More information is needed.

7.81 To reconstruct a demographic event, the enterprise groups involved have to be identified. In the cases of concentration, de-concentration and restructuring it is necessary to have links over time between the enterprise groups involved. For example, in the case of a merger, the original enterprise groups must be linked to the emerging group, and in the case of a takeover the enterprise group that is taken over must be linked to the continuing group. If such links are recorded with dates, all events can be reconstructed. This implies the need for a historical register as discussed previously.

Continuity in relation to the definition and use of the enterprise group

Continuity in theory

7.82 A general definition of enterprise group continuity based on its definition, uses and central strategic role concerning the units it comprises may be phrased like this:

- If the enterprise group has continuity in its decision-making on its overall policy for production, sales and profits, financial management and taxation, and has a centralised strategy concerning the units it comprises, it is considered continuing.

7.83 Production factors are important for enterprise groups, although less so than for enterprises. An enterprise group may often use subcontracting for much of its production, thus the physical production factors play a much smaller role, while the roles of strategic planning, research and development and intangibles are very important. This adds to the complexity as the physical production factors are generally much easier to take into account than intangibles.

Continuity in practice: basic rules

7.84 The discussion on continuity rules here concerns both multinational groups and all-resident groups,
although the rules may need to be applied differently due to availability of information. The continuity of truncated groups in the SBR should follow the continuity of the multinational enterprise group to which they belong, in addition to the events discussed above. When information on the continuity of the multinational group is available, the continuity of the truncated group can be decided accordingly. Only other events (creation, deletion, etc.) concerning the truncated groups themselves need to be handled separately.

7.85 Continuity of multinational groups should be coordinated at international level. For example a procedure in the EuroGroups Register allocates an identity number in a unique format to each multinational group. (An NSO can of course also assign an additional national identity number.) In the case of discontinuity, this identity number is changed. An indication of a discontinuity should come from the country of the group’s decision centre when this is in Europe (which is the case for the majority of groups operating in Europe), or when there is a European group head. When the decision centre is outside Europe, a decision regarding continuity has to be based on the available information from (i) the country (if any) where a European group head is located, (ii) the commercial sources, and (iii) published information, for instance in the EU Industrial R&D Investment Scoreboard. The identity numbers and their changes are communicated to the NSOs where the enterprise group operates.

7.86 Continuity of all-resident groups can be decided according to cost-efficiency on the basis of different methods but according to agreed rules. For large groups, profiling may be used for the decision. For small groups automated procedures based on administrative and SBR information can be applied.

7.87 Only annual substantial changes are taken into account, not long-term developments. Changes are found by comparing the situation at a certain time in the year to the same time in the previous year. As in the case of large enterprises, sudden substantial changes in large groups are rare. One such event could be a possible change of group head. On the other hand, smaller changes within the group, or restructuring between groups, are very frequent. They may also occur sub-annually in which case they may not necessarily be taken into account in the annual monitoring of the group.

7.88 A key factor to take into account is how the enterprise group itself sees its continuity. There must be strong reasons to go against the group’s own opinion, especially because discontinuity among the largest groups is rare.

7.89 In determining continuity the following factors are taken into account.

1. Global group head, composition and location(s):
   a) Global group head.
   b) Enterprises which belong to the group.
   c) Main location(s).

2. Economic activity:
   a) Principal activity according to ISIC.
   b) Employment.
   c) Intangible assets.

Use of the continuity components

7.90 If all these factors change, discontinuity is obvious. In other cases, the changes need to be identified and weighted in order to make a decision. An important case, especially for smaller groups, is when a new group head appears and changes the whole profile of the group, both principal activity and employment, and possibly intangible assets. This event should be considered as the creation of a new group, even if the group head remains the same.

7.91 The main factors, namely 1a, 1b, 2a and 2b, may provide a suitable basis for the creation of an algorithm on which an automated decision about continuity can be based.

Change of global group head

7.92 The convention is that if there are no changes other than a change of global group head, there is deemed to be continuity of the enterprise group. Thus, change in group head is in itself not sufficient for discontinuity. However, it is an important indication of the need to check if there are changes in the other continuity factors.

Change of principal economic activity

7.93 The principal activity may be assumed to be positively correlated with the continuity of the production factors. However, this criterion is probably not relevant for multi-activity enterprise groups, where, relatively small changes to one part of the group may cause a major change to the economic activity code of the group as a whole. Also a gradual shift in activities may (after respecting an appropriate stability rule) eventually cause a change in economic activity code, resulting in a reclassification of the enterprise group. In such cases, there is continuity and the change of activity can be disregarded.

7.94 To use the principal economic activity in determining the continuity requires following the mix of economic activities of the group members in terms of value added, if available, otherwise turnover. Employment may also be used, especially in cases where no reliable turnover is available for each enterprise, only consolidated turnover
for a VAT group. It has also been found that employment is also generally more stable over time than turnover.\(^57\)

7.95 For multi-activity groups, use of principal economic activity in determining continuity is very sensitive to the definition of the principal activity (especially at 4-digit level) and also to whether some pre-defined threshold (e.g., 50 %) is used. Thus, principal activity as a single criterion is not a good approach. However, especially for all-resident groups, a sudden change of principal economic activity when combined with some other changes, for example of group head or employment, is a strong indication of discontinuity. At global level, principal economic activity as a criterion is more difficult to apply.

**Change of employment\(^58\)**

7.96 If the employment of the legal units in the group remains much the same from one year to the next, the group may be considered as continuing.

7.97 Continuity of the national group head is strongly correlated with continuity of employment, but as it may change more easily, employment is a better suitable measure.

7.98 Using employment is a very practical continuity measure as it can even be totally automated, but it has weaknesses. One weakness is that changes may occur in the legal units due to restructuring within the group. The main weakness is that it is not clear how the approach can work in a global framework due to the lack of availability of the necessary data and their timing.

**Change of main location(s)**

7.99 The locations of the global group head and head office have a strong impact on the enterprises in a group, on the continuity of locations where the research and development are carried out, and on where the actual production takes place. However, unlike the case for enterprises, practical rules on how to use main locations as a criterion for enterprise group level continuity are difficult to define, and have not been used.

### 7.4 Handling changes in characteristics of statistical units

#### 7.4.1 Changes in identification and contact characteristics

7.100 Identification characteristics enable identification of units and their linkage to other units in the SBR and in other sources. They enable tracking of units over time, which is particularly important when there is conflicting information about the dates when changes occurred.

7.101 As previously noted, changes in contact characteristics should normally be reflected in SBRs as soon as they are detected as these data are used for mailing survey forms and for geographical analyses of SBR data. Changes to a unit do not necessarily imply changes to linked units.

#### 7.4.2 Changes in economic/stratification characteristics

7.102 Economic/stratification characteristics are used in determining the probabilities of units being included in survey samples. It is therefore important to consider whether:

- to update these characteristics as soon as new information is received and risk increased volatility in survey populations, samples and the resulting estimates, or
- to hold the updates back until the point in the annual cycle of surveys when the impact of changes on the consistency of results is minimal, or
- to subject the updates to stability rules (also termed resistance rules) that inhibit changes, as further discussed in Section 7.5.

7.103 Changes in legal form, for example from unincorporated enterprise to a limited corporation, may affect the consistency of survey populations and samples over time. Cross-checking name and legal form can help in identifying potential problems.

7.104 Guidance on coding, and changes of coding, of the institutional sector of legal units and enterprises is provided in Annex B2.

7.105 When the SBR is used to coordinate surveys, for example through the use of permanent random numbers, the impact of updates on coordination should also be assessed.

7.106 Changes to size characteristics (persons employed, number of employees, number of employees in full-time equivalent, and turnover) have significant effects on survey samples.

7.107 Large and complex units require more attention because changes to such units have more impact on statistics and there is an increased incentive to ensure the changes are correct. Potential updates should be checked by comparing data from a range of sources to see there is consistency, or by contacting the units concerned directly.

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As large units are often included in surveys with certainty (i.e. with probability 1), survey feedback is the most common source of updates. Also users of the SBR in particular managers of economic surveys and the national accounts should be consulted and/or informed about updates of large and complex units. Contributions to production are typically the basis for the procedures/algorithms used to derive principle economic activity when an enterprise is involved in more than one economic activity, and legal form when the enterprise involves more than one legal unit.

7.108 Potential updates to small units have less impact on the resulting statistics and for that reason the procedures for their maintenance can be largely based on automatic updating from administrative sources, without need to contact units to confirm changes.

7.109 Changes to geographical location codes for enterprises and local units have to be consistent with the corresponding continuity rules for these units.

7.110 Information received on changes in the various activities of a particular unit may prompt a change to the principal or secondary activity code for that unit. These changes may be sudden, e.g. due to a change in management policy for the business concerned, or gradual, where the balance of activities has shifted over time. In all cases, use of stability rules is recommended in order to suppress movements that are no more than temporary phenomena or statistical artefacts.

- For large units, the stability rule may involve a case to case decision by a group of experts.
- For small units, automated rules may be used, for example, a change in principal activity may be made only after evidence for it has been sustained for two years.

7.111 For businesses engaged in certain activities, e.g. tourism, there is likely to be a seasonal pattern to the monthly or quarterly numbers of persons employed and turnover. Data for monthly or quarterly reference periods are useful for detecting short-term trends and turning points; however they may give a misleading view of the sizes of units from an annual perspective. It is therefore recommended that averages over an annual period are also held for such characteristics and used for sampling purposes.

7.112 When stratification characteristics are updated, it is useful to record at least the date of the change, the source of the new value, and the previous value. These are valuable in helping assess the quality of the values of the characteristics and in auditing change processes.

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**Box 7.6 Maintenance of the economic activity code in the Swiss Business and Enterprise Register (SBER)**

The economic activities of the units in the Swiss Business and Enterprise Register (SBER) are defined by the General Classification of Economic Activities (NOGA, [https://www.bfs.admin.ch/bfs/en/home/statistics/industry-services/nomenclatures/noga.html](https://www.bfs.admin.ch/bfs/en/home/statistics/industry-services/nomenclatures/noga.html)). The NOGA is the Swiss national version of the NACE Rev. 2, counts 794 positions at the lowest, the 6-digit level (versus the 615 positions of the NACE Rev. 2 at its lowest, 4 digit level). The split in national positions mainly applies to wholesale and retail trade, monetary intermediation and human health activities.

**The codification system**

Each unit registered in the SBER has a NOGA code. The codification of new units is based on the following two steps:

1. **Provisional codification**
   - If a new unit is registered in the Register of Commerce, it receives a provisional NOGA code given by a private FSO partner.
   - For new units announced by other sources (especially administrative registers), the provisional codification is directly done by SBER staff.

2. **Final codification**
   - The provisional code for enterprises consisting of one local unit becomes final within the scope of a quarterly based survey to update the Business and Enterprise Register (ERST), in which all new enterprises in the SBER are asked, among other information, about their economic activity.
   - In the case of multi-establishment enterprises, units are directly integrated into the profiling activities.

**Update of the activity code**

NOGA codes are used for statistical purposes exclusively and can be only modified if the change is justified. This can happen in two situations:

- If the company changes its main economic activity
• If the company has been incorrectly coded

The following sources are used for the updating the activity code:

• Administrative and branch registers
• Statistical surveys
• Profiling and NOGA Quality Survey
• Private partnerships
• Hotline
• Monitoring

Administrative registers
Various administrative sources (such as the commercial register, the VAT register) as well as branch registers (register of medical professions, lawyer and notary register) are regularly updated. Their information is constantly integrated in the SBER and allows a continuous update of the economic activity codes.

Statistical surveys
Specific statistical surveys (census of the agricultural enterprise structure, hospital statistics, pension fund statistics, bank sector statistics, etc.) provide information about the economic activities of the enterprises. Some sample surveys also contain additional questions on the activity of the responding enterprises.

Profiling and the NOGA Quality Survey
The enterprise Profiling and the NOGA Quality Survey ask companies directly about their economic activity.

Profiling
Profiling activities are based on a close partnership between companies and the Federal Statistical Office (FSO).

This cooperation between the FSO and large multi-establishment enterprises, which deliver quarterly information to the FSO, makes it possible to keep up-to-date data on the company structures in the SBER and their economic activity codes and reduce the burden on the enterprises considerably.

The NOGA Quality Survey
For enterprises consisting of one local unit, the SBER has installed a control system regarding their economic activities which ensures a systematic update of the NOGA code. This system has a quarterly sample survey as its core.

In a first step, all enterprises which already have their activity in their address (restaurant, hairdresser etc.) as well as enterprises with a website are discarded from the sampling. Enterprises which are already integrated in other surveys (hotels, banks, etc.) are removed as well from the sampling.

The remaining enterprises are then divided into 4 classes, based on the principle “the bigger the enterprise, the more frequent the check of the activity code”. Large enterprises, with more than 100 employees, are surveyed every 2 years, midsize enterprises are enquired every 3 years, small enterprises every 4 years and enterprises with only 1-2 employees every 5 years (see Figure 7.3)

Figure 7.3 Cycles of the NOGA Quality Survey

<table>
<thead>
<tr>
<th>Class N°1</th>
<th>Class N°2</th>
<th>Class N°3</th>
<th>Class N°4</th>
</tr>
</thead>
<tbody>
<tr>
<td>&gt;100 employees</td>
<td>10-99 employees</td>
<td>3-9 employees</td>
<td>1-2 employees</td>
</tr>
<tr>
<td>2 years</td>
<td>3 years</td>
<td>4 years</td>
<td>5 years</td>
</tr>
</tbody>
</table>
Private partnerships
A partnership has been established with external data sellers that regularly interview businesses, among other on their economic activity. This information is handed over to the FSO and can lead to a change of the NOGA code of the businesses in question.

Hotline/Helpdesk
The FSO unit responsible for economic classifications offers a Hotline for enterprises, taking care of questions about the classification in general, but also about concrete economic activity codes. They are also regularly confronted with requests for updating the NOGA code of enterprises which will lead to an actualisation or improvement of the NOGA code, if the request is justified.

Monitoring
All NOGA codes change at the 6-digit level for companies with 50 or more employees and at the 2-digit level for companies with 20 to 49 employees are weekly monitored.

The newly attributed codes are all analysed by the classification staff and confirmed / rejected.

The Coding Tool for Classifications (KUBB) also includes the explanatory notes of the different versions of the NOGA, the explanatory notes of the CPA nomenclature (Classification of Products by Activity). The above-mentioned tool facilitates the association of an economic activity to a NOGA code.

In order to guarantee a certain coding quality, an equal handling of difficult cases as well as international comparability, FSO has developed a coding manual and keeps it updated. This document is mainly based on Eurostat recommendations, cases discussed in the web discussion forum of Eurostat (CIRCABC) and inputs observed in Switzerland. All these rules are previously discussed and approved by our statistical FSO partners. Training is continuous and based on mistakes encountered and difficult areas of coding to keep employees and partners up-to-date.

### 7.5 SBR maintenance procedures

#### Legal and operational units

7.113 Updating information about legal and operational units linked to large enterprises is obtained through profiling.

#### Administrative units

7.114 Information about administrative units is obtained from the corresponding administrative sources. The data received should be stored without change in the SBR. Thus in the case of:

- A new administrative unit appearing in incoming administrative data, a corresponding new administrative unit is recorded in the SBR.
- Changes in values of the characteristics of administrative units appearing in the incoming administrative data, the values in the corresponding administrative units in the SBR are updated.
- An administrative unit being marked as cancelled, or simply not appearing in the incoming administrative data, the activity status of corresponding administrative unit in the SBR is changed to dead.

#### Statistical units

7.115 The maintenance procedures for statistical units depend on the relationships associating legal, operational, and administrative units with statistical units. Specification of updating procedures can be expressed in terms of a matrix with:

- One axis containing all possible types of legal and administrative signals, i.e. informative changes, that can be detected in incoming administrative files.
- The second axis containing all the types of statistical unit change that can occur.
- The cell entries defining the rules for how each signal is to be reflected as an appropriate update to statistical units, taking into account continuity rules, stability rules, and rules for dealing with conflicting information.

#### Statistical unit birth, death, and continuity rules

7.116 Maintenance procedures must incorporate continuity rules identifying the types of legal and administrative signals that result in the births, deaths, or continuations of statistical units, as discussed earlier. These rules determine under what circumstances a unit is deemed to be born, under what circumstances it is deemed to have died and possibly replaced by the birth of a new unit, and under what circumstances it is deemed to continue but possibly in some new form, or under new ownership.
7.117 The rules have to cover every possible type of birth, death, or continuation of a unit that can occur, taking into account the source of the signal of a change, and the maintenance group to which the unit belongs. In order to be practically applicable, the rules have to take into account the ways in which changes can actually be detected.

**Stability rules (resistance rules)**

7.118 As previously noted, changes to the enterprise characteristics used for sampling must be subjected to stability rules (sometimes called resistance rules) that inhibit short-term changes thereby ensuring that changes are permanent before updates are made. These rules have to cover every possible type of change that can occur, and the characteristics involved. They must take into account how the changes can be detected, the types of change (permanent, temporary, seasonal), and the possible impacts on frames and published statistics.

**Quality management considerations**

7.119 When the values of a group of characteristics of statistical units are updated it is important to know how downstream statistical processes will be affected. The impacts of changes on survey frames, and on the statistics produced by surveys that use those frames, have to be considered. In some cases it may be desirable to hold back updates until a certain point in the annual cycle of surveys so that their impact on the consistency of survey estimates is minimised. For large units, such decisions should be made on a case by case basis, involving profilers and users. For small units, rules can be automated.

### 7.6 Treatment of errors

7.120 An error may be defined as "a difference in the information presented in the SBR and the information as it should be, according to a chosen image of the real world produced and maintained by an accepted instrument and documented procedures".\(^{(59)}\)

7.121 It is impossible to avoid errors in the SBR. Indeed, as discussed in connection with stability rules, it may not even be desirable for the SBR to be perfectly up to date at a particular point in time.

7.122 Changes to statistical units and their characteristics may be either a reflection of real world events, in which case they are regarded as updates, or an amendment of information that was previously wrong, in which case they are regarded as corrections of errors.

7.123 This section deals with correction of errors and discusses how they should be applied using established and documented procedures.

7.124 In essence, there are three steps in handling errors:

- Determine whether errors have occurred.
- Decide whether they should be corrected; and if so
- Decide how and when to correct them.

**7.6.1 Taking account of different user needs**

7.125 The handling of errors should take into consideration the different types of surveys based on the SBR. Procedures appropriate for structural surveys may be different than those appropriate for short-term surveys.

7.126 Special provisions for the handling of errors in large and economically significant units may need to be negotiated with users, in particular with the managers of economic surveys and the national accounts. Errors in such units may have a considerable impact on statistics. If a special procedure is implemented to take account of the effects on estimates of corrections to these units, it should be fully documented. Special procedures can be applied by a dedicated profiling team or by appointing an authority (e.g., the SBR manager) who has the final say in making corrections.

**7.6.2 Data about errors and corrections**

7.127 As different surveys demand different approaches, it is desirable to record details of each error including source, type and dates of detection, occurrence and correction. This enables SBR users to access both corrected and uncorrected data according to their needs. In practice, depending on the information and resources available, it may be possible to record only some types of error and some dates, or to record these metadata only for core characteristics.

7.128 A database may be set up specifically to record the details of errors and associated corrections. The structure and functionality of such a database depends on the procedures agreed for handling errors. The database should be closely linked to the SBR or an integral part of it. Ideally the following metadata should be recorded:

- Type of error
- Original value (the wrong one)
- New value (the correct one)
- Date of occurrence
- Date of detection
- Date of correction
- Source of corrected value
- Mode of correction (interactive or automatic)

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59 This Section is based on Chapter 18 of the Business Registers Recommendations Manual (Eurostat, 2010).

60 Ibid. p. 158.
• Name of person making correction (if interactive)

7.129 It is also useful to record a date of confirmation for characteristic values that were thought to be in error because they looked unusual or out of date, but that have been investigated and confirmed as correct.

7.130 Although the inclusion of all this metadata makes SBR maintenance more complex, and results in even more opportunities to make errors, the benefits outweigh the disadvantages. The information enables re-creation of the SBR at any given past moment in time, thus allowing users to ignore corrections if they need to do so.

7.6.3 The time dimension

7.131 The timing of corrections is important. Corrections of errors in characteristics not subject to stability rules, in particular identification characteristics such as names, addresses, and telephone numbers, should normally be carried out immediately. If not, data collection may be hindered and respondents upset because information they have provided is apparently not being taken into account.

7.132 Corrections of errors in economic/stratification characteristics such as economic activity and size are a different matter. If these corrections are made the moment the errors are detected, they may affect the consistency between statistics with different periodicities and they may be indistinguishable from genuine changes in the economic world. To avoid these potential problems, corrections can be stored until an agreed moment, for example once per year, when allowance can be made for them.

7.133 Whilst it would be useful to know the moment at which each error occurred, in practice, the date of occurrence is often not known. The date of correction, assuming a correction is made, may be considerably later than the moment of occurrence. If the dates of occurrence and of correction date are in fact recorded, it is possible to construct a population of units for a point in time in the past that is more accurate than was the actual situation in the SBR at that past time point.

7.134 Another question is “How far back in time should corrections be applied?” The answer depends on the correction strategy, not only for the SBR but also for statistics based on the SBR. If, for example, there is a revision policy that requires all statistics to be revised after a period of five years, then corrections should made as far back as the moment of the previous revision. If such a revision procedure that applies only to the national accounts and not to the individual statistical series on which the accounts are based, then the period for which corrections should be carried out depends on the periodicity of the statistical series.

7.6.4 Error correction policy

7.135 A systematic policy for the handling of errors should take into account the following.

• There should be an inventory of SBR users and uses and the consequences of the various types of errors for the various groups of users.
• The SBR should be structured and maintained in such a way that the correction of errors has a minimal impact on statistical surveys.
• SBR inputs, processes and outputs should be systematically monitored to detect potential errors.

• SBR processes should be fully documented so that the handling of changes or errors in the values of characteristics is clear to all concerned. This helps in detecting errors and avoiding discussions on the quality of individual records.

• The policies regarding handling of errors in the SBR should also be fully documented and audited periodically to make sure they are still appropriate.

• Responsibilities regarding handling of errors should be clear and documented. It is advisable to appoint an authority (e.g. the head of the SBR) who has the final say in difficult cases.

• The handling of corrected values in statistics based on the SBR should be fully coordinated and documented.

• The different types of errors detected should be analysed periodically to monitor changes in the pattern of errors over time and thus to inform future development of policies and procedures for handling errors.

• Recording the history of errors facilitates error handling in complex situations.

• If the SBR is used for administrative or commercial purposes, it is advisable to take legal precautions to avoid damage claims arising from errors.

7.136 The source from which a potential correction originates is an important factor in deciding whether and how to correct the error to which it refers. Care must be taken to ensure that the SBR remains a known reflection of reality and that corrections do not lead to distortions. As previously noted, if the source is a sample survey based on the SBR, there is a danger that corrections of stratification characteristics may lead to bias in future survey samples. Corrections from sources that are not in any way related to surveys can be processed without such a problem.

7.137 There is further discussion of frame errors and their treatment in Section 8.4.
Chapter 8
Survey frame methodology

8.1 Introduction

The SBR is the backbone for economic surveys, being a major part of the infrastructure for practical implementation of processes for compiling economic statistics. This chapter presents a framework that describes the underlying concepts in a systematic way so as to provide the context for elaboration of survey frame methodology. The starting point is the Generic Statistical Business Process Model (GSBPM)61 which clarifies the needs for inputs, processes and outputs and provides a framework for their documentation in terms of eight different phases of a statistical production process, as indicated in Figure 8.1.

Each phase is subdivided into a number of sub-processes as shown in Figure 8.1. The first phase of the GSBPM is to specify the needs and the output objectives and to identify the concepts needed to design a survey. A survey aims to provide information that fulfils the needs and the demands explored in advance with its users. In this phase an inventory of requirements articulated by stakeholders is translated into a framework that enforces coherence in the subsequent statistical processes and provides practical guidance for the implementation phases. The second phase is to design the complete methodology of a survey in terms of the inputs, processing and outputs including the appropriate statistical unit, the variables to be collected, the data collection method, and the indicators to be produced as output.

This chapter describes survey frame methodology in terms of three sub-processes within these first two phases of the model, namely:

- Identify concepts (1.4)
- Design outputs (2.1)
- Design frame and sample (2.4)
- Design collection (2.3)

8.2 Identify concepts

It is important to use common definitions in all statistical processes that lead to the planned statistical outputs. For example, it may be desirable to use the changes (by comparison with last year) in the values of a short time indicator (e.g. quarterly production) as a predictor of the overall change in the corresponding annual indicator. Thus, there needs to be coherence between short time and annual indicators and hence between the underlying frames.

A. Let $N(P_1), N(P_2)$ represent specific frame populations of statistical units extracted from the live register for reference periods $P_1$ and $P_2$ respectively, with $P_1$ being before $P_2$. Let the operator $\setminus$ between two sets, $A \setminus B$, indicate the set of all elements in $A$ which are not members of $B$, and the operator $U$ between two sets the union of all elements in the sets. If $N_{\text{entries}}$ and $N_{\text{exits}}$ represent the number of entries or exits of statistical units, respectively, the following identities hold:

$$N_{\text{entries}}(P_2) = N(P_2) \setminus N(P_1)$$
$$N_{\text{exits}}(P_1) = N(P_1) \setminus N(P_2)$$
$$N(P_2) = (N(P_1) \setminus N_{\text{exits}}(P_1)) U N_{\text{entries}}(P_2)$$

B. Let $Y(P_1)$ represent the sum of a variable (e.g. turnover) based on a frame population $N(P_1)$ for reference period $P_1$ and $Y(P_2)$ represent the sum of a variable based on a frame population $N(P_2)$ for reference period $P_2$, then for the variables based on frame population $N(P)$, where $P = P_1 + P_2$:

$$Y(P) = Y(P_1) + Y(P_2)$$
$$Y(P_2) = Y(P_1) + [(Y(P_2) - Y(P_1)) / Y(P_1)] \times Y(P_1)$$

8.6 The above statistical identities are obvious conceptually, but are not usually satisfied in practice. It is quite likely that the sum of the values of a flow variable such as turnover observed monthly (using possibly a
sequence of monthly frames) differs from the annual value of the same variable (observed using an annual frame). There are many reasons for such inconsistency, for example, differences between the monthly data and the annual data as regards concepts, reporting periods, sources and frames.

Figure 8.1 Generic Statistical Business Process Model (GSBPM), v5.0

<table>
<thead>
<tr>
<th>Specify needs</th>
<th>Design</th>
<th>Build</th>
<th>Collect</th>
<th>Process</th>
<th>Analyse</th>
<th>Disseminate</th>
<th>Evaluate</th>
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</thead>
<tbody>
<tr>
<td>1.1 Identify needs</td>
<td>2.1 Design outputs</td>
<td>3.1 Build collection Instrument</td>
<td>4.1 Create frame and select sample</td>
<td>5.1 Integrate data</td>
<td>6.1 Prepare draft outputs</td>
<td>7.1 Update output systems</td>
<td>8.1 Gather evaluation inputs</td>
</tr>
<tr>
<td>1.2 Consult and confirm needs</td>
<td>2.2 Design variable descriptions</td>
<td>3.2 Build or enhance process components</td>
<td>4.2 Set up collection</td>
<td>5.2 Classify and code</td>
<td>6.2 Validate outputs</td>
<td>7.2 Produce dissemination products</td>
<td>8.2 Conduct evaluation</td>
</tr>
<tr>
<td>1.3 Establish output objectives</td>
<td>2.3 Design collection</td>
<td>3.3 Build or enhance dissemination components</td>
<td>4.3 Run collection</td>
<td>5.3 Review and validate</td>
<td>6.3 Interpret and explain outputs</td>
<td>7.3 Manage release of dissemination products</td>
<td>8.3 Agree on action plan</td>
</tr>
<tr>
<td>1.4 Identify concepts</td>
<td>2.4 Design frame and sample</td>
<td>3.4 Configure workflows</td>
<td>4.4 Finalise collection</td>
<td>5.4 Edit and impute</td>
<td>6.4 Apply disclosure control</td>
<td>7.4 Promote dissemination products</td>
<td></td>
</tr>
<tr>
<td>1.5 Check data availability</td>
<td>2.5 Design processing and analysis</td>
<td>3.5 Test production systems</td>
<td></td>
<td>5.5 Derive new variables and units</td>
<td>6.5 Finalise outputs</td>
<td>7.5 Manage user support</td>
<td></td>
</tr>
<tr>
<td>1.6 Prepare business case</td>
<td>2.6 Design production systems and workflow</td>
<td>3.6 Test statistical business process</td>
<td></td>
<td>5.6 Calculate weights</td>
<td></td>
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<td>5.7 Calculate aggregates</td>
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<td></td>
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<td></td>
<td></td>
<td>5.8 Finalise data files</td>
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</tbody>
</table>
8.7 Differences that can be attributed to the frame populations should be controlled and minimised by the SBR. There should be an established relationship between the monthly survey frames and the corresponding annual frame. This is straightforward for an NSO that renews its frozen frames only annually; more complex where the NSO generates quarterly or monthly frames.

8.8 To ensure coherence between the outputs of different surveys (for example, production and employment) for the same reference period, a single frozen frame should be used by all the surveys.

8.3 Design outputs

8.9 The outputs of a survey may be specified in terms of a population of interest (e.g. manufacturing establishments, or enterprises with employees) and a set of variables (e.g. turnover, employment, value added) and a reference period. The survey population is of direct interest to the SBR as it should be derivable from the frozen frames generated from the live register. The choice of variables is also relevant to the SBR insofar as the variables coincide with or relate to characteristics maintained in the SBR. The SBR itself may be a source of statistics as further discussed in Chapter 9.

8.4 Design frame and sample

Choice of statistical unit

8.10 The target population is the representation of the domain of interest in terms of statistical units in space and time. Statistical units are the building blocks for aggregation of micro-data up to industries, institutional sectors or geographic areas. The type of statistical unit that should be used depends on the economic indicators within the domain of interest. The enterprise group is particularly useful for financial analyses and for studying company strategies, but it is too varied in nature and unstable to be adopted as a standard unit for observation and analysis. The enterprise is used for financial data and the kind-of-activity unit (KAU) is used for production data. Local unit or establishment is used if indicators are required at regional level. Information on the definitions, derivations and characteristics of statistical units is provided in Chapters 4 and 5.

Target populations, frames and coverage

8.11 The population that would exactly meet user needs is termed the (survey) population of interest. The interpretation of this population in statistical terms is the (survey) target population. The (survey) frame population is the best approximation to the target population that can be provided by the NSO. As described in Chapter 2 the survey frame is derived as a subset of a frozen frame generated from the live register, using unit selection criterion based on characteristics such as economic activity and size class. The sample is a subset of the survey frame. Figure 8.2 describes the relationships between these various populations of statistical units, indicating over- and under-coverage.
Design frame methodology

8.12 Figure 8.3 indicates the basic steps and data elements involved in creating a survey frame.

8.13 The process may be summarised as follows:

- The live register contains various types of statistical units - enterprise group, enterprise, establishment, etc. The units have been derived and are maintained based on information obtained largely from administrative sources.

- At specified moments in time (month, quarter, or year) a snapshot of the live register is extracted containing all units and their characteristics.

- The frozen frame containing all statistical units that are active, or have been active, within the past 12 months is created by extraction from the snapshot.

- For each type of statistical unit available in the frozen frame, the corresponding set of units may be referred to as the frame population for that unit type.

- A survey frame is typically selected from a single frame population and thus consists of a set of one type of statistical units, e.g. enterprises for a financial survey or establishments for a production survey. Occasionally a survey frame may be designed using two types of unit.

- It is possible to derive data for each type of statistical unit using different types of observation units (e.g. by primary observation of the statistical unit, or aggregation of information from the tax office linked to legal units).

- The frames for annual indicators are based on an annual frame population. The frames for monthly (quarterly) surveys of short term indicators are ideally based on monthly (quarterly) frame populations. Use of monthly (or quarterly) frames and annual frames derived from the same set of monthly (or quarterly) frozen frames is sometimes referred to as a multiple frame approach.

8.14 The survey strategy determines at what moment in time a survey frame should be created during the production process. The proposed timeframe for delivery of the output indicators should be specified in the business case. (For example, in Europe the regulations on Short Time Statistics and Structural Business Statistics prescribe the indicators and timeframe for their delivery.) Given the delivery date, the indicators and their quality, the production processes, and the resources available, the moment in time when the survey frame should be available can be computed.
Figure 8.3 Creation of a survey frame

```
SBR core
  LIVE REGISTER
  Snapshot
  Frozen frame register
  Statistical unit type
  Statistical unit population
  Observation unit type
  Survey frame
  Reporting unit type
  Statistical activity
```

8.15 If the frame population for an annual survey about reference period \( t \) is also used to observe the short time indicators in year \( t+1 \), it will not include the information on newly active units for reference year \( t+1 \). Therefore it may be considered appropriate to create a new version of the frame population at a later point in time for the short term survey. It depends on the availability of sources whether the live register is maintained in such a way that a frozen frame can be extracted more frequently than annually. Some NSOs produce frame populations only annually, some quarterly, and some monthly.

8.16 Figure 8.4 illustrates the evolution of monthly frame populations during the course of a year as a result of adding and deactivating units resulting from demographic events.

8.17 The annual population may be defined as all units that are or were an element of one of the monthly frame populations during the reference year. In this respect it is important to guarantee consistency among the frame populations by appropriate frame error correction procedures (as further discussed below).

8.18 A useful addition to SBR functionality is the possibility of creating improved quality versions of a certain frame population by storing and using a separate list of all frame errors in the live register, including the reference periods to which the errors refer. Based on such a list it is possible to carry corrected values over to the frame population at the time it is needed.

8.19 The best way to manage frame errors in a frame population is to avoid their occurrence. This suggests trying to detect anomalies in a frame population in advance before it is used. A good approach is to undertake advance validation based on a set of tables extracted directly from the live register. Units that will appear in the next frame population are compared with the units in the current frame population. Apparent anomalies in the next frame population that could lead to major distortions in the indicators can then be checked (manually) and corrected as appropriate before the new frozen frame is extracted.

8.20 Given that it is impossible to eliminate all frame errors it is important to identify and analyse the impacts of the various types of frame errors and to use SBR resources in addressing those that are likely to have the more significant impact on survey processing and estimates.
**Over-coverage and under-coverage errors and their correction**

8.21 As indicated in Figure 8.2 some statistical units in the target population may not be included in the frame population (under-coverage) and some units in the frame population may not be in the target population (over-coverage).

8.22 Possible reasons for under-coverage are as follows:

- Sources used to maintain the live register do not include units without employees.
- Sources used to maintain the live register have size thresholds that exclude smaller unit.
- Sources used to maintain the live register exclude units which are not obliged to register by law or did not register because of other reasons.
- Active units which have been accidently marked as inactive in the live register or otherwise excluded from the frozen frame.
- Recently created units are not yet included in the live register due to the time lag in obtaining and processing information about them.
- Recently created units are included in the live register but not in the frozen frame from which the survey frame has been derived.

8.23 Possible reasons for over-coverage are as follows:

- Inactive units are classified as active in the live register and included in the frozen frame and survey frame. This is a particularly common type of error as a statistical unit may be linked to an administrative unit that is active for administrative purposes but has never started economic production, or has ceased economic production. In this situation the statistical unit may be marked as active (in accordance with the administrative unit) when it is actually inactive.
- Some units are duplicates of the same economic entity, which can happen when several administrative sources are used to create statistical units in the live register.

8.24 Under-coverage is a difficult problem to address because it causes a negative bias in the estimates that cannot be readily estimated from the survey sample. Over-coverage due to the presence of inactive units can be more easily detected during the survey process and allowed for during estimation.

8.25 Two ways to deal with over- and under-coverage are:

- To accept their existence in advance (which is reasonable provided they have a minimal effect on the estimation of the indicators); or
- To reduce them by using information from other sources when deriving the survey frame (although ideally this information should be used to update the live register).

8.26 If the coverage issues are too large to ignore and cannot be reduced by using other sources of information, then they must be addressed later in the survey process chain by some form of compensation. Known under-coverage should be compensated for by statistical weighting and grossing up procedures or by extrapolation from census results. Over-coverage may be estimated and corrected by conducting a separate survey with the specific aim of estimating the number of units in the population.

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**Box 8.1 Country examples to reduce under-coverage: Colombia and Mauritius**

**Colombia**

DANE’s SBR team is continuously working to increase the coverage of the SBR. However, when the administrative registers for the different entities, both public and private, are not sufficient, there is an option to use telephone through the Call Center available in the entity, when the sources for a survey of a particular subject are required. This practice is being developed by the SBR team to expand the database initially constituted. Coverage is also improved with new sources and with the expansion of the cartographic base through the operation of censuses.

**Mauritius**

In addition to information collected through surveys, the SBR is heavily dependent upon administrative data from multiple administrative sources for a maximum amount of information. However, each source has its own limitations and merging data from the different sources is a tedious process as the unique identifier (the Business Registration Number - BRN) is not yet fully in use across all data sources.
**Misclassification by principal economic activity**

8.27 Misclassification of principal activity of units in a frozen frame leads to under- or over-coverage in the subsets of the frame corresponding to specific industries. Special efforts should be made to correct for this kind of error as it leads to increase in variance (due to over-coverage) and bias (due to under-coverage) in the following way. After a frozen frame is produced, a survey frame derived, and a survey sample is drawn, the resulting observation units complete a questionnaire.

- It may turn out that a respondent reports that the registered activity code of the observation unit is not correct. In this case this frame error should be corrected in the survey dataset, because otherwise the observation will be attributed to the wrong industry. This does not cause bias but increases the variance of estimates.
- Alternatively, it may be that units were not included in the survey frame because of being misclassified to out of scope industries. This introduces negative bias in the estimates.

**Dealing with frame errors**

8.28 Frame errors may cause errors in estimates of levels of indicators, also, and sometimes more substantially, in estimates of changes in indicators over time. When indicator values are compared for different quarters of the same reference year, or for the same quarters of different reference years, it is important to be able to assume that the changes observed correspond to changes in the real economic world and are not just artefacts resulting from the effects of frame errors or corrections of frame errors. Also, if a change (by comparison with last year) in a short time indicator (e.g. quarterly production) is to be used as a predictor for the overall change in the corresponding annual indicator, then it is equally important that the change represents a real change in the population and not the result of an error or correction an error.

8.29 The way errors in the frame are to be treated should be specified in advance in an official frame error procedure. The aim of a frame error procedure is:

- To support industry based statistics in providing frame populations that closely approximate the industries in the real economic world.
- To support coordination of data collection and processing in different industries and in different surveys.

8.30 Although it is impossible to monitor all the changes that occur in the economic world in real time, it is possible to correct for those frame errors that are likely to cause major distortions in economic indicators, preferably well before publication. These errors can be categorised as follows:

- Errors that have been present for a rather long time in the live register and are detected more or less by accident, for example during data collection and/or when a respondent makes contact. These kinds of errors tend to affect the estimates of indicator levels. They do not occur often as (i) large or otherwise important enterprises are typically included in survey samples and thus updated the SBR using survey feedback, and (ii) the impact of errors in small enterprises is usually insignificant.
- New errors that distort the relationships between, monthly, quarterly and annual indicators. These kinds of errors affect estimates of changes in indicators.

8.31 An extra complication is that, on occasion, correction of a frame error may result in an apparently anomalous change in the value of an indicator, which itself then have to be corrected.

**Sample design**

8.32 The sample is selected in accordance with a predefined sample design, which can be quite different from one survey to another. Appropriate stratification characteristics help in selecting a sample that minimises the sampling error for a particular indicator. All the stratification characteristics required for sampling should be available in the survey frame.

8.33 Inclusion of inactive units in the sample leads to difficulties in obtaining responses during the observation phase and loss of effective sample size. The sample size should be chosen with this in mind.

**8.5 Design collection**

8.34 The data collection methodology should be designed to optimise survey results in terms of costs, efficiency and accuracy of the indicators. The availability of one or more sources that have the required information influences the data collection process and the composition of the statistical indicators. It is important to decide in advance whether to collect information directly from statistical units or to use data from linked administrative units. In the latter case administrative data may be used in place of direct survey data collection or may be used to impute values that are not obtained during a survey.

**Observation and reporting units**

8.35 Besides representing the transactors in an economy in terms of statistical units it is useful to introduce the concepts of an observation unit, about which data are obtained, and on the basis of which data about a statistical unit can be derived, and a reporting unit, from which data about the observation unit are obtained. Thus a survey
frame consists not only of a set of statistical units, but also corresponding observation units and reporting units together with appropriate contact information.

8.36 In most cases the statistical unit, the observation unit and the reporting unit are the same, but there are some cases where they may be different:

- Because of book-keeping practices no data is available from the target unit, only at another level of the organisation.
- Another organisation (e.g. accountancy firms) is responsible for reporting.
- The partial autonomy of the unit.

8.37 The relationships between these types of units are illustrated in Figure 8.5.

8.38 The creation of different observation and reporting units to obtain data is based on discussion with the respondent about how best to obtain the requested information.

**Figure 8.5 Statistical, observation and reporting units**

<table>
<thead>
<tr>
<th>Statistical unit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reporting unit</td>
</tr>
<tr>
<td>Observation unit</td>
</tr>
</tbody>
</table>

**Use of administrative data in place of directly collected data**

8.39 The main problems that arise in using administrative data in place of direct data collection as illustrated in Figure 8.6 are:

- The differences between statistical concepts and the concepts defined by administrative rules and laws, which results in the need to identify the correspondences in terms of a metadata translator.
- The need to transform administrative data into statistical data using an appropriate statistical methodology, i.e., micro-data translator.

8.40 An example is the desire to disseminate statistics on turnover. The total amount of turnover could be derived from the administration of VAT revenues. However, this derivation might lead to serious inconsistencies for very large enterprises because of:

- The legal organisation of the enterprise.
- Consolidation effects.
- Global influences that distinguish them from small and medium enterprises in their way to pay taxes.

8.41 In this case the metadata-translator should make an appropriate adjustment for large enterprises, or the conclusion drawn that such translation is not feasible and that VAT data cannot be used to derive total turnover for large enterprises.
Figure 8.6 Relationship between statistical and administrative universes
Box 8.2 Examples of problems with the frame quality: Indonesia, Mauritius and the State of Palestine

Indonesia

For countries that are in the earlier stage of developing the SBR, data quality is often an issue, both in terms of coverage and/or timeliness. If the population in the SBR is incomplete then the sample is not representative, as a result the statistics produced will be biased. If the frame is not up-to-date, the survey will not be able to captures new units or units that have closed down.

Since the SBR is still in the early stage of development, BPS had difficulty in establishing a cooperation with the Tax Office before 2019. Due to regulations, BPS did not have access to tax data. So, the SBR in Indonesia had not been able to use tax data in compiling the framework of economic survey samples. Nonetheless, tax data is the best administrative data source because it fulfills the requirements of administrative data in terms of completeness, coverage and content. Although the SBR can be updated through the survey feedback and Quality Improvement Survey, many units cannot be updated regularly due to the unavailability of such a good data source on a regular basis. This condition resulted in unsatisfactory data quality in the SBR.

At the beginning of the SBR development in Indonesia, the SBR was used as the frame for the Business Tendency survey. Because the SBR data were sourced from the old Economic Census data and Subject Matter Area data that were rarely updated, many samples could not be found in the field by the enumerators. With this experience, several efforts have been conducted to update the data, including involving the BPS Provincial Offices.

In 2018, BPS continued to negotiate the data exchange that had been ongoing for years. This time, the Tax Office agreed to provide individual taxpayer data, but data on revenue or turnover were excluded. The Tax Office would only provide general data such as identity, activity, product, etc. because the tax law prohibits the sharing of revenue data of individual taxpayers. Information on revenue or turnover data were needed to stratify the sample frame. To resolve the problem, the Tax Office would assign a flag variable in the place of the revenue data. The flag variable would describe whether a taxpayer is included in the category of small, medium or large revenue. As a result, the Tax Office will share data on 7.5 million corporate taxpayers with BPS in 2019. The data that will be shared is data year n-1 with a frequency of one submission in every 3 months.

Indonesian Coordinating Investment Board (BKPM) is another alternative data source. BKPM data can be accessed by BPS because there is already an MoU between the two entities, but the coverage of the data is not as complete as tax data. The results of the 2016 administrative BKPM data study showed that BKPM data cover only about 100,000 businesses of the following types: limited-liability company, commanditairevennootschap (CV, limited partnership), firm, personal business, cooperative, foundation, state-owned Enterprise, and regional-owned enterprise. In terms of business characteristics, BKPM data include business identity but no revenue or turnover.

Mauritius

The lack of a functional SBR system or the existence of one with unreliable data (for instance, not reflective of the current status of businesses in the economy) inevitably leads to several problems in the sample frames of surveys, mainly for the following reasons:

1. Under-coverage: active businesses which are not in the SBR will not be surveyed, which will lead to unreliable survey results;

2. Inclusion of inactive or moved businesses: survey enumeration effort will be expended to survey businesses which are no longer active or which have changed locations;

3. Invalid sample representations: if the sample proportions must reflect certain characteristics of the population (such as the proportion of businesses in each sectors, regions, etc.), the sample will be invalid if the SBR data does not include the latest changes in the characteristics (e.g., operational activity, location, etc.) of businesses included in the sample frame.

This is a big issue for Statistics Mauritius as, until now, it has not been possible to generate a good frame for the Census of Economic Activities conducted every 5 years. The issue is mainly for the small establishments (operating with less than 10 employees) which are surveyed on a sample basis.
### State of Palestine

PCBS strives for an up-to-date SBR in line with international recommendations.

The inspection sampling frame is built on the basis of the establishment census which is carried out every 5 years and this results in a large gap of units missing.

If such a sampling frame is used, it has several disadvantages affecting the results of the studies in terms of coverage, comprehensiveness, and the accuracy of the extracted indicators, since the use of a random sampling frame affects negatively on the process of sample design, also statistically there are certain conditions that must be available in the sample for acceptance (comprehensiveness, non-bias, randomization and homogenization); These conditions may not be available if the sampling frame is random.

These cases are handled by a set of procedures, including a partial updating of the sampling frame in areas where having many establishments, and the calibration of weights based on auxiliary variables from household surveys which the number of establishments can be derived.
Chapter 9
Dissemination

9.1 Introduction

9.1 This chapter deals with dissemination of SBR data to the general public. It covers two roles of the SBR as defined in Chapter 2, namely the role of the SBR to produce statistics directly based on the SRB (Role 5), and the role of the SRB as an information source providing data on enterprises, their locations and possibly other characteristics (Role 6).

9.2 In the past SBR data were not usually disseminated directly; rather they contributed indirectly to published statistics that were produced by economic surveys for which the SBR provided the survey frames. However, due to increased use of administrative data and increased computing and storage capacity, the SBR is now often a powerful database from which statistical data can be derived for dissemination purposes, or which can be used to supplement data collected by surveys, thereby replacing or reducing the amount of survey data collection. Using the SBR for dissemination purposes does not mean that the other roles of the SBR become less important, especially the backbone role for statistical surveys. The SBR will not be able to replace statistical surveys totally as the range of characteristics held in the SBR is quite limited.

9.3 The SBR may be characterized as comprising a lot of information of high value. In principle, it covers all enterprises, and related units such as establishments, in the formal sector. This includes government units and non-profit organisations. For all these units it contains the values of basic characteristics such as detailed economic activity classification, regional classification and measures of size in terms of turnover and employment. While this range of characteristics is not as extensive as can be obtained by survey, the SBR is nevertheless a unique, rich database as it provides coverage that, in the past, could only be achieved by an economic census. In fact, in several countries the SBR is replacing an economic census, or at least supporting by providing the frame.

9.4 In addition to directly publishing SBR data as economic statistics, the second form of dissemination is of business demographic data showing the creation, continuation (survival) and cessation of enterprises and/or establishments. Such data may be provided by industry, region, legal form, size class and other stratification variables. In this context, the specific unit and continuity definitions used in the SBR are of crucial importance.

9.5 A further form of dissemination, corresponding to the role of SBR as an Information Source referred to in Chapter 2, is when individual data (also termed unit record level data or micro-data) are made available outside the NSO. This is possible only in countries where it is lawful to disseminate selected data about individual units to other organisations and, possibly, to the general public. Such a release provision may not include all types of units and almost certainly will not extent to all characteristics. Typically it will apply to legal units, and the individual data items that can be released may include name, address, legal form, economic activity code and, possibly, size code. Restricted access to the SBR is discussed in Section 9.4.

9.6 Dissemination may be in the form of lists or directories of units, either in print or electronically, on-line or off-line, publicly available, or for the organisations specifically requesting them. Such dissemination may be available free of charge or for a fee.

9.7 Prior to contemplating this form of dissemination an NSO must establish if there is such an appropriate release provision, and if so, observe it. Otherwise the NSO will be in breach of confidentiality requirements.

9.2 Dissemination of economic statistics

9.2.1 Dissemination conditions

9.8 Statistical information is considered to be a public good. Thus, direct dissemination of economic statistics from the SBR should take place without discrimination regarding type of user and with simultaneous access to all users. Constant improvements in technology provide increasingly better tools for data communication, and these should be used.

9.9 Before SBR data are disseminated their quality needs to be assessed. The data should be sufficiently accurate, timely and coherent that they adequately represent the actual economic structure in the country in those aspects that are disseminated. They should
provide good coverage of the economy, industrial structure, regional distribution, size structure, etc.

9.10 Given appropriate data quality, one way of disseminating SBR data aggregates is to release regular standard reports, each comprising a set of tables. The reports can be produced annually, quarterly or monthly, depending on data quality, which in turn depends upon SBR creation and maintenance procedures.

9.2.2 Confidentiality considerations

9.11 As in all statistical data dissemination, the need for statistical confidentiality must be taken into account. The broad level requirement is that no data should be published that would allow a user to determine the value of a characteristic for a specific unit. The usual approach in ensuring confidentiality is to publish only data values that refer to more than a specified number of units, typically three or more units. In a table where a certain data cell refers to less than this number of units, the cell value is suppressed and replaced by a symbol indicating that the value is available but confidential. A stronger approach is to apply dominance rules. A cell in a table is confidential, if a specific number of the largest units, e.g. the three largest units, in this cell contribute more than a specified proportion, e.g. 90%.

9.12 Furthermore, suppression of confidential cells must be accompanied by further cell suppression to prevent the values in the suppressed cells being calculated from the values in other cells by a process referred to as residual disclosure. For example, consider a two dimensional table including row and column totals and suppose the one cell value has been suppressed because it is confidential. This value can readily be computed from the other cell values in the same row (or column) and the row (or column) total. Thus the values of other cells that are not themselves confidential have to be suppressed. This is referred to as complementary suppression. Complementary suppression will have to be applied not only within a single table but also between the tables to be published so that confidential information cannot be disclosed by combining different tables. There are typically many options for the choice of additional cells to suppress and there are algorithms to guide this choice. For example, the aim may be to choose the data cells with lowest numbers of units for complementary suppression.\(^{62}\)

9.13 In summary, before publishing a set of tables, whether in print or in electronic form, confidential cells need to be identified and the values in these cells suppressed. Then the tables need to be reviewed and further cell values suppressed to prevent residual disclosure. Computer applications that perform such operations are available.

9.14 The cell suppression method as described above is applied in many countries when publishing their business statistics data. The method is easy to apply and also easy to understand for the data user. However, due to the necessary complementary cell suppression, a considerable information loss can occur as data cells that are not confidential itself need to be suppressed. There are various other methods to ensure confidentiality, such as perturbation (where cell values are changed at random) or record swapping (where unsafe cell values are switched between units). However, also these methods result in information losses. The record swapping methods can be implemented in a way that aggregated values of the characteristics are restored.

9.3 Dissemination of business demographics statistics

9.3.1 Background

9.15 Business demographic statistics provide data on the numbers of births and deaths of enterprises (and/or establishments) in a specific period, and on the number of enterprises (or establishments) that were born in a previous period and continued in (i.e., survived to) the specific period. The development of newly born enterprises is usually followed for a period of five years, thus indicating how many enterprises born in \(t\) are still alive in \(t+1\), \(t+2\), ..., \(t+5\).

9.16 Business demographic data are usually structured according to activity, legal form, size class, region and various other stratification characteristics. The main descriptive characteristics are employment and turnover. Thus, it can be shown how many jobs were created by the newly born enterprises as well as how many jobs were lost due to enterprise deaths.

9.17 Demographic data about enterprises should also be related to the appropriate total numbers of enterprises to produce birth rates or death rates. Also survival rates (percentage of enterprises born in \(t\) that have survived until \(t+1\), \(t+2\), etc. are useful indicators to calculate for analysis of entrepreneurship performance.

9.18 Business demographic statistics are sought by analysts and policy makers concerned with business dynamics and entrepreneurship, for example to assess

the impact of policy initiatives on enterprise birth and survival rates.

9.19 Using the SBR to produce business demographics requires: 63

- A typology of demographic events that covers all the main demographic events affecting statistical units and takes account of the links between them. (See Chapter 7.3).
- Definitions of the main demographic events, specifying precisely their characteristics.
- Methodology and operational rules for computing the statistics.

9.20 In order to support the production of business demography statistics, it could be the case that infrastructure of the SBR might need to be adapted, to cover specifically the longitudinal aspects and to be able to record and keep track of the units that continue over two or more consecutive reference periods. Basically, an SBR supporting business demography must allow (1) retroactive updates to business characteristics – classification, size and statuses, and (2) easy tracking of longitudinal units through time (continuation/survival). A continuing (surviving) longitudinal unit may be linked to more than one statistical unit in the SBR over the course of its history. For more explanation see chapter 3 of UNECE Guidelines on the use of statistical business registers for business demography and entrepreneurship statistics (2018).

**Box 9.1 Measuring entrepreneurship with the SBR: the OECD-Eurostat Entrepreneurship Indicators Programme**

Even though the role of entrepreneurship as a driver of economic growth and job creation entered the policy debate some decades ago, there is a lack of sound international evidence on the entrepreneurial phenomenon and its determinants and impacts, and there is not much reliable data for performing comparative analysis. To respond to the need of internationally comparable official statistics the OECD-Eurostat Entrepreneurship Indicators Programme (EIP) was launched in 2007.

The EIP is aimed at the development of policy-relevant and internationally-comparable indicators of entrepreneurship and its determinants, in order to support the analysis of entrepreneurship. To that end, the programme has developed a conceptual framework and a methodology for the collection of harmonised entrepreneurship statistics. Two elements constitute the characterising features of the EIP. Firstly, the core set of entrepreneurship performance indicators collected by the programme consists of business demography statistics on the birth, death, survival and growth of enterprises (as distinct from other approaches to entrepreneurship measurement that focus, instead, on data on individuals). Secondly, the SBR is used to compute business demographic statistics, according to the methodology presented in the Eurostat-OECD Manual on Business Demography Statistics (2007) – a manual developed by the EIP.

The EIP focuses on "employer business demography", where the relevant statistical unit is the enterprise with at least one employee. Employer indicators are found to be more relevant for international comparisons than indicators covering all enterprises, as the latter are more sensitive to the particular coverage of SBR, for example when employment or turnover thresholds are applied by the main sources used to compile SBR. (If there is an employment threshold, a basic criterion for comprehensive employer demographic statistics is not satisfied.)

The development of a database of comparable business demographic statistics was much welcomed by policy makers and the research community. The results are also disseminated through the publication OECD Entrepreneurship at a Glance.

**Box 9.2 Businesses demography databases of Eurostat and the OECD**

Before 2019, the annual collection of core business demography statistics in European Union followed a common framework 64 based on the recommendations of the Eurostat-OECD Manual on Business Demography Statistics (Eurostat and OECD, 2007), which is also the reference instrument for the production of the above set of business

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demography statistics in OECD member and partner countries in the context of the OECD–Eurostat Entrepreneurship Indicators Programme (EIP).

The outcome of these initiatives is that two databases of internationally harmonised statistics on business demography have been created by Eurostat and the OECD, accessible via their respective data portals, i.e. for Eurostat Business Demography: http://ec.europa.eu/eurostat/web/structural-business-statistics/entrepreneurship/business-demography, and for the OECD Structural and Demographic Business Statistics (SDBS): http://dx.doi.org/10.1787/sdbs-data-en.

These databases are widely consulted by the research and policy communities and are a valuable reference for countries not yet compiling business demography statistics.

See also: http://ec.europa.eu/eurostat/web/structural-business-statistics/entrepreneurship/indicators


9.3.2 Advantages of using the SBR

Coverage

9.21 In principle, business demographic statistics can be compiled from sources other than the SBR, in particular business censuses and surveys. However, there are limitations that make these other approaches less convenient or more expensive. With respect to censuses, the coverage of units is typically very comprehensive, but there is a major problem with census data periodicity (generally every five years or less frequently). Such infrequent data are a source of comparability issues.

9.22 While survey based approaches to the production of business demographic statistics may be useful, for example to capture the creation of informal enterprises, they suffer from the usual constraints of survey errors and of sample sizes, which limit detailed data breakdowns. Also, it is difficult to identify enterprise deaths by means of surveys, as dead units are not available to be surveyed. Moreover, in calculating business demographic rates that require an estimate of the total population of enterprises as the denominator, conceptual consistency between the denominator and numerator populations can be realistically achieved only by using the same source of information for both. Such demographic rates could be, for instance, the “birth rate”, which is the share of the total births in period t in the total number of enterprises in the same period.

9.23 Finally, using data from an SBR is generally quicker and cheaper than conducting a survey and imposes no additional burden on businesses.

International comparability

9.24 Thanks to progressive harmonisation of the basic requirements of SBRs across countries, the SBR constitutes the most convenient source of business demographics from the perspective of international comparisons. However, it is important to acknowledge some potential limitations in this respect. Specifically, the various thresholds used in SBRs are perhaps the most important source of incomparability in business demographic statistics. Although SBRs aim for comprehensive coverage, in practice, they each have to use some sort of threshold that excludes small or difficult to find enterprises. Typically, thresholds are based on monetary values, using turnover as the indicator for example, or they are based on employment levels, or on registration with one or more administrative sources. They may be dependent on other criteria, for example they may exclude agriculture and/or unincorporated enterprises. These variations and differences across countries result in lack of international comparability. One of the aims of these Guidelines is to reduce the reasons for lack of comparability.

9.25 An additional source of incomparability is that the appearance of a business in administrative registers, and hence the appearance of an enterprise in the SBR, does not necessarily coincide with the date when the business became active. Furthermore, this can vary by country. For example, in some countries, a business may be required to register, or may voluntarily register, with an administrative source before any production occurs or turnover is recorded. In fact, registration does not necessarily mean that the businesses will ever be economically active. It may instead remain permanently inactive. In other countries, administrative sources register a business only after it has already been active for a while, and perhaps only after its production exceeds some threshold, commonly based on turnover or employment.

9.4 Micro-data dissemination

9.26 Access to individual unit data in the SBR is restricted by confidentiality requirements. However, in recent years, some countries have been able to give access to such micro-data to academic institutions, researchers, and students, but always under a number of conditions to ensure appropriate confidentiality.
9.27 For some research purposes the SBR data alone may not be sufficient and other individual data may be linked to the SBR data, depending on the research goals. Here again, an adequate legal basis must be assured.

9.28 Restricted access to individual unit data is not equal to publication of these data. However, as previously noted, in some countries publication of such data from the SBR is allowed by law. The content of such a publication is typically restricted to identification code, name, address and legal form of the enterprise, economic activity code, and possibly other classification codes. Usually, no quantitative economic data, such as employment or turnover are included. The coverage of individual units may also be restricted to companies and government units or even to bigger units only. The intervals at which such data are updated may vary from daily to annually. Usually, such data are published online.

9.29 There are countries that provide public access to individual unit identification and location data because this information has been disseminated by the units themselves as part of their contact and promoting information. These data can be used for public and private policy planning, as well as for economic research. They typically include identification characteristics, stratification by size, activity class and geographical location in the national territory. Typically they are made available under the general principle that statistical information should be considered a public good and should be made available to everyone in a simultaneous way and without detriment to the protection of personal data.

9.30 The principle of access to administrative data is that NSOs have access to individual data, however, the individual data flow follows a "one-way principle" whereby individual data cannot be provided from the NSOs to administrative data providers. However, there are countries where dissemination/sharing of micro-data from the SBR with non-statistical users is not 'only' allowed, but legally required (see Chapter 6, section 6.4).

Box 9.3 National Directory of Economic Units (DENUE) in Mexico

Although its main function is to serve as a sampling frame, the National Directory of Economic Units (DENUE) has made individual statistical unit data available to all, as a public good, and not only for decision makers at government or political level. With the benefit of modern technology, DENUE provides readily accessible information on the distribution of the economic activities and establishments by territory throughout the country.

DENUE is available to any user through a free consultation system in INEGI and it includes legal name, complete address, geographic coordinates, industry classification and size of the establishment according to employment strata through 22 variables which were approved for dissemination.

In addition to the data that are openly shared, DENUE contains data for internal working purposes only, for example, to identify records of the establishments in more than one database or to solve errors among the databases used.


Box 9.4 Examples of dissemination policies and practice of business statistics data based on SBR: Colombia, Denmark, Indonesia and Mexico

**Colombia**

According to Law 79 of 1993, the anonymity of the microdata must be guaranteed in order to protect the fiscal or judicial data of the companies. For this reason, the dissemination of SBR information is carried out in compliance with the law, publishing only the identification, location and economic activity data of the companies through the link [https://geoportal.dane.gov.co/v2/?page=elementoDirectorio](https://geoportal.dane.gov.co/v2/?page=elementoDirectorio).

Pursuant to the Law, internal users of the SBR or users within the National Statistical System who require access to microdata are provided with variables in ranges of value or geographic aggregated data that do not reveal the identification of the source.

On the other hand, considering the needs of statistical operations, summary tables are generated indicating the result of the updating process: number of new companies disaggregated by activities that are of interest and that meet the inclusion criteria for the surveys.
Denmark
In Denmark, the basic data on business units (legal number, name, address, activity code, etc.) are jointly organized and maintained in a publicly accessible business register. In order to improve efficiency and to reduce the burden on enterprises, public authorities are required to use this common register as the source for their inventories of contact information on businesses and they are also required to use the legal number when contact the enterprises. Furthermore, the enterprises themselves are required to use the legal number on their website and in their communication and transactions with other enterprises, e.g. on invoices. In addition to the benefits for the statistics production, these requirements have been important drivers for e-commerce and e-government in Denmark.

Indonesia
Based on Indonesia regulations, BPS can release business data in three forms to the public:

- aggregated data
- directory data, consist of information like in the telephone directory, such as business name, address, and contact, and also the economic activity
- microdata, which are individual data that include statistical variables (such as income, expenditure) without the information of the business name and address

The published directory data and microdata cannot be linked due to data confidentiality. Data published on the website can only be downloaded in PDF format with NSO watermark. At the time of writing, business data based on SBR are not yet disseminated to the public. However, when they are ready to be published in the future, the publication will follow the previously mentioned policy.

Mexico
INEGI publishes some monthly indicators for monitoring the short-term evolution of the Mexican economy. One of the indicators is the Monthly Manufacturing Activity Level Index in Mexico (IMAI 31 to 33 from NAICS65). The measurement of the IMAI 31-33 index, using the national accounting methods, is an elaborated process that generates a result about 40 days after the end of the reference month.

In order to provide more timely information, INEGI is working with some administrative registers, with the purpose of linking establishments from the electricity consumption data register to the economic units which belong to the SBR of Mexico.

The SBR provides the industrial classification for each one of the linked economic units, while the information on the electric energy consumption is provided by the Federal Electricity Commission (CFE), approximately 15 days after the end of the reference month.

Through a statistical analysis, a high linear correlation is observed between the electric energy consumption and the manufacturing activity level. Therefore, INEGI developed a linear regression model, considering the Index of Electric Energy Consumption (ICEE) as an independent variable which is generated from CFE’s data linked to Mexico’s SBR for the most relevant manufacturing establishments according to their revenues. The response variable for this model is IMAI 31-33.

Since August 2015, INEGI, has been producing timely estimates for the IMAI 31-33 index, comparing them with their corresponding published values to evaluate their accuracy empirically by using this methodology. Until July 2018 in 94% of the analyzed periods, the IMAI 31-33 published index values fall within the 95% confidence estimation limits from the regression model. It means that, so far, the observed empirical accuracy approaches the theoretical confidence level.

These IMAI 31-33 early estimates are communicated to the leaders of some Mexican government agencies, like the Central Bank, the Ministry of Economy and the Ministry of Finance, among others. However, these results come from

65 North American Industry Classification System (NAICS)
a methodology which is still in its experimental stage. Currently, INEGI is working to publish these results on its website, under the experimental statistics category.
10.1 Introduction

Quality may be defined as the degree to which a set of inherent characteristics fulfills requirements, and thought of in general terms as fitness for purpose. The SBR purposes are to provide:

- Information that enables identification of statistical units.
- Populations of statistical units for survey frames and sampling.
- Statistics on the structure of the economy – in terms of units and their economic classifications.
- Data for business demography analysis.
- Tools for using administrative data for statistical purposes.

It achieves these purposes through the eight roles described in Chapter 2.

10.2 The standard quality dimensions used in assessing a survey can be used in assessing the SBR. For example, users want SBR data to be relevant, accurate and timely. Relevant means that the data meet current and potential needs of the users in terms of units and characteristics to support the production of statistics. Accurate means that the information recorded corresponds to the reality. Timely implies that the data provide a picture of the real world with the least possible time lag. However, there are significant differences between assessing the quality of a survey and assessing the quality of the SBR due to the wide range of inputs to the SBR, the multiple types of units it contains, the fact that the most important outputs are micro-data not statistical aggregates, and the importance of links to units in other databases. Thus, it is not possible to use exactly the same approach for measuring SBR quality as for measuring survey quality.

10.3 SBR data quality is closely related to how the data are used and to whether they satisfy the users’ needs. However, the SBR has several different groups of users and each group has its own needs. The requirements with respect to frozen frames as regards timing and accuracy are different depending upon whether the frame is to be used for a short term survey or a structural business survey. For example, if value added is being estimated by a survey based on an SBR frame or using administrative data, the accuracy of the values of key characteristics such as economic activity code and size code for large units will be paramount given the economic significance of these units. On the other hand, if business demographic indicators are based on the SBR, the quality of the smaller units will be very important due to their high rate of involvement in demographic events. In summary, as the SBR is complex and there are numerous and different groups of users of its products, the criteria for evaluating its quality are also complex. Thus the level of quality depends on the specific SBR sub-population and the strategy for its maintenance (e.g., by activity, size, maintenance group, profiling).

10.4 The differing requests from differing groups of users result in conflicting demands regarding the timing with which the SBR records changes and delivers frames. The solution, as already described, is to maintain a live register that reflects the latest available information and to produce a set of frozen frames each pertaining to a particular reference period. The frozen frames serve for sampling and coordinating the results and for business demographics. They can be extracted as frequently as needed (monthly, quarterly) in order to support surveys according their timetables, and include corrections of previous mistakes, new units, and recent updates to key characteristics. The live register is continuously updated and can be accessed for the very latest information when required.

10.5 SBR quality dimensions

10.6 Quality dimensions (sometimes called quality components) are the concepts used to describe some part or facet of the overall concept of quality, when applied to statistical outputs. The United Nations National Quality Assurance Framework (UN NQAF) identifies the following quality dimensions: relevance, accuracy, reliability, timeliness, punctuality, accessibility, clarity, coherence, and comparability.

10.7 Although articulated primarily with censuses, surveys and administrative collections in mind this set of dimensions applies equally well to an SBR. The need for an

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SBR to be relevant, accurate and timely has already been discussed.

10.8 As regards punctuality, SBR users certainly need to know when to expect the frozen frames and statistics based on the SBR.

10.9 As regards accessibility, the possibility of internal users obtaining individual data by directly connecting to the database, and external users obtaining aggregate tables directly from the NSO output database, should be considered.

10.10 In terms of comparability, there are two aspects to consider: region and time. Comparability requires that the concepts and methods underlying the maintenance of the units and their characteristics do not change across regions or over time.

10.11 Coherence includes both internal coherence of units and characteristics within the SBR and coherence with other registers. While internal coherence involves a consistent treatment of the SBR data, coherence with other registers is promoted by creating and maintaining links. The use of a common identification code across all official business registers (administrative and statistical) is an excellent way to obtain greater coherence.

10.12 Finally, even though it is not a quality criterion, consideration of cost must accompany measurement of quality. Cost is a quality constraint and must be considered when allocating resources to improve any quality dimension.

10.13 Cost includes burden on enterprises as well as cost to the NSO. It is important to ensure that enterprises are not routinely obliged to provide the same data to the SBR as they have already given to an administrative source. This does not preclude the possibility of conducting an SBR quality improvement survey to check or improve the characteristics of SBR units.

10.14 Although described separately, the various quality dimensions are inter-related in the sense that attempts to improve the SBR with respect to one dimension may lead to deterioration with respect to another.

10.15 Quality measurements, involve the availability of metadata necessary to correctly understand the information.

10.3 Difference between survey quality and SBR quality

10.16 In the context of an NSO, quality assurance can be defined as all the planned and systematic activities implemented that can be demonstrated to provide confidence that the processes will fulfil the requirements for the statistical output. Quality assurance procedures have been intensely studied and developed in relation to the conduct of surveys. While many of the resulting concepts and methods may be applicable also to the SBR, the SBR has certain specific characteristics that distinguish it from standard surveys and that require different quality assurance procedures. An example is the heterogeneity of SBR users. Another example is that the primary SBR output is individual unit level data not statistical aggregates. The following paragraphs describe some of these specificities and their impact on the quality issues.

10.3.1 Use of administrative data

10.17 The use of administrative data for statistical purposes has increased over the last decades. The SBR depends much on information that is available from administrative sources. The quality of the SBR, therefore, is strongly linked to the quality of the administrative data it uses, but over the generation of which it may have limited or no control. This is different from a survey process that is entirely under NSO control. For example, the SBR have little or no influence on the definitions of the characteristics that an administrative source provides, whereas it determines the definitions of characteristics that it collects by SBR quality improvement survey.

10.3.2 Heterogeneity of inputs

10.18 SBR construction and maintenance require data from many sources (administrative and statistical) to be integrated. Each source provides only partial information with regard to the units and their characteristics, so no single source can meet all needs. Sub-populations of units are covered by different sources. For example, data about units in the agricultural sector may be derived from a quite different source than the sources that provide data about units in manufacturing or services. The values of different characteristics may be acquired from different sources, for example, turnover from VAT declarations, employment from the Social Security Register. Information on the large and complex units is typically obtained by surveys or profiling, whereas information on small units is obtained using (often exclusively) administrative data.

10.19 Thus, an approach to quality that is appropriate for a survey based essentially on data collection from a sample is not sufficient in assessing SBR quality. Rather the approach must cover the treatment and quality evaluation of data from a variety of sources. In this context, quality evaluation of the SBR as a whole may be difficult. In the first instance, it is necessary to split SBR data into subsets (for example, according to source, unit type, and/or group of characteristics) and to develop a set of quality indicators applicable for each subset.

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10.3.3 Variability of inputs over time

10.20 In the case of a repeating survey, the process and the data items collected do not usually vary much over time, and when there are changes to the process, these should be controlled and monitored. Many of the problems that arise when using administrative data can be related to changes in processing procedures that are made by the administrative source but without the knowledge of the SBR. There may be changes in registration and cancellation rules, in the units involved and/or their classifications, in the data collected, and in the control processes. Therefore, an important objective of the SBR is to verify the stability of the administrative process and data, and thus to avoid having changes that are purely administrative causing structural changes in SBR data that do not reflect changes in the real economic world.

10.3.4 Technological requirements

10.21 The processes for construction and maintenance of an SBR are characterized by:
- Quite large amounts of data from many different sources.
- Changes over time in administrative source contents.
- Complex procedures for data integration, processing and production of outputs.
- Changes over time in classifications and output data requirements.

10.22 Thus SBR procedures and systems must be adaptable over time. Control and evaluation of the technological aspects of SBR processes is a central task in SBR quality assurance and demands skilled information technology resources, which are often in short supply.

10.23 Given that all NSOs require much the same SBR fundamental components, the scope for industrialisation of SRBs based on international best practice is an important consideration. In particular development of a generic SBR system that could be readily adapted to the particular circumstances in a country might prove very useful for NSOs with limited resources to undertake SBR development.

10.3.5 Primary output is micro-data

10.24 The main objective of the SBR is to produce individual data – data about individual units – for use by surveys in constructing survey frames and samples. Whereas with statistical aggregates random errors tend to average out, with micro-data there is no such notion. Over-coverage and under-coverage errors do not balance out. The effects of both have to be evaluated.

10.3.6 Heterogeneity of users

10.25 The quality policy adopted by the SBR must take into account the wide range of users’ needs. Given that the primary SBR role is producing sampling frames for surveys, the SBR update processes have to be as timely as possible, have to guarantee a stable reference population, and have to provide the most complete coverage possible. For surveys producing macro-economic variables such as value added, the coverage of large units and the accuracy of characteristics, such as economic activity code and size, are critical. On the other hand, coverage of smaller units is very important in producing business demographic indicators.

10.26 Another important aspect of quality is coherence. Whereas individual surveys might optimise satisfaction of their external user needs by using their own specially defined units and characteristics this is not the best approach. It is far more important to ensure all surveys use the same conceptual and physical set of frozen frames generated by the SBR as this leads to more coherent and cohesive economic statistics. It is much easier for national accounts staff to reconcile statistics coming from the various economic survey programs when all the surveys start from the same base.

10.27 Whereas for internal users accuracy at micro level is important (for example using a wrong address for a unit may result in legal repercussions), for external users accuracy and comparability of SBR derived aggregates are more important. This illustrates the need for trade-offs in setting SBR quality targets and allocating SBR maintenance resources.

10.3.7 Continuous updating of SBR data

10.28 Updating a unit in an SBR requires deciding how to identify and treat the actual changes in the characteristics that have occurred. Such changes can involve the unit’s existence, its characteristics and the links between units. Events should be referenced to a specific time point or period. During a given time period, say \((t, t+1)\), the incoming/outgoing flows of units to the SBR, and to the survey frames generated from it, are determined, first, by births and deaths of enterprises, and, second, by changes in the classification characteristics.

10.29 The updating of the SBR over the period \((t, t+1)\) is determined not only by actual economic changes occurring in the real world, but also by correction and updating of characteristics of the units following from SBR maintenance processes. Thus, SBR data cannot be considered in the same way as survey data. A survey does not acquire any additional information once it is concluded, whilst the SBR may acquire data during the period \((t, t+1)\) that refer to a time even earlier than \(t\).

10.30 More specifically, in the SBR it is possible to correct retroactively errors in the values at time \(t\) of characteristics...
like economic activity code, measure of size, or date at which a cessation or a birth is registered. Changes are virtually always recorded at a later date than they actually occurred. For example, there can be a delay in recording births and deaths or in recording changes in characteristics in the administrative registers used for updating the SBR. Effective and timely updating of an SBR depends to a large extent on how the administrative sources register the information that they receive from the enterprises. There may be errors and delays, especially in connection with small enterprises. The efforts made to reduce or correct these errors and delays should be commensurate with their likely impact on survey frames, processing and estimates.

10.31 Continuous updating of SBR means there is a possibility of revising any dataset produced by the SBR that is stratified by activity status, or other key characteristics such as economic activity code or number of employees taking into account these two different kinds of changes - actual changes and error corrections. Distinguishing real economic changes from error corrections and delayed updates is a fundamental task in assessing and improving SBR quality.

10.4 Assessing the quality of administrative data for the SBR

10.32 SBR quality assessment involves taking into account the entire process of acquisition, loading and processing of administrative data. Administrative sources can be assessed in terms of the usual standard quality dimensions. Alternatively, or as well, the quality framework developed for registers by Daas et al (2009) may prove useful. The quality dimensions are expressed in terms of hyper dimensions (Karr et al., 2006), which are source, metadata, and data. Each hyper dimension is composed of several dimensions of quality and each dimension contains a number of quality indicators. The ESSnet on Administrative and Accounts Data also provides further information and examples relating to quality assurance are included in Annex D.

10.33 The source hyper dimension measures the extent to which information contained in a data source is exploited. The key associated quality dimensions concern the frequency of delivery (yearly, monthly, continuously), the relevance with respect to the information needed, the extent to which the information actually meets SBR needs, the relationship with the administrative authorities, and the procedures taken to mitigate the dependency risk on the source.

10.34 The metadata hyper dimension focuses on the conceptual and process related quality components of the source metadata. Prior to use, it is essential that the SBR fully understands the metadata and their quality because any misunderstanding is likely to have a serious impact on quality of output based on data from the source. Metadata include the administrative regulations and the clarity with which changes in legal environment are described. The regulations determine the administrative units, the definitions of the data they are to provide, the reference time periods, and the forms used in data acquisition. Comparability is adversely impacted when administrative data for specific reference periods cannot be readily transformed to the reference periods/points required for SBR purposes (for example weekly data, or averages having to be transformed to point in time values). The identification numbering system is also important. If different systems are used by different sources, combining data from the sources is more difficult and error prone.

10.35 The data hyper dimension focuses on quality indicators that can describe, in a quantitative or qualitative manner, the quality of data that are input to the SBR. They refer to technical checks, accuracy, completeness, timeliness and integrability.

10.36 Source and metadata quality assessment is usually done by assigning scores to different key dimensions according to the sources used and related metadata.

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**Box 10.1 Examples on assessing/improving the quality of administrative data: China, Colombia, Egypt and Indonesia**

**China**

In the Fourth National Economic Census in 2018, the Office of National Economic Census coordinated the works of NBS China and other government agencies that could provide administrative data. Prior to the census, the Office of National Economic Census received a total number of 260 million records from 44 administrative sources, such as the administrative records on market supervision and regulation, on the public sector, and on taxation. After cross-checking and data validation, the Office of National Economic Census was able to build a sample frame containing nearly 100

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69 Checklist for the Quality Evaluation of Administrative Data Sources (2009), Piet Daas et al, Discussion paper (09042), Statistics Netherlands. More details are provided in Annex D3.


71 The Use Of Administrative And Accounts Data For Business Statistics: http://essnet.admindata.eu/
million entities, including businesses and establishments in the secondary and tertiary sectors, and self-employed households. The sample frame was then distributed to all the census interviewers for further verification in the field. The interviewers were required to check all the entities in the sample frame that fell under their jurisdiction, and to update the characteristics of these entities such as their status, principal economic activity, data reporting channel, etc. After field validation, the sample frame was then used to select samples in the census. In conclusion, the administrative data from various sources proved valuable in reducing the workload of the interviewers and in improving the coverage of the census. In December 2019, NBS China updated their Business Register with data from the Fourth National Economic Census.

In compliance with regulations, each department has a large amount of administrative records. However, much research is needed to verify and make full use of these resources. The activities that the statistical department carries out to analyze the administrative sources include: a) study the system framework for the administrative records, b) identify the scope of registration of the administrative record system (including related indicators, definitions, classification, etc.), c) establish an effective link between various administrative records and between administrative records and statistical surveys, and d) lay the foundation for the statistical application of administrative records.

**Colombia**

DANE has published a guide to document the methodology of statistical operations based on administrative registers, which describes the guidelines for the documentation of statistical operations based on administrative registers under standardized and harmonized criteria on their structure, presentation and content.

In addition, DANE created the “Guide for the elaboration of metadata of administrative register”, by means of which the guidelines for the construction of the metadata that characterizes the registers are given in order to promote its use, comparability and integration. See [https://www.dane.gov.co/files/sen/lineamientos/DSO_020_LIN_04.pdf](https://www.dane.gov.co/files/sen/lineamientos/DSO_020_LIN_04.pdf).

**Egypt**

CAPMAS measures the quality of the data of the social security authority framework by making field visits while conducting the economic census and comparing between the two results.

**Indonesia**

BPS conducts the assessment for the quality of administrative sources for SBR in various steps.

In the selection of administrative data, BPS conducts administrative data studies by Internet searching or direct visits to the potential administrative data sources. BPS also prepares a list of information that must be explored (can be a list of questions) in the administrative data studies to answer if that particular administrative data source meets the criteria of coverage, content, and access. For coverage criteria, a primary administrative data sources must have the broadest coverage of active units that are needed for the SBR. For content criteria, the sources must have sufficient information on active status, economic activity, size for sampling purposes, and contact information. Finally, for access criteria, legally it is possible or potentially possible for the BPS to get the data from the administrative sources.

When the data is available from the sources (administrative sources or Economic Census), BPS conducts an assessment consisting of the following checks:

- Check the concepts, standardization and unit measurements in order to know whether they are the same in the SBR or they contain adjustments.
- Check the null values and data discrepancies to see whether they need to be imputed or not.
- Check master data and their updated dimensions where data will become inconsistent if a change in master data is not followed by the adjustment of the detail data.
10.5 Frame errors and their implications for surveys

10.5.1 Types of frame errors

10.37 As noted in Section 7.6, an error may be defined as “a difference in the information presented in the register and the information as it should be, according to a chosen image of the real world produced and maintained by an accepted instrument and documented procedures”.

10.38 The following types of errors may be identified.

Errors in existence

10.39 This type of error is due to false information regarding the demographic characteristics (date of creation and date of cessation) of a particular unit. There are two categories of existence error.

- Units are recorded as economically active, but are not yet active, or no longer active, in the real world. This result in over-coverage, which may lead to response problems for statistical surveys based on the SBR.

- Units are economically active but are not present in the SBR. This type of error results in under-coverage, which will lead to under-estimation in survey outputs.

Errors in identification characteristics

10.40 Errors in names, addresses, telephone numbers, etc., can hamper data collection due to problems locating and contacting the units. Errors in names and addresses also impede the use of the SBR as a tool to link and coordinate data from different sources.

Errors in stratification characteristics

10.41 This error type includes errors in legal form, economic activity code, size class (based on number of persons employed, turnover and/or net assets) and geographic location. These errors may affect the inclusion of units in survey samples and certain strata, and in SBR statistics. They may result in inefficient sampling and sample allocation for surveys based on the SBR, and in inaccurate population estimates derived from the SBR.

10.5.2 Impact of errors on survey frames

10.42 SBR errors can have a big impact on the processes and results of surveys based on the SBR.

10.43 Non-response and coverage problems may result in significant non-sampling errors. These two problems are inter-related and can be attributed to SBR errors. For example, it may be impossible to contact a unit included in the frame because the contact characteristics are wrong. Units wrongly included in the frame may be selected for the sample and then found to be out of scope, thus reducing the effective sample size. The impact of frame errors on survey estimates is a measure of the accuracy of the SBR.

10.44 Frame errors and their impact on overall survey error can be classified according to the following types.

- Under-coverage. The frame derived from the SBR does not include all units within scope for the survey. Reasons for under-coverage are: omissions (lags and leakage), errors in activity status (falsely inactive units), and errors in stratification characteristics (units miscoded so as to be out of scope). SBR under-coverage results in under-estimation.

- Over-coverage. The frame derived from the SBR includes units that are out of scope. Reasons for over-coverage are: duplication, errors in activity status (falsely active units), and errors in stratification characteristics (units miscoded so as to be in scope). If an out of scope unit is not identified as being out of scope, the result is over-estimation. If it is identified, its exclusion results in a reduction in effective sample size and hence an increase in the sampling error.

- Errors in unit characteristics. Errors in stratification characteristics such principal economic activity code, size code, and location cause inefficient sampling and sample allocation. Errors in contact data result in increased non-response and non-response follow-up.

10.6 Classification of metadata

10.45 Comprehensive and accurate descriptions of the SBR inputs, processes and outputs are a vital aspect of SBR quality assurance. These SBR metadata may be classified using the following schema.

Source of data

10.46 A source code generally consists of an alphanumeric code that identifies exactly the source used in assigning the value of a characteristic of a unit. For example, it may indicate that the turnover value of a particular enterprise has been taken from VAT data, or that the number of employees’ value has been obtained from a particular survey. Every value is assigned a source code.

Procedures used for attribution of unit characteristic values

10.47 These metadata include the procedures used in resolving conflicting information from different sources.

Production process

10.48 These metadata include descriptions of the processes for:

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• Acquisition and processing of administrative and statistical data.
• SBR profiling and improvement surveys.
• Production of frozen frames and survey frames.
• Production of statistics.
• Integration of administrative registers.

Updating and error correction process
10.49 These metadata include descriptions of updating processes and determining whether changes occurring in a period reflect real world economic changes or corrections.

Reliability of data
10.50 These metadata include quality indicators and references to the production sources and processes.

Characteristic value updating history
10.51 These metadata include the date/period to which the value of a characteristic relates and the date on which the value was last updated in the live register.

Other documentation about sources and methods
10.52 These metadata may help users to assess the quality of SBR data. Documentation on sources and methods may be disseminated with SBR statistics or be made available through a database (web application) that can be consulted by users.

10.7 Quality assessment methods
10.53 The following paragraphs outline the methods that can be used to assess SBR quality. Some are generic in the sense that they are applicable to all statistical processes and products; others are specific to the SBR.

10.7.1 User survey
10.54 Given that quality is defined in terms of user needs, collecting users’ views of the SBR is a first step in SBR quality assessment. The aim is to obtain the views of major groups of users regarding each of the quality dimensions. The views of survey staff that use SBR data are particularly important as they are the primary users. Often the assessment results differ from one type of survey to another one. For example, managers of structural surveys may have a different view of SBR relevance to those responsible for short-term statistics. Complete satisfaction of all users is not a realistic goal. In interpreting the results, the relative importance of each of the types of users has to be taken into account.

10.7.2 SBR audit
10.55 A quality audit can be defined as a systematic, independent and documented process for obtaining quality audit evidence (records, statements of fact or other information that are relevant to the quality audit criteria and verifiable) and evaluating it objectively to determine the extent to which the quality audit criteria (set of policies, procedures or requirements) are fulfilled.73

10.56 Auditing is a “powerful tool ... by providing important information”74 to improve the quality of the SBR.

10.57 From time to time, an overall audit of the SBR processes and outputs should be undertaken. Since use of external audits can be expensive, it may be desirable to conduct an internal audit. Some NSOs have a unit within the organisation whose role is auditing, and in this case the unit should undertake the audit. In NSOs with no such organisational unit an ad hoc team of auditors should be assembled including both SBR users and other statisticians with limited (or no) exposure to the SBR.

10.7.3 SBR improvement surveys and quality measurement surveys
10.58 The primary purpose of SBR improvement surveys is usually to improve the quality of unit characteristics, by detecting and correcting errors and by filling in missing values. However, such surveys are also a means of measuring SBR accuracy. Indeed, some may be conducted with the primary goal not of correction but of measurement of the quality of characteristics such as activity status, location, economic activity code and size.

10.59 Such surveys must be designed carefully because of the difficulty in determining the “real” values for comparison with the SBR values. Furthermore, to avoid self-referential findings, the survey results should preferably be analysed by statisticians from outside the SBR.

10.7.4 Auditing clerical work
10.60 Quality audits are a useful tool for monitoring the quality of clerical processing and of automatic updating. They may involve checks on representative samples of clerical update actions (described immediately below) or regular analyses of key characteristics at aggregate level (as described in Section 10.7.6), or, preferably, a combination of the two approaches.

10.61 The aim of auditing clerical processing is to monitor the quality of the clerical input to an SBR. It involves checking samples of clerical updates. The checks should be based on regular, random and representative samples.

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10.62 Clerical audits are normally undertaken by experienced staff, who investigate the work of SBR staff to see if the actions that have been taken comply with the processing guidelines. They may also be done assigning the same update actions to different clerks and then comparing the resulting updates.

10.63 Clerical error rates can be monitored over time and reduced, for example by improving procedures and by informing and training staff. Regular summary reports should be produced to inform managers and users.

10.64 The quality auditing function should be closely linked to documentation and training functions, perhaps in a form of quality circle, so that issues are identified, resolved, documented and covered in future staff training. By this means it should be possible to ensure sustained improvement in quality over time.

10.7.5 Macro-editing

10.65 Another class of quality audits involves monitoring changes in the SBR at aggregate level. This should be done on a regular basis and linked to the production and dissemination of the frozen frames.

10.66 Frequency distributions for key characteristics are compared before and after periods of updating (automatic and/or manual) to assess the impact of the changes on various subsets of units and to ensure that all changes can be adequately explained. In performing the analyses priority is given to large units, and to units that are particularly relevant for specific surveys or under particular observation from users.

10.7.6 Defining and monitoring quality indicators

10.67 A system of quality indicators for the SBR is a very important means of assessing quality. The construction and use of quality indicators is discussed in the flowing section.

10.8 SBR quality indicators

10.68 The starting point in defining a set of quality indicators for the SBR is an appropriate conceptual framework. This is discussed in Section 10.8.2. As described in the following three sub-sections, SBR quality indicators may be divided into three groups corresponding to processing phases, dealing with:

- Quality of input.
- Quality of processing (or throughput).
- Quality of output.

10.8.1 Conceptual framework for quality indicators

Key factors

10.69 Key factors in defining indicators of SBR data quality are the following.

10.70 Time. The SBR is constantly evolving, thus quality indicators are characterised by a reference date (t) or period (t-x; t). In presence of a lag between the reference period (t-x) and the assessment period (t), the indicator describes quality at (t-x) measured at (t).

10.71 Scope. A quality indicator is applicable to a particular type of unit (say enterprise or local unit) and, within that type, to a subset of all possible units. The sub-setting may be formally defined by a filter presented in the form of a logic formula operating on the relevant set of units and their characteristics, for example, active enterprises born before (t-x).

10.72 Sub-population. A quality indicator must be defined and measured at the level of the sub-populations of interest. Having only global indicators may mask weaknesses in specific sub-populations. It is common to define sub-populations in terms of size (small/medium/big), region, and economic sector.

10.73 Characteristic. A quality indicator applies to a particular characteristic of a set of units.

10.74 Criteria. To construct a quality indicator, it is necessary to have criteria for assessing the quality of the characteristic, unit by unit. For each unit, and for each characteristic, it must be possible to assess whether the value is right/wrong (true/false), or where it lies on a scale of quality between 0 and 1.

Quality assessment mechanisms and criteria

10.75 There are various mechanisms and criteria by which to assess quality as follows.

10.76 Use of external information source. A value of a unit in the SBR can be considered as correct if it is sufficiently close to a reference value from an external source. This is the most commonly used criterion. It focuses on compliance (i.e., whether the value of a characteristic in the SBR complies with the value of the same characteristic in an external source). It is a proxy for accuracy (whether the value of a characteristic is correct or not) but is the only possible measure when the real value is not known. The compliance rate (% of units for which the characteristic assumes a sufficiently close value) is a practical substitute for reliability rate (% of units for which the characteristic is correct) when the latter cannot actually be measured.

10.77 SBR improvement survey (quality survey). Quality is assessed by comparison with a reference value obtained by an SBR survey. This approach is expensive.

10.78 Internal consistency. A value is deemed correct if it is consistent with the other characteristics of the same unit (for example, turnover/employees, main activity/legal status). Definition of consistency edits is difficult. Often they are based on plausibility criteria, meaning most true values
satisfy these criteria. Even if a characteristic value passes the edit there is no guarantee that it is correct.

10.79 Temporal consistency. The quality of a characteristic is defined on the basis of a comparison with its values in previous time periods. The aim is to identify impossible or implausible changes from one period to another.

10.80 Quality without witness. It is possible to make an assessment of quality without having a specific reference value or element of comparison. Examples of the basis for such an assessment are:

- The date on which the value was most recently checked or updated - with the underlying principle that the more recent, the better.
- The name of the information source – the likely accuracy of data from a source may be known.
- The methodology adopted – the appropriateness of the methodology may be known.

10.8.2 Quality of SBR inputs

10.81 The SBR typically has many input sources, mostly administrative. As the qualities of these sources affect SBR output quality they are very useful indicators in themselves. From the SBR perspective, though it may be possible to have an influence on the quality of an administrative source, it is not possible to control its quality ex-ante. Thus, the quality of each source should be assessed ex-post by means of suitable analyses to identify errors in the data supplied and to take these into account in using the data.

10.82 Quality assessment includes consideration of the accessibility and clarity of administrative data, meaning the ease with which the SBR updating process can access and interpret the data. Good metadata management requires that data format and content are precisely reported, and data are accompanied by metadata, examples and advice.

10.83 Other simple indicators of the quality of the source are:

- Time lag: difference between the date on which the data are supplied and the reference period to which they refer.
- Completeness of characteristic: number of missing values; and number of missing values as a proportion of the total number of values.

10.84 Many problems that arise from using administrative sources are caused by changes in the source that are not known to the SBR. Such changes may include changes in registration or cancellation rules, in classification criteria, or in the administrative control processes. Every effort should be made to learn about such changes in advance through agreements and regular communications with the administrative authorities responsible for the sources. However, despite all such efforts, some unanticipated changes may occur. In order to detect and handle such changes, big changes – meaning changes in data values that are impossible or implausible during a given period (for example a quarter or a year) – should be identified and reviewed to determine the underlying causes. The main objective is to check the stability of the sources and avoid the situation whereby changes that are merely administrative produce structural changes in the SBR that do not reflect economic reality.

10.85 Simple indicators based on the comparison of the values provided in two different years may be formulated along the following lines.

**Percentage/proportion of variations (per characteristic)**

10.86 For example, a simple indicator is the percentage of units that have changed principal economic activity from year $t$ to year $t+1$. This can be computed for the whole population or for a specific subset. Further analytical investigation can be initiated if the value in the reference year exceeds the average level of the indicator over time.

10.87 Comparison of data from a single source over time is also fundamental in analysing the completeness of enterprise births and deaths. Such analysis is essential in helping to detect and minimise under-coverage and over-coverage. Simple counts of the numbers of births or deaths during a reference period do not of themselves provide much information. Viewed as a time series, more complex and useful indicators may be defined.

**Indicator for over/under coverage:**

10.88 The effect of update delay associated with a source can be obtained by comparing, where available, two values of a characteristic at different points in time, for example:

- The number of cessations, $N_{cess}(T)$, occurring in year $t$ as reported in data received during a period ending at time $T$; and
- The number of cessations, $N_{cess}(T+1)$, occurring in year $t$ as reported in data received between time $T$ and $T+1$.

10.89 In this way the lag in the registration of the cessation dates in the input source can be estimated using a simple indicator such as $1-N_{cess}(T+1)/N_{cess}(T)$. Analysis of this indicator can give an idea how long it is worth waiting to receive cessations before using the data to generate survey frames. The shorter the time the more cessations will be not have been received. The longer the time the fewer the cessations that will not have been received, but the later the frames will be generated relative to the survey reference year.
10.8.3 Quality of SBR processes

10.90 For the purpose of defining quality indicators, SBR processes can be divided into three phases, namely, integration of input data, assignment of values of characteristics, and editing, as described in the following paragraphs.

Phase 1: Integration of input data from administrative sources

10.91 The purpose of this phase is to integrate administrative data from various sources and to create clusters referring to the same unit (the enterprise). Two different sub-phases can be distinguished, and quality indicators defined for each.

10.92 First sub-phase: analyse within a source. For each input source, records that pertain to the same legal unit (as identified, for example, by a common taxation identification number) are integrated. Possible quality indicators are:

- **Number of duplicates as a proportion of the total number of supplied records.** A decrease over time indicates an increase of quality of the source from the perspective of the SBR.

- **Number of new records during a given reference period.** This provides a measure of coverage in terms of unit creations. Comparisons over time and with a benchmark can be used to identify possible problems in supply.

10.93 Second sub-phase: link between sources. Records coming from different sources that pertain to the same legal unit (again, for example, as identified by a common taxation identification number) are integrated in order to build-up a cluster of records for the same enterprise. The taxation register is, typically, the base used to define the set of legal units and to integrate all the other sources. This phase has the particular aim of identifying the set of administrative data records relating to each individual legal unit. Errors in this phase, such as missing or wrong links, can greatly affect the data produced in the following phases. Possible quality indicators are:

- **Number of clusters of records in period \((t)\) linked to legal units.**

- **Number of clusters of records in period \((t)\) not linked to legal units.**

- **Number of clusters of records in year \((t-1)\) not linked to legal units.**

- **Under-coverage indicator: \(\frac{[(a) \cap (c)]}{(a)}\).**

10.94 The indicator \((d)\) measures the under-coverage due to time lag in the registration of units in the taxation register. It represents the percentage of units already provided in \((t-1)\) by other administrative registers, not linked in time \((t-1)\) and then linked in the succeeding time \((t)\). They are units that could have been linked and would have been included in the SBR in time \((t-1)\) if the base source (typically the taxation register) had successfully contained such units at that time.

Phase 2: Assignment of values of characteristics

10.95 The second phase of the SBR production process comprises the assignment of the values of the characteristics of each unit and the identification of active units in year \(t\). The quality of the assignment procedure for each characteristic can be evaluated using indicators based on outputs produced at each step in implementation of the procedure.

10.96 The characteristic of a unit of which to check the quality first is its activity status. This is because the frozen frames and subsequent survey frames contain only active units (more precisely, active, recently active and potentially active units). Thus, other characteristics need only be checked for these units. Quality indicators for each source may be defined along the following lines:

- **Active status concordance rate** = number of units for which the unit has an active status in both the source and the SBR, as a proportion of the number of units in common to the source and the SBR.

- **Inactive status concordance rate** = number of units for which the unit has an inactive status in both the source and the SBR, as a proportion of the number of units in common to the source and the SBR.

- **Activity status discordance rate** = number of units for which the unit activity status differs between the source and the SBR, as a proportion of the number of units in common to source and SBR.

10.97 Sources that may be available for determining or checking activity status are:

- Small and medium size enterprise survey – checks for active and inactive units.

- Foreign trade survey – checks for active units.

- Bankruptcy database – checks for inactive units.

Phase 3: Editing procedures

10.98 The third phase of the SBR production process comprises implementation of the editing and imputation rules used in final identification of the frozen frame for a particular reference period \(t\). In order to measure the quality of the rules, quality indicators can be defined to measure the errors produced by each rule.

10.99 The quality checking plan usually consists of a set of separate quality project modules, usually executed sequentially. The project modules may be changed in number and composition according to their results over
time. Each project module comprises a set of rules having a similar structure and affecting data in a similar way. The main project modules are:

- **Cleaning** – using rules determining the exclusion of some units from further checks.
- **Deterministic** – using if/then clauses that cause the automatic changes in the values of the relevant characteristics whenever certain conditions occur.
- **Errors** – using rules that generate error warnings whenever certain conditions occur.

10.100 Since the number of edits can be very high, deterministic rules usually focus on peculiar subsets of units and on specific characteristics (for example, on the cross combination of economic activity code and size). The editing process produces error warnings for possible clerical follow-up. There is a need to limit the number of warnings in accordance with the resources available so that SBR staff can concentrate their efforts on economically significant units rather than smaller ones. This is sometimes referred to as **significance editing**.

10.101 The calculation of quality indicators based simply on the number of warnings or errors in a given time period may be misleading. More useful indicators can be built by looking at trends, i.e., measuring the increase or reduction in the number of units that fail each type of edit over time.

10.102 A synthesis of quality indicator values can be achieved along the following lines:

- Variation (in absolute terms and percentages) between \( t \) and \( t+1 \) of counts of units by type of error.
- Variation (in absolute terms and percentages) between \( t \) and \( t+1 \) of counts of units for which values of characteristics have been automatically changed by deterministic rules.
- Variation (in absolute terms and percentages) between \( t \) and \( t+1 \) of counts of units for which a warning is generated and/or that have been manually verified.

### 10.9 Quality policy and improvement

#### 10.9.1 Quality policy

10.103 Elements of a quality policy can be (1) the decision to measure the quality of SBR, (2) the decision to communicate information about the quality of SBR to all users, and, based on the measurements and the feedback from users, (3) the decision to initiate a program of improving the quality of the SBR.

10.104 As discussed above, the measurement of quality is aligned with three principal groups of activities namely the **input**, **processing** and **output** phases. For each of these phases relevant quality dimensions and indicators are identified and defined, based on the specificity of the sources, infrastructure and resources available.

10.105 A by-product of measuring SBR quality is the generation of metadata and paradata that allow a better knowledge of the state, content, structure and processes of the SBR. Detailed examples from Italy, Colombia, and the Netherlands are provided in Annex D.

10.106 An example of communicating quality policy is an **SBR quality declaration** aimed at all users, internal and external, presenting the quality dimensions and associated indicators. Another example is informing users, in as timely a manner as possible, about significant events related to SBR maintenance, such as the availability of new administrative data, the next frozen frame, changes in important units, and changes in classification.

10.107 The decision to implement an SBR quality programme must be based on a careful analysis of costs and benefits. Benefits should be seen primarily in terms of results of improved quality from a perspective of users, in particular statisticians conducting economic surveys and the national accountants that use the resulting outputs. In addition, the SBR quality programme should be viewed within the broader envelope of an NSO wide program to improve economic statistics rather than being seen as an end in itself.

#### 10.9.2 General approach to improving quality

10.108 Quality improvement is an iterative process based on (1) construction of a set of **quality and performance indicators** for SBR inputs, processes and outputs, (2) setting **quality and performance targets**, and (3) defining **quality assessment tools**. These indicators, targets and tools enable monitoring of SBR quality as the basis for formulating, reviewing and implementing quality improvements. The results of monitoring quality should be summarised in quality reports that are made available to SBR staff and to users.

10.109 The following subsections contain examples of ways in which the quality of the SBR can be improved. The examples often concern more than one quality dimension as improvements cannot be made entirely independently in each quality dimension. There are trade-offs that need to be considered.

#### 10.9.3 Improving timeliness

10.110 In order to have the most representative picture possible of the population of enterprises, the SBR updating process should be as timely as possible whilst at the same time providing the as good coverage as possible. As discussed in Chapters 6 and 7, this is achieved by systematically applying updates available from relevant administrative sources, for example data from corporation registration systems, income tax, VAT and social security
systems, chambers of commerce and other trade associations. The aim is to detect creation, structural change and cessation of units as quickly as possible. Administrative data such as sales tax remittances, income tax returns, and payroll deductions provide clear signals that an enterprise is active. Signals indicating when a business becomes inactive are less numerous and timely.

10.111 Another aspect of improving timeliness is reducing the time required to apply updates so that these changes can be quickly reflected in the survey frames. Often survey managers complain that changes they have detected via responses to survey questionnaire are not immediately used to update the SBR because staff spend time in processing the changes and deciding on the appropriate updates. One way of reducing processing time is to permit the survey staff themselves (after having received the appropriate training) to perform the updates. Another possibility is to let the businesses themselves update their own information directly via an appropriate external portal.

10.9.4 Improving completeness

10.112 There should be constant investigation of new ways to extend the SBR by collecting information about enterprises from additional sources. For example, it may be possible to link the SBR to registers like an employment database or industry specific database to obtain additional information on employment size or economic activity.

10.9.5 Improving coverage

10.113 Different strategies must be set up for reducing under-coverage and over-coverage, especially duplication of units. The risk of duplication depends almost entirely on the particular input sources and the matching procedures used in bringing together and un-duplicating data from these sources.

- When matching is based on a common identification system there is a risk of misinterpreting the identification codes, for example a fiscal code may be confused with the VAT code.
- In absence of a common identification, matching depends upon record linkage techniques, for which there are numerous high performance software applications but still a significant risk of missed matches and mismatches.

10.114 Automated procedures must be adapted to the peculiarities of the situation in any given country.

10.9.6 Improving quality reports

10.115 Reporting on quality is a crucial aspect of a quality programme. The general aim should be to deliver short sub-annual (preferably monthly or quarterly) quality reports to alert users to significant, recent changes in the SBR - changes that affect the frozen frame and hence survey frames and ultimately published economic statistics. Within the report it should be possible to drill down by industry, region, legal status, and administrative source.

10.116 Sub-annual reports should be accompanied by more comprehensive annual quality reports that track smaller changes by month and that show trends over years. They may also report on the results of monitoring particular cases, for example holding companies, foreign controlled transport companies, and discrepancies between employment/turnover for big construction enterprise groups operating abroad.

10.9.7 Providing survey support

10.117 To assist surveys and to monitor the quality of the SBR as seen from a survey perspective, it is vital to provide functionality that:

- Allows a survey to monitor its population, since every survey needs to understand the significant changes that have occurred between survey cycles and wants to track births, deaths, and changes to large units.
- Provides a frame on the basis of which efficient sampling schemes can be designed and panels monitored, and the results from sample surveys can be grossed up to population estimates.
- Provides the information for assembling mailing lists, dispatch of questionnaires, monitoring responses, and contacting units in the event of non-response.

10.118 Such functionality enables SBR and survey staff to monitor their operations and to identify areas or weakness and potential quality improvements.

10.10 Examples of quality indicators by quality dimension

10.119 The particular choice of quality indicators for an SBR depends on an NSO’s situation in terms of survey programme, statistical infrastructure and the available resources. Examples of possible quality indicators by quality dimension follow. A much more comprehensive set of indicators developed by the Italian NSO (Istat) for its SBR is detailed in Annex D1.
Figure 10.1 Input phases

<table>
<thead>
<tr>
<th>Dimension</th>
<th>Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timeliness</td>
<td>Time lag for each administrative source (the time lag between registration/updating of data with the administrative source and the delivery of this administrative data to the SBR).</td>
</tr>
<tr>
<td>Accuracy</td>
<td>Coverage of each source (measuring under- and over-coverage). Completeness (of characteristics) for each source.</td>
</tr>
</tbody>
</table>

Figure 10.2 Processing phases

<table>
<thead>
<tr>
<th>Dimension</th>
<th>Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>Punctuality</td>
<td>Time lag (whether survey frame available according to agreed schedule).</td>
</tr>
<tr>
<td>Accuracy</td>
<td>Coverage and completeness (measuring the extent to which administrative data are integrated into the SBR). Extent of missed matches and mismatches in linking administrative units and statistical units.</td>
</tr>
<tr>
<td>Accessibility</td>
<td>How readily available relevant data are to SBR staff.</td>
</tr>
<tr>
<td>Coherence</td>
<td>Internal coherence of units and characteristics within the SBR Coherence with other registers.</td>
</tr>
</tbody>
</table>

Figure 10.3 Output phases

<table>
<thead>
<tr>
<th>Dimension</th>
<th>Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timeliness</td>
<td>Time lag for each survey (time lag in delivery of the survey frame relative to the survey reference period). The currency of the values of the characteristics.</td>
</tr>
<tr>
<td>Accuracy</td>
<td>Coverage (completeness of the survey frame for given reference period). Completeness (of values of characteristics). Error rates (for example, percentage of units with wrong address, percentage of units with wrong activity code). Non response rates (as indicator of errors in contact information).</td>
</tr>
<tr>
<td>Accessibility</td>
<td>How readily available relevant data are to the users</td>
</tr>
<tr>
<td>Coherence</td>
<td>Coherence with other registers</td>
</tr>
</tbody>
</table>
Chapter 11

Key considerations in establishing an SBR

11.1 Introduction

11.1 This chapter provides guidance on the planning, organizational, legal and technical (IT systems) factors that position an SBR for success. It is intended to offer practical suggestions without being overly prescriptive. The environmental circumstances and factors within which countries build their SBRs can be vastly different. The legal frameworks for acquiring data and the access to human, financial and technical resources ultimately greatly influence how an NSO can proceed.

11.2 Some key themes recur, including the following.

- Effective partnerships must be built with data suppliers, funding providers and SBR users, first, by ensuring recognition of the critical role of the SBR in delivering a coherent and reliable national economic statistics program, and, second, by setting up robust governance structures and partner engagement mechanisms.

- Implementing and operating the SBR must be managed in a manner that enables it to focus on and achieve its primary purpose, which is to identify the population of economically active units in a country so that it can be surveyed to acquire useful economic data. An SBR can fulfill other secondary yet highly desirable roles, such as acting as a data collection management and tracking tool, as described in Chapters 2 and 8. The SBR design and implementation plan should allow for adding the corresponding components, but only once the SBR has fully matured as a source of quality statistical frames.

- The approach should be to maintain simplicity to the extent possible. Conceptual and technical complexities should be added only when they serve a practical purpose; they should never divert the SBR from meeting its larger goals.

11.3 The purpose of Chapter 11 is to provide guidance to SBR developers and managers. Section 11.2 is about the key considerations in establishing an SBR. It recommends a modular approach to the development of the SBR. Section 11.3 is about governance and organizational structure, legislative framework, funding, human resources and relations with other registers. Section 11.4 offers recommendations on the IT infrastructure and programming requirements and, finally, Section 11.5 is about data retention or safekeeping of the SBR historical information in order to satisfy operational and analytical purposes.

The primary reference for the chapter is the AfDB’s Guidelines for Building Statistical Business Registers in Africa (2014): Chapters 13-14, 16-17

11.2 Planning considerations

11.2.1 Initial versus longer term scoping: the importance of a modular approach

11.4 An SBR’s primary function is as a central frame for economic surveys. This enables conceptual coherence and creates the foundation for an integrated economic statistics program. This fundamental purpose should be the focus at the outset of SBR development.

11.5 The longer term vision, however, should, from the beginning, also allow for addition of other features and components that will further enhance the SBR’s value-added. The secondary outputs to be potentially developed after the SBR has become operational as a survey frame are described in Chapters 2 and 8 and are as follows.

- A survey feedback mechanism that facilitates the update of frame information based on the information pertaining to frame-based characteristics, such as economic activity classification.

- A receptacle for tracking survey collection outcomes, response rates and other metrics.

- A module to track respondents and response burden.

- A source of register-based statistics. It may be advisable for statistics derived from SBR data to ensure the coordination of the ‘base population’ as noted in Section 2.10.

- A source for national and international data exchange. This requires the usage of common concepts and methods to ensure the coherence in the units and statistics produced by the NSOs involved. This is important as SBR data are used in studies comparing (the structure of) different national economies and other international studies.

11.6 In particular the IT professionals who design the SBR data structures and the overall system benefit from having a longer term vision clearly defined in as much detail as possible. This simplifies addition of modules as the SBR evolves. Defining all the different modules right at the
beginning enables their development to be prioritized and their implementation to be phased.

11.7 An important development task is to determine the characteristics that need to be included in the survey frames, and hence the characteristics that have to be reliably populated and maintained with data from either administrative or statistical sources.

Box 11.1 Main challenges in IT development for SBR in Indonesia

BPS faces a number of challenges in the IT development of SBR in Indonesia. At the planning stage, there is often doubt and scepticism. Therefore, it is important to:

- Engage various stakeholders actively in the process of development,
- Explain the benefits of the SBR,
- Cite successful examples in other countries,
- Decide which surveys will be prioritized for using the SBR.

During the development process of the SBR, the IT department must be fully involved to understand the concept and business process development of the SBR in the overall organization. They need to follow the meetings, read the reports, and monitor the progress. The system should be developed gradually through prototyping since the concept is still developing. BPS can make it scalable by design, because at the beginning of drafting, working methods are not yet mature, and there are still trial and errors. There will be overlapping in data coverage among subject matter areas that need to be reconciled.

In the integration with the overall NSO transformation process, the relationship between work units, and inter-system relationships should be considered. In the case of Indonesia, with the STATCAP-CERDAS transformation program, the design of the SBR must be coherent and align with other business processes or systems, such as the relationship between SBR and other Corporate Statistical Infrastructures (Collection Systems, Survey Management System, Household Frame, Administrative Data Acquisition Units System, etc.) and the relationship between the SBR system and the overall integrated statistical system.

11.2.2 Key considerations for establishing a survey frame

11.8 To reiterate, the SBR must first and foremost provide a reliable listing of enterprises (in the form of a frozen frame) on the basis of which surveys can accurately measure the economic trends of a country. Creating the SBR is challenging, as is keeping it up to date once it is in use. The challenges of creation and maintenance are greatly eased by adhering to the principles outlined below.

Do not over-extend resources in the early stages by trying to cover all types of enterprise

11.9 While a highly developed SBR may cover a vast portion of the economic population, a new SBR must focus on covering the part of the population that is most important economically and that can be most reliably captured and reflected. The need to manage with limited human and technological resources, and to use initial funding efficiently, should limit the scope of the initial SBR population.

11.10 Reflecting the informal economy, which is highly diversified and for which no administrative data exist, cannot be a focus of the SBR development project. However, in certain countries – particularly developing and emerging economies – the informal economy is important, and collecting economic data about it is a priority. Thus, as was discussed in Chapter 3, although the informal sector is not the main focus in setting up the SBR, in such countries it is vital to consider to what extent, if at all, the SBR will cover the informal sector and how the economic production of those enterprises not covered by the SBR can be measured or estimated.

11.11 It is essential to maximise the coverage in every sector of the economy to obtain reliable macroeconomic indicators. Since certain sectors are composed of numerous small enterprises, maximising coverage in these sectors implies the addition of a large volume of records to the SBR that result in very small contribution to overall macro-economic indicators (such as GDP) but significant contributions in certain sectors.

11.12 Including these small businesses is also useful as the data they provide support policy analysis pertaining to business formation strategies, small business financing and other micro-economic issues, and greatly assist in the
economic analysis of entrepreneurship and the SME sector. Thus, a progressive approach is recommended whereby a country first focuses on developing an SBR system designed to maintain large units that are economically most relevant to its GDP, and subsequently aims to develop automated processes to include the smaller units. Completing the development of the SBR in terms of coverage is one of today’s common concerns in developed countries. The initial development plan for the SBR system should incorporate the flexibility to accommodate a substantial increase in coverage due to the later inclusion of a (potentially very large) number of small units.

11.13 In determining appropriate coverage, the environment within which the NSO operates should be considered as well as the data that can be reliably acquired from administrative sources and the resources that are required to efficiently obtain, process, and load the administrative records.

**Plan for a system that provides both live and frozen versions of the register**

11.14 As initially discussed in Chapter 2, the SBR environment should include both the live register and the frozen frames:

- The live register receives updates that are instantly recorded and used for contacting the businesses.
- The sequence of frozen frames is produced from the live register monthly, quarterly or annually and is the source from which survey programs draw their sample files.

11.15 A frozen frame contains all the salient characteristics that are stored in the SBR for a particular unit, including its unique identifier and its size, geographic, sector and economic activity characteristics. Survey programs can use a frozen frame to identify and stratify their sub-population of interest and draw samples.

11.16 The set of frozen frames also provides a basis for period-to-period comparisons of frame quality. Point-in-time estimates can be calculated and compared with one another to examine the number of units being born, dead, re-classified, etc. This greatly facilitates the identification of anomalies and problem records. Frozen frames are also used in research and analysis projects, for example, business demographics and longitudinal studies such as entrepreneurship analysis.

**11.3 Governance and organizational considerations**

11.17 Organizational aspects of an SBR, such as relationships with administrative data providers (for example, the tax authority), stakeholders (for example, the central bank) and SBR users (especially survey statisticians) are discussed in this section.

11.18 In almost all NSOs, the SBR resides in an economic division/department or a statistical infrastructure division/department within the NSO.

11.19 The governance and organizational structure of the SBR within NSO are important — both in developing the SBR and, even more, in maintaining it and providing support for users. The SBR should be, if possible, a separate organisational unit with a dedicated manager within the NSO. The unit should assume the following responsibilities:

- Define and document all concepts, in line with international, national and local statistical standards.
- Plan and direct the development of SBR system processes and functionalities, including built in business rules and system edits to prevent significant errors and enhance system control.
- Plan and implement a quality assurance program for the SBR with the goals of assessing its quality and ensuring its continued integrity, and defining and producing SBR quality indicators.
- Identify system improvements and recommending adjustments to the training program or procedures where required.
- Profile businesses to delineate those that are larger and more complex, and thus to properly represent their production output.
- Ensure that businesses are classified according to the standard economic activity classification.
- Create statistical units, using data from administrative sources, profiling activities and other surveys, to create a complete and unduplicated SBR aligned with the needs of the system of national accounts (SNA) and other users.
- Validate new development strategies, specifications and procedures.
- Develop and deliver courses and material to educate the full range of SBR users and stakeholders, including profilers, frame specialists, analysts, coders, survey areas and collection areas.
- Develop a certification process so that those wishing to access the SBR must first achieve an appropriate level.
- Develop an online system for all internal users, enabling them to browse and update specific enterprise structures and specific units.
- Support those who use SBR data, which includes evaluating their needs as related to surveys or analysis.
• Provide direction and support on legal aspects related to SBR data, such as access and dissemination.

• Maintain a dedicated group tasked with producing data for users and processing all data related to SBR maintenance.

**Box 11.2 Example from Statistics Canada**

In Canada, the SBR is a critical component of the economic statistics programs of the national statistical agency, Statistics Canada. The SBR is therefore held, managed and maintained within the agency. Statistics Canada is within the Minister of Industry’s portfolio. It also has close ties to the Department of Finance, other federal departments, and provincial, territorial and local government organizations to ensure that the economic statistics are relevant.

Strategic direction of Statistics Canada’s program is governed by various committees and working groups across the different levels of government. The program’s governance model provides clear direction, enables periodic review of results and enables identification and execution of adjustments to achieve expected outcomes. The governance framework also enables transparent, effective and efficient decision-making, and supports accountability and continuous improvement of the program.

**11.3.1 Relationships with users**

11.20 To understand and gather users' needs the SBR should have a consultation mechanism. The most important users are the survey areas and ultimately, the SNA. The SBR staff should meet survey statisticians regularly to understand the changes in the economic world and corresponding requirements for SBR data. Every request from a user should be reviewed and prioritized based on its potential impact (benefits) and the availability of resources.

**Box 11.3 Example: Portion of the Statistics Act allowing Statistics Canada to access administrative data**

Statistics Act (Section 13): A person having the custody or charge of any documents or records that are maintained in any department or in any municipal office, corporation, business or organization, from which information sought in respect of the objects of this Act can be obtained or that would aid in the completion or correction of that information, shall grant access thereto for those purposes to a person authorized by the Chief Statistician to obtain that information or aid in the completion or correction of that information.

11.21 As the SBR is a single source serving multiple users, balancing requests within the limits of the resources available is challenging. The SBR manager must always be aware of the role of the SBR within the context of the larger statistical program.

**11.3.2 Legislative framework**

11.22 As stated earlier, access to administrative records, such as corporate tax returns, business registrations, payroll deductions and value added tax remittances, is fundamental in building a centralized SBR. Many countries legally require the provision of such administrative data to the NSO for the purpose of compiling official statistics, and this authority, where it exists, must be fully leveraged to build an SBR.

11.23 In implementing the legislation, or even in the absence of it, detailed agreements, usually formal memoranda of understanding (MOU) or service level agreement (SLA), should be signed with the administrative agencies as discussed in Section 6.2.1. MOUs are crucial because they establish a framework of general rules and procedures for interdepartmental data exchanges, and they specify data protection measures. More specifically, an MOU should clearly spell out the terms for acquiring the administrative data, it should stipulate the types of data required, the likely treatment of the data and the pre-established acquisition schedule, and it should also specify the data security measures and the means of transmission to be used.

**11.3.3 Funding and development phases**

11.24 The funding model for the SBR is itself an important aspect of its governance and decision-making process, and should be carefully considered at the outset.

11.25 The costs of creating and maintaining the SBR are not likely to be recovered on a fee-for-service basis as the SBR is a public-good type of resource used by multiple programs for diverse purposes. Some individualized activities, such as preparation of special data requests for individual external users, may yield revenues to offset the incremental costs of serving those users. Benchmarking of cost structures may give useful information of the cost-efficiency. However, developing and maintaining the SBR are generalized expenses, the majority of which are likely
funded from the public purse, e.g., as part of the NSO’s budget.

11.26 The key questions are thus: who should make the budget requests? and who should control the budgeted funds once they are received?

11.27 The precise answers depend on the organizational governance structures in place, but the overall objectives should be the same, namely to ensure that funds are allocated (and guarantee an ongoing functional budget) so as to fulfil the larger objectives of the economic statistics program in an optimal fashion. The manager of the SBR should be able to make specific budget decisions within the framework of this larger governance structure.

11.28 Developing and implementing an SBR consists of three distinct phases from a funding perspective: pre-build, development, and post-build operations. It is important that the last mentioned is included the development funding plans.

Conceptual development (pre-build) phase

11.29 This phase requires initial funding and resources for the following pre-build tasks:

- Defining the purposes, uses and roles of the SBR, i.e., the data and services that should be produced to meet users’ needs: to this end, consultations with users and stakeholders should occur from the start through all phases.
- Outlining a clear overall picture of the future SBR.
- Defining the initial scope of an SBR development project.
- Defining the initial coverage of the population of enterprises.
- Determining method(s) to derive the statistical units.
- Analysing and determining all the data inputs needed to populate the live register and to create a coherent, accurate and timely set of frozen frames.
- Obtaining access to the input data sources; this may require drafting MOUs between the NSO and other departments; and negotiating legal, ongoing data transfer agreements with organisations that will supply data, e.g., the authorities responsible for tax data.
- Determining the availability of, and analysing, the necessary stratification characteristics.
- Defining activation rules - what signal(s) or specific characteristics determine when an enterprise is to be considered active.
- Defining the most viable means of receiving business inactivation and cessation information.
- Identifying and determining the availability of administrative data from various sources; initial and ongoing cost is greatly influenced by the accessibility and usability of data input.
- Determining if there will (or should be) be an economic census as a source of input which itself depends on the availability and accessibility of administrative data.
- Outlining the processes that will assess the quality, validate and treat the data before they are loaded into the SBR.
- Defining components for future developments, using the modular approach as discussed earlier in the chapter, like a module to track respondents and response burden.

Development phase

11.30 Development phase funding depends on the decisions made during the pre-build phase. A modular development approach is advantageous because development can be phased in and compartmentalized, module by module. For a fully operational SBR, the following modules should be funded and fully functional for the initial SBR:

- Live register, covering targeted population.
- Batch load and update processes.
- Online tools supporting SBR maintenance.
- Frozen frames, outputs for surveys.
- Quality assurance.

Post-build operations phase

11.31 The SBR should be seen as a continuously evolving entity within the NSO. A long-term vision supported by senior management is needed. A senior steering committee should oversee the needs and usage of the SBR. This ensures that the SBR will evolve in accordance with the agency’s general data requirements and functionalities/roles. A ten year investment plan should be outlined as input to preparation of the funding schedule. In addition to the funds reserved to support the ongoing production and system maintenance of the SBR, this long term plan should be reviewed annually and adjusted to new business requirements and the current NSO budget reality.

11.3.4 Human resources

11.32 The human resources allocated to the SBR depend on the financial support that the NSO is prepared to dedicate to developing and maintaining an SBR. Investing in a high quality SBR that is timely, accurate, coherent and user-friendly results in lower costs and/or better quality in other parts of the economic statistics program, for example by facilitating more precise sampling methodology,
lowering collection costs and respondent burden, improving response rates, and providing higher quality estimates. To the fullest extent possible, the human resources allocated to the SBR should be dedicated to the SBR, i.e., not have any other function.

11.33 Regarding the organizational structure of the SBR, there is no international standard, or even commonly used practice, amongst NSOs. Therefore, each NSO has to determine its own particular SBR structure and the SBR’s place within the economic statistics infrastructure and program as a whole. Factors to consider in this determination are:

- Numbers of staff in the NSO and economic statistics program – evidently the SBR cannot expect to have more than its fair share of the human resources.
- Number of surveys that the SBR is servicing, or will service.
- Degree of centralization/regionalization of the NSO and scope/need for regional business registers.
- Sophistication of computer systems supporting SBR operations.

Ongoing operational requirements and organization

11.34 The operational structure of a completed SBR, as well as the corresponding funding structure, should be clearly set out in advance to prevent the build project from creating an ineffective or underutilized SBR. Although many alternative groupings of the functions are possible, Figure 11.1 and the following paragraphs present a feasible structure involving three SBR sections, i.e., organisational work units, with distinct roles: operations and data maintenance, data management and quality assurance, and IT and systems.

11.35 Each section can be expanded, contracted, or modified as need be to take account of the particular circumstances of the NSO, in particular the resources it has at its disposal, and the functions that the SBR performs. The sectional structuring has been devised to delineate clearly the essential tasks, responsibilities and funding commitments. Opportunities for efficiency and collaboration between the sections can be pursued.

Operations and data maintenance section

11.36 The staff of this section undertake all the basic tasks associated with operating an SBR, including processing administrative data, processing frame data feedback from surveys, performing profiling activities, producing frozen frames and training staff and users. Securing and committing full-time personnel to these tasks is essential to ensure that the SBR data remain relevant and accurate. The size of the section depends on the coverage of the SBR at its outset. Its structure can be expected to change as SBR coverage and content improve.

11.37 A realistic, well-funded and evolving maintenance strategy is a crucial aspect of the SBR. For example, in the case of profiling, the exact nature of the signals and processes that prompt a profiler to review a particular enterprise structure should be reassessed over time. When an SBR is new, the section might simply schedule regular profiling of the largest so many enterprises. Subsequently it might target profiling operations more specifically to those large enterprises for which data collection is proving most difficult.

11.38 The section should comprise:

- Specialists in SBR concepts and business structures, to perform profiling.
- Specialists in administrative data sources and processes.
• Industry classifications specialists.
• Operational staff.

11.39 The section should be responsible for:
• Acquiring and processing administrative data.
• Processing frame data feedback from surveys.
• Performing profiling and classification activities.
• Investigating and correcting errors and inconsistencies that are identified by users or the quality assurance section.
• Producing frozen frames.
• Training SBR staff and users.

Data management and quality assurance section

11.40 While the SBR is being established, and after it is established, the scope of the staff that are initially responsible for analysing the incoming data should be extended to assessing quality requirements and developing a quality assurance strategy. Consistency checks should be built into the system to improve system control and prevent errors. A person, or a team, ideally with a good understanding of SBR concepts and of enterprise structures and strong technical skills in validating data and data processes, should analyse frame data and investigate potential quality issues.

11.41 This data management and quality assurance section should be maintained as part of the SBR’s ongoing operation. The team should comprise:
• Data source specialists, to create specifications and/or use cases for the development of business rules and automated processes for acquiring and processing administrative and statistical data.
• Specialists in SBR concepts and business structures (having experience in economic statistics and survey cycle is relevant).
• Survey interface specialists.
• Data analysts.

11.42 This team should be responsible for:
• Providing specifications of the characteristics to be populated in the database tables, maintaining the content of the tables and submitting new or modified specifications as needs arise and shift.
• Perform acceptance testing of changes made to the SBR systems, interfaces and processes.
• Assessing data from administrative sources.
• Conducting internal analysis and coherence checks on frame information.

• Reviewing requests from survey statisticians and other SBR users (including SBR staff themselves) for improvements or modifications to SBR metadata, characteristics and outputs, prioritizing these requests and creating specifications for future development and improvements.
• Liaising with survey staff to ensure that they understand SBR processes and outputs, and that they are submitting and receiving files from the SBR as needed.
• Ensuring the quality of frozen frames before they are released to users.
• Identifying significant errors.
• Ensuring that updates are timely, coherent and accurate.
• Documenting concepts, processes or coverage changes over time.

IT and systems section

11.43 Maintaining the SBR requires dedicated IT staff. The section ensures that the systems and software needed for extracting data are properly programmed and optimized. The section also maintains, and possibly advances or further develops, the graphical software that enables SBR staff to easily access and update the SBR content. This may initially be restricted to packaged server software (e.g., Microsoft SQL Server Management Studio). In addition, the section ensures that certain derivation tasks are programmed and run correctly.

11.44 At least one database administrator (DBA) is required. The DBA interacts with the database management system processes and tables that make up the SBR, and ensures that the tables are accessible and available for production of the outputs. The DBA is responsible for ensuring that the database is functional. The DBA also ensures that the database can be updated and queried as required.

11.45 The number of dedicated IT personnel required for the implementation and maintenance of the SBR depends on the volume and nature of the functional and non-functional requirements for the specific SBR implementation. They must also be competent to handle specific IT requirements, to develop and maintain the SBR application, and to test newly developed features. The number required could range from one or two dedicated persons for a simple SBR to a team of experts during the course of a complex implementation.

11.46 The types of IT specialists required include:
• Architect
• Database administrator
• Developer, with knowledge (as needed) of .NET, Java, SAS, T-SQL, PL/SQL
• Information analyst
• IT project manager
• Systems analyst
• Tester

11.47 In smaller teams one person may perform more than one type of task.

11.3.5 SBR training

11.48 The SBR manager is responsible for developing and maintaining a training program for NSO staff who will work with the SBR. The training program should be designed to be easily divided into separate modules, which can focus on specific needs of different user groups.

11.49 As a first priority, the training program should be designed and implemented to ensure that all users understand the basic concepts and information available in the SBR. This training should be delivered to all users who are planning to use or interact with the SBR.

11.50 Secondly, all users who are planning to use the SBR system interface should be trained in the system's functionalities.

11.51 Thirdly, a more in-depth training program should be developed and provided to the staff that conduct profiling activities and perform frame updates. This is particularly important in ensuring that profiles of complex business structures are completed and organized properly so that the appropriate statistical elements from which samples can be drawn can be consistently obtained.

11.52 Finally, if the SBR is accessible through an interface by the survey collection staff, training should be developed and given to interviewers who directly contact businesses during survey collection activities. This part of the training program would focus on the maintenance of the respondent (business contact) information, and should ensure that interviewers are trained to gather the necessary information to update the frame information directly or provide the relevant information to the SBR maintenance team or profilers.

11.53 It is likely that other specialized training may need to be developed, depending on the variety of SBR functions available, the types of access that can be granted and various user roles allowed. There is also the possibility of aligning training with a user certification process which gives different permissions to access the various areas and functions of the SBR. Ideally, certification would require attendance at the necessary training sessions and/or successful completion of written tests to ensure the content is adequately grasped.

11.54 In summary, the SBR training program should comprise specific courses and training material that address the needs and requirements of all users, allowing them to have all of the required information they need to use the SBR system with the appropriate level of access and permissions.

11.55 It is important to keep training materials and courses updated to reflect developments in the SBR and to meet users evolving needs. New users should be able to receive the support in the form of material and training that they need within a reasonable timeframe. Training material and other documentation supporting the training should include:

• SBR concepts definitions, including types of units, attributes and relationships.
• Interface functionalities.
• Industrial classification.
• Update guide and procedures.
• Database metadata and frozen frame record layout.
• Glossary.

11.4 IT considerations

11.56 This section provides notes and recommendations on the IT infrastructure and programming requirements for the build phase of an SBR system. Cost and resource requirements can be inferred.

11.57 When establishing an SBR, there are many possible technologies. The choice should take into account scalability, cost and maintenance. The technology should be flexible enough to evolve with new requirements.

11.58 As there is no international standard or even commonly used practice amongst NSOs regarding the design of an SBR system per se, general international IT standards and guidelines, such as the Open Group Architecture Framework (TOGAF) and Solutions Integrated Development (SID) should be considered. The main consideration is to develop an SBR system that fits within the NSO IT architecture and that is as compatible as possible with other systems like the administrative data acquisition systems and the business survey collection systems.

11.4.1 Project management methodology

11.59 The development and implementation of a new SBR is a significant undertaking and should be managed as a project. If the NSO has a defined project management methodology, then it should be applied. If there is no existing organizational standard, then well accepted international standards such as PRINCE2 and PMI/PMBOK should be evaluated with the goal of selecting one of them.
11.60 As a general rule, the level of rigour in implementing the project management methodology should be scaled to the size of, complexity of, and risk associated with, the project.

11.4.2 Software development methodology

11.61 The development and implementation of the system required to support the establishment of the SBR is always a substantial part of the overall effort required. Many organizations have IT standards and, of course, these should be followed. Where this is not the case, an appropriate methodology should be adopted. Modern methodologies place a high focus on agility, demonstrating value to stakeholders quickly and regularly, managing change, proving the technical architecture early, managing risk continuously, and establishing frequent checkpoints (quality gates) for evaluation and realignment of scope, cost, schedule and quality.

11.62 IT development can be implemented in two phases:

a) Acquiring an initial database infrastructure - keeping in mind the modular approach to growing the SBR, the infrastructure should be expandable and flexible.

b) Programming and process development required in order to create:

- The tables that make up the database.
- The main statistical outputs of the frame (sampling frames, sample files, etc.).
- The applications, programs and tools required to query and update the database to support business workflows and interface with other systems, for example, the administrative data, survey, and collection systems.
- Data and metadata transfer processes in a standard format (for example SDMX), to facilitate data and international comparability.

11.63 As with project management methodology, the software methodology should be scaled to the size, complexity and risk of the project.

**Box 11.4 The SDMX as a tool for the exchange of data among different NSOs to enrich their SBRs**

It is essential to identify useful information that can be internationally comparable, i.e. for the SBR it can be considered: the number of businesses existing in a given year, births and deaths of enterprises, growth by sectors of economic activity, at the macro level. At the micro level, the complete or partially integrated directories of the SBR, considering the legislation of each country, including data such as legal name, address and location. This is a useful tool because it allows for comparability and information exchange among countries in a more efficient way due to the relevance of the granularity needed for studying the global production and the role of the Multinational Enterprises (MNEs).

Usually, for the application of SDMX, the construction of the Data Structure Definitions (DSD) is required with the list of fields, concepts, codes and its connection with the database, about all the information that could be useful among countries and international organisations. The SDD is the key for ensuring an efficient interchange of information based on standardized databases.

For further details, see the SDMX website [https://sdmx.org/](https://sdmx.org/).

11.4.3 Solution architecture

11.64 The requirements for an IT solution are commonly split into two groups; functional requirements and non-functional requirements.

11.65 Functional requirements indicate what the system is expected to do, i.e., the set of functions and user tasks that the system must be able to implement. A function can be described in terms of inputs, behaviour and outputs. The scope of the SBR coverage, the number of characteristics (real, estimated and derived), and the required interfaces and interactions with other systems are, along with other items, reflected in the functional requirements of the system.

11.66 Non-functional requirements indicate overall requirements that do not pertain specifically to functions of the system. Some examples are compliance with organisation’s technical standards, performance, scalability, security, availability, accessibility, quality, and usability.

11.67 Functional and non-functional requirements are necessary inputs to decisions that need to be made regarding the solution architecture. The architect considers patterns, practices, tools and technologies to arrive at a design and system architecture that optimally satisfies the requirements. Most modern, complex solutions are implemented with a layered architecture, of which a simple generic example is illustrated in Figure 11.2.
11.4.4 Database

There are a number of options, including a relational database management system (RDBMS), an object-oriented database management system (OODBMS), a key-value store, hierarchical database system, flat files, or even a spreadsheet based solution. An RDBMS is the predominant choice for a core piece of infrastructure such as an SBR. It is recommended on the basis of the following strengths:

- Extensive capacity to implement security.
- Extensive capacity for scalability.
- Extensive capacity for support of concurrent users.
- Capacity to enforce referential integrity and improved data integrity.
- Efficient storage facilitated by normalization and lack of data duplication.
- Efficient application code.
- Flexible and standardized query language.
- Ability to be extended for future requirements.

A relational database enables proper segmenting of the areas that make up the whole, which in turn enables a proper maintenance strategy. The database should be scalable as there may be an increasingly large number of observations to process.

SBR data should be stored in a purpose built database that can support all the types of units in the economic units model, and their inter-relationships and characteristics, and that has appropriate confidentiality and access provisions.

11.71 There should be provision in the database, or within an associated, controlled environment, for storing and accessing data generated by all SBR functions, including snapshots, frozen frames, survey control files, respondent reporting obligations and statuses, and respondent burden.

Frame, collection and respondent burden modules

In its primary capacity of providing frames for surveys, the SBR should be seen as a database that stores both the frame data (including unique identifiers and stratification characteristics) as well as data about the collection processes. The required collection data include the units sampled, information on how and from where data about these units are to be collected, and the outcomes of the collection efforts. These data are input to the SBR respondent burden module that provides an agency-wide view (i.e., across economic statistical programs) of the reporting burden that the NSO places on enterprises, and a record of any efforts to mitigate this burden, for example by using tax data in place of survey data.

A key benefit of using a relational database as the foundation of the SBR is that tables can be created, developed and maintained apart from one another. This provides great flexibility regarding resource requirements and allocation, the sophistication of the various tables, and the capacity to build on different modules at different rates. Thus, initial resources should be devoted to developing the core SBR tables and its main outputs, with simple collection tables to track which units in the SBR are sampled most heavily. Future resources can be allocated more efficiently as usage is tracked. The respondent burden module may be developed at a later stage.

Figure 11.2 Layered architecture

<table>
<thead>
<tr>
<th>Layer</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Presentation</td>
<td>Implements the user interface and manages user interaction with the system.</td>
</tr>
<tr>
<td>Service</td>
<td>Exposes interfaces and system functionality to other systems, and may also be the boundary between the presentation and business layers.</td>
</tr>
<tr>
<td>Business</td>
<td>Implements the core functionality and business logic.</td>
</tr>
<tr>
<td>Data access</td>
<td>Implements access to and interaction with data stores.</td>
</tr>
</tbody>
</table>

11.4.5 Database Management System (DBMS) options

Relational databases and SQL

The modular approach to building the SBR is aided by using a relational database structure that enables creation of different tables and modules in isolation from one another. Using a RDBMS solution such as Microsoft SQL Server, or Oracle, offers other benefits too, including predefined software server applications, like SQL Server Management Studio, and international standards for querying the database using Structured Query Language (SQL). When appropriate and cost-efficient components, codes or architectures may be shared or re-used.

Figure 11.3 below, represents two tables from a relational database model. The first table (the Statistical Unit table) contains the statistical unit’s unique identifier with a few basic characteristics of the units, and the second table (the Frame, Collection and Respondent Burden modules table) contains the collection module's unique identifier with some characteristics of the collection module.
table (the Relationship table) contains the parent's identifiers of each unit.

**Database cost considerations**

11.76 Functional and non-functional requirements for the SBR can have significant cost implications at the database layer in terms of licensing, amount and type of storage required, quantity and capacity requirements of the database servers, and levels of effort required by the database administrator (DBA) and other IT support staff. Here are some items that need to be considered.

- **Functional requirements:** coverage levels, number of characteristics, scope of functionality implemented (i.e., number of subsystems, screens and business processing logic), and interfaces with other systems; these requirements have a direct effect on the number and size of database tables required, and therefore on the storage required.

- **Non-functional requirements:** performance, load, availability, and number of environments; these requirements have an effect on the cost of the IT hardware required to implement the solution.

11.77 An enterprise class RDBMS enables addition of servers and databases as resources and growth dictate.

11.78 Another benefit of a relational database is that users can link tables across several databases to perform analyses and track data.

11.79 When possible it will be cost efficient to reuse database code, e.g., for store procedures.

**Simple database solutions**

11.80 Compared with enterprise class RDBMS solutions, there are other, lower cost options for simple database solutions. However, the reduced costs are accompanied by loss of functionality and flexibility (for usage and future growth) compared with what a relational database offers. For example, MS Access can be used to run a limited SBR, but with several shortcomings:

- The inability to program sophisticated data constraints.
- Limitations on how users can query and update tables simultaneously.
- Constrained ability to proceed with a modular approach that enables gradual introduction of databases and tables.
- Limited security controls.

**Figure 11.3 Simplified data model example of 2 tables**

<table>
<thead>
<tr>
<th>StatisticalUnit.Table</th>
<th>Relationship.Table</th>
</tr>
</thead>
<tbody>
<tr>
<td>PK, FK</td>
<td>PK</td>
</tr>
<tr>
<td>PK</td>
<td>UnitID</td>
</tr>
<tr>
<td>FK</td>
<td>StatisticalUnitUniqueID</td>
</tr>
<tr>
<td></td>
<td>BusinessStatusCode</td>
</tr>
<tr>
<td></td>
<td>EnterpriseFlag</td>
</tr>
<tr>
<td></td>
<td>EstablishmentFlag</td>
</tr>
<tr>
<td></td>
<td>UnitID</td>
</tr>
<tr>
<td></td>
<td>ParentId</td>
</tr>
<tr>
<td></td>
<td>EffectiveDate</td>
</tr>
</tbody>
</table>

**Database construction and organization**

11.81 Designing database tables involves deciding which tables will house which characteristics, and the manner in which these tables should interact. The IT team should also determine how data are backed up and secured, and should create a set of database roles (for example, write access) to be assigned to users, as needed.

11.82 Another important task in table design is creating unique identifiers for the records in the SBR, both to identify specific records and to identify relationships between the records. Creating and maintaining hierarchical relationships is essential as they enable users to denote the parent–subsidiary relationships of enterprises, and the operational links between enterprises and establishments.

**Advantages of relational database: quality assurance and data coherence processes**

11.83 Another advantage of a relational database system is that data constraints can be placed on tables. This ensures that inputs, either from statistical or from administrative sources, can be required to meet certain criteria in order to be loaded. This in turn enables automated quality checks on data when they are loaded. Furthermore, dividing different types of information into multiple tables allows for data segregation, and thus analysis can be atomized further.

11.84 The IT development team should be contracted to insert appropriate data constraints. As well, they should design data coherence programs that can be used to determine outliers and validate the internal coherence of information, for example, that the revenue of an establishment is not greater than the revenue of the
corresponding enterprise. Constraints on data should also be implemented as a control on the quality of the data received and loaded from external sources.

**Box 11.5 Example from Canada on identifiers**

In Canada every business that registers with the Canada Revenue Agency is assigned a Single Business Registration Number (SBRN), commonly known as the BN, or Business Number. Thus, it is essential, first, for SBR staff to have a clear understanding on how to relate and/or link the BN to statistical units and, second, to include the BN within the SBR as a key identifier.

### 11.4.6 Programming requirements

**Graphical user interface and database server software**

11.85 The manner in which users interact with the SBR is a crucial decision in the build process. In deciding whether or not to develop a tailor-made graphical user interface (GUI), two groups of factors should be considered: first, the types of users and their requirements; and, second, the relationship between the SBR itself and its outputs.

11.86 Users of the SBR include:

- SBR staff whose task is to ensure that SBR information is accurate and up to date.
- Survey statisticians and analysts, who want to review the enterprises and corresponding structures in the SBR that affect their own statistical programs with a view to updating their particular populations.
- Sampling statisticians and other statistical staff, who analyse their frames to select samples.

11.87 Each group of users has different requirements. Sampling statisticians are most interested in analysing the outputs from the frame at aggregate level to help in optimising sample design, and thus, for them, a GUI is not particularly important.

11.88 On the other hand, profilers and survey statisticians greatly benefit from a GUI that enables them to easily search, browse and update individual units in the SBR. A GUI also minimises the need for all staff to understand SQL and database querying.

11.89 However, a GUI can involve large development and maintenance costs, including those for design, coding and additional server infrastructure. Without a GUI, there is still plenty of capacity to group and analyse enterprises based on the database tables. Initially running database server software like SQL Server Management Studio, or SAS, to access and query SBR data may be economical. The SBR can be made operational and can start producing the needed outputs more quickly and cheaply than if a GUI has to be developed.

11.90 In summary, given that a GUI is not an essential SBR tool, in the initial stages of SBR development the cost-benefit is tilted against introducing a GUI. However, a GUI may be integrated into some standard database software. Also, keeping in mind that survey frames are ultimately the main output of the SBR, a GUI is a tool that may be worth introducing at a later stage to enable statistical staff to more easily browse, profile and update the units in their frames.

**Production of survey frames and sample files**

11.91 The extraction process by means of which survey frames are produced requires relatively little programming, as it is a derivative product of the database tables themselves. The exact design and types of SBR database tables, and the unique identifiers to be used, should have already been determined before the design of the extraction processes. The main effort required from survey and sampling statisticians is in determining which characteristics should be available in the frames, and which in the sample files.

11.92 Creating a data repository to archive frames and sample files is recommended as these are the primary outputs of an SBR. Maintaining these files is important from a data management perspective. They also offer a key input for future analysis and development work.

### 11.4.7 IT environments

11.93 The IT solution should properly manage the deployment of new features. A full scale solution may involve five distinct environments.

1) **The production environment** should be a dedicated version of the system, including the active data that are being updated.

2) **The practice environment** has the same code as production, but the data are not being continuously updated. This environment is typically used to perform updates that mimic what would happen in production. It enables users to check and see how their changes would affect the overall process.

3) **The user acceptance environment** enables testing of new programming functionality before moving the
code into the production and practice environments. It typically has fictitious data that are developed solely to test various scenarios.

4) **The development environment** is dedicated to systems programmers, who use it to test their own programming. Once code is system-tested, it can be moved into the user acceptance environment to be tested by users.

5) **The analysis environment** is dedicated to analysts performing quality evaluation and simulation testing. This environment offers analysts access to a mirror image of the data available in the production environment without disturbing the production processes.

11.94 The first environment is essential, the third and fifth environments are highly desirable. As a minimum, there should be a production environment and one other environment in which all forms of testing and analysis can take place.

11.95 It is important to consider how all other systems link to the SBR when establishing these environments. For example, if end-to-end testing across systems is required, the SBR user acceptance environment needs to be linked to the user acceptance versions of the linked systems.

### Box 11.6 Example of database structure from Statistics Canada

In Canada, the SBR is now maintained in about 30 databases on five separate servers. The online transaction processing (OLTP) Production Database is a separate database and server that can only be accessed and updated using the Business Register System (BRS) application. A snapshot of the frame is stored in a separate database on a separate server, so that analysis, quality assurance and reporting activities do not impact the OLTP performance. Likewise, the Survey Interface Repository (SIR), which enables survey areas and systems to access information required for sampling and analysis of survey collection information, is stored on a separate server and database so that its workload does not impact the OLTP performance and scalability.

### 11.4.10 Establishing a unique identifier for statistical units

11.99 The establishment of unique identifiers is essential for accurate maintenance of the SBR. There is a technical need to have a unique identifier to load and maintain each unit within the SBR database. The sequential assignment of unique identifiers is effective. It is even more effective when the unique numbers are created and managed centrally, and are used by all statistical systems and processes throughout the entire statistical organisation. Having SBR assigned identifiers is also a good means of reducing the risk of inadvertently disclosing confidential micro-data by use of easily identifiable and recognizable information such as the tax number or the business name.

11.100 Given the crucial role of unique identifiers for the whole system, careful considerations should be taken when creating the identifier system. Changes later on are complex and may have significant impacts on the statistical systems and processes.

11.101 Here are some of the key elements to consider when creating a unique identifier for the SBR.

- Create an identification numbering system for each statistical unit, no matter what type. Multiple business numbers lead to added complexity in SBR systems, and introduce risks such as duplication and omission of statistical units.
- Use a non-confidential identifier in order to facilitate the statistical processing. It should not contain any information about the business. All the statistical processing such as edit, imputation and estimation can make use of this non-confidential identifier in their processes.
• Ensure these unique identifiers have no meaning (other than, possibly, indicating the type of unit) and are only be used for statistical purposes. The name or similar descriptions of a unit should not be used as an identifier. The identifier should also not contain information on the relation between units, such as establishment X belongs to enterprise Y.

• Ensure that the unique identifiers cannot be reused. Ensure that the length of the identifier is sufficient to account for the total number of statistical units the SBR may ever contain over time, including dead units and units of all types.

11.102 Technical considerations in the generation of a unique identifier are as follows.

• In order to minimise errors, consider including a check digit function, especially if the unique identifier will need to be manually captured (e.g., through heads down data entry) by SBR users when they enter information about specific units. (An example of how to calculate a check digit according to Modulo 11 is included in Annex E2.)

• If the identifier is always generated centrally by the SBR, use can be made of a key generator function that guarantees to generate a unique sequential number. If need be a check digit can be added to the number.

• In creating an identifier structure, consider carefully the possible numbers of unique IDs that can be derived. There must be space enough for the current plus all future number of units, taking also into account intended increases in the coverage of the SBR. A necessary change in the number of the digits of the identifier would mean very basic adaptations of the IT database system.

• Alpha characters combined with numbers can be used in order to avoid confusion with any other numeric data value on the database. Alpha-numeric identifiers increase readability of the identifier. As there are more than 10 letters in the alphabet, using an alpha-numeric system increases the possible number of unique identifiers. However, alpha-numeric data need more storage space.

Box 11.7 Example from Canada on creating the unique identifier

The unique identifier of the Canadian SBR is called the Statistical Number. The Statistical Number is composed of a letter and followed by an 8-digit number. The letter “S” is used in order to easily identify the Statistical Number. The alpha character combined with numbers avoids confusion with other numeric data value in the database.

In the database, there is a function called the Key Generator that generates a unique sequential 8-digit number, so no digit check is required. This function also ensures the uniqueness of the generated number. Here is an example of a Statistical Number structure generated in the SBR to identify uniquely a new created business entity: S12345678.

The Key Generator function is used when a new statistical unit is added on the SBR. A new unit can be added online by an employee or from a batch process. The Key Generator is invoked and uses the Statistical Number Table that contains all potential 8-digit numbers from 00000001 to 99999999 to determine the next available number. When the function locates the next available number, then it automatically assigns an “S” in front of the number and assigns it to the new statistical unit. As it performs this assignment, the Key Generator automatically removes this number from the Statistical Number Table, leaving in the Table, only numbers that have not been assigned. This technique permits multiple processes to call the Key Generator function simultaneously and to have access to a new 8-digit number.

11.4.11 Tools/software for record linkage

11.103 The results quoted for the performance of automated data matching tools and software tend to be overly optimistic. Experience has shown that, when bringing together data from two sources without a known and unique correspondence between the sets of identifiers, deterministic matching or probabilistic record linkage often yields mismatches when the matching rules are too loose and a high percentage of missed matches when the rules are too rigid. Nevertheless, circumstances may dictate the need for record linkage. No specific tools or software are recommended in this chapter. Chapter 6.8 provides some guidance. It should be mentioned that data sets may have to be “cleaned” before they are matched against other sources.

11.4.12 Job scheduling software

11.104 The administrative data used to update the SBR usually requires a great deal of time to process. Thus, to reduce the impact on other forms of processing, administrative data are usually processed when no one is accessing the database — typically at night or over the weekend. Job-scheduling software enables efficient management of the process of running computer jobs automatically. It monitors processing and should remotely notify technicians of any problems to be resolved before users next access the database.
11.4.13 Documentation

11.105 Documentation related to the system is needed to ensure the long-term functioning of the SBR. It helps staff identify and understand the changes they need to make from time to time.

11.106 The IT team should invest significant time in fully documenting each module and process, both during initial development and as the SBR evolves. The documentation should be detailed enough for a new programmer to continue where a previous one left off. Wikis enable free-form information entry over time.

11.5 Data retention

11.107 SBR data retention strategy should be articulated in accordance with operational and analytical needs and should begin with the determination on how changes made to the SBR will be tracked and what historical information will need to be kept.

Tracking changes

11.108 The following paragraphs summarise briefly the options to consider for the safekeeping of historical information, like the usage of logs, the creation of snapshots and frozen frames on a regular basis, and the recording of the effective date (i.e. the time that an event really occurred) as well as the update date (i.e. the date when the event was recorded on the SBR).

11.109 In determining the strategy, a key factor is how changes to SBR data are handled. One possible approach is to always add data, never to replace data. With this approach, the (new) value of characteristic is recorded together with the date and time it was recorded. The old value (if any) of the characteristic, and the date and time it was recorded are retained. This approach enables the creation of a view of the SBR as of any past date and time. In a more sophisticated approach the date and time from which a new value is effective is recorded in addition to the date and time of the update.

11.110 Another, much simpler approach is to take periodic snapshots of the database and keep these for as long as seems necessary. To satisfy all operational and analytical needs, using both approaches is suggested.

Frequency and content of snapshots

11.111 In so far as snapshots are used, data retention should be frequent enough to offer users a reasonably comprehensive view of the past. Monthly snapshots of all statistical units and their characteristics going back two years would likely offer users sufficiently frequent data for the majority of their immediate needs. As regards data retention for analytical purposes a set of frozen frames may suffice for most users. Some NSOs retain these files indefinitely, as they are a great source of information for longitudinal studies.

Box 11.8 Example from Statistics Canada on register snapshots

At Statistics Canada a complete copy — called a snapshot — of the SBR database (live register) is taken just prior to the first day of every month. A generalised survey universe file (GSUF), i.e. frozen frame, containing every statistical unit, is created from the snapshot every month. Although frozen frames are primarily used for sampling, normally soon after their creation, they are retained for an extended period for analysis purposes. The table below shows the current retention period for each frozen frame.

<table>
<thead>
<tr>
<th>Monthly frozen frames</th>
<th>Retention period</th>
</tr>
</thead>
<tbody>
<tr>
<td>January</td>
<td>Indefinite</td>
</tr>
<tr>
<td>February to December</td>
<td>24 months</td>
</tr>
</tbody>
</table>

Administrative updates

11.112 Keeping track of updates from administrative sources is also recommended. An automated log should include the update date and source. This information may prove useful in troubleshooting issues with a specific maintenance or update processes. It may also serve to document and explain changes to SBR users.

Documentation

11.113 As the SBR undergoes constant evolution in concepts, coverage and methods, the data retention strategy must also contain documentation explaining these changes. Each file stored should have a full account of major changes attached to it. This enables future analysts to understand the data. The quality assurance team may also use the log information to assess the quality of certain maintenance processes or sources of SBR updates. Once it is determined how changes made to the SBR are tracked and what historical information the SBR stores, then an information management directive (IMD) should formalize what should be kept on the long term.
Chapter 11

Key considerations in establishing an SBR

Information management directive

11.114 Assuming an IMD exists, the SBR should follow it in determining its data retention strategy. If no IMD exists, a data retention strategy should be articulated in accordance with operational and analytical needs, taking into account future cost and space requirements and general NSO policies and legislative restrictions.

11.115 To determine appropriate retention periods for specific sets of information, it is suggested to develop:

- Groups for the various types of statistical micro-data files; and
- Information management categories, i.e. categories of retention and documentation requirements.

11.116 For example, four primary groups (each group relating to one or more phases of the generic statistical business process model) could be created.


11.117 Five information management (IM) categories could be created.

1. Indeterminate retention and “high” level documentation.
2. Maximum 20 year retention and “medium” level documentation.
3. Maximum 10 year retention and “medium” level documentation.
4. Maximum 5 year retention and “minimum” level documentation.
5. Other (for a few file types that require special attention).

Archiving and deleting

11.118 As the SBR content continuously grows, the data retention strategy must also contain documentation and rules on data and information that does not need to be retained (i.e. data and information that can be deleted/disposed of) and data and information that do not need the same ease of access (i.e., data and information that can and should be archived).

11.119 Below is a list of business rules that should be considered when developing any archiving and deleting processes.

- **Automation**: The process needs to be automated with minimal manual intervention.
- **Scheduling**: The process needs to be able to schedule using a standard scheduler.
- **Logging**: A log of the tables (files) deleted (or flagged for deletion) needs to be recorded, centralized and accessible to all users having access to the process.
- **Reporting capability**: The process should create a report.
- **Possibility of review**: The process must allow the user to review the actions to be performed before being applied.
- **Possibility of executing report only**: The process should allow the user to execute the report portion of the process only (i.e. not apply the updates).
- **Possibility of resuming execution**: The process should allow the user to resume execution of the update portion of process when the reporting portion has been executed beforehand. The amount of time spent between the execution of the report portion and the update portion should be flexible.
- **Possibility of retrieval**: The process must allow tables that have been deleted to be retrieved if deleted by mistake (at least the last deletion batch).
- **Validation of existing cycle**: The process must ensure that a previous cycle exists for all tables (files) that have been identified to be deleted.
- **Flexible parameter modification**: The process should use the already existing files, tables and information so that modifications to concepts are automatically applied to the job. Parameters should not be hard coded in the process.
Box 11.9 Statistical Business Registers for Improved Information on Small, Medium-Sized, and Large Enterprises – The Project of Asian Development Bank

Introduction

The Asian Development Bank (ADB) aims to establish and improve SBRs in Asia and the Pacific through its capacity development and knowledge sharing technical assistance projects. These efforts involve two main aspects: establishing each participating country’s SBR database system, providing relevant training to statistical office’s SBR staff.

The ADB developed an SBR system through its in-house developers, designed to be deployed and operated by the different participating NSO’s in order to jumpstart their SBR processes. Under its SBR Project (R-CDTA 8594: Statistical Business Registers for Improved Information on Small, Medium-sized, and Large Enterprises, 2014-2018), ADB has deployed the SBR system to the NSOs of Bhutan, Cambodia and Lao PDR, and facilitated events for SBRs in the region that also included the NSO’s of Malaysia and Sri Lanka, as well as international SBR experts.

The development of this system entailed detailing common features while harmonizing the unique requirements of each country. When adding system features for use by one country, the other countries must have an option to disable and hide them, and not have them getting in their way of their use of the system. Provisions to customize the system will allow the system’s code to be reused across the different countries. NSOs may configure their SBR system to include locally-relevant variables and remove unnecessary variables and features. The system was also designed to allow NSOs to provide translations of the system’s interface, allowing end-users to operate the system in the language they are most comfortable in.

Software Development Methodology

The project was initially developed in a traditional waterfall software development lifecycle (SDLC). In this model, software development goes through a linear sequence of phases and the project should only move forward when the preceding phase has been completed and verified. The rationale is that time spent early in the software development cycle can reduce costs at later stages.

Figure 11.4 Software development lifecycle (SDLC)

Ideally, after the system has been fully developed and is cleared for release, the developers will then shift focus on optimizations and maintenance to keep the system running smoothly.

As the system was deployed to countries over time, the team has since then shifted to adaptive and iterative development strategies with smaller and shorter iterations in order to respond to the additional requirements received from multiple countries.
IT Environments
The system was initially designed to run on a Windows-based server, using software and programming languages that form a WAMP (Windows operating system, Apache HTTP Server, MySQL/MariaDB, PHP) stack. But it was later found out that the SBR system’s workloads to perform better on similar hardware using a Linux-based setup, in what is called a LEMP (Linux-based operating system, Nginx, MySQL/MariaDB, PHP) stack. Deployment, operation, and maintenance of the SBR system was also significantly easier in an Linux-based system with the use of automated scripts.

Establishing a Unique Identifier for Statistical Units
The SBR system relies on a single unique identifier for the basic statistical unit, termed Establishment Identification Number (EIN). In the process of importing or creating records, the EIN is requested from the encoder. If not provided, the system looks up if the details pertain to an establishment already existing on the system. If a matching establishment has been found, the new record is automatically linked to the EIN. Otherwise, the system creates a new EIN using an incrementing generated number, and assigns this to the new record.

Furthermore, the SBR system allows the input of several existing IDs used by source systems (such as Tax identification numbers, or business registration numbers), albeit on an optional basis, as they may not be applicable to all records depending on their respective data sources. Adding these IDs is highly recommended because these will be useful in determining duplicates or links between records through matching features that are to planned additions to the SBR system. These identifiers will also facilitate future linkages of entities on external systems, as lookups can be performed to see which identifiers are linked with a certain EIN, and vice versa.

In December 2018, ADB published the User Guide for ADB Statistical Business Register, which provides instruction to end-users in performing typical actions from within the application’s interface, as well as background information.
Box 11.10 The business register project of Statistics Norway

Introduction
For almost 25 years Statistics Norway (SSB) has partnered up with sister organisations around the world, and in many of these projects assisted in development of business registers. A common challenge for many of their partner countries has been to develop and maintain a technical platform to host the registers. There are few “off the shelf” products in this area and many end up with inadequate solutions. So, when UNECE published their “Guidelines for Statistical Business Registers” in 2015, SSB decided to make a re-usable web application following the guidelines of UNECE. This was done in close cooperation with the National Statistical Committee of the Kyrgyz Republic (NSC). The system will be licensed as Open Source and made available on https://github.com/statisticsnorway/SBR. (estimated first release will be in autumn 2020)

The system is open source and free for everybody to download. But it is important to keep in mind that this is only a technical solution, and each statistical office needs to pay special attention to the content of the register. The statistical office must decide on a methodology on how to use the system, arrange with external institutions to access data, assign manpower for the daily work and so on. Installing and maintaining the system requires advanced IT skills.

Technical design
The system is designed to be as flexible as possible, but some design decisions had to be made: It runs on Microsoft’s IIS (Internet Information Server) and is written in ASP.NET. The underlying database can, however, freely be chosen between Microsoft’s SQL server, PostGreSQL and MySQL.

Contents of the register
- **Unit types**
The fundamental units of the register are the legal units, but once a legal unit is entered into the system, its corresponding enterprise and local unit is created as well. In addition, there is a one-to-many relation between enterprise and legal unit (one enterprise can consist of many legal units) and between legal units and local units. The top-level unit type is the enterprise group.

KAUs and LKAUs are derived by breaking down the activities of legal units and local units respectively. The number of activities for a unit is unlimited.

- **Characteristics**
As the foundation for the requirement specification was the first version of these guidelines, efforts were made to include everything specified while keeping in mind that the system needs to be as simple as possible. Some characteristics where added on the request from NSC and other partners. For instance, whether the unit is in a (tax) free economic zone, countries of cooperation, etc.

- **ID elements**
Ideally, each country should have a national ID number for the businesses - and this ID number should be used by all relevant agencies in the public sector. Most countries do not have this, but there is often a “Tax id”, a “Statistics Office id” and similar which is used to help identifying the units across different data sources. The system has possibility of storing up to 4 different ID numbers:
  - The actual ID which is used by the system to identify the units
  - Statistical ID: the ID assigned by the statistical office
  - Tax ID: Id assigned and used by tax authorities
  - External ID: Generic ID assigned by other institutions. Related to this ID is also a variable explaining which institution it belongs to.

Functionality
The aim of the project was to have enough functionality to cover all the needs of a statistics office. In addition to modify, view and search for units as well as manually edit them:

<table>
<thead>
<tr>
<th>Unit types</th>
<th>Characteristics</th>
<th>ID elements</th>
</tr>
</thead>
<tbody>
<tr>
<td>Legal units</td>
<td>one-to-many relation</td>
<td>The actual ID which is used by the system to identify the units</td>
</tr>
<tr>
<td>Enterprise</td>
<td>none</td>
<td>Statistical ID: the ID assigned by the statistical office</td>
</tr>
<tr>
<td>Local unit</td>
<td>one-to-many relation</td>
<td>Tax ID: Id assigned and used by tax authorities</td>
</tr>
<tr>
<td>Group</td>
<td>none</td>
<td>External ID: Generic ID assigned by other institutions. Related to this ID is also a variable explaining which institution it belongs to.</td>
</tr>
</tbody>
</table>
• Upload data from csv- or xml file: Regardless of the format of the file, xml and csv files can be uploaded by first defining a re-usable template for the file defining the order of the columns to upload. (Hence if data is received on the same format on a regular basis, they can be uploaded with a few key strokes) The upload functionality also has a priority of sources: “trusted” source, “ok” or “not trusted” and rules whether to overwrite existing data according to the priority chosen.

• Create reports/statistics: As of today, the system uses third-party software (which requires a one-time license) for the generation of reports. A set of template reports and report builders is predefined so that most reports can be generated without special knowledge. If totally new reports are needed, some SQL skills are necessary.

• Create sample frames and export the data (for further processing to draw samples).

• Data quality checks: Data is flagged as “bad” according to rules set by the institution. The units can then be corrected using the modify functionality.

• Manage users of the system: The users (NSO employees) are granted write access to the register based on their area of work and/or their location (i.e. a statistician working on transport statistics can be given write access to businesses that have activity code according to this.)

Flexibilities in the system

As this system is designed to be re-used in several countries, much weight has been given to flexibility:

• Language(s): The default languages for all user interfaces are English and Russian, and switching between them is done runtime by the end user. If other languages are needed, it is easy to add them.

• Activities classification: The system expects the activity classification to be in the style of ISIC or NACE (with the possibility of an additional national level added at the most detailed level), but as long as there is some kind of similar hierarchy, there is no problem with using any activity classification.

• Region classification: There can be up to 5 levels of regional divisions (region – district – subdistrict etc.)

• Other classifications (Sector codes, legal forms, roles of people related to the register, size of units etc.) must be defined prior to implementation.

• Mandatory variables: It is configurable whether variables/characteristics of the units are mandatory or not.

• Country specific quality checks: As data quality vary greatly from country to country, some levels of bad quality can be acceptable in some countries while not in others.

Future plans and next steps

At the moment of writing, the system is still being developed, with an estimated release date in autumn 2020. Implementation in 4 countries have already started while there are plans for one more during 2020-2021.

There will be a user forum at https://github.com/statisticsnorway/SBR/wiki to discuss the system and post suggestions for future changes. Currently, there are no plans to develop a “version 2.0” of the system, but if funding can be found, the following will be the priorities:

• Implementing requests from users posted on the SBR Wiki.

• Expand the “Sample frames” functionality to draw samples, not just the sampling frames,

• Create a report builder.
Box 11.11 Introducing the SBR as an Integrating spine: Australia

Australia is experiencing rapid and significant changes in the data environment. The Australian Bureau of Statistics (ABS) actively participates in this environment by adding to and making sense of available data. While the traditional integrated register concept has served the survey program well, it provides limited opportunity to leverage new data sources and support broader data analysis requirements. To better reflect the changing real-world circumstances, the ABS Business Register is being redeveloped to provide more flexibility in compiling ABS data and facilitating statistical solutions.

The Australian Bureau of Statistics Business Register (ABSBR) – traditional Integrated Register approach:

At the point in time of this case study, the ABS Business Register is a traditional integrated register in the form of a structured database. This works on the principle that data are maintained through an integrated data holding called the ABS Business Register, by using administrative data sources and manually collected (profiling) data. The ABS Business Register reflects and contains all the characteristics that describe the ABS Economic Units Model (EUM) structure. Consistency is achieved by applying a predefined set of rules and maintenance procedures. As a result the ABS Business Register represents the source of truth for the units used in the ABS Economic statistics program. Quarterly snapshots of the ABS Business Register are produced as outputs to inform frame populations. These frames reflect the contents of the ABSBR at a particular point in time.

Why the need for a new solution?

In the tradition of an Integrated Register, the current ABS emphasis is on the register being integrated, rather than as a means to facilitate the integration of information. The fixed structural nature of the integrated database makes it difficult to add new data items or dimensions in response to changes in the real world or new data sources becoming available.

The key purpose of the current ABS Business Register is to produce views (or frames) for the purpose of establishing collection populations to conduct surveys, rather than to facilitate the efficient reuse and integration of information for different outcomes.

Introducing the Concept of ABS Business Register as an Integrating Spine

To deal with the restrictions experienced with the traditional integrated register model, the ABS is moving towards a concept of having the ABSBR as an Integrating Spine. This concept is described in Figure 11.7.

Figure 11.7 ABSBR as an Integrating Spine

In contrast with the Integrated Register model, the Integrating Spine concept has the potential to make use of all the data available in the ABS to derive integrated outputs that could be used for multiple purposes.

In Figure 11.7:

“Not integrated”- Datasets: Examples of ABS data that might be used in creating integrated outputs are shown in this block. This is not an exhaustive list as in theory all business related datasets in ABS could potentially be used. These also include datasets representing the source of truth for the different administrative and statistical units in ABS EUM.
There might be a relationship between these tables, but they are not integrated based on these relationships. Each table can be used on its own and is maintained independently. Ownership of some of these tables might reside in areas other than the Business Register Unit (see darker shading for BRU ownership). Each of these tables is considered to be the “Source of Truth” for the purpose for which they are used e.g. ABS survey collected data is the source of truth for the survey product and not the ABSBR.

To make these tables searchable, available and clearly defined for use throughout the ABS for multiple purposes, they need to be defined and described extensively. Using the Generic Statistical Information Model (GSIM), ABS developed an ABS Information Model (AIM) to describe all data in the ABS. This is implemented through metadata that drives processes and data models.

“Facilitate Integration” – ABS BR Spine: In the new model the ABS Business Register Spine is the “source of truth” for describing the scope of the ABS Business Register. It contains a complete list of the units being defined as a business for the purposes of the ABS Business Register. For the ABS Business Register, this is represented by the Legal Entity. Further to this, the ABS Business Register Spine also contains the minimum information needed to integrate individual datasets, including the identifiers for each unit in the ABS EUM. All data in the new environment will be version controlled, so the dimensions of integration will be across datasets as well as across time (i.e. longitudinal integration opportunities). The ABS BR Spine would be described through the same AIM model (in metadata).

“Integrated outputs” - Datasets: Unlike the integrated business register model, the integration happens by linking the input datasets and spine to produce the outputs required. This approach enables the derivation of a more diverse range of outputs and presents greater analytical opportunities.

**In summary:**

Through the implementation of the ‘ABS Business Register as the Integrating Spine’, ABS will be able to replicate the current existing outputs or frames, as well as have the opportunity to integrate different data to replace direct collect data (e.g. with administrative data) or to use it in the development of statistical solutions.

**Implementing the ABSBR as an Integrating Spine in the ABS:**

The ABS has embarked on an organisation wide Transformation Program, and the new ABS Business Register will be implemented through the opportunities created by this program.

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75 Note that no integration happens on the Spine itself.
Chapter 12
Topics for further work and research

12.1 Introduction

12.1 The UN Guidelines on Statistical Business Registers (UN Guidelines) extend the UNECE Guidelines on Statistical Business Registers to account for the needs of countries with less developed statistical systems by incorporating practical guidance and country cases applicable to a broad range of statistical systems. The UN Guidelines do not, however, address all the concerns and needs in developing countries regarding the identification and compilation of all businesses, and can only identify a number of emerging issues that will pose major challenges in the future.

12.2 The continuous development of businesses, the economic globalisation and the growing complexity of global production arrangements raise a number of questions concerning definitions and identification of relevant statistical units of the SBR and international comparability of statistics derived from it. These developments also make data collection more complex and difficult. At the same time, the SBR has a key role to play as backbone in the modernisation of statistical production and integration of economic statistics. To strengthen this role there is a need to explore how to integrate the SBR into the statistical production process as a common tool and database for all domains of business statistics, and to ensure the SBR can be used to combine information from different sources. In addition to this there continues to be a need to explore the use of administrative registers and other new or emerging electronic data sources and for further development of methods and concepts for the establishment and maintenance of the SBR.

12.3 Developing new methods and good practices is resource demanding, for which reason experiences should be shared among countries and common development projects should be encouraged. International cooperation can help reduce gaps between developed and less developed statistical systems, while capacity building and training activities will be useful to support countries with less developed statistical systems. In addition, sharing methods and practices may help improve the international comparability of SBR information.

12.4 The topics described below build on those identified in the UNECE Guidelines on Statistical Business Registers, where further work and research is recommended. Some of the topics are interrelated, since various aspects of SBR may be relevant for more than one topic.

12.2 Recommended topics by domain

Statistical units and profiling

12.5 The statistical units are the basic entities in SBRs. Due to the globalisation of economic production the enterprise group has become an important statistical unit that should be integrated into SBRs. Legal entities do not always meet the criteria as units suitable for statistical purposes. They need to be transformed into statistical units in a consistent way. This is especially true for large, complex and global businesses. Work in the following areas should be supported:

- Delineation of the enterprise statistical unit.
- Delineation of multinational enterprise groups.
- Analysis of country experiences in profiling large and complex enterprises and enterprise groups.
- Sharing best practices in the coding of statistical units.

12.6 As international trade in goods and services is increasingly intra-firm trade, often organized and led by large multinational enterprises (MNEs) or enterprise groups, it becomes important to study the interlinked core production activities of the MNEs and the supporting services activities to produce a final product. These interlinked activities are commonly referred to as global value chains (GVCs). In order to support studies on Global Value Chain (GVC) specific industries, such as automotive, apparel and textile, and electronics industries, the appropriate measures of their characteristics in the SBR must be developed to better reflect their participation in the GVC, in addition to the profiling of the statistical units of global enterprise groups and the direct investment relationships between multinational enterprises.

SBR as the backbone of economic statistics

12.7 It is important to develop the role of the SBR as the backbone in the production of economic statistics, up to the national accounts. The SBR fulfils this role by providing survey frames and by integrating information from different data sources (surveys/censuses, statistical registers and administrative registers) and facilitating collection of economic data and production of coherent statistics as part of the thrust to modernise statistical
production and services. It can also facilitate the development of a standardised production process for business statistics. Countries will need to move forward and exchange experiences made in developing integrated approaches and operational designs. Activities that will facilitate this include:

- The role of the SBR in integration and analysis of multi-source data datasets.
- Integration of SBR into data warehouse systems.
- Sharing of experiences in implementation of the GSPBM and the GSIM for the SBR database management.
- Development of efficient user oriented maintenance strategies.
- Balancing the demands of different user groups when developing the SBR.

Use of administrative data sources

The use of administrative sources continues to be a major challenge, but has the potential for gains in many countries. Administrative data in some countries are considered of low quality (in coverage and maintenance), and NSOs are often not given access to administrative data due to lack of legal basis or lack of cooperation by the administrative authority. In addition, there are challenges including issues with coverage and definitions, which may not be in line with the statistical requirements, timeliness and in some instances confidentiality. In some countries the lack of access to administrative sources is also an obstacle. Potential gains include access to sources with good coverage and detailed information that can be used directly in the SBR or in validation of SBR information, reduction of response burden and increased efficiency in the statistical office. Establishing good cooperation with the owners of administrative data sources is essential to ensure sustainable solutions and to ensure that the NSO is kept informed of, and exercise influence on, future changes to administrative registers. Examples of areas where work is encouraged are:

- Sharing of best practices in cooperation with administrative registers to improve the quality of the SBR and of the administrative sources.
- Sharing of best practices in cooperation with e.g. central banks and other external (governmental) organisations to ensure correct sector coding of the statistical units.
- The treatment of administrative units. Linking across registers, conflicting information, and how to derive statistical units on basis of administrative units.
- Development of register-based economic censuses.

Use of new data sources

New data sources and new ways of collecting data are emerging with the potentials of improving the quality and coverage of the SBR, and in some cases also the timeliness of the register. Activities that should be pursued include:

- Sharing experiences in using new data sources, including big data.
- Sharing experiences in new electronic data collection methods.
- Legal and confidentiality issues.

Likewise, projects and initiatives should be considered that could provide new information for the NSOs. For instance, the survey conducted by Facebook Inc., the World Bank and the OECD, entitled Future Business Survey (https://eu.futureofbusinesssurvey.org) which analyzes Small and Medium Enterprises (SMEs) in the digital commerce environment. This survey is useful not only for the SBR, but also for the creation and providing elements to new indicators such as those related to digital commerce.

Coverage of the informal sector

Since the informal sector is usually quite large in developing countries, its coverage in the SBR poses a serious challenge. The informal sector is defined as the set of household enterprises that have market production but are not registered in the administrative source(s) on which the SBR is based. Working steps to cover the informal sector could be:

- Check all available administrative sources, including those not used for the SBR.
- Consider conducting a two-stage household-enterprise survey, if no administrative source is available.

International trade and economic globalisation

Economic globalisation is one of the main challenges for SBRs. It influences the activities to be measured and data collection becomes more complex and difficult. Economic globalisation is accompanied by the development of global production arrangements, often with complex ownership structures, where the challenge of the SBR is to collect and provide coherent and relevant information in a continuously changing world. The United Nations Statistical Commission requested at its session in March 2015 that a handbook on a system of extended international and global accounts be developed. The
handbook was published by the United Nations in 2019. This implies also new requirements for SBRs. Linkages of enterprises across borders will have to be measured, which has consequences for the classification of MNEs and their foreign affiliates. Work on the following issues should be encouraged:

- The international statistical standards regarding, for example, the National accounts and the Balance of Payments, and their requirements to the SBR.
- The requirements for the SBR to deal with emerging global production arrangements, including e.g. factoryless goods producers.
- The new extended international and global accounts, and their requirements to the SBR.
- Pilot study for the development of a supra-national SBR to deal with multinational enterprise groups (based on experience with the EuroGroup Register). The United Nations Statistical Commission in 2015 requested UNSD to develop a Global Group Register of the largest multinationals.
- Linking the SBR with trade, foreign direct investment and the international sourcing of business functions.
- Use of the SBR for micro-data linking.
- Analysis of enterprises in the Global Value Chain (GVC)

Development of new statistics

12.13 The development of new statistics will also be a challenge for the SBR by using information from the SBR to combine with information from other sources (administrative data, surveys or other statistical registers) to meet new user needs. Possibilities include combining information from the SBR with social and/or population data, and deriving business demographic information. Questions and issues that should be addressed include:

- Potentials of the SBR as a part of a set of interrelated/linked statistical registers.
- Analysis of the effects of using different statistical units in business demography.
- Sharing experiences in applying geocoding in the SBR.

Methodological developments

12.14 There needs to be further work on various methodological issues for the establishment, maintenance and use of the SBR to take advantage of developments in techniques and data sources, and to ensure the quality and relevance of the SBR in meeting current and future user needs. Examples of particular topics where work is called for include:

- Improvements of economic censuses in countries where administrative sources are not available or of poor quality.
- Evaluation of database software packages that can be used for SBR.
- Coverage of the non-observed economy.
- Analysis of software services/methods for SBR maintenance that could be shared between countries.
- Analysis of various forms of frozen frames with respect to their use for business statistics.
- Analysis of methods of creation of identifiers and check digits.
- Development of methods for adjustment of under-coverage.
- Development of input data validation methods.

International comparability

12.15 The importance of the international comparability of SBRs and derived business statistics is likely to grow in the future. Statistical offices need to consider this when developing methods and practices, while national differences in terms of legislation, institutional set-up and structural diversities put limits on obtaining international comparability. To address these challenges work in the following areas is encouraged:

- Development of internationally comparable quality indicators.
- Development of an international quality assessment framework.
- Use/integration of international administrative identifiers in the national SBR.

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Annex A
Characteristics of units by unit type

Annex A1 Enterprise group (including truncated enterprise group) characteristics

The characteristics listed in the following paragraphs apply equally to a truncated enterprise group that is the national part of multi-national enterprise group as well as to an enterprise group that is entirely within national boundaries (all resident group).

A1.1: Enterprise group – Identification characteristics

Enterprise group – Identity number

Purpose
To identify all enterprise groups (all-resident or truncated parts of international enterprise groups) and to follow their continuity.

Definition
The identity number of an enterprise group is (usually) given nationally in the SBR. It may be common with other national institutions.

As the enterprise groups are permanently buying, selling or restructuring their affiliates, the question of whether the enterprise group is the same after restructuring than before is a prominent one. General continuity rules apply for all types of enterprise groups, as discussed in Section 7.3.4.

The continuity of a truncated group is based on the continuity of the global group of which it is part. The question of whether a truncated group can be continuous, even if the global group is not and even if it is split from the global group or sold to another one, remains an issue.

Sources
The identity number of an enterprise group can be given internally in the SBR or be derived from an external (administrative) source.

Comments
As the continuity of an enterprise group may remain while the global group head changes, it is not advisable to use the identity number of the global group head as the identity number of the enterprise group.

Enterprise group name

Enterprise group – Address

Enterprise group – Telephone and fax numbers, electronic mail address and information to permit electronic collection of data (non-core)

Purpose
The storing of the name and address information is important for survey and profiling purposes and may have other national uses.

The enterprise group (through its head office services) is often the reporting unit for itself and even for data about other statistical units belonging to the group (e.g., enterprises).

Definition
National standards for the name and address are used for head office, whether it be an all-resident or truncated enterprise group.

Sources
The name may be given nationally in the SBR or it may be common with other institutions (for example, from the EU perspective). Administrative sources, surveys, profiling, internet, and SBR information can be used.

Comments
The name of the truncated group should not be exactly the same as the name of the global group. It is up to the country to decide on the information it wishes to record for each unit and address. In some countries, at legal level the consolidated accounts may use the legal name of the group head when they refer to the whole group.

Enterprise group – Identity number of the group head

Purpose
To identify the global group head (all-resident or truncated group head).

Definition
The identity number of the legal unit which is the resident group head.
Annex A

Characteristics of units by unit type

Proxies

For a natural person who is not registered in the SBR as economic operator or for non-resident group head, a quasi-unit with an identity number can be created when necessary. In this case, it should be possible to identify natural persons separately.

Sources

Administrative sources and control links in the SBR.

Comments

If the controlling unit is a natural person who is not an economic operator, recording is subject to the availability of this information from an administrative source. In some countries recording is subject to legal limitations or banned; in other countries there is no problem. Nevertheless, the OECD Handbook on Economic Globalisation Indicators recommends the inclusion of natural persons in these cases.

The number and importance of natural persons as controlling units may depend on national legislation and thus vary considerably between countries. It would be useful to study the effect of their inclusion/exclusion on the consistency of data between countries.

This characteristic is relevant only if the global group head (GGH) is a resident unit and if the unit is not a natural person. If not, a link should be made with to an international register, if one exists.

The dates of commencement and cessation as resident group head must also be stored, either when the change is recorded in the SBR or preferably as separate variables when the real change takes place (if this is known).

Enterprise group – Type of enterprise group

Purpose

The type is an important stratification characteristic from an economic point of view. The importance of many other characteristics depends on the type.

It allows calculation of many economic indices at national level by type, such as proportion of different group types (and independent enterprises) as regards employment, turnover per person employed, etc. The units belonging to foreign controlled truncated groups define the foreign controlled inward FATS population.

Definition

The difference between an all-resident and a multinational group depends purely on whether controlled affiliates exist in only one country or in more than one country.

The difference between domestically and foreign controlled multinational groups is determined by whether the global decision-centre managing unit is resident in the country being considered or in another country.

Sources

Administrative and commercial sources, statistical or administrative surveys, the Euro Groups register.

Comments

Types of enterprise group:
1. All-resident group;
2. Domestically controlled truncated group;
3. Foreign controlled truncated group.

Although enterprise group type may be inferred from other characteristics it is advisable to record it separately. This is especially the case if much of the national enterprise group information is in a satellite register where the coverage may vary according to the group type.

A1.2 Enterprise group – Demographic characteristics

Enterprise group – Date of commencement in the country

Purpose

The date is needed for the demography of enterprise groups.

Definition

The date refers either to a date when a new enterprise group is born or to other creation date of a new group (by merger, break-up, split-off or restructuring).

The date refers to the beginning of operation for a truncated group: this date can be the same as the creation date of the first affiliate in the country; but more often it refers to the date when the first affiliate is controlled (bought).

Proxies

The birth of a new group may be difficult to define in practice, if the smallest groups of no statistical importance to the country are not monitored. The date from which the group is being monitored is then used as a proxy. However, the approximate dates are important in order to determine from which year a certain multinational group is monitored in different countries.

Sources

Administrative sources, surveys.

Comments

The creation may result from a restructuring process.
Enterprise group - Date of cessation in the country

**Purpose**
The date is required for the demography of enterprise groups.

**Definition**
Cessation of a group means either death of the group in the country (dissolution of the links of control between the units belonging to the group), or (more commonly) merger with or takeover by another group, break-up, split-off or restructuring into two or more groups.

The cessation of a truncated group is registered separately from that of the global group it is part of, because the previous demographic events can have different consequences for the global group and for its truncated part(s). Thus the date of cessation of any kind of group is very closely dependent on the continuity rules used.

**Proxies**
If no exact date is known for truncated groups, the approximate date is important in order to know the situation of multinational groups in different countries.

**Sources**
Administrative sources, surveys.

**Comments**
This characteristic is recorded when the group ceases to exist or is not monitored anymore. In such cases, all the characteristics become historical.

A1.3: Enterprise group – Economic/stratification characteristics

**Enterprise group – Principal activity code at ISIC 2-digit level**

**Purpose**
These activity codes can be used for stratification, demographic and economic analysis. Secondary activities are important for observing the homogeneity of the group and, in cases where the secondary activity rather than the primary activity is the subject of a survey.

**Definition**
The activities are defined according to the ISIC rules. The principal activity is identified by the top-down method as the activity which contributes most to the total value added.

The same definition is applied at the global level as at the national truncated level.

**Proxies**
If value added data are not available, it is recommended that employment be used as the criterion. The activities performed can be based on the activity codes and number of persons employed in the units belonging to the group at national level. Turnover is less suitable because it is more sensitive to intra-group transactions.

**Sources**
SBR derivation from its legal units, administrative sources, and surveys.

**Comments**
The main activity of any of the truncated parts may be different from the main activity of the global group.

Principal and secondary economic activities in the country can be inferred from the economic activities of the enterprises composing the group.

It is recommended that the principal activity be recorded more precisely, if possible at ISIC 3-digit level.

**Enterprise group – Number of persons employed in the all-resident/truncated groups**

**Purpose**
Employment can be used for stratification, demographic and economic analysis. Together with activity code, it provides information on the role of the group in the global framework.

**Definition**
The persons employed in the group are added up from the units which belong to the enterprise group.

This procedure is valid at truncated level and at global level (provided that a global register of affiliates exist).

**Proxies**
The number of employees.

**Sources**
The SBR.

**Comments**
For a large multinational operating in a large number of countries, a better source for employment in foreign countries might be a specific “note” included in the Annual Report.

**Enterprise group – Consolidated turnover (non-core)**

**Purpose**
Turnover is an important size indicator for stratification. The availability of consolidated turnover at global group,
at truncated or at or subgroup level may be useful in profiling.

**Definition**

Turnover is defined as the revenues gained by the sales of goods and services. For consolidation rules (full consolidation) the International Accounting/Financial Reporting Standards (GAAPS) should be followed.

**Proxies**

There can be national specifications of the consolidation rules.

**Sources**

Administrative sources, surveys, profiling.

**Comments**

It is difficult to consolidate turnover of different enterprises in different activities and the consolidation rules are not the same everywhere. Also turnover from different sources may not be consistent.

It may also be possible to aggregate the turnover of legal units belonging to the enterprise group, but this would include internal turnover which does not correspond to market prices when based on internal prices. Thus storing of any figure other that the consolidated turnover figure may be confusing and is not recommended. The best source for consolidated turnover of an enterprise group is their Annual Report.

**Enterprise group – Country of global decision centre (non-core)**

**Purpose**

To allocate the enterprise group to the country where decisions on its global strategy are actually taken. Foreign affiliate statistics use the resident country of the global group head.

**Definition**

Country where the strategic decisions referring to an enterprise group are taken.

**Proxies**

In most of the cases the global decision centre equals to the global group head. In these cases the country of global decision centre is the country where the global group head is located. In special cases the global group head is not able to act as a decision centre for the whole group. Units without substantial physical presence, significant economic activities, or employment are not able to be engaged in decisions. In these cases the global decision centre should be appointed at the next level downwards in the enterprise group tree structure, where the global decisions of the enterprise group are taken.

**Sources**

Administrative and commercial sources; statistical surveys. (In the case of the EU the Eurogroup Register provides standardised information on the decision centre of the multi-national enterprises covered.)

**Comments**

The country where the decision-making centre is located is often referred to as the nationality of the group, although nationality can be understood in other ways, for instance to refer to the nationality of the owner. The roles of the group head and decision centre may vary a great deal.

This cannot be taken into account in an operational rule, but can be established during profiling. To gain further knowledge about how the group operates, the group can be further analysed. Factors to be considered include where the main production activity is located, where value added is created, and where research and development (which influences the future strategy of the group) takes place.

These characteristics are relevant when allocating the enterprise group to the country where decisions on its global strategy are actually taken. Foreign affiliate statistics use the resident country of the global decision centre (GDC) for defining the outward FATS population (the resident GDC is the reporting unit on its foreign affiliates) and the inward FATS population (all enterprises which have a non-resident GDC are surveyed).

Coordination with the NSOs of the other countries where the multinational enterprise group is acting is recommended in order to agree on the GDC and the global economic characteristics of the group for producing international consistent statistics.

**Enterprise group – Countries where enterprise group has enterprise(s) or local unit(s) (non-core)**

**Purpose**

The characteristic is essential information for outward FATS and for studying intragroup trade, which also needs the names, addresses and identity numbers of legal units belonging to the group.

**Definition**

Country codes (according to the §4.13 of the Balance of Payments Vademecum).

**Sources**
A1.4 Enterprise group – Relationships between units

(No characteristics.)

EU example of relationship
The example concerns the European Union (EU) (including EFTA) member states.
- The identity number of a multinational enterprise group comes from the EuroGroups Register (EGR), a supra-national register.
- The identity number (ID) of a truncated group is derived from the common ID of the multinational enterprise group and thus given centrally by an EGR procedure.
- The ID should remain the same so long as the group is considered to be continuing. (Continuity is discussed in Chapter 4 of these Guidelines and in Chapter 22 of Eurostat's BR Recommendation manual).
- The global group head and/or the main decision centre may be moved from one country to another with the enterprise group. Thus it is not advisable to give an ID that includes a country code.

National numbers can be used until a system of unique Europe-wide identity numbers is established. From then on, a second identity number may be useful to be able to trace the continuity of all-resident groups if they become multinational.

In principle this approach could be used by any group of countries that agreed to co-operate on handling multinational enterprise groups. It would need to be supported by legal rights to exchange information, which would likely require the existence of some kind of integrated economic union. In practice the only known collection of countries where the approach is being applied is the EU.

A1.5 Enterprise group – Relationship with other registers/update sources

Purpose
There can be two kinds of links:
- Links with sources of information and data on enterprise groups, mostly either private providers or specific administrative registers or enquiries; several examples show that the concerned administrative enquiries might be managed by statistical offices under specific non-statistical regulations.
- Links with other countries relating to multinational enterprise group (as exemplified in the following box).

Annex A2 Enterprise characteristics

A2.1 Enterprise – Identification characteristics

Enterprise – Identity number

Purpose
To identify the unit and to follow its continuity and the demographic events leading to discontinuity.

Definition
Given nationally in the SBR.

As the continuity rules for enterprises should be applied, the identity number should remain the same while the enterprise is considered as continuing.

Sources
Assigned by SBR procedures.

Comments
In case of a 1:1 relation between the legal unit and enterprise, the same identity number is often used but this is not recommended as, conceptually, they are different units.

Enterprise – Name

Enterprise – Address

Enterprise – Electronic mail address and website addresses (non-core)

Purpose
To provide contact information. The website can also be used for statistical purposes.

Definition
Countries can decide what information is required to meet their needs.

**Proxies**
The enterprise name may be the same as the legal unit name, but it may also differ (i.e., be a trade name) even if the enterprise comprises only one legal unit. An enterprise often uses the name of the main legal unit that operates it.

**Sources**
Administrative sources, websites, SBR procedures, surveys.

**Enterprise – Identification number(s) of legal unit(s) of which the enterprise consists**

**Purpose**
To enable the enterprise to be linked to its constitutive legal unit, or legal units if more than one.

**Definition**
This is simple for enterprises consisting of one legal unit only. In the case of complex enterprises, the identity numbers of all legal units must be recorded.

**Proxies**
None.

**Sources**
Created by SBR procedures.

**Comments**
It is recommended that the dates when the links are created and (possibly) dissolved in the SBR are recorded as well as the reference dates in the real world.

**A2.2 Enterprise – Demographic characteristics**

**Enterprise – Date of commencement of economic activities in the country**

**Purpose**
The date is required for monitoring the demography of enterprises.

**Definition**
The date refers to the economic birth of the enterprise.

**Proxies**
As explained in Section 5.3, the date of birth is, in principle, the date on which the first financial commitments are made. In practice it may refer to the registration date in the administrative source if the unit starts its economic activities immediately after that.

**Sources**
Administrative sources, surveys.

**Comments**
It is necessary to register the relation with legal units.

The legal unit(s) associated with an enterprise may change and be re-registered, for example after a change of legal form, while the enterprise continues, i.e., remains the same.

**Enterprise – Date of permanent cessation of activities in the country**

**Purpose**
The date is required for monitoring the demography of enterprises.

**Definition**
The date refers to the date when an enterprise becomes permanently inactive or dead.

**Proxies**
As explained for the corresponding characteristic of legal units, this date may not be available with any precision. Only the fact that the enterprise has ceased to exist or has ceased its activities during the reference year may be known, in which case the date should be estimated.

**Sources**
Surveys, administrative sources or defined by SBR procedures.

**Comments**
The relationship to legal units needs to be registered.

**A2.3 Enterprise – Stratification characteristics**

**Enterprise – Principal activity code at ISIC 4-digit level**

**Purpose**
The principal activity code is a key stratification characteristic. The code is also very important in judging the role of certain units in the enterprise group structure, mainly the group head, the decision centre and special purpose entities, and in general in enterprise group structuring and demography. The enterprise group’s worldwide dispersion of employment by activity can also be studied through its constituent units.

**Definition**

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77 Enterprises are defined globally (which means at world level when adequate). For establishing national level, they may be truncated to the national territory of each relevant country. In the case of truncated enterprise, double coding of some characteristics (in particular principal activity code) at national and supra-national level is recommended.
The activity code is derived according to the rules in the ISIC Rev 4.

Proxies

Other criteria can be used to define the principal activity code, if value added is not available. Employment (preferably) and turnover (with the drawback that it depends on from where it is measured) broken down by the different activities can be used, also activity descriptions.

Sources

Surveys and administrative sources.

Comments

If the enterprise has a legal capacity to operate in different trades, data from administrative sources may indicate a range of activities, but quantitative information on their relative importance may not be available. In such a case the data has to be obtained by survey.

If the enterprise is linked to just one local unit, the principal activity for both types of unit should be the same.

Enterprise – Conditional: Secondary activities, if any, at ISIC 4-digit level

Purpose

Knowledge of secondary activities is very important for large enterprises, for example for short-term business surveys and for national account purposes.

Definition

The activity codes are derived according to the rules in the ISIC Rev. 4.

Proxies

Several criteria can be used for defining the activity code(s), if value added is not available. Employment and turnover by different activities can be used (when available), also activity descriptions.

Sources

Surveys (more accurately) or administrative sources.

Comments

The values of this characteristic may lead to delineation of establishments belonging to the enterprises.

Enterprise – Number of persons employed

Enterprise – Number of employees

Enterprise – Number of employees in FTE (non-core)

(These characteristics are calculated in accordance with the same rules as for local units, establishments or KAUs.)

Purpose

Many countries are interested in breakdowns by size class, as small and medium size enterprises (SMEs) are often considered to be a major source of new employment. The precise definition of SME has to be decided by each country. The share of SMEs and within SMEs, the small and micro enterprises can be calculated on the basis of this characteristic.

Employment within the enterprises that comprise an enterprise group may be used to determining the continuity or otherwise of the enterprise group.

An enterprise group’s worldwide dispersion of employment by activity, and the impact of offshoring, can also be studied by through the employment of its constituent enterprises.

Definition

Number of persons employed is defined as the total number of persons who work in the unit, including wage-earners and self-employed persons (i.e., working proprietors, partners working regularly in the unit and unpaid family workers) as well as persons who work outside the unit but who belong to it and are paid by it (e.g., sales representatives, delivery personnel, repair and maintenance teams). It excludes manpower supplied to the unit by other enterprises, persons carrying out repair and maintenance work in the unit on behalf of other enterprises, as well as those on compulsory military service.

Number of employees is defined as those persons who work for an employer and who have a contract of employment and receive compensation in the form of wages, salaries, fees, gratuities, piecework pay or remuneration in kind. A worker from an employment agency is considered an employee of the employment agency and not of the units in which he/she (temporarily) works.

Sources

Surveys or administrative sources. Social security sources may be used as sources of information.

Comments

As an enterprise consists of one or more local units, the employment of an enterprise as of a given date should equal the sum of the employment for the local units. The same holds true for establishments and KAUs belonging to the enterprise.

SBR employment values should be compared with those of other sources (structural business statistics, business demography, labour force survey) for consistency. Of

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78 For example, in the EU, according to Commission Recommendation 2003/361/EC they consist of independent enterprises below 250 persons employed full-time.
course, the values may differ if different concepts, definitions or methodologies are used.

**Enterprise – Turnover**

*Purpose*

For some surveys, mainly repeated ones, and for some spheres of activity, it may not be appropriate to stratify according to employment. Moreover, for accurate calculation purposes, the size of enterprises should also be measured in terms of their turnover.

Turnover is not an additive measure which restricts its direct (non-consolidated) use for the enterprises in the enterprise group framework. However, it can be used for group-related research and development intensity calculations.

*Definition*

Turnover consists of all revenues arising during the specified reference period, in the course of ordinary activities of the statistical unit and is presented net of all price reductions, discounts and rebates granted by it.

The revenue referred to is arising from contracts with customers and are realized through the satisfaction by the statistical unit of the contractual performance obligations usually represented by the sale (transfer) of goods or the rendering of services, however, it can also contain revenues obtained as a yield on the use by others of the statistical unit’s assets.

Excluded from net turnover are:

- All taxes, duties or levies linked directly to the output.
- Any amounts collected on behalf of any principal, if the statistical unit is acting as an agent in its relationship with said principal; turnover includes only the service charge for acting as an agent.
- All income not arising in the course of ordinary activities of the statistical unit. Usually, these types of income are classified as “Other income”, “Financial income”, “Extra-ordinary income” or under a similar heading, depending on the respective set of generally accepted accounting standards used to prepare the financial statements.

*Proxies*

Fiscal sources may be used as sources of information, for example, corporate income tax or VAT returns. There may be cases where such information is unavailable, for example where units are not subject to VAT. In such a situation one possibility is to estimate turnover based on employment using a standard turnover per head ratio calculated by the ISIC class.

Turnover is relevant for market units; it should not be estimated for non-market units. However, non-market units can have secondary production.

*Sources*

Surveys and administrative sources.

*Comments*

This turnover is “net” in the sense that it excludes the price reductions, discounts and rebates.

The figure used should be the actual turnover. Turnover may be available only with some delay, especially for newly created enterprises. This may cause problems, mainly for business demography, and it may be necessary to estimate the turnover in such cases.

As turnover from different sources is not always the same, using different sources may lead to inconsistencies. Turnover is usually measured excluding VAT.

Turnover is an essential piece of accounting data. Even if comparing turnover between enterprises across different ISIC sections may not make much sense, it may be the only parameter that permits a breakdown by product or allows exports to be ascertained.

**Enterprise – Institutional sector according to 2008 SNA**

*Purpose*

The institutional sector classification in SBR has several important functions, as noted in Chapters 3 and 4.

*Definition*

The classification of institutional sector applies to the institutional unit which includes also the enterprise. The classification is detailed in Annex B.

*Proxies*

From the information available, it may not always be possible to define the sector or sub-sector accurately. In such cases, large and important units could be checked manually. A proxy can be derived from ISIC code, legal form and country of global decision centre.

*Sources*

Defined by SBR procedures in cooperation with national accounts, according to established rules, based on SBR information and using administrative sources when necessary.

*Comments*

In the vast majority of cases, it is possible to calculate the institutional sector code from other explicitly recorded characteristics, especially legal form, ISIC code and controlling country. Algorithms can be used for this purpose. In certain cases the institutional sector must not conflict with the principal activity and whether the enterprise is foreign controlled must be consistent with the
respective characteristics of the enterprise group to which it belongs.

The principal activity of the enterprise separates the financial and non-financial corporate enterprises. Two criteria can be applied to separate corporate and quasi-corporate enterprises from enterprises attached to the household sector: The legal form of the legal unit operating the enterprise and, if the legal unit is a natural person, whether or not it keeps annual accounts for the assessment of its tax liability. It may therefore be appropriate to provide an intermediate code indicating, in the case of enterprises operated by a natural person, if they keep accounts or not. That code might perhaps record whether the enterprise is taxed on profits on the basis of its accounts (actual profits) or on the basis of an assessment.

Business statistics cover only market activities and a code indicating whether the activity of an enterprise is market or non-market is essential for them. The distinction is sometimes difficult to make and can be definitively determined only by looking at the accounts.

Public undertaking is defined as any undertaking over which the public authorities may exercise directly or indirectly a dominant influence by virtue of their ownership of it, their financial participation therein, or the rules that govern it. A dominant influence on the part of the public authorities shall be presumed when these authorities, directly or indirectly:

- hold the major part of the undertaking’s subscribed capital; or
- control the majority of the votes attaching to shares issued by the undertakings; or
- can appoint more than half of the members of the undertaking’s administrative, managerial or supervisory body.

This could be one legal form or it could be obtained from an administrative source. It may be interpreted in different ways in different administrations. The key issue is that public authorities control public undertakings. The definition does not clearly specify whether public undertaking should be market-oriented and distinguishing between public undertaking and government unit is sometimes difficult and may require the information from its accounts (whether more or less than 50 % of production costs are met by sales).

The European System of Accounts (ESA 2010) further divides the institutional sectors of the 2008 SNA into sub-sectors, with the exception of the institutional sector for non-profit institutions serving households.

A2.4 Enterprise – Relationships between units

Enterprise – Identification number of the all-resident/truncated enterprise group to which the enterprise belongs

**Purpose**

To identify the enterprises belonging to an enterprise group, for example when looking at size classes, in order to avoid confusion between independent enterprises and enterprises belonging to enterprise groups.

It is important also for the enterprise confidentiality treatment, for example when all enterprises in a cell belong to the same enterprise group.

**Sources**

SBR procedures

**Comments**

The date when enterprise becomes part of the group should also be recorded.

Enterprise – Relationship with other registers/update sources

(See Annex A1.5.)

**Annex A3 Establishment characteristics**

An establishment is also known as a local kind-of-activity unit (LKAU).

A3.1 Establishment – Identification characteristics

**Establishment – Identification number**

**Purpose**

To identify a unit and to be able to record its continuity.

**Definition**

It is recommended that the SBR registers the identification numbers of establishments in accordance with the advice given in Section 11.4.11. The identification number of an establishment should remain the same while the unit continues (according to the continuity rules defined in Chapter 6) even when the enterprise to which it belongs changes.

**Proxies**

Using a unique administrative identity number (if it exists) is also possible, but may cause problems with continuity and thus is not recommended.

**Sources**
Establishment – Name

Establishment – Address

Establishment – Telephone and fax numbers, electronic mail address and information to permit electronic collection of data (non-core)

Purpose
To contact the unit.

Definition
The official name of an establishment is generally the same as the legal unit that controls it, with some additional part (usually) specifying location or activity. If there is only one establishment belonging to the legal unit, a separate name may not exist.

The actual address of the location of the unit and the contact information should always be recorded.

Proxies
Different establishments within a legal unit may use different trading names (also known as signboard names or commercial names) and provision should be made for recording these different trading names where they exist.

Sources
Administrative sources and surveys.

Comments
The address could be given a code referring to a national territorial nomenclature. It would be preferable if that nomenclature or national geographical code enables the unit to be pinpointed as accurately as possible, at the level of the street, section of street and building.

In addition to the physical address of the establishment it is useful to provide for the possibility of recording a correspondence address where different.

Establishment – Identity number of the enterprise to which it belongs

Purpose
The establishment must be linked with the enterprise to which it belongs.

Definition
This link can be included in the register by adding the identity number of the enterprise to the Establishment file (and vice versa).

Proxies
Other ways are conceivable, for example when the enterprise consists of one establishment only, another (simple) arrangement of the business register is possible.

Sources
SBR procedures.

A3.2 Establishment – Demographic characteristics

Establishment – Date of commencement of activities (economic birth)

Purpose
The date is needed for monitoring the demography of establishment.

Definition
This date should refer to the birth or other creation date of the unit according to the continuity rules.

Establishment – Date of final cessation of activities (economic death)

Purpose
The date is needed for monitoring the demography of establishments.

Definition
The date refers to the death of a unit.

Proxies
As explained for the corresponding characteristic for legal unit, this date may not be available with any precision. Only the fact that the establishment has ceased to exist or has ceased its activities during the reference year may be known, in which case the date should be estimated.

Sources
Survey, administrative source and SBR procedures.

A3.3 Establishment – Economic/stratification characteristics

Establishment – Principal activity code at ISIC 4-digit level

Purpose
The principal activity code is a stratification characteristic and important in the compilation of regional and small area statistics.

Definition
The activity code is determined according to the rules in the ISIC Rev. 4 handbook. The activities actually pursued in the
unit are taken into account. They may not coincide with the principle activity of the enterprise.

**Proxies**

Several criteria can be used for defining the principal activity code. Employment by different activities (if available) can be used, also activity descriptions.

**Sources**

The code can be obtained from surveys or administrative sources.

**Comments**

If the activities are ancillary in the context of the enterprise, the value recorded should indicate this.

**Establishment – Secondary activities, if any, at ISIC 4-digit level (non-core)**

**Purpose**

Secondary activities may be used in determining establishments that are of key importance for national/regional accounts.

**Definition**

Activity codes are allocated according to ISIC Rev 4.

**Proxies**

Several criteria can be used for defining secondary activity code(s). Employment by different activities can be used (if available), but also activity descriptions, etc.

**Sources**

Surveys and administrative sources.

**Establishment – Activity carried out in the unit constituting an ancillary activity of the enterprise to which it belongs (yes/no) (non-core)**

**Purpose**

To distinguish ancillary units. This characteristic enables statistical analyses to reallocate the cost of ancillary activities to the activities for the benefit of which they are undertaken.

**Definition**

An ancillary activity is incidental to the main activity of an enterprise. It facilitates the efficient running of the enterprise but does not normally result in goods and services that can be marketed. For enterprises that are relatively small and have only a single location, ancillary activities are not separately identified. For larger enterprises with multiple locations, it may be useful to treat ancillary activities in the same way as a secondary or even a principal product (2008 SNA, para. 5.10).

**Proxies**

Activities in certain ISIC classes often constitute ancillary activities.

**Sources**

Administrative sources and surveys.

**Comments**

If a unit has been identified as an ancillary unit, this fact should be positively indicated in the SBR.

**Establishment – Number of persons employed**

**Establishment – Number of employees**

**Purpose**

The SBR should record the actual numbers of persons employed and employees, the latter both as a head count and as a FTE.

The main aim is to provide a stratification characteristic. Persons employed are preferable for stratifying survey samples for very small units.

In addition, SBR employment figures are sometimes disseminated directly, especially as small area statistics where the SBR may be the only comprehensive source.

**Definition**

For stratification purposes, the SBR aim is to provide end of year values (including seasonally active units). As the end date approach is not harmonised across countries, the annual average can also be used.

The number of employees as a FTE may be calculated for a full year as well as for the period in which an enterprise is active. If the number of employees in FTE is used as stratification characteristic, it should be calculated as an average over the active period, whilst in compiling annual statistics it should be calculated as the average over the full 12 months. 0 means less than half a person, whether calculated as a head count or FTE.

**Proxies**

Number employed can be obtained directly in some countries in administrative sources, while in other countries only an administrative source providing number of paid employees is available. However, number employed can be calculated from data on paid employees by adding working proprietors and unpaid employment calculated according to legal form and activity. In particular:

- For sole proprietors, total employment = paid employees + 1.
- For partnerships, total employment = paid employees + number of partners.
Depending on the availability of administrative sources, more sophisticated methods have been devised in some countries.

**Sources**

Administrative sources, surveys, calculations.

**Comments**

The reference period used for the measurement of employment in business demography is a year, i.e. the labour force should be an annual average, though this can be approximated by using the number of persons employed at any given moment during the year if this is the only information available.

Both head counts and FTE have certain advantages and the latter should be recorded if possible. Head count is the number of physical persons, full-time and part-time, employed by a unit. FTE is the number of full-time equivalent jobs, defined as total hours actually worked divided by average number of hours actually worked in full-time jobs. FTEs are a more accurate measure of labour input but they are more difficult to measure as additional data would be required which is difficult to survey. As the concept of ‘full-time’ may vary over the economic sectors and countries, the definition does not really make the FTE data comparable. Given the administrative origin of the data, it may not be possible to calculate FTEs in some countries. Another possibility would be to use ‘hours actually worked’ directly. This is gaining favour in employment statistics, but the comment on data availability is also likely to apply to this characteristic.

**Establishment – Geographical location code (non-core)**

**Purpose**

The geographical location code complements the address and postal codes and can be used to derive classifications relating to the geographical location of units at the most detailed level, also other national classifications such as administrative regions, travel-to-work areas, health regions, and education regions.

**Definition**

Countries can decide which code is most useful for their own purpose.

**Proxies**

The geographical location code can refer to a classification at the most detailed level used in the country. It can refer to geocoding according to latitude and longitude points.

**Sources**

Administrative sources.

**A3.4 Establishment – Relationship between units**

**Establishment – Identification number of the enterprise to which the establishment belongs**

**Purpose**

To identify the establishments belonging to an enterprise: for example to link geographical details to the economic enterprise data.

**Sources**

SBR procedures.

**Annex A4 Local unit of enterprise characteristics**

**A4.1 Local unit of enterprise – Identification characteristics**

**Local unit of enterprise – Identification number**

**Purpose**

To identify the unit and to be able to record its continuity.

**Definition**

The identity number of a local unit should remain the same while the unit continues according to the continuity rules defined in Chapter 6 (even when the legal unit to which it belongs changes).

**Proxies**

Using a unique administrative identity number (if it exists) is also possible, but it may cause problems with continuity and thus is not recommended.

**Sources**

SBR procedure, unless the administrative number is used.

**Local unit of enterprise – Name**

**Local unit of enterprise – Address**

**Local unit of enterprise – Telephone and fax numbers, electronic mail address and information to permit electronic collection of data (non-core)**

**Purpose**

To contact the unit.

**Definition**

The official name of the local unit of an enterprise (and truncated enterprise) is generally the same as the legal unit that controls it, with some additional part usually specifying location or activity. If there is only one local unit in the legal unit, a separate name may not exist.

The actual address of the location of the unit and the contact information should always be recorded.
Proxies
Different local units within a legal unit may use different trading names, also known as *signboard names* or *commercial names*, and provision should be made for recording these different trading names where they exist.

Sources
Administrative sources and surveys.

Comments
The address could be given a code referring to a national territorial nomenclature. It would be preferable if that nomenclature or national geographical code enables the unit to be pinpointed as accurately as possible, at the level of the street, section of street and building.

It is always useful to provide for the possibility of recording a correspondence address in addition to the physical address of the local unit if the unit wishes correspondence relating to statistical surveys to be sent elsewhere.

Local unit of enterprise – Identity number of the enterprise to which it belongs

Purpose
The local unit of enterprise (and truncated enterprise) must be linked with the enterprise to which it belongs.

Definition
This link can be included in the SBR by adding the identification number of the enterprise to the local unit of enterprise (and truncated enterprise) (and vice versa).

Sources
SBR procedures.

A4.2 Local unit of enterprise – Demographic characteristics

Local unit of enterprise – Date of commencement of activities (economic birth)

Purpose
The date is needed for monitoring the demography of local units.

Definition
The date refers to the birth of the unit or the date on which it became permanently inactive.

Proxies
As explained in connection with the corresponding characteristic of legal units, this date may not be available with any precision. Only the fact that the local unit has ceased to exist or has ceased its activities during the reference year may be known, in which case the date should be estimated.

Sources
Surveys, administrative sources, SBR procedures or estimated.

A4.3 Local unit of enterprise – Economic/stratification characteristics

Local unit of enterprise – Principal activity code at ISIC 4-digit level

Purpose
The principal activity code is a stratification characteristic and is important in the compilation of regional and small area statistics.

Definition
The activity code is determined according to ISIC Rev 4. The activities actually conducted by the unit are what matters, even if they are ancillary in the context of the enterprise.

Proxies
Several criteria can be used in defining principal activity code. Employment by each different activity can be used (if available), also activity descriptions.

Sources
Surveys and administrative sources.

Comments
If the local unit activity is ancillary in the context of the enterprise, this should be indicated.

Local unit of enterprise – Secondary activities, if any, at ISIC 4-digit level (non-core)

This concerns only local units which are the subject of surveys

Purpose
Secondary activities may be used for helping determining establishments, which are of key importance for national/regional accounts. Establishments can be recorded
in the SBR as separate units (this practice is commonly applied by many smaller countries). If this is not the case, this characteristic offers the possibility of identifying them for analytical purposes.

**Definition**
The activity codes are allocated in accordance with ISIC Rev. 4.

**Proxies**
Several criteria can be used for defining the secondary activity code(s). Employment by each different activity can be used (if available), also activity descriptions.

**Sources**
Surveys or administrative sources.

**Local unit of enterprise – Activity carried out in the unit constituting an ancillary activity of the enterprise to which it belongs (yes/no) (non-core)**

**Purpose**
To distinguish ancillary units. This characteristic enables statistical analyses to reallocate the cost of ancillary activities to the activities for the benefit of which they are pursued.

**Definition**
An ancillary activity is incidental to the main activity of an enterprise. It facilitates the efficient running of the enterprise but does not normally result in goods and services that can be marketed. For enterprises that are relatively small and have only a single location, ancillary activities are not separately identified. For larger enterprises with multiple locations, it may be useful to treat ancillary activities in the same way as a secondary or even a principal product (2008 SNA, para. 5.10).

**Proxies**
Certain ISIC classes often constitute ancillary activities.

**Sources**
Administrative sources, surveys.

**Comments**
Whether or not a unit is an ancillary unit should be explicitly recorded in the SBR. The absence of a value should be interpreted as having no knowledge about this characteristic.

**Local unit of enterprise – Number of persons employed**

**Local unit of enterprise – Number of employees**

**Local unit of enterprise – Number of employees in full-time equivalent (non-core)**

**Purpose**
The SBR should record the actual numbers of persons employed and employees, both as head counts and the latter also in FTEs. The main aim is to obtain stratification characteristics as well as statistical information. Persons employed are preferable for stratifying survey samples for very small units. The business register employment figures are used especially for small area statistics, where the business register is the only comprehensive source. In addition, employment figures can be used by employment statistics where needed.

**Definition**
The structural business statistics definitions should be used, with the exception that the requirement to measure the numbers as annual averages does not apply. For stratification purposes and according to the BR intention is to use the situation at the end of year (including seasonally active units). As the end date approach is not harmonised the annual average can also be used as reference calculated for a certain period. The number of employees in full-time equivalents might be calculated for a full year as well as for the period in which the enterprise is active. If number of employees in fulltime equivalents is used as stratification characteristic, the calculation for the active period should be used, while for statistics covering a year the calculation should cover the whole year.

**Proxies**
These figures can be obtained directly in some countries, while other countries may have an administrative source available only for the number of paid employees. However, the latter countries can obtain total employment by making a statistical adjustment to their figures on paid employees by adding a constant representing working proprietors and any other form of unpaid employment calculated according to legal form and activity, for example:

- For sole proprietors, total employment = paid employees + 1.
- For partnerships, total employment = paid employees + number of partners.

Depending on the availability of administrative sources, more sophisticated methods have been devised in some countries.

**Sources**
Administrative sources, surveys, calculations.

**Comments**
Note that the reference period used for the measurement of employment in business demography is a year, i.e. the labour force should be an annual average, though this can be approximated by using the number of persons...
employed at any given moment during the year if this is the only information available. How the annual average is calculated depends on the updating frequency of the register. If the unit operates during only part of the year (seasonal, new enterprises), the average should be calculated for that period.

Both head counts and FTE have certain advantages and the latter should be recorded if possible. Head count is the number of physical persons, full-time and part-time, employed by a unit. FTE is the number of full-time equivalent jobs, defined as total hours actually worked divided by average number of hours actually worked in full-time jobs. FTEs are a more accurate measure of labour input but they are available in fewer countries. As the concept of ‘full-time’ may vary, the definition does not really make the FTE data comparable. Given the administrative origin of the data, it may not be possible to calculate FTEs in some countries. Another possibility would be to use ‘hours actually worked’ directly. This is gaining favour in employment statistics, but the comment on data availability is also likely to apply to this characteristic.

**Local unit of enterprise – Geographical location code (non-core)**

*Purpose*

The geographical location code complements the address and postal codes and can be used to derive classifications relating to the geographical location of units at the most detailed level. Other national classifications such as administrative regions, travel-to-work areas, health or education regions etc. can also be derived from it.

*Definition*

Member States can decide which code is most useful for their own purpose.

*Proxies*

The geographical location code may refer to classification at the most detailed level used in the country. It may refer to geocoding to latitude and longitude points recorded by GPS in countries where the exact site of local unit can be recorded.

*Sources*

Administrative sources.

**A4.4 Local unit of enterprise – Relationship between units**

*Local unit of enterprise – Identification number of the enterprise to which the local unit belongs*

**Purpose**

To identify the local units belonging to an enterprise: for example to link geographical details to the economic enterprise data.

**Sources**

SBR procedures.

**Annex A5 Legal unit characteristics**

**A5.1 Legal unit – Identification characteristics**

*Legal unit – Identity number*

*Purpose*

To identify the unit and to link it with other units in the SBR and with administrative and statistical sources.

*Definition*

The identity number of the legal unit can be either specific to the SBR or set by an administrative source and used by the SBR, or shared by several administrative sources and used by the SBR.

*Sources*

If the identity number of the legal unit assigned by an administrative source is used by the SBR, then its updating has to follow the changes taking place in the administrative source, even if it is an issue for economic purposes. For instance, a change of legal form from natural to legal person may result in the fiscal administration assigning a different identifier to the same economic unit.

If the identity number of the legal unit in the SBR is not the administrative identifier, the administrative identifier should be handled as a characteristic and a record of its changes should be kept.

*Comments*

Common business identifiers, shared with fiscal and other government departments greatly facilitate the connection of the SBR with other administrative sources.

The continuity rules for legal units depend on national legislation. There are no general recommendations.

*Legal unit – Name*

*Legal unit – Address*

*Legal unit – Telephone and fax numbers, electronic mail address and information to permit electronic collection of data (non-core)*

79 This could be the situation if an administrative legal unit is given a unique identifier related to the region in which it is registered. If the unit moves to another region within the country and then is given a new identifier, there is not actually a unique administrative identifier for the unit for that country.
Annex A

Characteristics of units by unit type

Purpose

To contact the unit.

In the event that a common identifier is missing, names and addresses can also be used for linking units.

Definition

The addresses should be recorded at the most detailed level possible and respect international standards.

The information may refer to a legal or a natural person. In the case of a legal person, the official business name and address must be recorded. In the case of a natural person, it may be useful to maintain both a business and a personal address. Also, the following information may be recorded:

- Family name(s)
- Names normally used and possible pseudonyms
- First names
- Gender (for address purposes — Dear Mr/Ms ...)

This information is often insufficient to identify a natural person with certainty. It may therefore be useful also to record either the date of birth or the personal identity number.

Proxies

In some countries and for some legal forms, the business name may be very long and have to be abbreviated. In this case, strict rules on abbreviation must be established and applied.

Where applicable, territorial classifications and nomenclatures may be used for coding of addresses. It is even better if addresses respect the ISO standard.

Sources

Administrative sources, mainly trade/company registers and surveys.

Comments

Legal persons and also sole proprietors often use initials, an acronym or a trading name instead of their official name in their business or administrative relations. There must be provision for recording this information separately.

Legal unit – Date of incorporation for legal person or date of official recognition as an economic operator for natural person

Purpose

The characteristic is needed for the inclusion of new units.

Definition

The ‘date of official recognition’ should be the date on which an identification number is given, or the date on which the legal existence was approved, be it via a company/trade register, a VAT register or other register.

Proxies

If the exact date is not available, the year from which the unit has been monitored can be used as proxy, including a certain date (like 1 January) that is indicative of the situation, as defined in SBR procedures.

Sources

Administrative sources: Trade/company register, tax administration, social security.

Comments

In general, the date is the prerequisite for a unit to engage in legal economic transactions. Given that the SBR is usually supplied from administrative sources, a date for official recognition should always exist and be stored in the SBR. The legal unit may start its economic activity (and only then be regarded as an enterprise or part thereof) with some delay after its recognition, or it may remain economically inactive. If a legal unit remains inactive, it can either be omitted from the register, or kept in the SBR but marked as inactive. The latter approach is preferable. Keeping legally alive but economically inactive legal units in the SBR facilitates the use of data from administrative sources.

Legal unit – Date of commencement of economic activity

Purpose

To ensure that a legal unit that has started economic production is recognised as an active enterprise.

Definition

The ‘date of effective economic activity’ should be the date on which the unit starts its economic activity. This date may be declared by the unit when it registers officially and receives an identification number, or when its legal existence was approved, be it via a company/trade register, a VAT register or another register.

Proxies

If the exact date is not available, the year from which the unit has begun its activities can be used as proxy, including a certain date (like 1 January) defined by the SBR procedures.

Sources

Administrative sources: Trade/company register, tax administration, social security.

Comments

Legal persons and also sole proprietors often use initials, an acronym or a trading name instead of their official name in their business or administrative relations. There must be provision for recording this information separately.
In general, the date is the prerequisite for a legal unit to engage in legal economic transactions. Given that the SBR is usually supplied from administrative sources, a date for an effective economic activity should always exist and be stored in the SBR.

**Legal unit – Date of permanent cessation of activities (economic death)**

**Purpose**

These demographic characteristics are needed for monitoring the death or permanent inactivity of the unit from both economic and administrative perspectives.

**Definition**

A legal unit ceases to be part of an enterprise (economic death) when:

- The unit ceases to be economically active and it is not part of the control chain within the enterprise group.
- The unit ceases to exist.

The record of a legal unit that has ceased (administrative death) should be kept in the SBR marked dead.

**Proxies**

Registration of the year of economic death is important, even if the precise day and month are not known, as is often the case.

**Sources**

Administrative sources (from which the date often comes with considerable delay), surveys.

**Comments**

Adjustments to questionnaires and collection processes are often made in accordance with legal form of the legal unit operating an enterprise.

**Legal unit – Principal activity**

**Purpose**

As a stratification characteristic and for the compilation of regional and small area statistics.

**Definition**

The activity code is determined according to ISIC Rev 4. The code is based on the activities actually conducted by a legal unit even when they are ancillary in the context of the enterprise.

**Proxies**

Employment or value added for each of the different activities can be used (if available), also activity descriptions, etc.

**Sources**

Surveys and administrative sources.

**Comments**

This characteristic indicates whether the activities are ancillary in the context of the enterprise.

**Legal unit – Secondary activities (non-core)**

**Purpose**

For indirect use by national/regional accounts to estimate enterprise or establishment figures.

**Definition**

The activity codes are determined according to ISIC Rev 4. The code is based on the activities actually conducted by a
legal unit even when they are ancillary in the context of the enterprise.

Proxies
Employment or value added for each of the different activities can be used (if available), also activity descriptions, etc.

Sources
Surveys and administrative sources.

Legal unit – Ancillary unit (yes/no) (non-core)

Purpose
To distinguish ancillary legal units. This characteristic enables statistical analyses to reallocate the cost of ancillary activities to the activities for the benefit of which they are conducted.

Definition
An ancillary activity is incidental to the main activity of a unit. It facilitates the efficient running of the unit but does not normally result in goods and services that can be marketed. For units that are relatively small and have only a single location, ancillary activities are not separately identified. For larger units with multiple locations, it may be useful to treat ancillary activities in the same way as a secondary or even a principal product (2008 SNA, para. 5.10).

Proxies
Ancillary activities tend to relate to certain ISIC classes, for example book-keeping. However, while book-keeping is a potential ancillary activity, it is predominantly done by the businesses that offer book keeping services on the market and constitute the corresponding ISIC class.

Sources
Surveys and administrative sources.

Comments
Whether or not a unit is an ancillary unit should be explicitly recorded in the SBR. The absence of a value should be interpreted as having no knowledge about this characteristic.

Legal unit – Turnover (with flag for consolidated turnover)

Purpose
As a size indicator for stratification, and for profiling an enterprise group using a bottom-up approach.

Definition
Turnover consists of all income arising during the reference period, in the course of ordinary activities of the unit and is presented net of all price reductions, discounts and rebates granted by it.

The income referred to arises from contracts with customers and is realized through the satisfaction by the unit of the contractual performance obligations usually represented by the sale (transfer) of goods or the rendering of services. However, it can also contain revenues obtained as a yield on the use by others of the statistical unit’s assets.

Excluded from net turnover are:
• All taxes, duties or levies linked directly to revenue.
• Any amounts collected on behalf of any principal, if the statistical unit is acting as an agent in its relationship with said principal.
• All income not arising in the course of ordinary activities of the statistical unit. Usually, these types of income are classified as “Other income”, “Financial income”, “Extra-ordinary income” or under a similar heading, depending on the respective set of generally accepted accounting standards used to prepare the financial statements.

Proxies
Fiscal sources may be used as sources of information, for example corporate income tax or VAT returns. There may be cases where such information is unavailable, for example where units are not subject to VAT. In such a situation one possibility is to estimate turnover based on employment using a standard turnover per head ratio calculated by the ISIC class.

Turnover is relevant for market units; it should not be estimated for non-market units. However, non-market units can have secondary production.

Sources
Administrative sources and surveys.

Legal unit – Number of persons employed
Legal unit – Number of employees
Legal unit – Number employees in full-time equivalent (non-core)

Purpose
The SBR should record the actual numbers of persons employed and employees, both as head counts and the latter also in FTEs. The main aim is to obtain stratification characteristics as well as statistical information. Persons employed are preferable for stratifying survey samples for very small units. The SBR employment figures are used especially for small area statistics, where the SBR is the only comprehensive source. In addition, employment figures can be used by employment statistics where needed.
Number of persons employed is defined as the total number of persons who work in the unit, including wage-earners and self-employed persons (i.e., working proprietors, partners working regularly in the unit and unpaid family workers) as well as persons who work outside the unit but who belong to it and are paid by it (e.g., sales representatives, delivery personnel, repair and maintenance teams). It excludes manpower supplied to the unit by other enterprises, persons carrying out repair and maintenance work in the unit on behalf of other enterprises, as well as those on compulsory military service.

Number of employees is defined as those persons who work for an employer and who have a contract of employment and receive compensation in the form of wages, salaries, fees, gratuities, piecework pay or remuneration in kind. A worker from an employment agency is considered to be an employee of that employment agency and not of the units in which they (temporarily) work.

For stratification purposes the intention is to use the situation at the end of year (including seasonally active units). As the end date approach is not harmonised the annual average can also be used as reference calculated for a certain period. The number of employees in full-time equivalents might be calculated for a full year as well as for the period in which the legal unit is active. If number of employees in full-time equivalents is used as stratification characteristic, the calculation for the active period should be used, while for statistics covering a year the calculation should cover the whole year.

Proxies

These figures can be obtained directly in some countries, while other countries may have an administrative source available only for the number of paid employees. However, the latter countries can obtain total employment by making a statistical adjustment to their figures on paid employees by adding a constant representing unpaid employment (including working proprietors), calculated e.g. according to legal form and activity:

- For sole proprietors, total employment = paid employees + 1;
- For partnerships, total employment = paid employees + number of partners.

Depending on the availability of administrative sources, more sophisticated methods have been devised in some countries. Note also that 0 means less than half a person, whether calculated as head counts or FTEs.

Sources

Administrative sources, surveys, calculations.

Comments

Note that the reference period used for the measurement of employment in business demography is a year, i.e. the labour force should be an annual average, though this can be approximated by using the number of persons employed at any given moment during the year if this is the only information available. How the annual average is calculated depends on the updating frequency of the register. If the unit operates during only part of the year (seasonal, new enterprises) the average should be calculated for that period.

Both head counts and FTE have certain advantages and the latter should be recorded if possible. Head count is the number of physical persons, full-time and part-time, employed by a unit. FTEs are defined in SBS (variable 16 14 0) and also in national accounts (FTE employment is the number of full-time equivalent jobs, defined as total hours actually worked divided by average number of hours actually worked in full-time jobs). FTEs are a more accurate measure of labour input but they are available in fewer countries. As the concept of ‘full-time’ may vary, the definition does not really make the FTE data comparable. Given the administrative origin of the data, it may not be possible to calculate FTEs in some countries. Another possibility would be to use ‘hours actually worked’ directly. This is gaining favour in employment statistics, but the comment on data availability is also likely to apply to this variable.

Legal unit – Institutional sector and sub-sector in the European System of Accounts (ESA 2010)

Purpose

The institutional sector classification for legal unit is determined by the institutional sector classification of the enterprise with which it is associated.

Sources

SBR procedures

Comments

In practice, institutional sector classification is often applied directly to legal units. Then the enterprise inherits its institutional sector classification from the legal unit(s) from which it is constituted.

Also in practice, enterprise and legal unit coincides in the majority of cases.

A5.4 Legal unit – Relationship between units

Link with enterprise group and truncated group

Legal unit – Percentage of control of legal units by the enterprise group (direct + indirect)

Purpose

To allow the delineation of the enterprise group.
Annex A
Characteristics of units by unit type

Sources
SBR procedures.

Legal unit – Percentage of ownership of legal units (direct + indirect)
Purpose
To support calculation of control.
Sources
SBR procedures.

Link between enterprise and legal unit
Legal unit – Identification number of the enterprise(s) to which the legal unit belongs
Purpose
To identify the legal units belonging to an enterprise.
Sources
SBR procedures

Links with local units
Legal unit – Identification number of the local unit(s) that belongs to the legal unit
Purpose
To identify the local units belonging to the legal unit.
Sources
SBR procedures

Consolidation method (non-core): Integration method of the legal unit in the consolidated accounts (if relevant).

A5.5 Legal unit – Relationship with other registers/update sources
Legal unit – Value added tax (VAT) identification number
Legal unit – Identification number of each other administrative source used to maintain the SBR or to compile economic statistics
Purpose
For linking administrative data to the SBR, for the links to non-resident units and for the links to foreign trade.

Definition
Defined by the corresponding administrative source. A separate VAT identification number may not exist in countries where a single identification system for legal units is used by several administrative sources.

Proxies
Certain economic activities may be exempted from VAT and thus have no VAT number. In this case identity number from another administrative source, such as tax number, corporate registration number may play the same role.

Sources
Mainly tax administration.

Comments
In some countries, a VAT number may relate to part of a legal unit or to a natural person who is not an economic operator but who has a VAT number for tax reasons.

Legal unit – Balance sheet data registration identification number
(Applicable only for legal units required to publish accounts.)

Legal unit – Balance of payments register or foreign direct investment register

Legal unit – Farm register

Legal unit – Chamber of commerce and trade associations
Purpose
The first link concerns the balance sheet data. Many countries use the published accounts as a source for the SBR and combining the SBR and published accounts data is likely to become very important in the future. It reduces response burden and serves the production of economic and financial statistics.

The second link concerns the BoP and FDI registers and the usefulness of these links concerns the harmonisation of statistics related to globalisation. Conventional bank settlements data are becoming more and more frequently replaced by data based on direct surveys, for which the BoP compilers are increasingly relying on SBRs.

The third link to farm register (if separate from the SBR) is important for the coverage of main agricultural enterprises and for updating the increasing rural multi-activities, where the role of agriculture as principal or secondary activity may often change.

The fourth (set of) link(s) to (often) compulsory registrations that exist in countries for various reasons, for example establishment of legal persons and liability commitments of producers. These administrative or para-administrative bodies may well register births, deaths and changes in legal structures of the legal units within their realms of responsibility. They often cover a large part but not all of the legal units in scope for the SBR.

Definition
The practical arrangement of the links, either from the SBR to the associated registers, or vice versa, is a country matter.

Proxies

The links can be achieved in several ways, for example:

- Recording in the SBR the reference number of the unit in the other register(s), together with the legal unit identity number.
- Adding one or more marks to the SBR to indicate that the legal unit is also present in other register(s) under the same identity number.
- In the absence of a unique identifier, the link can also be built by name/address matching and possible use of other characteristics. This is less effective, but matching names addresses can be useful for detecting errors. For every legal unit recorded in administrative sources, the different relations should be stored separately.

Sources

Administrative sources

Comments

The requirement to publish annual accounts depends on national legislation, which may vary between countries. It usually applies to incorporated and publicly traded companies.

The data from published accounts may be considered free from confidentiality restrictions and thus suitable for exchange with other NSOs. However, this is not the case if the data are accompanied by data collected via surveys.

The links to balance sheet data can be used for combining SBR and accounts data, which are generally available in satellite registers.

In the EU, either the national central bank (NCB) or the NSO is a member of the European Committee of Central Balance Sheet Data Office, which supplies data for an increasing number of Member States.

The BoP register in most countries is maintained by the NCB. In this case close cooperation and exchange of information between the NSO and the NCB is vital for well-targeted and good quality BoP and FDI surveys. The BoP register may alternatively be maintained by the NSO, or there may not be a separate BoP register and the SBR is used for BoP purposes.

The link between farm and business registers is discussed in Section 3.4.1.

Several other registers (e.g. shop register, tourist establishment register, transport registers, educational institutes register, etc.) may also be important for updating the SBR, especially in determining whether or not units are active, because data in these registers tend to be updated frequently.

Harmonisation of units in the SBR and these associated registers is an important issue.
Annex B

International classifications

Annex B1 International Standard
Industrial Classification of All Economic
Activities, Revision 4

For economic statistics, including SBR, countries are
recommended to apply the International Standard
Industrial Classification of All Economic Activities (ISIC),
Revision 4. In ISIC, economic activities are subdivided in a
hierarchical, four-level structure of mutually exclusive
categories. This facilitates data collection, consistent
aggregation and presentation and analysis at detailed
levels of the economy in an internationally comparable,
standardized way. Revision 4 is the most recent version of
the standard and is specifically designed to classify
enterprises, kind-of-activity units, and establishments as
defined in the 2008 SNA according to their principal
economic activity. ISIC includes four levels of aggregation:

- **Sections**: The sections are the highest level of
aggregation. The sections are labelled alphabetically
and listed in Figure B1.

- **Divisions**: The next level contains two-digit divisions.
Examples are Division 03: Fishing and aquaculture;
Division 13: Manufacture of textiles.

- **Groups**: The third level contains three-digit groups.
Examples are Group 031 Fishing; Group 131:
Spinning, weaving and finishing of textiles.

- **Classes**: The most detailed level contains four-digit
classes. Examples are Class 0312: Freshwater Fishing;
Class 1312: Weaving of textiles.

At each level of ISIC, a statistical unit is assigned to one
and only one ISIC code. The set of statistical units that are
classified into the same ISIC category is often referred to
as an industry. Examples are:

- The *furniture industry* – all units classified in ISIC
division 31 (Manufacture of furniture).

- The *construction industry* – all units classified in ISIC
section F (Construction).

For national purposes the level of detail provided by ISIC
may not be viewed as sufficiently detailed. Countries may
thus introduce a fifth hierarchical level, usually called sub-
class level, or intermediate levels of aggregation (for
example between divisions and the much more detailed
group level). However, the national aggregates should be
consistent with the ISIC hierarchy. Conversely, it could also
be the case that the level of detail in ISIC may be viewed
as being too detailed. In such cases a country might for
instance use the three-digit level instead of the four-digit
one.

Where national classifications are used these should be
fully comparable with ISIC. If this is not the case
international comparison is not ensured. Transformation
of data from one classification to another with different
groupings is likely to create problems by leaving some
activities out or including the same activity more than
once, which reduce data quality and international
comparability. It should, therefore, be possible to
aggregate the national groupings into the sections,
divisions, groups and classes of ISIC. Activities should not
be moved between different levels of aggregation or
within the same level of aggregation.

Assigning classification codes

ISIC class descriptions and explanatory notes are used in
determining the class of activities under which a particular
statistical unit is classified. It is recommended that all units
are classified down the class level of ISIC, all higher
aggregation levels can then easily be derived. Classifying
at the class level does not mean that data have to be
published at this level. The level of publication has to be
decided based on various criteria: confidentiality criteria,
type of statistical unit, sample selection, etc.

In order to classify a unit according to the classification
rules of ISIC information on the economic activities
performed are needed as well as information on the size
of the activities to determine the principal activity.
Information on the activities performed might be
collected integrated into regular economic surveys,
information might be available from administrative
sources, or from the internet. It should be noted that the
mere name of a company might not always be a good
indicator for the principal activity.

A unit is to be classified according to its principal (or main)
activity. The principal activity of a unit is defined as the
activity which contributes most to the total value added of
the unit (2008 SNA, para. 5.8). In determining the principal
activity, all activities of the unit, except the ancillary
activities, are considered but only the principal activity is
used to classify the unit. The other activities of the unit are
named secondary activities and may also be recorded in the SBR.

Principal and secondary activities cannot be carried out without the support of a number of ancillary activities, such as bookkeeping, transportation, storage, purchasing, sales promotion, cleaning, repair and maintenance, security, etc. At least some of these activities can be found in every economic entity. Ancillary activities are not produced for selling on the market, but are only undertaken for the unit itself. Thus, the output of ancillary activities is always intended for intermediate consumption within the same entity. Although most ancillary activities produce services, some goods-producing activities may, as an exception, be regarded as ancillary. The goods produced, however, may not become a physical part of the output of the principal or secondary activities (such as tools).

**Top-down method to determine principal activity**

A unit may perform one or more economic activities. If all these activities fall into one category in ISIC, the coding is quite straightforward. However, if these economic activities fall under different ISIC categories, the principal activity has to be determined using the top-down method. The principle of the top-down method is that the classification of a unit at the lowest level of the classification must be consistent with the classification of the unit at higher levels. To satisfy this condition the process starts with the identification of the category at the highest level which comprises most of the value added. The method will then be applied to the second classification level: within the category that accounted for the highest share of value added at the highest level, the category at the second level is determined analogously: it is that category which accounts for the highest share of value added. This method is further applied until the lowest level is reached. The category at the lowest level determines the principal activity of the unit. It may not necessarily be the category which accounts for more than 50% of the value added.

**Input and output based indicators of value added**

In practical implementation the main problem is that usually data on value added by the different activities of the unit is not available and can also not easily be observed. Therefore some value added substitutes are proposed in ISIC. They fall into two types: substitutes based on output, such as gross output attributable to the goods and services produced, value of sales of the different goods and services, and substitutes based on input indicators, such as wages and salaries attributable to the different activities, hours actually worked or employment attributable to the different activities. Such substitute indicators should be used as proxies for the unknown value added data to obtain the best approximation possible compared to the results which would have been obtained on the basis of the value added data.

However, both the input and output substitutes have problems. Generally, the relation of a substitute indicator (such as turnover or employment) to the value added might be quite different by the different activities and thus distort the results based on the substitute criteria. Reasons are the different value added shares of the different goods or services sold, or the differing capital intensities of the different goods or services produced. For the input indicators there is a further problem: ancillary activities play no role in the determination of the principal activity. So, employment engaged in ancillary activities must be identified and taken out of the determination.

Output substitutes are thus the more preferred basis and also more easier to handle: in principal it is quite straightforward for a unit to provide data on the share of sales for the different categories of the goods and services produced, compared to reporting on the share of employment by the different activities, for example. Having such information on the share of sales by the goods and services sold, is a quite good basis for the derivation of the principal activity. The sales shares can be transformed into an approximation of value added shares. If there is a kind of structural business statistics performed in the country, the data might be used for that transformation. Such structural business survey ask for data on the output of a unit as well as the cost data, which is split into intermediate consumption and components of valued added (wages and salaries, depreciation, taxes/subsidies and as a residual operating surplus). These data allow calculating shares of intermediate consumption related to sales for each of the industries. Thus, the resulting value added share by industry can be used for the transformation of the sales data into value added data. For each kind of goods and services produced the value added share of the industry typically producing that product can be applied. This is of course only an approximation as the value added structure of that unit in question could be different from the average value added structure of that industry. However, it is nevertheless a good approximation and can avoid treating goods and services sold as having the same value added relations when determining the principal activity. In addition to these general rules for the determination of the principal activity there are additional or specific rules for certain activities, such as for wholesale and retail trade or government activities, as well as specific rules for various activity constellations, such as repair and maintenance, vertical integration, or outsourcing. For more information on these rules see ISIC Rev. 4.
**Figure B1 The sections of ISIC Revision 4**

<table>
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<tr>
<th>Section</th>
<th>Description</th>
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<tbody>
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<td>B</td>
<td>Mining and quarrying</td>
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<tr>
<td>C</td>
<td>Manufacturing</td>
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<tr>
<td>D</td>
<td>Electricity, gas, steam and air conditioning supply</td>
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<tr>
<td>E</td>
<td>Water supply; sewerage, waste management and remediation activities</td>
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<tr>
<td>F</td>
<td>Construction</td>
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<td>G</td>
<td>Wholesale and retail trade; repair of motor vehicles and motorcycles</td>
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<td>H</td>
<td>Transportation and storage</td>
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<td>K</td>
<td>Financial and insurance activities</td>
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<td>M</td>
<td>Professional, scientific and technical activities</td>
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<td>N</td>
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<td>Public administration and defence; compulsory social security</td>
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<td>P</td>
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<td>Arts, entertainment and recreation</td>
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<td>S</td>
<td>Other service activities</td>
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<td>T</td>
<td>Activities of households as employers; undifferentiated goods- and services-producing activities of households for own use</td>
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<tr>
<td>U</td>
<td>Activities of extraterritorial organizations and bodies</td>
</tr>
</tbody>
</table>
Annex B2 Classification of institutional sectors

The institutional sector classification groups together similar kinds of institutional units according to the nature of the economic activity they undertake. Corporations, NPIs, government units and households are intrinsically different from each other in their economic objectives, functions and behaviour. In relation to the three basic economic functions:

- Production of goods and services.
- Consumption to satisfy human needs.
- Accumulation of various forms of capital.

Only the production function is of interest in the context of the SBR. So, only the institutional units engaged in production are covered in the SBR and can be classified by institutional sector. Thus, only households which engage in market production are covered in the SBR (in the form of sole proprietorships). As the SBR covers only resident units, the institutional sector “rest of the world” is also not of interest.

Corporations undertake production and/or accumulation, but not consumption. Corporations are split into non-financial and into financial ones. This distinction is made because of the special role that financial corporations play in the economy. Government undertakes production, accumulation and final consumption on behalf of the population. Households undertake consumption on their own behalf and may also engage in production and accumulation. NPIs are diverse in nature: some behave like corporations and some undertake activities similar to government but independently of it.

The five institutional sectors relevant for the SBR are:

- Non-financial corporations sector (S.11).
- Financial corporation sector (S.12).
- General government sector (S.13).
- Household sector (S.14).
- Non-profit institutions serving households (S.15).

The distinction between corporation and government is fundamental, but also difficult to apply. It refers to the distinction between market and non-market production. Corporations produce for the market and aim to sell their products at economically significant prices. Government units organize and finance the provision of goods and services to individual households and to the community as a whole. They may produce most of these goods and services themselves but the products are either provided free or at prices determined by considerations other than purely market forces. Households are primarily consumers but some of them are also producing goods and services for the market. When production takes place in the household but not in a separate legal entity owned by the household, it is described as an unincorporated enterprise. It is then part of the institutional sector households.

As mentioned above NPIs are behaving mainly as non-market producers, in that they are producing goods and services not for the generation of income or profit. However, some NPIs behave like corporations and should thus be classified under S.11 or S.12. Other NPIs that are controlled by government are to be classified under S.13. The remaining NPIs, those that produce goods and services but do not sell them at economically significant prices and are not government controlled, are classified in a separate institutional sector called non-profit institutions serving households (NPISHs). They are mainly non-governmental social institutions, such as churches, social clubs, charitable associations, etc.

The five institutional sectors can further be divided into subsectors, depending on the national needs and intended analysis. The European System of Accounts (ESA 2010) includes subsectors for all the institutional sectors except S.15 (NPISH), based on the type of institutional unit and control criteria. The sectors S.11 (non-financial corporations) and S.12 (financial corporations) are subdivided by whether the units are public, foreign controlled or nationally private controlled. The first category would include public corporations, the second one resident units belonging to foreign controlled multinational enterprise groups, whereas the last category comprises all the other institutional units classified in S.11 and S.12. The financial sector S.12 is further divided by type of institutional units into nine subsectors, from central bank, other monetary financial institutions, to insurance companies and pension funds. The general government sector is split into four subsectors: central government, state government, local government, and social security funds. And lastly, also the household sector is split into different types of households. Only the subsectors S.141 (employer households) and S.142 (own-account workers) are covered in the SBR.

The classification of institutional sector is different from an activity classification, such as ISIC. Therefore, the activity coding is not of much help for the coding according to the institutional sectors. Only in certain cases does an activity code lead directly to a sector code. Examples are central banks, insurance companies, pension funds and the activities of public administration. The legal form of an institutional unit is also a criterion that is partly of help: the main examples are the legal forms of sole proprietorship which are allocated to the household sector S.14. However,

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2008 SNA, para. 4.24.
the legal form of non-profit associations is not per se of help as the NPIs can be classified to S.11, S.12, S.13 and S.15 according to their behaviour and control.

The main challenge for the implementation of the sector classification is the correct allocation of units to sectors S.12 and S.13. Sector S.14 can be implemented automatically based on the legal form and NPIs need to be coded manually. So, if the allocation to the sectors S.12, S.13 and S.14 is fixed, the remaining units that are not sole proprietorships can be allocated to sector S.11.

For the allocations to sectors S.12, S.13 and S.15 additional information is required that is usually not available in the SBR and in the administrative data sources used in the SBR. The complexity of these sectors lies in deciding whether a unit is a market or a non-market producer and whether the unit is government controlled or not. Further, especially as concerns the financial sector, there are various types of units that need special attention, such as holdings, head offices, special purpose entities, captive financial units and artificial subsidiaries.

Working closely with the experts of national and financial accounts in the NSO is recommended in order to achieve a high quality and coherent classification according to the institutional sectors. Such cooperation could also include the central bank, as often these institutions produce financial statistics and compile financial accounts.

Figure B2 provides an overview of the relationships between the different kinds of institutional units and the institutional sectors.

**Figure B2 Institutional sector as determined by legal description and market/non-market production**

<table>
<thead>
<tr>
<th>Type of producer</th>
<th>Market producers</th>
<th>Non market producers</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Standard legal description</strong></td>
<td><strong>Goods and non-financial services</strong></td>
<td><strong>Financial intermediation</strong></td>
</tr>
<tr>
<td>Private and public corporations</td>
<td>S.11 Non-Financial corporations</td>
<td>S.12 Financial corporations</td>
</tr>
<tr>
<td>Cooperatives and partnerships recognised as independent legal entities</td>
<td>S.11 Non-Financial corporations</td>
<td>S.12 Financial corporations</td>
</tr>
<tr>
<td>Public producers which by virtue of special legislation are recognised as independent legal entities</td>
<td>S.11 Non-Financial corporations</td>
<td>S.12 Financial corporations</td>
</tr>
<tr>
<td>Public producers not recognised as independent legal entities</td>
<td>Those with the characteristics of quasi-corporations</td>
<td>S.12 Financial corporations</td>
</tr>
<tr>
<td></td>
<td>The rest</td>
<td>S.13 General government</td>
</tr>
<tr>
<td>Non-profit institutions recognised as independent legal entities</td>
<td>S.11 Non-Financial corporations</td>
<td>S.12 Financial corporations</td>
</tr>
<tr>
<td>Unincorporated household enterprises:</td>
<td>Those with the characteristics of quasi-corporations</td>
<td>S.12 Financial corporations</td>
</tr>
<tr>
<td>Partnerships not recognized as independent legal entities</td>
<td>S.11 Non-Financial corporations</td>
<td>S.15 Non-profit institutions serving households</td>
</tr>
<tr>
<td>Sole proprietorships</td>
<td>The rest</td>
<td>S.14 Households</td>
</tr>
</tbody>
</table>

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81 Institutions in the third or social economy (TSE) sector are discussed in Chapter 4, section 4.10.6.

82 This category may include social enterprises which are part of the third or social economy (TSE) sector. See United Nations (2018).

83 This category may include the cooperatives and mutual societies which are part of the third or social economy (TSE) sector.

84 Non-profit institutions in this category are part of the third or social economy (TSE) sector.
<table>
<thead>
<tr>
<th>Head offices whose preponderant type of activity of the group of corporations controlled by them is the production of:</th>
<th>goods and non-financial services</th>
<th>S.11 Non-Financial corporations</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>financial services</td>
<td></td>
<td>S.12 Financial corporations</td>
<td></td>
</tr>
</tbody>
</table>
Examples of statistical business registers

Annex C1 SBR development at Statistics Denmark

C1.1 Summary

The development of Danish business statistics from a situation where they covered only activities in the agricultural sector, which used to be the main activity in Denmark, to a situation where they cover all business activities, and the move from separate lists of businesses updated by individual survey statistics divisions to a comprehensive business register, are illustrate how an NSO can become an important player in developing a business register that is useful for statistics as well as for public administration and the businesses themselves.

As long as statistics are based on censuses the need for a statistical business register (SBR) is not obvious. However, when it is acknowledged that:

- the NSO does not have the resources to conduct censuses;
- the results of censuses are out of date before the results can be published; and
- the response burden is high;

the need for an SBR is evident. This was already recognized by the Nordic Council in 1952, but it was not until 1959 that the first version of the Danish SBR was established.

Due to Statistics Denmark's (SD's) co-operation with other public institutions it has been possible to influence the development of different administrative registers. The breakthrough came in the end of the 1960's with the establishment of four central administrative registers. Based on this, SD was able to establish a statistical register as well as an administrative register based on regular electronic updating routines. A special law was passed to make a distinction between the statistical register and the administrative register. The basic information in the two registers may be the same (names and addresses, etc., as well as the administrative identification numbers), but some information is available only to statisticians.

Also technical developments have increased the possibilities for a much more flexible and comprehensive business register and for identification of inconsistencies. In 1993 SD established a relational database, which provided the basis for a complete separation of the Statistical Business Register from the Central Administrative Business Register (ABR). The ABR, which earlier had been maintained by SD, was moved to the tax authorities and then to the Ministry of Businesses. Linking administrative units to legal units was found to be important for public purposes and the tax authorities, among others, found it useful for the ABR to include local kind of activity units, linked to legal units, for administrative purposes.

It is interesting that, because of its importance to the economy, the agricultural sector itself (organisations and the farmers) was very interested in the agricultural statistics, making it possible to maintain an annual census with data collected locally until 1970, after which the Building and Dwelling Register of the municipalities formed the basis for the Danish Statistical Agricultural Register, separate from the Statistical Business Register. This Building and Dwelling Register was used to update the Statistical Agricultural Register until 2008.

Still more administrative registers have been developed since 1970, and SD is, by law, required to participate in the preparatory work. SD determines whether the new register contains information of interest to statistics and tries to influence the legislator to take statistical needs into consideration. One recent example is monthly reporting of various wage and employment figures to the tax authorities.

SD has worked to remove “shadow registers” kept by individual statistical divisions. The latest developments have been to incorporate (1) the agricultural register into the general business register, including the use of two administrative registers covering the agricultural sector (the Central Household Animals Register and the General Agricultural Register) and (2) the use of the digital maps and transformation of information on forests from these maps to categorise LKAUs. In the following sections these experiences are elaborated.

C1.2 First establishment of Danish business register

From 1896 to 1958 seven censuses were carried out covering only the non-agricultural industries. The same form was used for all activities and sizes of units. This did not produce economic statistics that were fully acceptable to users. The SNA also indicated that the establishment was the relevant statistical unit to use. The municipalities distributed and collected the census forms, carried out the primary validation and sent the forms to
SD. Even after this, SD still had to contact many businesses by telephone.

In Denmark the first SBR was established on the basis of the business census in 1958. It was called a Statistical Address List. It was a list of companies with activities in industry, building and construction. The list was updated manually by information from address directories made available to SD free of charge. The register from which samples could be drawn from an updated population was ready in 1961. At this time only punched cards were used, which made use of the list very resource intensive.

C1.3 Breaking point one – Precondition for second SBR

By the end of the 1960s four electronic administrative registers had been established and electronic data processing was introduced at SD. This was a revolution. The four registers were as follows.

- Wage Earner and Employer Register (1965) - with the purpose of keeping information on the wage earners’ supplementary pension.
- Central Person Register (1968) - every person in Denmark received a personal identification number (id) which has to be used by government in all contacts with the public.
- Value Added Tax register (1967) - almost all businesses were obliged to register by the tax authorities in an electronic register when their turnover exceeded a certain threshold. For several years, the register was used to produce statistics on turnover.
- Income Tax Register (1969). It became compulsory for all employers to withhold income tax for all employees each time wages and salaries were paid. The collection of payments to the wage earners’ supplementary pensions could be collected at the same time. Later, the register was extended to cover dividends, etc.

The Income Tax system, which was built to manage the flow of money, was not connected to the VAT system. These two new systems introduced the possibility of producing statistics on wages and numbers of employees.

One condition for the new systems to function was the establishment of a personal id-number system. Besides the personal id-number the Central Personal Register also included an address register. Each occupied house and dwelling was in the address register. Each road was assigned a municipality code and a road code. The house numbers (and for flats also floor and flat numbers) that were already known were registered in the register. As businesses were not in the address register this created some challenges. However, as businesses had house numbers on roads, SD decided simply to extend the official address register with these extra house numbers.

The address register is still not complete. It will be fully incorporated into the building and construction register. At the same time all businesses will be given an official address. There are some challenges concerning businesses not connected to buildings (where x-y coordinates will be used) and concerning owners who are not living in Denmark (where addresses are still needed). The current system is usable, but complete integration is not expected until in the middle of 2016.

The law on SD in 1966 gave SD the right to access to the new registers. SD received information from the VAT register each month, including information to calculate turnover, and it received information from the Income Tax Register, including payments to the wage earners’ supplementary pensions, from which the number of employees could be calculated.

C1.4 Content of second SBR

In the first instance SD did not make attempts to integrate the two tax systems. Two separate files were kept. However, it became obvious that it would be of interest to link information on turnover and number of employees. Also, the number of units (initially administrative units, later legal units) depended upon which system (the VAT System or the Income Tax System) was the basis for the calculation, which was not satisfactory.

It was difficult to link the two registers, and a matching system had to be developed. Fortunately, both the VAT register and the Income Tax Register kept links between two or more administrative units that were connected to the same legal unit. Each of the registers also identified one administrative unit as the main unit. This information was used to create a legal unit in each register.

If the legal unit was a single proprietor business the personal id-number was registered in both registers. So in case of a single proprietor business the two registers’ identification numbers could be connected with virtually no problem. This was also the case for partnerships. The addresses did not always correspond in the two registers, but this was not a significant problem. A decision simply had to be taken about which should be used.

For other legal forms matching on addresses was the starting point. Also matching on telephone number was used. As not all businesses were registered in both registers the result of matching was a group of matched units and two groups of non-matching units. During the following updating routines all units with a new or changed address were re-matched with the non-matched group from the other register, by which process the quality of the matching was improved.
C1.5 Statistical versus administrative business register

In 1967 the Ministry of Administration asked SD to establish a general administrative business register. SD undertook responsibility for establishing a business register both for the public and for statistical purposes, but making a clear distinction between the public part and the statistical part. Identification information such as the legal form and the activity code was the same. SD suggested introducing a common id-number that could be used to identify each legal unit, but this turned out to be impossible at that time, especially because it would have required a change in the two main source systems (the VAT System and the Income Tax System). A law on the Administrative Business Register was passed by the Danish Parliament in 1975.

Further development of the two Danish Business Registers is discussed below, but before getting to this, it is relevant to talk about the cooperation concerning the number of employees at local kind of activity units (LKAUs).

C1.6 Work to establish LKAUs

SD wanted to produce employment statistics distributed by municipality, or even smaller areas. When the Income Tax System was designed it was not possible to attribute the employees to a local unit so SD had to conduct a survey for this purpose. As businesses already withheld individual taxes for each employee the only missing information in administrative sources was where the employees worked. In most cases the employer had only one local unit and all employees could be attributed to that location. This location was usually at the address registered by the tax authorities. It was also possible to see where the employees lived using administrative registers. If a group of employees lived far from the location identified by the tax registration of the business, it indicated that at least one more location was used by that employer. Thus, SD could limit its survey to those employers where these kinds of differences showed up.

A system to collect information on LKAUs was established together with the Tax Authorities and the business organizations. The system came into action in 1980. Each LKAU belonging to one legal unit with more than one LKAU was given a three digit number. Every November SD sent a list of LKAUs with addresses and activity codes to the legal unit. The legal unit had to complete the list by adding changes to addresses and activity codes by deleting LKAUs that no longer belonged to the legal unit and by adding new LKAUs. In the event of a takeover SD asked for information from the legal unit that had taken over the LKAU.

When a legal unit submitted information on income and withheld tax for each employee to the Tax Authorities, it had to indicate the three digit number of the LKAU at which the employee was employed at the end of November. The employer could also give information about whether or not the employee had been employed for the whole year. Where an administrative unit corresponded exactly to one LKAU, the legal unit did not need to fill in the LKAU list or the three digit number of the LKAU for the employees.

This working-place based system also included registration of correct addresses for those legal units that had only one LKAU but at a different address than that registered in the VAT register.

C1.7 Work to establish a coherent Statistical Business Register

During the 1970s and 1980s a simple record system was built. Even though LKAUs were registered for those legal units that had more than one, it turned out that there were some problems with the locations of the one-to-one units. An investigation unveiled the reason: for some units the address registered in the VAT register was not the address where the activity took place but the home of the owner or the place where he/she kept his/her account. This meant that, as the SBR was updated every month, useful information from the working-place system described above was overwritten. As a result it was not sufficient to keep records on those LKAUs where more than one was connected to a legal unit. There was a need for a complete list of LKAUs. At the same time, as a result of technological developments, it became possible to move towards use of relational databases.

C1.8 Common identification

A committee was established by SD in 1970 with members from several ministries to determine how centralisation of business registration could be achieved. Although its report explained the need for common identification numbers, and although this same message was repeated by a similar group in 1982, this did not move the VAT and Tax Authorities before these two directorates were joined. Even then the situation was not ideal as the only agreement that could be obtained was that the VAT and the Tax numbers should be converted into one.

As SD already had done the work required to link the two systems, it was ‘just’ a matter of agreement about converting the identification numbers to the new number. In the case where there was a one-to-one situation the adjusted Tax number was used. In case of several administrative identification numbers being used by a legal unit, these were all converted to the new numbering scheme, but with still the main Tax number being
identified as the main number. Now the VAT and Tax numbers were the same even though, in some cases, one number was used for VAT registration and two numbers were used for Tax registration. The numbers are referred to below as Tax numbers.

SD took the new id-number into use in 1987 in the Administrative Business Register (ABR). In 1992 the new number was also in use in the joined VAT and Tax register.

C1.9 Third establishment of the Statistical Business Register

SD was then able to drop its matching procedure. Instead a relational database was created, including the administrative units and their relations and their relations to the legal unit, which was still the SD unit used in the ABR still being maintained by SD. The relational database also included the enterprise and the LKAU, and the relation between these, and the relation between the enterprise and the legal unit, and in some cases the relation between LKAU and an administrative unit.

Business demography was a new important area. Therefore the new SBR also included information about demographic events at LKAU level, including relations between LKAUs involved in the same event.

The process and system that followed an LKAU over time was very complicated, using information about changes in addresses and activity codes, about starting and stopping legal units, and about employees and turnover.

C1.10 Fourth establishment of the Statistical Business Register

No more than six years passed before the SBR was again revised. The reason was the merging of VAT and Tax by the Tax authorities in 1992. Also the revision of the law on the Administrative Business Register (ABR) resulted in a wish to renew business registration more fundamentally to include other administrative registers as well and to require that the public administration should not ask for the same information more than once.

In 1999 the Central Administrative Business Register was moved to the Ministry of Business who is responsible for its maintenance. Formally, legal units and LKAUs were transformed to the new ABR as legal units and legal LKAUs. SD kept legal units, enterprises and LKAUs together with the legal LKAUs and Tax units in the SBR. Registration of demographic events was also moved to the ABR. However, this did not work properly in practice since it was not possible to change LKAU-identification numbers of legal units in the ABR. After a while DS therefore took over the demographic registration, which was then integrated in the work with the SBR.

The work of SD to link administrative units to legal units was crucial for the successful establishment of the Central Administrative Business Register, and the Tax authorities, among others, found it useful for administrative purposes for the ABR to include administrative local kind of activity units.

Figure C1 illustrates the Danish SBR, the main sources and output in terms of providing sampling frames for survey based statistics. The main sources of the SBR are the ABR and the Tax register. Other statistical and administrative registers (e.g. on agriculture) are also used. SBR staff updates the SBR through processing of information received from administrative sources and from surveys conducted by SD. Staff from survey based statistics divisions have access to update the SBR, on basis of information received from their data collection.

C1.11 Further development

The SBR has been further developed by including enterprise groups. A system for registration of owners of legal units has been taken into use and the data exchange with the European Group Register has been incorporated.

One of the latest developments has been to incorporate the agricultural register into the general business register. This includes use of two administrative registers covering the agricultural sector, the Central Household Animals Register and the General Agricultural Register, and use of digital maps to categorise LKAUs. If divisions of the NSO discover need for changes, these are recorded in the SBR which helps to keep the SBR updated. It also helps to ensure that statistics produced by different divisions are consistent.

A few years ago a new system for employers to report the income of their employees to the Tax authorities came into use. Every month the employers have to report the income paid to each employee and by which legal LKAU the employee is employed. The information is used to produce high quality employment statistics. It is also used to check if a legal LKAU has been taken over by a new employer in which case the corresponding statistical LKAU will be transferred to the new enterprise.

Looking forward it may be compulsory for businesses to report ownership of other businesses to the Ministry of Businesses, and this information may be available to SD. SD has asked for detailed ownership groupings (below 5%, 5-10%, etc.) but the actual groupings have not yet been decided.

C1.12 Lessons learned

The Danish experience suggests that three things are very important:

- Identification numbers.
- Keeping things simple, having information on administrative registrations and keeping track of registration history.
• Cooperation with public administrations and business organisations.

**Common identification**

The most important thing is the identification numbering system. The optimal situation is that of one common identification number for legal units used by all organisations. This allows different administrative identification numbers and the related information to be connected through this single legal unit identification number. Groups involving relevant ministries and other organisations set up to discuss common identification of the units, including legal form and local units, have been very useful in the development of a common identification number in Denmark.

**Keep things simple**

It is important to keep things simple. This means not mixing everything together but keeping things separate. In particular, administrative information should be kept *untouched* and connected to administrative units. SBR processes can then transform this information into relevant information about statistical units. It is also important to know when information has been updated, from what source, and to what point in time the information relates. If information is received about a change in activity code it is important to know if this change relates to the current year or the previous year.

**Cooperation with administrative sources**

Good cooperation with administrative sources is crucial to ensure progress over time. The General Director of Statistics Denmark is a member of the board of *Datacentralen*, a publicly owned data processing centre which operates the administrative registers of the country. This provides SD with an important opportunity of influence on the development and maintenance of administrative registers which is of great value also for the SBR. The close cooperation between the SBR and the Central Administrative Business Register has also been very useful.

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**Figure C1.1 Overview of the Danish SBR- updating and extracts**

![Figure C1.1 Overview of the Danish SBR- updating and extracts](image-url)
Annex C2 Costa Rica’s SBR programme

C2.1 Overview of Costa Rica’s SBR programme

The Register of Enterprises and Establishments (REE) in Costa Rica is a structured registry of the resident institutional units (enterprises) in the private sector in Costa Rica, and their local units (establishments), engaged in the production of goods and services. It includes information on the characteristics of each unit, such as identification (ID) characteristics, location, economic activity and size.

Institutional units are enterprises associated with one or more legal units. They have unique ID numbers assigned by the National Institute of Statistics and Census (INEC). Each enterprise is further divided into one or more local units (establishments). Each legal unit of an enterprise can be further associated with one or more of the enterprise’s local units. On the other hand, every local unit of an enterprise is associated with at least one legal unit. Thus, two or more local units of the same enterprise can be associated with the same legal unit. This is illustrated in Figure C2 below.

C2.3 Updating process

The process for updating the REE relies on three mechanisms. First, telephone interviews are carried out to obtain basic characteristics such as identification characteristics, location, size, and economic activity. This mechanism is supported by a customized information system developed in-house that allows updating of the REE database during the interview itself.

The second updating mechanism consists of the use of administrative records from both internal and external databases, including:

- **External sources**: Ministry of Finance, Agency for the Promotion of Foreign Trade, Electoral Register, National Registry and Social Security Register.
- **Internal sources**: Consumer Price Index and Construction Price Index databases, as well as the National Enterprise Survey.

A third updating mechanism, implemented since 2012, is the collection of data based on an enumeration exercise that covers one district at a time. This enumeration of local businesses is supported by the use of hand held Personal Digital Assistants (PDAs) - computer devices - to update all the key characteristics in the REE. The main purpose of this exercise is to assess the coverage of the REE and the increase or decrease in the number of businesses in the district.

In addition to the three methods described above, special data collection projects that are carried out by INEC for other government agencies provide inputs to update the records of the REE.

Approximately 40 percent of the records in the REE are updated every year. Priority is given to those enterprises that have not been interviewed for a long period of time. This process of continuously updating the REE is crucial in providing an accurate picture of the current economic situation of the country and an adequate sampling framework for statistical surveys. Having a central business register avoids duplication of work and the proliferation of fragmented datasets collected by different users or agencies on an ad-hoc basis.

C2.4 Unique identifier

Costa Rica has a unique identifier for each natural person and for each legal entity. The ID number for natural persons (“cédula física”) has nine digits and is required for all official administrative procedures related to social security, obtaining a passport, etc.

The ID number for legal persons (“cédula jurídica”) is assigned by the National Registry to legal entities for paying taxes, complying with social security regulations, engaging in buying and selling operations, etc. It has ten digits; the first four digits identify whether it refers to a corporation, an association, a cooperative, a foundation, a foreign enterprise, etc.

C2.5 Administrative records

**Social Security Register**

The social security register (SSR) consists of each month’s payroll, with details on the number of employees, salaries, and economic activity. It includes information obtained from employers, self-employed persons, individual employees, and persons employed under a special (collective) contract.

The SSR is used to improve the coverage of the REE by means of a data integration process. The first step is to reclassify data from the SSR database of employers that refer to geographic areas and economic activities (according to ISIC Rev. 3) to INEC’s statistical classification of territories and ISIC Rev. 4. Once this reclassification is done, an assessment of the SSR database is carried out to determine which characteristics are relevant for the REE.
Finally, the SSR database is linked with the REE database using either the unique ID numbers (for natural or legal persons) or the passport number in the case of foreign persons. Non-matching records are analysed in detail to check whether the enterprise is already included in the REE under another ID number (to avoid duplicates), or whether it is inactive, etc. Those records from the SSR database that are not found in the REE database are added as new records, and are then immediately updated to the extent possible by means of follow-up phone interviews.

**Records from the Ministry of Finance**

Administrative records from the Ministry of Finance contain data on the taxable income of natural and legal persons, over a specific period of time, collected by the Tax Revenue Administration. This information is used for two specific purposes: first, to update the data of large taxpayers and improve the coverage of the REE by adding new records for large enterprises whose ID numbers are not found in the REE; second, to identify large or complex enterprises based on their level of taxable income and their number of employees by economic activity.

**Register of the Agency for the Promotion of Foreign Trade**

The Trade Intelligence Division of the Agency for the Promotion of Foreign Trade (PROCOMER) provides INEC its register of exporting enterprises every year, within the framework of a joint programme to carry out a Census of Exporting Enterprises. The goal of this programme is to measure the number of jobs created by the exporting sector and to assess the share in total exports of different categories of enterprises by size.

The PROCOMER register of exporting enterprises is used to improve the coverage of the REE on the basis of a comparative analysis that allows identification and addition of new records for exporting enterprises not found in the REE.

**National Registry and Electoral Supreme Court databases**

The National Registry is the institution responsible, among other thing, for the cadastre and registry of real estate, industrial, and other property, as well as for the official registration of legal persons. The Electoral Supreme Court is in charge of civil registration, i.e., registration of all events that are relevant from the point of view of civil law (births, marriages, divorces, deaths, emission of personal ID number, etc.). These two databases are used for cross-validation purposes. Specifically they are used to verify the existence of the unique ID numbers (for natural and legal persons) of the enterprises included in administrative records, and to verify whether the legal name of an enterprise in the REE corresponds to the name assigned by the National Registry or the Electoral Supreme Court.

**Consumer Price Index and Construction Price Index databases of INEC**

The list of enterprises providing data to INEC for the Consumer Price Index and Construction Price Index programmes is periodically used to update the REE. With the help of an information system, the data collected through the price surveys are compared to the information in the REE database, thus avoiding the need to conduct additional phone interviews.
**INEC’s National Enterprise Survey framework**

The National Enterprise Survey is conducted on a quarterly basis on a sample of enterprises from the private sector engaged in various economic activities throughout the country. It collects data on the number of enterprises, jobs, hours worked, and salaries. Its main purpose is to provide information on the situation of Costa Rica’s labour market from the point of view of the enterprises.

It also provides an opportunity to update the information of enterprises belonging to the same enterprise group. In some cases it is possible to obtain from a single interview, data on the various individual enterprises that belong to the same group, even if not all of them are included in the sample. This also helps to improve the coverage of the REE by identifying the enterprises that are not yet included in its database.

The REE is updated with data collected through the National Enterprise Survey with the help of a special module, which allows comparison of basic data of the surveyed enterprises with the current contents of the REE database.

**C2.6 Cooperation agreements with sources of administrative records**

An inter-agency cooperation agreement between the INEC and the Ministry of Science and Technology provides for the electronic exchange of data and mutual technical assistance with respect to the collection, use, and maintenance of statistical data for the National Survey for the compilation of Indicators on Science, Technology and Innovation.

Within the framework of an agreement between INEC and the Institute for Research in Economics (IICE) at the University of Costa Rica (UCR), INEC provides the sampling framework for the Survey on Business Expectations. The sample includes businesses from agriculture, manufacturing, construction, wholesale and retail trade, and other service activities.

A number of other inter-agency agreements have been established between INEC and the Ministry of Finance, the Agency for the Promotion of Foreign Trade, and the Ministry of the Economy, Industry and Trade. These agreements, which reflect the good relationships that exist with these institutions, allow exchange of information to improve the operation of the REE programme.
Annex C3 Statistics Canada’s Statistical Business Register

C3.1 Introduction

When Statistics Canada redesigned its statistical business register (SBR) system over the period 2007-08, it built a Microsoft Windows application installed on a client PC using a service-oriented architecture. There are five major components comprising the system, namely:

- VB.Net is the programming language for the Windows Forms user interface, the business layer and the data layer.
- SQL Server 2005 is the underlying database that both stores and manipulates the data.
- SAS is used to crunch and manipulate input data from external sources.
- the system is message based and uses BIZTALK for routing the messages.
- Web services are used to manage both security and access to the data.

All users access the SBR by means of the same common interface with a privilege administration tool as the control mechanism to manage this access. The SBR includes information on legal and operating units and their structural relationships. It maintains a journal/log of all updates applied to these units as well as to stratification characteristics and information on reporting arrangements.

Seven modules within the register manage different aspects of this information.

C3.2 Browser Module

The Browser Module allows the user to browse and search for information on a given enterprise. It displays information such as the business structure, collection entities, the response burden, and the history of updates contained in the Register (Journal, Log and Snapshots).

The Log contains all the updates performed on a given variable. The Journal records significant events (e.g., amalgamation, dissolution) concerning a given business. The monthly Snapshots show the image of the business structures at regular points in time in the past (previous months).

Figure C3.1 SBR Environment
**C3.3 Update Module**

This component serves to control and manage all updates, both manual and batch, that need to be applied to the database. The SBR receives requests or signals for updates from various sources such as subject matter, collection and external administrative sources. Although each may follow a slightly different process, in general a request is vetted to determine if human intervention is required (Workload) and if accepted, it is applied to the database. Whether a request is rejected or accepted, the systems will send out notification to ensure that the affected parties are aware of the status of the request.

**C3.4 Structure Manager Module**

The Structure Manager Module is used to show complex structures via the Browser. It manages these enterprise structures and the links that exist between production entities. It manages and controls the parent–child links, propagates attributes within the structure, and checks the coherence of the structure once changes have been made.

**C3.5 Collection Entity Module**

This module is responsible for generating and updating collection entities (containing information used in contacting respondents) based on the information contained in a survey control file received from the survey's sampling process. It also manages the manual customization of collection entities that is performed by survey managers based on pre-established business rules.

**C3.6 Workload Module**

When an update signal arrives at the SBR that requires manual investigation/verification, the Update Module generates a signal to the Workload Module indicating the need for review by an analyst/profiler. The Workload Module manages, prioritizes and assigns the signals to the analysts/profilers. After manual review of a signal, the analyst/profiler either implements or cancels the corresponding change request.

**C3.7 Survey Interface Module**

The function of this module is to produce two key SBR products that are necessary to SBR partners in conducting their surveys: the frozen frames for sampling; and respondent information file for collection.

The monthly standardized frozen frame is the result of extracting all units that comprise the total business population. It contains a list of all units of production with their tombstone information, the industrial classification, the detailed geographical code, the size variables (such as revenue and employees), and other information to satisfy sampling procedures. Survey methodologists use this file primarily for the generation of survey samples. It is also used by subject matter divisions as an input to their edit, imputation and estimation system.

From the units selected for a given survey by survey methodologists, the SBR provides the respondent information file to collection staff. This file contains the information required in order to carry out data collection, such as the contact name, address and telephone number.

**C3.8 Response Burden Module**

This module presents all information relating to respondent burden for economic surveys. It displays information about all contacts that the NSO has had with any given enterprise. The response burden tool displays this information by survey, enterprise, contact name, and questionnaire. It also calculates the actual burden per enterprise. Finally, it provides extractions concerning exclusion orders and cases that require specialized treatment. A central frame used by the entire economic survey program means a truly comprehensive view of response burden and thus facilitates its management.

**C3.9 Reporting and analysis tools**

These tools produce the reports needed to manage survey operations and analyse sub-populations. The Survey Frame Assessment (SFA) tool extracts and presents changes that have occurred in a survey's population between two reference points. It includes births, deaths and changes to industry codes and size indicators such as revenue. The SFA tool can dynamically display all changes that occurred as of the previous day for selected characteristics by operating entity. This is of particular importance as changes can be reviewed immediately prior to the production of the monthly frozen frame. Other tools include the analysis of updates to the SBR and demographic analysis of the business population.
Annex C4 Business register at the National Statistics Office of Georgia

Activities for the development of the Business Register (BR) at the National Statistics Office of Georgia (GEOSTAT) started with evaluation and identification of gaps and specific problems. The evaluation resulted in identification of several serious gaps, such as an incomplete database, several missing characteristics, outdated software (Paradox database developed in 1990s, with no possibility of adding new fields), lack of database structure, and inefficient updating procedures (receiving data on paper and manual data entry).

At a later stage it was necessary to identify possible internal and external sources for updating SBR and to obtain full access to the relevant administrative sources. In this regard a number of working meetings were held with various public institutions that provide administrative data. In addition, in response to the GEOSTAT’s initiative, the Government adopted a resolution, according to which the administrative authorities are obliged to provide regularly required information to GEOSTAT. According to a Government Resolution, approved in February 2011, and amended in July 2011, the Revenue Service (Tax Office) is obliged to submit monthly data to GEOSTAT on active tax payers (that are enterprises). In this context, an enterprise is considered active if it has indicated:

- Turnover more than zero in any kind of declaration (VAT, revenue, etc.).
- Number of persons employed more than zero in any kind of declaration (VAT, revenue etc.).
- Wages or number of persons employed in a wage notification.
- Profit or loss in a profit declaration.
- Any kind of tax payment with the exception of property tax.

Active enterprises report data on turnover and number of employees to the Tax Office on a voluntary basis. Thus, the Tax Office does not receive these data from all enterprises. It submits the data it does receive to GEOSTAT.

As a result of these activities, GEOSTAT has direct access to administrative sources. In most cases, high quality statistical products are obtained by combining administrative and survey data.

Figure C4.1 External and Internal sources

Other sources for updating the SBR include various business statistics surveys. Quarterly and annual business surveys provide information on contact details and type of economic activities of the surveyed entities.

International experts were engaged in the above mentioned activities in order to ensure international recommendations were taken into account and relevant methodologies for the formation of SBR in line with international standards were introduced. In this respect cooperation with Statistics Sweden is noteworthy and greatly contributed to the development of the SBR.

The Cooperation Agreement between GEOSTAT and Statistics Sweden was signed in June 2011. The project was funded by the Swedish International Development Agency (SIDA) and covered a seven year period. One of the components and goals of this cooperation was improvement and development of the SBR in Georgia. As a result of this cooperation with the Swedish experts, a SBR maintenance strategy has been developed that covers use of administrative sources, use of survey results, assessing needs of users, planning of updates, and rules for dealing with SBR information.

Various administrative and internal data have been collected, unified and processed, resulting in the formation of a new database, namely the SBR. At the moment the database contains approximately 723,000 entities (both active and non-active entities). It includes all registered
economic entities, including physical persons. There is almost full coverage of legal entities, but full coverage of local units, local kind-of-activity units and enterprises has not yet been achieved.

Based on information received from the Revenue Service (Tax Office), GEOSTAT has developed a methodology for creating a sampling frame for business surveys. This sampling frame covers active enterprises from the non-financial corporation sector. It may be used for all business surveys in Georgia.

The structure of the SBR, as shown in Figure C4.2, is in accordance with international standards and recommendations.

**Figure C4.2 Structure of the business register**

One of the major factors in the development of the SBR was the software. In this regard new user-friendly software has been developed. The database is operating in MS SQL Server and interface in Web application (PHP).

It was also important to establish a flexible and automated system for updating the SBR. The main sources are administrative sources, namely the National Agency of Public Registry (NAPR) and the Revenue Service.

- From the Public Registry, GEOSTAT receives information on newly registered and liquidated (closed) companies, as well as information on changes.
- From the Revenue Service, GEOSTAT receives information on active taxpayers.

Update procedures are automated. The information is received from NAPR and Revenue Service monthly, using automatic interfaces that the GEOSTAT has with the databases of these institutions. From NAPR GEOSTAT receives information about newly registered and liquidated companies, also information on changes. From Revenue Service, GEOSTAT receives monthly information on active taxpayers. Received data are cleaned and structured. The statuses of the companies are identified. This information received from the administrative sources is automatically reflected in the SBR.

GEOSTAT also uses results of various business surveys to update the SBR. It conducts special surveys that are directly aimed at updating the SBR and improving its quality.

Figure C4.3 shows the current SBR update procedure, and Figure C4.4 shows the data flow.

In the data received from administrative sources the actual address and type of economic activity are specified only for a limited number of enterprises. Sometimes the indicated information on economic activity is incorrect. This was a major problem for the SBR and hence for all business surveys. As a result GEOSTAT conducts monthly computer assisted telephone interviews (CATI) for the companies in the SBR to update information about the status, kind of economic activity, and actual address of each local unit.

Relevant documentation is also essential for the users of the SBR and is a part of the overall quality of the service the SBR provides. Thus, GEOSTAT created a metadata document for the SBR that contains comprehensive information about the SBR and brief description of the characteristics, production, updating and maintenance procedures, etc. In addition, it contains information about the rules for dealing with SBR.

The relevant division in GEOSTAT is continually working to maintain the SBR and to improve its quality. Figure C4.5 shows the stages of SBR development.

It is of major importance to share experiences with other countries and improve capacity of staff through participation in trainings and workshops.
Annex C
Examples of statistical business registers

Figure C4.3 Update procedures

Business register is updated:
- Using administrative sources from NAPR and RS (monthly)
- Using quarterly and annual business statistics survey results
- Based on Computer assisted telephone interview (CATI)

update procedures are automated

Figure C4.4 Data flow of the business register

Data sources
- Public Register
- Revenue Service
- Customs
- Surveys
- CATI
- Investigations

Data processing

Databases
- Business Register (BR)
- Business Activities (BA)
- Classifiers (CL)
- Physical Persons Register (PPR)
Figure C4.5 Stages of business register development in Georgia

- Stage 1: Estimation of BR and identify gaps and specific problems
- Stage 2: Identification of possible data sources for BR
- Stage 3: Improve access to administrative sources
- Stage 4: Cooperation with Statistics Sweden and implementation of international recommendations
- Stage 5: Preparation of maintenance strategy
- Stage 6: Development of database and structure of BR and develop sampling frame for business surveys
- Stage 7: Develop software for BR
- Stage 8: Establish update procedures
- Stage 9: Quality assessment and working on quality of BR
- Stage 10: Develop rules for dealing with BR and increase knowledge of staff
- Stage 11: Create metadata document
Annex C5 Redeveloping the Malaysian Statistical Business Register

C5.1 Brief history of business register in Malaysia

The Central Register System (CRS) of Department of Statistics Malaysia (DOSM) was set up in 1994 in a PC based system using Dbase IV. It was upgraded in 1996 into a local area network (LAN) environment. Further enhancements were made in 2002 with an upgrade to a wide area network (WAN) environment as well as incorporation of features needed by users, requirements for new surveys and accommodation of new industrial codes.

C5.2 Streamlining business processes

DOSM has implemented an Integrated Statistical Systems Framework (ISSF) to ensure the quality in the statistical production process. It is an integrated online system to streamline statistical business processes and replace non-integrated systems. It is in line with the Generic Statistics Business Process Module (GSBPM) developed by the UNECE, which provides a basis for standard terminology on statistical metadata systems and processes (Figure C5.1).

The ISSF is a flexible tool for describing and defining the set of business processes needed to produce official statistics. It can also be used as the basis for quality assessment of censuses, surveys, administrative data and data from other sources. The processes have been articulated within the ISSF module, which can be accessed by the head office and the state offices.

The ISSF provides the main business functionalities of DOSM for pre-collection, collection, processing, analysis and dissemination. The web browser will be the front end interface to this integrated system and will provide wide access capabilities anywhere and anytime through web based application. The business register (BR) which is known as Establishment/Enterprise (EE) Frame will be supporting the pre-collection and collection module. The modules for implementing the BR are shown in Figure C5.2.

![Figure C5.1 Integrated Statistical Systems Framework](image-url)
### Figure C5.2 SBR modules and functions

<table>
<thead>
<tr>
<th>Module</th>
<th>Function</th>
</tr>
</thead>
<tbody>
<tr>
<td>Screening</td>
<td>Maintenance through list information from administrative sources</td>
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<tr>
<td>Agency information</td>
<td></td>
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<tr>
<td>Business Profiles</td>
<td></td>
</tr>
<tr>
<td>Establishment/Enterprise</td>
<td>Maintenance of establishment and enterprise information</td>
</tr>
<tr>
<td>Duplicate</td>
<td></td>
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<tr>
<td>Data Collection</td>
<td></td>
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<tr>
<td>Respondent Management Control</td>
<td></td>
</tr>
<tr>
<td>Report</td>
<td>To generate monitoring reports and analysis tools</td>
</tr>
<tr>
<td>Business Intelligence (BI)</td>
<td></td>
</tr>
<tr>
<td>Geographical Information System (GIS)- EE</td>
<td>To monitor the number/type of establishments in an enumeration block</td>
</tr>
</tbody>
</table>

### C5.3 Integration of the SBR with the Collection System

In the ISSF platform the SBR is integrated with collection processes through the Operational Control Information (MKO) module. The MKO module is being designed to allow the subject matter experts and enumerators to update basic business information in the frame before clean data from the survey/census are processed. This increases the efficiency and timeliness of the updates. Comprehensive, reliable and timely SBR coverage and content increase data collection efficiency and assist the state offices in performing their updating activities.

The first benefit is accessibility by enumerators of the most recent and detailed information in the SBR. Having access to comprehensive and timely information facilitates interpretation of information received from the respondents. It assists the department in improving respondent relations and improved respondent relations lead to more comprehensive and better quality responses.

### C5.4 Future challenges

#### Enhancing the use of administrative data sources

While data from primary sources continue to play leading role in producing economic statistics, usage of administrative data is increasing. Thus efforts must be made to enhance the cooperative arrangements between DOSM and administrative agencies. Furthermore, the DOSM must address barriers in terms of quality associated with the use of administrative data as basis for official statistics with respect to coverage, timeliness, frequency, validity, reliability, consistency, legality and confidentiality constraints.

The DOSM should seek new sources of administrative data. In this respect, one of the steps to be taken is to engage with agencies involved in the Malaysia Corporate Identity Number (MyCoID) introduced by the Company Commission Malaysia. MyCoID refers to the company incorporation number which is used as a single source of reference for registration and transaction purposes with other relevant Government agencies. These will be the future platform for coordinating and acquiring data from these agencies.

There is also potential to replace some survey data with administrative data obtained from other sources. These would reduce the burden on respondents and the operational costs incurred by the office. Awareness among administrative agencies is vital in developing the uses of their data sources. This can be done through meetings, seminars, training, and conferences. DOSM is monitoring the quality of incoming administrative data through ISSF.

#### Keeping the SBR accurate and up-to-date

The SBR should provide information that is as close as possible to the situation in the real economic world. Ways in which to do this include:

- Improving access and use of identification and matching data.
- Improving updating from survey feedback.
- Enhancing the use of administrative data sources.
- Establishing area frame development and maintenance procedures.

#### Reducing respondent burden

The SBR contains many records as it is the main medium for survey frame creation and samples selection. It should enable control of the number of establishments and enterprises that are involved in censuses and surveys. Integration between SBR and MKO will assist the enumerators to better manage the respondents and ultimately to ensure that the statistics collected are timely and reliable.
**Business demography**

There is a growing demand for business demographics, which involves statistics for specific events such as birth, death, survival and growth. Together with the Company Commission Malaysia, DOSM is conducting research on the relevant terminology, scope and coverage and data availability.

**Business profiling**

Business profiling is the method for analysing the legal, operational and accounting structure of large enterprises and enterprise groups. It provides better understanding of the complex structures of the enterprise groups in the country. Profiling can be viewed as part of a broader, coordinated strategy for improving agency’s economic statistics. DOSM has taken step in this direction by creating an enterprise module in the ISSF system that can facilitate profiling activity.
Annex C6 Development of the SBR in Indonesia

The First Five Years of SBR Development in Indonesia
Badan Pusat Statistik (Statistics Indonesia) has started the development of the SBR in 2013 with a Technical Assistance from the Australian Bureau of Statistics (ABS) until 2018. The general achievements of the SBR are the development of the SBR database based on the Subject Matter Areas’ business directories and the Economic Census 2016 results, the development of the SBR application system, and the use of SBR data as the source for Economic Census 2016 prefilled questionnaires. The details of the development can be described as follows.

Activities in 2013
In the year 2013, ABS started to provide SBR technical assistance to BPS. The Australian delegations gave the very first technical assistance to BPS about the development of the business register.

At the same time, the development of the business register in Indonesia, firstly named as Integrated Business Register (IBR), was done through the cooperation among Directorate of Census and Survey Methodology Development, Directorate of Expenditure Account, Directorate of Statistical Information System, and Subject Matter Areas (SMAs).

The Directorate of Census and Survey Methodology Development and Directorate of Expenditure Account mainly worked as the SBR development team, creating roadmap and action plan, coordinating of the data gathering from the related SMAs, and doing the statistical unit concept study for corporations in Indonesia. The SBR development team members came from across BPS and divided into sub-teams: steering team, responsible persons, secretariat team and sectoral implementation team. This team structure was signed-off by the Head of BPS.

The study of the statistical unit concept was a big project. It involved literature study (mainly from the 2008 SNA), exploration study and profiling, administrative data study, and field check. The literature study mainly gave an insight into the possible statistical unit coverage in SBR, consisting of enterprise group, enterprise, and establishment (see Figure C6.1). After that, profiling was done to gather the characteristics of the real businesses in Indonesia and the structure of the statistical units. To determine the scope of the study, Globe Asia Magazine was used. The magazine provided the list of the top 100 largest private businesses or groups ranked by annual revenues that were very useful for that purpose. There were several lessons obtained from the profiling. Each industry (manufacturing, financial services, mining, real estate, etc.) has different statistical unit characteristics. For example, the telecommunications industry has galleries; the real estate industry has toll roads, hotels, housing, office buildings; the banking industry has branch offices, sub-branch offices, cash offices, sharia offices; etc. Therefore, it was necessary to define how the concept of enterprise, establishment, and supporting units can be applied in each industry.
Figure C6.1 The Coverage of statistical units and institutional units in SBR

Enterprise is an institutional unit that engages in productive activities.

Productive activity is an activity which:
• is carried out under the control and responsibility of an institutional unit,
• uses input (labor, capital, goods and services) to produce output (goods and services of other types).

Group Enterprise

Enterprise

Establishment is an enterprise or part of enterprise which:
• is located in one location,
• only performs one type of productive activity, or
• the added value of the main productive activity is the greatest added value.

An enterprise is a combination of KAU and Local Unit.

Institutional Unit is a unit that:
• has asset and obligation,
• engages in economic activity,
• has a complete set of balance sheet / financial record,
• transacts with other entities.

Note: grey-shaded means that the units have not yet been implemented.

Corporation

The definition of a corporation is broader than just a legal entity. Corporations in general are all entities that:
• are capable of generating profit or other financial gain for the owner,
• are legally recognized as a legal entity which are separated from the owner who has limited liability,
• are established for the purpose of engaging in market production.

Non-profit institution

Household

Government
Several conclusions were drawn from the study of the statistical unit concept:

- The structure of an enterprise group can be very complex so that it can have up to seven levels of subsidiaries. The control of an enterprise to its subsidiaries is based on the percentage of shares it holds. Rapid stock movements need periodic updates to the get data according to current conditions.
- The address information of the subsidiaries is difficult to obtain from profiling results except for the subsidiaries that are incorporated as Public Limited Liability businesses.

When profiling companies the following has to be taken into accounts:

- **Size of the economic units**
  With regard to a large number of economic units in Indonesia, BPS needs to set limits on the size of the businesses to be profiled, so not to lose the economic units that have a large contribution to domestic output and can reflect the real economic situation.

- **Complexity of the economic units**
  In creating large and complex economic unit profiles, certain strategies can be used to minimize under coverage and over coverage, reducing the burden of economic actors in censuses/economic surveys, and streamlining the reporting process.

- **Relationship management**
  In the implementation of profiling, BPS needs to build a good relationship with the businesses so as to improve data quality and timeliness of data collection.

- **Profiling frequency**
  In the profiling activities, attention needs to be given to the possibility of changes to the real world structure and use the intelligence business to keep the profiling results up-to-date.

- **Special cases**
  Exceptions should be treated on a case-by-case manner.

Based on the description of the reports from various visits to 10 ministries as the possible data sources for the IBR, it was found that each ministry has administrative business data in accordance with the needs of each agency. Generally, the information on that was obtained from the study were:

- the type of business data that were maintained as well as the governing laws/regulations,
- characteristics/variables covered,
- authority/confidentiality of the administrative data and the opportunity for the cooperation of data exchange with BPS, and
- the process of maintenance of the data.

A field check was also done in 2013 with a target sample of 48 businesses. From this field check, several lessons were also learned and are described below:

- **Data gathering**
  Data gathering should be preceded by an official letter and a list of questions to the management of the business. The head of the business will then proceed and make the appointment. Survey officers make appointments and can only conduct interviews/retrieve data from the designated person.

- **In gathering information from the business**
  It is important to have some initial information about the unit’s status, e.g. whether it is enterprise or establishment. Based on this preliminary information, different questionnaires can be designed according to the characteristics of information that can be obtained at each of these businesses with the aim of minimizing unanswerable questions.

- **It is important to provide the business with information**
  It is important to provide the business with information on the purpose, the benefits (especially for the business), and the confidentiality of the survey results so that the business understands the importance of the data they provide. It was also recommended that BPS provide feedback which may be publications/information on survey results that are accessible, especially those related to the business’s contribution to the production of such data. Those are important to build good relationships and trust between BPS and businesses.

- **The identification of enterprises and establishments across industries varies considerably and is quite difficult for field staff if they are not provided with real and easy guidelines for their work in the field.** For that purpose, it is useful to develop concepts and enumeration guidelines for officers which are accompanied by examples.

- **Businesses, especially enterprises, are more open to receiving survey/study by “leaving the questionnaire” methodology where the questionnaire are completed by the business rather than with the interview.** Thus, it is necessary to design a clear questionnaire. In addition, e-survey methods should also be considered to allow direct data to be received by BPS without the process of sending hard copy.
Annex C

Examples of statistical business registers

- The implementation of survey/study activity takes a longer time. Based on the results of the study where the questionnaire was left at the business, at least one week after the questionnaire was received by the business, the new businesses could be contacted or otherwise, the business contacted the BPS to return the completed questionnaire.

- Interviewing activities require at least four visits, namely: sending a notification by an official letter to the head of the business; meet one person from the business and get a contact person and make interviews; visits for the interview (two visits).

At the same time, since the end of 2013, the Directorate of Statistical Information System has started building the design and implementation of SBR database and system. The development of the SBR database was prepared with three steps.

1. A literature study of the variables. This was done with the purpose to study business register variables from international recommendation, among of them were Business Registers Recommendation Manual (Eurostat, 2010) and the technical assistance material from the ABS, Business Register Unit.

2. A preliminary discussion with the SMAs. The results of the discussion were the following:
   - Variables and characteristics for the SBR development can be different based on the statistical unit: establishment, enterprise, and enterprise group.
   - The content of the common variables, the variables that were commonly shared among SMAs, and the “nice to have” variables were not complete in the SMA’s data so that it needed to be updated for the sake of the quality of the SBR data.
   - The codes/classifications of the common variables still varied on the terms, units, or the contents across SMAs. For example, the statuses of the businesses in the agricultural sectors consisted of “1” for parent businesses, “2” for businesses without branches, and “3” for businesses with branches. Meanwhile, for manufacture businesses, the parent businesses were coded as “1”, and “2” for the plants. That also happened for the legal status codes. It needed a development of the standardization for the codes/classifications that will be used across SMAs.

3. A data review and comparison of data variables from many sources, i.e. the 2006 Economic Census data, the directory of business managed by SMAs, and the agricultural directory of the Agricultural Census 2013.

Next, the design and the implementation of the SBR system was done to facilitate three primary activities on developing the Integrated Businesses Register. They were: matching activity (to match businesses that were maintained by the SMAs with the businesses in the Economic Census 2006 list as the single source); profiling; and updating activity and accessing online businesses register by related parties.

As for the SMAs, in 2013 the obligation was to share their business data with the IBR Secretariat.

Activities in 2014

Profiling in 2014 was limited to the 100 largest business groups in Indonesia based on revenue in 2013 according to Globe Asia magazine for private businesses. While for State-Owned Enterprises (SOEs), the preparation of business profiles refers to the directories of SOEs from the Ministries of State-Owned Enterprise. This activity was done by some new staff from the State College of Statistics.

In 2014 also a continuation of the statistical unit concept study was conducted. This study aimed at implementing the concept of the statistical unit by field checking of the profiling exploration results to obtain best practice of the corporate institutional sector. This was conducted in DKI Jakarta area covering the 100 biggest private enterprise groups and SOEs in Indonesia according to Globe Asia magazine 2013. The data collected include the general variables and the essential variables and the relationship between the parent and the subsidiaries.

During this year, the harmonization of the industry coverage for SMA was also done. This was purposed so that each unit in the SBR can be mapped to one SMA that will be in charge of maintaining the data. In this year also, for the first time, SBR was used as the frame for the business tendency survey.

Activities in 2015

For continuous maintenance and updating of SBR data, the profiling activity in 2015 involved SMAs as the profilers, where the SMAs formed a profiling team for each work unit.

Besides profiling, there were also activities regarding the preparation of the economic census 2016. BPS provinces
offices gathered data from local administrative source to be integrated into the SBR database. BPS provinces also helped on completing the administrative area information of the SBR units so that they can be used for the prefilled economic census questionnaires.

**Activities in 2016**

In 2016, there was a change of the name of the business register from Integrated Business Register to Statistical Business Register (SBR). The activities in 2016 are grouped into three main categories: the economic-census related activities; the administrative data; and SBR capacity building.

Some activities related to SBR during 2016 are as follows.

- Checking the duplication of SBR data by SMA.
- Updating Area Master.
- Updating KBLI (Indonesia version of the ISIC) Master, from the year 2009 to 2015.
- Determination of prefilled questionnaires businesses and List Frame.
- Printing prefilled questionnaires and List Frame for the Economic Census 2016 based on SBR data.

In 2016 administrative data sources target was focused on the corporate sector so that the study was limited to ministries/agencies that have administrative data sources of corporations. These include the Investment Coordinating Board (BKPM), the Social Security Administering Agency (BPJS), Bank Indonesia, the Ministry of State-Owned Enterprise (BUMN), the Ministry of Trade, the Directorate General of Taxation, the State Electricity Company (PLN), Yellowpages Indonesia, General Director of General Law Administration - Ministry of Law and Human Rights, Ministry of Cooperatives and Micro Industry, Small and Medium Enterprises (SMEs), Indonesian Chamber of Commerce (KADIN), and Financial Services Authority (OJK).

Prior to the visits to these institutions, profiling was first conducted to ensure that the SBR Team understood the initial description of the institution of the administrative data source to be visited. Profiling was done through the collection of information from the official website of the ministries/institution.

After that, the SBR team visited the ministries/institutions for validation and confirmation of the information that has been obtained from profiling. In addition to confirming information obtained through the internet, visits were made to build good relationships with administrative data providers. During the visit, the SBR team presented SBR and administrative data studies to the ministries/agencies. Then, the ministries/institutions presented the administrative data that they manage.

Based on the results of the study, three administrative data sources were chosen as the most potential primary administrative data sources: the Director General of Taxation, BPJS Employment, and finally State Electricity Company.

Given the importance of SBR’s roles forward, it was necessary to involve BPS offices in provinces to participate in the SBR development process. For that reason, it was deemed necessary to introduce the SBR to the regional BPS offices by conducting an SBR Capacity Building. The materials given in the training included: the introduction of the SBR, SBR and BPS transformation, Large Business Unit profiling, SBR system, SBR and Economic Census 2016, and economic statistical unit model.

In 2016 the SBR team was also successfully approaching the Investment Coordinating Board for a MoU. This was a first step for getting administrative data for future SBR updating process.

**Activities in 2017**

The activities undertaken in 2017 were part of the effort to update the SBR in two ways as mentioned in the "Guidelines on Statistical Business Registers": survey/census feedback and profiling. Loading SBR followed by matching activity was done first. The next series was the profiling done to update the description of the structure of the State-Owned Enterprises (BUMN) and large and complex enterprise groups. Lastly, a field check was also done to confirm the results of the data integration.

Loading was done internally in the SBR Secretariat by the Directorate of Census and Survey Methodology Development. The data of the Economic Census 2016-Listing obtained were the data of the prefilled questionnaires, which was originally prefilled from the SBR, and the non-prefilled questionnaires. Those data were then loaded into the SBR database system. The non-prefilled data were filtered based on the formal status. The ones which had legal status or having separated financial report to the household were included in the loading activity.

Matching SBR data was performed on Economic Census 2016-Listing results data. The SBR data that was matched was business data that were Large and Medium Enterprises (LME) from non-prefilled questionnaires. For matching work to be efficient, fewer numbers were matched with the bigger number, in this case, SBR data were matched with Economic Census 2016-Listing data. For every business in
the SBR, the SBR system searched for the most similar 25 businesses of the results of the Economic Census 2016-Listing. If any of the 25 similar business was the same business as the SBR business, then both businesses were said to match and operators merged the data from both sources. Otherwise, the SBR business was viewed as not to match with any of the businesses of the Economic Census 2016-Listing so that operators added the business into the SBR as the new SBR data.

For profiling, preparatory activities have been conducted and there was already output in the form of a list of State Owned Enterprises (BUMN) and enterprise/enterprise groups that have been profiled by staff members starting from the last week of November. The list of SOEs was derived from the book "Acceleration of Strategic Role of State-Owned Enterprises: 2015 Annual Report". While the list of enterprise groups was derived from the Globe Asia 2017 magazine, the list of the largest enterprise group in Indonesia in 2017 was based on revenue.

The first stage was to complete the main profiles of the largest enterprise groups and SOEs where this activity was entirely done by internal staff members. The focused variables were the name of enterprise/enterprise group, equity, owner, and the area of business activity, direct subsidiary (> 50% share) in Indonesia, website, and headquarters office. The internal staff members who were divided into several groups did this activity simultaneously with the help of search engines to get the business’ profiles.

The second stage was to create a more detailed profile for each enterprise/enterprise group. The work was also done by dividing the internal staff members into several groups.

Each group was responsible for multiple enterprises/enterprise groups.

The next activity was the business field check conducted by the SBR Secretariat staffs together with SBR interns in several provincial BPS offices. This activity was done mainly to check the businesses that not matched in the previous matching activities. With this, it was hoped to find out the reason why there were some SBR businesses that were not found in the Economic Census 2016-Listing. Some business cannot be found at the SBR address for various reasons such as closed or moved.

Current SBR System

Currently, the SBR system is characterized by five main features. The first feature is for data integration that includes the batch uploading tool and matching tool. The batch uploading tool provides a facility for the users to upload many data in a predefined Microsoft Excel format so that they can be validated first in the SBR server before the matching process. The matching tool (see Figure C6.2) facilitates the user to match the incoming units that have been uploaded to the units that are already in the SBR database to avoid duplications. This is used particularly when the incoming units have no SBR ID. For each incoming data, the system searches for top 25 similar units in the SBR database. If none of the 25 units matches with the incoming data, then the incoming data can be added to the SBR database as a new unit. Otherwise, the incoming data matches with one of the top 25 similar units (usually with the unit in the first rank) and the operator do not need to add it to the SBR database. However, the operator still can add or update the data in the SBR database with the information from the incoming data.
Figure C6.2 The matching tool in Indonesian SBR system (with fictional data)

The operator can decide whether an incoming data matches with one of the top 25 similar units. If none of the top 25 similar units matches with the incoming data, the operator can add the incoming business to the SBR database.

The second feature is the profiling feature. It provides some facilities to manage the relationships between units in SBR (see Figure C6.3) and manages the variables of the units. Profiler can also add a new unit in this feature in the profiling activity.

Figure C6.3. A screen showing the relation between units in the SBR system (with fictional data)

The third feature is the statistics feature. It provides monitoring dashboard for each operator and also for the managers. The history of editing for each company can also be viewed here. With this feature, many activities of the SBR
can be controlled. The fourth feature is the browsing feature where people with access rights can see the profiles of a business or getting a list of business based on some criteria (industrial code, province, statistical unit types, etc.). Finally, the last feature for the current condition is the tutorial. Besides the training that is given to the users prior to their work, they can also learn about how using SBR system in this feature.
Annex D
Examples relating to SBR quality assurance

Annex D1 Istat’s SBR quality indicators

D1.1 Introduction

The Italian NSO (Istat) maintains an SBR, referred to as the Business Register of Active Enterprises (ASIA). Based on the principle of transparency, Istat produces a declaration of ASIA quality to accompany ASIA viewed as a micro-data file. The declaration comprises a set of indicators intended to measure the various quality components. It is a synthesis of indicators, direct and indirect, that give a temporal reference to the data, sources and variables. It is easy to read and interpret in terms of users’ needs. It covers several aspects:

a) Use of metadata contained in the archive’s database.
b) Compilation of indicators, presented in the form of tables, graphs, histograms, etc.
c) Calculation of synthetic indicators.
d) Selection of priority indicators.

The following paragraphs describe 50 quality indicators that can be calculated for each reference year, including the various breakdowns of these indicators by selected characteristics. They cover the basic data from the administrative files that provide the inputs to ASIA as well as the statistical data on the output side, i.e., ASIA enterprises.

Comparisons over time (two or more consecutive years) and interpretation of increases and decreases in the indicators provide additional information on quality.

In the following paragraphs

- \( t \) = reference year of ASIA data
- \( s \) = administrative source of input:
  - Chamber of Commerce (CCIAA)
  - Fiscal register (MEF)
  - Social Security (INPS)
- \( st \) = data from source \( s \) for reference period \( t \).

D1.2 Quality of inputs

Quality criterion: Timeliness

The indicators measure the time lag in the delivery of the administrative data to the SBR for each source. The time lag is the difference between the date on which the data are supplied and the reference period to which they refer.

1) Temporal lag, measured in months, between supply date \( s_{t} \) and reference year \( t \), compiled for \( s_{t} = \) CCIAA.

2) Temporal lag, measured in months, between supply date \( s_{t} = \) MEF and reference year \( t \), compiled for \( s_{t} = \) MEF.

Quality criterion: Coverage

3) Number of records received from supply \( s \).

Measurement of the completeness of enterprise births and deaths is useful in detecting under-coverage and over-coverage. It is better to use comparisons of data from a single source over time since simple counts of the numbers of births or deaths during a reference period do not provide much information.

The effect of update delay of the source is obtained by comparing the values of a characteristic - the number of cessations in year \( t \) (\( N_{cess as in indicator 4} \)) or the number of starts of activity in year \( t \) (\( N_{start as in indicator 5} \)) – in the yearly supplies received at time \( t \) (\( s_{t} \)) and at time \( t+1 \) (\( s_{t+1} \)) – each case referred to the year \( t \).

The two simple indicators to estimate the lag in the registration of the two dates in input source \( s = CCIAA \):

4) Loss of information about cessations occurring in year \( t \) using the supply \( s_{t} \):

\[
1 - \frac{N_{cess[St+1(t)]}}{N_{cess[St(t)]}} = t - year of cessation
\]

\( N_{cess[St(t)]} \) = number of cessations occurring in year \( t \) for which data was received in year \( t \) from source \( s \).

\( N_{cess[St+1(t)]} \) = number of cessations occurring in year \( t+1 \) for which data was received in year \( t+1 \) from source \( s \).
5) Loss of information about starts of activity occurring in year $t$ using supply $s$:

$$1 - \frac{N_{\text{start}[St+1(t)]}}{N_{\text{start}[St(t)]}}$$

where

$(t)=$ year of starting activity

$N_{\text{start}[St+1(t)]} =$ number of starts occurring in year $t$ for which data was received in year $t$ from source $s$.

$N_{\text{start}[St(t)]} =$ number of starts occurring in year $t$ for which data was received in year $t$ from source $s$.

**Quality criterion: Completeness**

The indicators measure the completeness of characteristics, including the numbers of missing values and/or number of missing values as a proportion of the total number of values, for selected characteristics.

6) Company name, $s =$ CCIAA: Number and % of records with missing company name.

7) Legal status, $s =$ CCIAA: Number and % of records with missing legal status.

8) Address(es), $s =$ CCIAA: Number and % of records with missing address(es).

9) Principal economic activity code, $s =$ CCIAA: Number and % of records with missing principal economic activity code.

10) Territorial (municipality, province) code, $s =$ CCIAA: Number and % of records with wrong territory code.

11) Economic activity code, $s =$ MEF: Number and % of records with missing economic activity code.

12) Registered head office abroad, $s =$ MEF: Number and % of records with missing information about registered head office abroad.

13) Employees, $s =$ INPS: number (%) of records with zero employees.

14) Economic activity code with classification not up to date, $s =$ MEF: Number and % of records with classification code according to obsolete classification.

**D1.3 Quality of processes**

**Quality criterion: Coverage**

*Information from the first macro-phase (Integration of administrative sources and identification of units)*

Records coming from different sources that pertain to the same legal unit (i.e., identified by a common taxation identification number) are integrated in order to build-up a *cluster* of records for the same enterprise. The taxation register is, typically, the pivotal source, i.e., the base used to define the set of legal units and to integrate all the other sources.

15) No match: Number and % of records in source $s (= MEF) not matched with $s =$ MEF by tax code.

16) Undercoverage due to lag: Number of clusters of administrative records indicating units not matched with MEF$(t-1)$ but then matched with MEF$(t)$ and as % compared with number of clusters in MEF$(t-1)$.

(*These are units that could have been linked and would have been included in the SBR in time $(t)$ if the tax register had successfully updated such units in time).

17) Structure of clusters by number of matching sources: Number and % of clusters consisting of 1, 2, ... n sources.

**Quality criterion: Accuracy**

*Information from the first macro-phase (Integration of administrative sources and identification of units)*

18) Economic activity code (NACE): number of records for $s =$ MEF with an old NACE classification, not coded using the new NACE codes as proportion of the total number of records with an old NACE classification.

*Information from the second macro-phase (Estimation of characters)*

19) Activity status: number of units (and/or related employees) with activity status estimated using administrative sources, then modified by deterministic (automatic) rules.

*Information from the third macro-phase (Integration with statistical sources and quality control)*

20) Number and % of units with erroneous NACE or activity status or number of employees.

21) Number of units (% of total errors) with erroneous NACE or activity status or number of employees then automatically corrected by standard deterministic rules.

22) Number of units (% of total errors) with erroneous NACE or activity status or number of employees then corrected manually by skilled BR staff (using clerical checks and on-line updating).

23) Number of units (% of total errors) with erroneous NACE or activity status or number of employees still to be ascertained and then accepted.
Annex D

Examples relating to SBR quality assurance

D1.4 Quality of outputs
The following indicators are calculated by size class in terms of number of employees in order to give different priorities to corrections.

Quality criterion: Coverage
25) Number of enterprises active in $t$ and as change from $t-1$.
26) Number of reactivations in $t$ as a percentage of active enterprises.
27) Number of units (in terms of enterprises and employees) by source (survey, estimation, profiling) by characteristic (NACE, employees and status of activity).

Quality criterion: Completeness
28) Incomplete NACE codes: Number of units with NACE 2-digit code; Number of units with NACE 3-digit code; Number of units with NACE 4-digit code.
29) Company name: Number of units with company name missing.
30) Address: Number of units with address missing.
31) Postal code: Number of units with postal code missing.
32) Telephone: Number of units with telephone number (fax, email) missing.

Quality criterion: Timeliness
33) Temporal lag, measured in months, between the dissemination date of ASIA (i.e., date when ASIA data are made available to users) and the reference year to which they refer.
34) Latest information (with reference date later than $t$ when disseminating data with reference year $t$): Number of start dates later than $t$; Number of cessation dates later than $t$; Number of events (by type) having starting date later than $t$; Number of units with employees updated at the time later than $t$.

Quality criterion: Accuracy

Direct indicators
Comparison between SBR data and SBS Small and Medium Enterprise Survey data concerning variables that are pre-printed in SBS questionnaires using SBR data:
35) Number and % of questionnaires rejected by type of error.

36) Number and % of units with wrong address (trend over the last x years).
37) Number and % of units with erroneous activity status (trend over the last x years).
38) Number and % of units with conflicting economic activity.

Comparison between SBR data and Survey on the local units of big enterprises (IULGI) (concerning variables that are pre-printed in IULGI questionnaires using SBR data):
39) Number and % of questionnaires rejected.
40) Number and % of units with modified NACE.
41) Number and % of units with modified and corrected NACE (by manual check).
42) Number and % of units with modified and erroneous NACE (by manual check).
43) Number and % of units with inconsistent employees.
44) Number and % of units with inconsistent and corrected employees (by manual check).
45) Number and % of units with inconsistent and erroneous employees (by manual check).
46) Number and % of units with modified activity status.
47) Number and % of units with modified and accepted employees (by manual check).
48) Number and % of units with modified and erroneous employees (by manual check).

Indirect indicators:
Status of activity: analyses of time series of active enterprises of ASIA ($t$, $t-1$ and $t-2$) and measure of the reliability of selected sub-populations (defined by items like registrations, register deletions, reactivations, etc.). The indicator is also calculated by cell, like sector of economic activity and region.

Formula:

$$I_j = 100 - \left[ \frac{\sum_k (x_{kj} \cdot \text{val}_k)}{\sum_k x_{kj}} \cdot 100 \right]$$

where:

- $x = \text{number of units related to each item (i.e. number of register creations)}$.
- $k = \text{selected sub-population (item)}$.
- $j = \text{cell (class of employee, sector, etc.)}$.
- $\text{val} = \text{subjective measure assigned by statistician (BR staff) according to the importance of each item}$.
Mixed quality criterion: Coverage, up-to-dateness, transparency, dissemination

50) Updates and changes referring to time t when disseminating t+1 data: number (%) of false active units (non-active) in t; number (%) of units with different NACE in t; number of units with revised number of employees in t and related employees (%).
Annex D2 Colombian experience in implementation of quality processes

D2.1 Introduction

In Colombia, the process of updating the statistical business register, which is called the Statistical Directory, is supported by an information system called Directory Information System (SID)\(^65\). The objective of the development of the SID is to automate processes and generate rules and controls enabling improvement in the quality of the information.

The SID is composed of eight modules, which are supplier management, information preparation, information processing, actualization operations, analysis of quality, information exploitation, management and configuration, management and quality indicators. Although there are quality control processes throughout the modules, the article is focused on the information preparation and processing modules, because these are where rules are implemented to ensure that internal and external information is of the best possible quality and can be used for updating.

The main advances and results obtained by implementing a set of validation and normalization rules, as well as the description of the process to combine administrative information with the statistical business register (SBR) information base are described. Finally, six indicators for measuring the quality of the SBR information are proposed.

D2.2 Description of the business register of Colombia

The Directory Information System (SID) aims to maintain an updated SBR by using information coming from administrative sources, updating operations (telephonic, field, and Web) and statistical operations.

The process of updating the SBR covers three main components, namely, universe, coverage and traceability of statistical units. These components are described as follows.

- Universe: the SBR must contain all the enterprises (and corresponding legal and local units) conducting economic activities in the country.
- Coverage: the SBR must guarantee a national coverage of all the statistical units addressing economic activities in every sector, this latter determined by means of the Uniform International Industrial Classification, Revision 4 adapted for Colombia (CIIU Rev. 4 A. C.)\(^86\).
- Statistical units: the conceptual data model refers to three basic units: the enterprise, the homogenous production unit and the establishment. Nonetheless, the model is being adapted to a more general framework in which the legal units, enterprises, local units and enterprise groups, are taken into account.
- Enterprise: economic entity or combination of the economic entities capable, by its own right, of possessing actives, incurring obligations and conducting economic and productive activities with other entities to achieve the objectives for which it was created.
- Homogenous production unit: characterized by a single activity: product inputs, production processes and homogeneous product outputs.
- Establishment: An enterprise or an enterprise part located in a topographically delimited place in which, or from which, economic activities are conducted. Its implementation includes a set of variables classified in four categories: identification, location, stratification and management.

The traceability of the statistical units is made possible via the identification, location, stratification and management information, which is updated for each enterprise through the SID:
- Identification: the Tax Identification Number (NIT)\(^87\), social reason, acronym, commercial (trade) name, legal representative and juridical form are recorded, in addition to the identification keys for every statistical unit in the database.
- Location: department, municipality, address, web page, e-mail, telephone.
- Stratification: CIIU code, busy staff, incomes from operational or sales.
- Management: constitution date, status, activity initiation and cessation dates.

D2.3 Quality improvement of the administrative information

The quality of the administrative information is measured in terms of coverage, reliability, coherence, opportunity, accessibility and traceability in the SBR frame. The updating and maintenance process is based on the following procedures:

85 Its acronym in Spanish.
86 This is a classification according to economic activity.
87 The Tax Identification Number (NIT) constitutes the identification number of those enrolled in the Tax Unified Register (RUT), allowing individualizing the contributors and users, for every effect on tax, custom and change matters, and especially for accomplishing such obligations.
- Processing and verification of administrative data.
- Feedback from economic surveys.
- Processing of economic unit data from censuses that are stored in the DANE (which is a database).
- Own processes for verifying and validating the SID information.

The six major modules of the SID that guarantee the quality of the business register are: information management, information preparation, information processing, updating operations, quality analysis and information exploitation.

**Information management**

The information management module monitors information from the moment it is requested from suppliers until it is received by the DANE. The information received is checked to see whether it satisfies the minimum variable requirements to be used in the SID. The information is requested in a specific format. Definitions are provided.

A process includes a general review of every database provided, and the statistical record is generated containing a diagnosis of the information provided to support for the preparation and loading processes.

**Information preparation**

The information preparation module consolidates the data provided by the suppliers at the level of the standard economic units (enterprise, establishment, and homogeneous production unit). A consolidated file with data from the different administrative sources is obtained. The variables in the supplier consolidated file are semi-automatically aligned to those of the SID.

**Information processing**

The information processing module automatically normalizes, codifies, and applies rules of validation and consistency of the information consolidated from the suppliers to update the consolidated file. The following basic elements are distinguished in this processing:

- Validation rules incorporated to the SID.
- Unique identifier for each statistical unit.
- Address normalization for every statistical unit.
- Detection and elimination of duplicates.
- Creation of a catalogue to normalize words in names; for example, the word “Limitada” (Limited) could be abbreviated as Lta, Ldta, Limit, etc., but the process normalizes it as “Ltda”.

Some statistical units are sent to a base for revision when they do not satisfy the parameters. Additionally, the information received from administrative sources is checked in this module.

The SID determines in automatic manner whether the statistical unit exists in the database, and identifies the new units and the continuing units.

The reference date and origin of the value of every variable for every statistical unit is registered as the information is updated, so every value is traceable.

**Updating operations**

Information updating operations are conducted by means of call centres, Internet and electronic forms for economic units. The call centre technology platform has been modernized to improve the quality. The web form allows the enterprises to supply their information by directly electronically.

**Quality analysis**

There is a set of tools that enables analysis of any kind of information from administrative reports or contained in the SID.

**Information exploitation**

The real time consultation module is created that enables generation of frames for the SID users.

**D2.4 Results of the information preparation and processing processes**

The information preparation module yields two main products: a consolidated base and a statistical report structured in 4 parts:

- A variable list with descriptions, provided by the supplier (Dictionary).
- An attachment to the Dictionary in which the variable classifications are presented.
- A basic diagnosis indicating duplicate, empty and inconsistent cells (see. Figure D1).
- Frequencies for every categorical variable, including department, municipality, and legal organization, among others.
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nnex D
Examples relating to SBR quality assurance

Figure D2.1 Database diagnosis for updating

Codification rules
The database information received in accordance with the reference tables is codified in this process. Codification applies to municipality, department, economic activity, type of document and legal organization. For example, there are cases in which the information does not come codified but named with the department or municipality where the economic unit locates. The process transforms these data into the official codes according to the Colombian Political-Administrative Division (DIVIPOLA).

Normalization rules
The system allows normalization of economic unit address (location), name, telephone number, by applying defined and updated rules, according to the word normalization catalogues. Symbols like # or – in the addresses, are eliminated within the normalization process.

Validation rules
The completeness and consistency of information is verified as follows.
- The length of the telephonic numbers must be 7 or 10 digits, without the inclusion of the city indicative. The datum type must be numeric.
- The address must have more than 4 characters.
- The commercial (trade) name must have more than 4 characters.
- If the statistical unit is classified as active, and comes from a DANE survey, it must have information about incomes and employed persons.
- Every statistical unit must have an identification unique number, which must be within a specific length range depending on the type of the associated document.
- The e-mails must have the symbol @ and belong to a valid domain.

D2.5 Proposed quality indicators
In this moment, Colombia is conducting the process of defining a set of indicators whose purpose is to evaluate the quality of SBR. The indicators proposed are as follows.

Indicator 1
Name: Updating level.
Objective: to know the updating rate for every economic sector in the frame.
Type of indicator: process quality.
Variables used in the calculations are:
- Aj: Total updated records for sector j.
- Bj: Total records expected for updating in sector j.
The formula used for the calculation is: \( I_1 = \frac{A_j}{B_j} \times 100 \)
Calculation frequency: annual.
Tolerance ranges:
- Critical \( \leq 70 \);
- 70\(<\ Fair \leq 90 \);
- Satisfactory \( > 90 \).
Indicator 2
Name: birth and death tracking
Objective: to evaluate the sector dynamics based on economic unit demographics.
Type of indicator: process quality.
Variables used in the calculations are:
- Ai: births in year i.
- Bi: deaths in year i.

The formulae used for the calculation are:
\[ I_{2A} = \frac{A_i}{A_{i-1}} - 1 \]
\[ I_{2B} = \frac{B_i}{B_{i-1}} \]

Calculation frequency: annual

Indicator 3
Name: Coverage.
Objective: to establish the SBR coverage compared to the information from the Tax and Custom National Directory (DIAN) database.
Type of indicator: process quality.
Variables used in the calculations are:
- ti: Total records in the database in year i.
- Ti: Total unique records identified in the national tax register database in year i.

The formula used for the calculation is:
\[ I_3 = \frac{t_i}{T_i} \times 100 \]

Calculation frequency: annual.

Tolerance ranges:
- Critical ≤ 70;
- 70 > Fair ≤ 90;
- Satisfactory > 90.

Indicator 4
Name: Employment precision.
Objective: to determine whether the information by sector kept in SBR is approximated to the official employment statistics generated by any National Statistics Institute.
Type of indicator: quality of the process.
Variables used in the calculations are:
- ei: total employees according to information in SBR in year i.
- PEAI: economically active population in the year i, according to official data.

The formula used for the calculation is:
\[ I_4 = \begin{cases} 1 & \text{if } L_l \leq \frac{e_i}{PEAI} \leq L_s \\ 0 & \text{otherwise} \end{cases} \]

Calculation frequency: annual.

Tolerance ranges:
- 1 Satisfactory;
- 0 critical.

Indicator 5
Name: Income precision
Objective: To determine whether the information by sector kept in SBR is approximated to the official income statistics generated by any Institute of Statistics.
Type of indicator: Quality of the process.
Variables used in the calculations are:
- ci: Total income according to information in the SBR in year i.
- Ci: Total income according to official data of national accounts in year i.

The formula used for the calculation is:
\[ I_5 = \begin{cases} 1 & \text{if } 0.9 \leq \frac{c_i}{C_i} \leq 1.1 \\ 0 & \text{otherwise} \end{cases} \]

Calculation frequency: annual.

Tolerance ranges:
- 1 Satisfactory;
- 0 critical.

Indicator 6
Name: Opportunity
Objective: to establish the level in which registers are available for being used by SBR users.
Type of indicator: output quality.
Variables used in the calculations are:
- uj: Number of users qualifying the access as timely to SBR (schedule);
- U: Total number of interviewees.

The formula used for the calculation is:
\[ I_6 = \frac{uj}{U} \times 100 \]

Calculation frequency: Annually.
Tolerance ranges:

- Critical ≤ 70;
- 70 > Fair ≤ 90;
- Satisfactory > 90.

References


Annex D3 Statistics Netherlands’ administrative data source evaluation checklist

Quality framework for administrative data sources

NSO’s are increasingly making use of secondary data sources such as administrative registers for the production of statistics. However, the information in these sources is often collected and maintained by other organizations, usually for non-statistical purposes. Since the production of high quality statistics depends on the quality of the input data, it is useful to evaluate the quality of secondary data sources, in a systematic, objective, and standardized way. For this purpose Statistics Netherlands has developed a quality framework focusing on the quality of administrative and other secondary data sources.88

The framework distinguishes between the quality of the data source, the metadata and the data. For each of these the framework provides a number of dimensions and indicators that can be used to evaluate whether data from specific administrative or other secondary data are suitable to be used in the compilation of statistics. The details of the framework are provided in Figures D3.1, D3.2 and D3.3.

The framework is applied by successively evaluating the quality indicators of the data source, metadata, and data. If a quality indicator of the data source reveals a problem, this should be addressed first, before starting to evaluate the indicators for the metadata. Likewise, any problems with the quality indicators of metadata should be addressed before evaluating the quality indicators of the data. If the evaluation of the quality indicators for all three areas is successful, the data source may be used for the production of statistics.

The framework includes detailed checklists for data source and metadata to be completed by the prospective internal user of an administrative or other secondary data source and/or an expert from the data source. For the data source checklist it is advised to contact the official NSO contact person for the particular source (if there is one).

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**Figure D3.1 Quality aspects related to the data source**

<table>
<thead>
<tr>
<th>Source</th>
<th>Dimension</th>
<th>Quality indicators</th>
<th>Methods</th>
</tr>
</thead>
</table>
|        | Supplier  | 1.1 Contact        | Name of the data source.  
Data source contact information.  
NSO contact person. |
|        | Relevance | 1.2 Purpose        | Reason for use of the data source by NSO. |
|        |           | 2.1 Usefulness     | Importance of data source to NSO. |
|        | Relevance | 2.2 Envisaged use  | Potential statistical use of data source. |
|        | Relevance | 2.3 Information demand | Does the data source satisfy information demand? |
|        | Relevance | 2.4 Response burden | Effect of data source use on response burden. |
|        | Privacy and security | 3.1 Legal provision | Basis for existence of data source. |
|        | Privacy and security | 3.2 Confidentiality | Does the Personal Data Protection Act apply?  
Has use of data source been reported by NSO? |
|        | Privacy and security | 3.3 Security       | Manner in which the data source is sent to NSO  
Are security measures (hard/software) required? |
|        | Delivery   | 4.1 Costs          | Costs of using the data source. |
|        | Delivery   | 4.2 Arrangements   | Are the terms of delivery documented?  
Frequency of delivery. |
|        | Delivery   | 4.3 Punctuality    | How punctually can the data source be delivered?  
Rate at which exceptions are reported.  
Rate at which data is stored by data custodian. |
|        | Delivery   | 4.4 Format         | Formats in which the data can be delivered. |
|        | Delivery   | 4.5 Selection      | What data can be delivered?  
Does this comply with the requirements of NSO? |
|        | Procedures | 5.1 Data collection | Familiarity with the way the data are collected. |
|        | Procedures | 5.2 Planned changes | Familiarity with planned changes to the data source.  
Ways changes are communicated to NSO. |
|        | Procedures | 5.3 Feedback       | Can contact data custodian in case of trouble?  
In which cases and why? |
|        | Procedures | 5.4 Fall-back scenario | Dependency risk incurred by NSO.  
Emergency measures when data are not delivered according to  
arrangements made. |
### Figure D3.2 Quality aspects related to metadata related aspects of the data source

<table>
<thead>
<tr>
<th>Metadata</th>
<th>Quality indicators</th>
<th>Methods</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Clarity</strong></td>
<td>1.1 Population unit definition</td>
<td>Clarity score of the definition.</td>
</tr>
<tr>
<td></td>
<td>1.2 Classification variable</td>
<td>Clarity score of the definition.</td>
</tr>
<tr>
<td></td>
<td>1.3 Count variable</td>
<td>Clarity score of the definition.</td>
</tr>
<tr>
<td></td>
<td>1.4 Time dimensions</td>
<td>Clarity score of the definition.</td>
</tr>
<tr>
<td></td>
<td>1.5 Definition changes</td>
<td>Familiarity with changes that occur.</td>
</tr>
<tr>
<td><strong>Comparability</strong></td>
<td>2.1 Population unit definition comparison</td>
<td>Comparability with NSO definition.</td>
</tr>
<tr>
<td></td>
<td>2.2 Classification variable definition comparison</td>
<td>Comparability with NSO definition.</td>
</tr>
<tr>
<td></td>
<td>2.3 Count variable definition comparison</td>
<td>Comparability with NSO definition.</td>
</tr>
<tr>
<td></td>
<td>2.4 Time differences</td>
<td>Comparability with NSO reporting periods.</td>
</tr>
<tr>
<td><strong>Unique keys</strong></td>
<td>3.1 Identification keys</td>
<td>Presence of unique keys.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Comparability with unique keys used by NSO.</td>
</tr>
<tr>
<td></td>
<td>3.2 Unique combinations of variables</td>
<td>Presence of useful combinations of variables.</td>
</tr>
<tr>
<td><strong>Data treatment</strong></td>
<td>4.1 Checks</td>
<td>Population unit checks performed.</td>
</tr>
<tr>
<td>(by data custodian)</td>
<td></td>
<td>Variable checks performed.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Combinations of variables checked.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Extreme value checks.</td>
</tr>
<tr>
<td></td>
<td>4.2 Modifications</td>
<td>Familiarity with data modifications.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Are modified values marked and how?</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Familiarity with default values used.</td>
</tr>
<tr>
<td></td>
<td>4.3 Punctuality</td>
<td>How punctually can the data be delivered?</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Rate at which exceptions are reported.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Rate at which data are stored by data custodian.</td>
</tr>
<tr>
<td></td>
<td>4.4 Format</td>
<td>Formats in which the data can be delivered.</td>
</tr>
<tr>
<td></td>
<td>4.5 Selection</td>
<td>What data can be delivered?</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Does this comply with the requirements of NSO?</td>
</tr>
</tbody>
</table>
### Figure D3.3 Quality aspects related to the accuracy of the data

<table>
<thead>
<tr>
<th>Dimension</th>
<th>Quality indicators</th>
<th>Methods</th>
</tr>
</thead>
<tbody>
<tr>
<td>Technical checks</td>
<td>1.1 Readability</td>
<td>Can all the data in the source be accessed?</td>
</tr>
<tr>
<td></td>
<td>1.2 Metadata compliance</td>
<td>Does the data comply with the metadata definition?  If not, report the anomalies.</td>
</tr>
<tr>
<td>Over coverage</td>
<td>2.1 Non-population units</td>
<td>Percentage of units not belonging to population.</td>
</tr>
<tr>
<td>Under coverage</td>
<td>3.1 Missing units</td>
<td>Percentage of units missing from the target population.</td>
</tr>
<tr>
<td></td>
<td>3.2 Selectivity</td>
<td>R-index(^1) for unit composition.</td>
</tr>
<tr>
<td></td>
<td>3.3 Effect on average</td>
<td>Maximum bias of average for core variable.  Maximum RMSE(^2) of average for core variable.</td>
</tr>
<tr>
<td>Linkability</td>
<td>4.1 Linkable units</td>
<td>Percentage of units linked unambiguously.</td>
</tr>
<tr>
<td></td>
<td>4.2 Mismatches</td>
<td>Percentage of units incorrectly linked.</td>
</tr>
<tr>
<td></td>
<td>4.3 Selectivity</td>
<td>R-index for composition of units linked.</td>
</tr>
<tr>
<td></td>
<td>4.4 Effect on average</td>
<td>Maximum bias of average for core variable.  Maximum RMSE(^2) of average for core variable.</td>
</tr>
<tr>
<td>Unit non response</td>
<td>5.1 Units without data</td>
<td>Percentage of units with all data missing.</td>
</tr>
<tr>
<td></td>
<td>5.2 Selectivity</td>
<td>R-index for unit composition.</td>
</tr>
<tr>
<td></td>
<td>5.3 Effect on average</td>
<td>Maximum bias of average for core variable.  Maximum RMSE(^2) of average for core variable.</td>
</tr>
<tr>
<td>Item non response</td>
<td>6.1 Missing values</td>
<td>Percentage of cells with missing values.</td>
</tr>
<tr>
<td></td>
<td>6.2 Selectivity</td>
<td>R-index for variable composition.</td>
</tr>
<tr>
<td></td>
<td>6.3 Effect on average</td>
<td>Maximum bias of average for variable.  Maximum RMSE of average for variable.</td>
</tr>
<tr>
<td>Measurement</td>
<td>7.1 External check</td>
<td>Has an audit or parallel test been performed?  Has the input procedure been tested?</td>
</tr>
<tr>
<td></td>
<td>7.2 Incompatible records</td>
<td>Fraction of fields with violated edit rules.</td>
</tr>
<tr>
<td></td>
<td>7.3 Measurement error</td>
<td>Size of the bias (relative measurement error).</td>
</tr>
<tr>
<td>Processing</td>
<td>8.1 Adjustments</td>
<td>Fraction of fields adjusted (edited).</td>
</tr>
<tr>
<td></td>
<td>8.2 Imputation</td>
<td>Fraction of fields imputed.</td>
</tr>
<tr>
<td></td>
<td>8.3 Outliers</td>
<td>Fraction of fields corrected for outliers.</td>
</tr>
<tr>
<td>Precision</td>
<td>9.1 Standard error</td>
<td>Mean square error for core variable.</td>
</tr>
<tr>
<td>Sensitivity</td>
<td>10.1 Missing values</td>
<td>Total percentage of empty cells.</td>
</tr>
<tr>
<td></td>
<td>10.2 Selectivity</td>
<td>R-index for composition of totals.</td>
</tr>
<tr>
<td></td>
<td>10.3 Effect on totals</td>
<td>Maximum bias of totals.  Maximum RMSE of totals.</td>
</tr>
</tbody>
</table>

1) R-index: Representative Index, an indicator that estimates the selectivity of the data missing by using information available in other sources (Schouten and Cobben 2007, Cobben and Schouten 2008).

2) RMSE: root mean square error; statistical measure for the quality of an estimator. The RMSE is equal to the square root of the sum of the bias and variance of the estimator.
Annex E

Additional concepts and procedures

Annex E1 Register based census

E1.1 General description

An economic census provides information about the structure and function of a production system from the national (macro-area) to the local (micro-area) level. In general it guarantees periodic and comprehensive statistics about businesses, establishments, activities carried out and employment every five or ten years. Economic census statistics are essential for economic policy and business planning. They provide an essential framework for all economic indicators (production indexes, input/output measures, labour, etc.) and they are fundamental inputs for benchmarking GDP estimates.

Basic statistical data on businesses are important and necessary for the public and private sector in policy formulation and development planning of the economy and industry at both national and local level. National and local governments use these data to monitor economic activity and the changes in national and regional economies. Census data are very useful for the individual businesses in calculating market share, locating business markets, identifying business site locations, and evaluating new business opportunities.

In many countries the censuses are regulated by law and provide for mandatory responses. In recent decades, the development, in a wide range of the countries, of the national SBR guarantees a significant improvement in methods and tools for census data collection.

At one end of the spectrum there is the traditional census, collecting data by use of enumerators and questionnaires, using no register information at all. At the other end there is the totally register-based census. Some countries use mixed mode data collection with a combination of data from registers and questionnaires (either total enumeration or a sample survey). Even countries conducting mainly traditional censuses tend to use register information to some extent, for instance as an address list.

The interaction between the SBR and the census can be defined as register-assisted census data collection that combines some elements of a direct door-to-door survey and some of a classic survey by list. This technique of data collection is characterized by the following three elements:

- Enumerators are supplied with lists of the enumeration units located in their census districts, drawn from the SBR. Their task consists in verifying the actual status of the listed units, deleting the records of the doubled and the ceased ones, and adding new records for the possible non-listed units (for example born in the lag between reference period of the list and the date of the survey, or unregistered for any other reason).

- Some days before the survey, all the listed units receive by mail a personalized questionnaire partly completed with information drawn from the SBR. In this way, the respondents just have to verify the correctness of the pre-printed fields (rectifying them, if necessary) and complete the questionnaire with the missing information.

- The questionnaires are collected by enumerators. The enumerators are provided with blank (non-personalised) questionnaires to be used only for non-listed units or in substitution of personalised questionnaires that are lost or damaged.

- In some countries, where the mail service is not so efficient, the enumerator applies a pre-filled questionnaire, using a computing mobile device or a printed questionnaire, when updating the list of units.

Using this method, based on the synergy between the census and the SBR, the main benefits are:

- Reduction in burden for respondents, since the questionnaire is pre-filled with some fields, which just can be updated by the respondent; this allows the simplification and reduction of the time required for data collection and processing, which in turn has a positive impact on the quality of the data.

- A new approach to quality and coverage control, since it is possible to carry out a micro-level coverage analysis, by comparing the raw data collection file with an image of the SBR as of the same date as the Census. This micro approach, instead of the classical macro approach based on a post-enumeration sample survey, makes possible the precise identification of every single unit under/over covered.
in both data sources. The results are that the theoretical under coverage – main problem of a direct door-to-door survey – and over coverage - main problem of an SBR – are significantly reduced.

- **Creation of a basis for improvement of the SBR** in terms of new characteristics obtained, for example, secondary activities.

- **From the economic census’s results**, the SBR is fully updated; therefore, the economic census is also an updating source of the SBR.

An evolution of the previous register-assisted approach is the development of a register-based Economic Census. With this approach the census data are reproduced entirely by integrating data from SBR and administrative sources, without any direct data collection from businesses. The potential for turning a traditional business census to a register-based one depends mainly upon the degree of enhancement achieved in the statistical use of administrative sources and on quality improvements by each administrative body in the business area.

The advantages of the register-based over a register-assisted approach are:

- A significant decrease in costs for the statistical authorities.

- The non-existence of respondents means the absence of respondent burden.

- Statistics can be made available every year, providing opportunity to detect shorter term changes in the economic structures of the national and local economies.

On the other hand, besides the classical problems that arise in the use of administrative sources (the need to deal with administrative definitions and their operational rules, the timeliness in the production of data, the treatment and the exploitation of new administrative data, the enlargement of the dataset of information, the huge amounts of data linked), the key disadvantage of this approach is the absence of direct statistical information to improve SBR quality, especially in terms of under/over coverage.

There are some significant criteria for implementation of a register-based census:

- **High quality SBR in terms of coverage**. The population, in terms of enterprises and local units, is decided and cannot be changed or corrected.

- **Existence of a unified identification coding system across different administrative sources**. In the absence of such unified systems it is extremely difficult, if not impossible, to link different registers. Integration is the key for a register based census.

- **Methodology for translating administrative characteristics into the statistical ones**. The development is required of appropriate statistical methodologies (probabilistic and/or deterministic) to translate or to estimate statistical characteristics starting from one (or more linked) administrative data sources.

The realization of a register-based census depends on having the appropriate national statistical objectives and sufficient national administrative sources to support the objectives. There is no single recipe. The actual approach depends upon the country situation including the availability and completeness of administrative sources.

### E1.2 The Italian ‘Virtual’ Economic Census (VEC)

For the first time the decennial Business Census named CIS 2011, aiming at the enumeration of businesses, related persons employed, and other types of employment, classified by activity code, size, juridical status and other structural information about enterprises, was carried out without any direct data collection from businesses. Instead it was based exclusively on statistical data obtained from the integration of administrative sources.

The Virtual Economic Census (VEC) system is built around a set of basic registers containing comprehensive data on business units and individuals. The core of this system is the national SBR (ASIA BR), which is produced yearly by integration of administrative and statistical sources. The ASIA BR is considered the reference population and the official source for the Italian statistical information on the structure and the demography of the business population.

In order to produce census data for enterprises that are active at the end of December 2011 (t), the ASIA BR utilises information available in the period from t+6 months to t+12 months from a set of administrative sources. On this basis the census data can be disseminated at t+18 months, which represents a reduction of the time lag compared to the dissemination of previous traditional censuses results.

The identification and acquisition of a new set of administrative sources changed the way the process is carried out, and added new contents to the database of business units and individuals in which information is available not only at unit (enterprise, local unit) level but also at an individual level. Each person involved in the business production process is identified. In fact each unit inside an administrative source is linked to the ASIA BR statistical unit by means of identification codes. Persons can be linked to the business in which they assume any ownership share, to the employer for whom they are working, etc.

The VEC makes use of many administrative sources. They can be grouped into different types:
• **Fiscal data** - VAT, income, participation in partnerships, remuneration taken from 770-Form Tax Register, statistics-based Tax Assessment fiscal survey - *i.e. Studi di settore*.

• **Social security data** - monthly employer declarations on each employee, on outworkers - *i.e. persons that are linked to a production unit and that are not employer/own account workers or employees – and on self-employed workers and family workers in agriculture, handicraft and trade*.

• **Chamber of Commerce data** - list of partners or shareholders of each legal unit.

• **Employment insurance data** - from the government agency responsible for insurance against work-related injuries (workplace, insurance payments).

The integration of these sources has been made possible by the existence of a tax identification code that is available – with a very high level of coverage - both for legal units and individuals, in all sources and in ASIABR. Thus, in Italy, the tax code represents an indirect unified identification code system.

Using information from these sources, a new employment data structure for the SBR was set up - the LEED structure (Linked Employer-Employment Database). While in the old SBR the number of persons employed represented one of the characteristics associated to a statistical unit (attribute), in the new data structure each single person is linked to each statistical unit for which he/she has any form of employment (according to the conceptual framework of the employment classification). In this new system, businesses and workers employed are identified by links derived by the integration and matching processes for the various administrative sources. The data structure is based on links, i.e. direct relationships between employment identification codes and enterprises, together with the basic enterprise attributes, employment composition at enterprise level (e.g., gender and age composition, workplace) and employment attributes that differ according to the type of employment.

This new integrated approach is able to provide an in-depth analysis of the employment of the enterprises and of local units. This analysis was, and still is, the main objective of the Italian VEC. The main outputs of the Italian VEC are:

• **Data on employment, with a particular focus on the demographic characteristics of the workers, such as gender, age, birth location (country).**

• **More detailed information and job characteristics (professional status, type of contract, full/part time, etc.).**

• **Identification of the different types of workers used in a business (employees, self-employment, family worker, outworkers, temporary workers) to provide a global picture of the labour input, both for each enterprise, and at sectorial and territorial levels.**

• **To face and solve measurement issues (hours actually worked, number of jobs, full time equivalent jobs, number of persons employed).**

From conceptual point of view the change in moving to the VEC can be summarized in the two schemas in Figures E1.1 and E1.2.

Furthermore the VEC provided an opportunity to face and solve problems with employment definitions as regards better coherence with the international standards, and with translation of such definitions into operational rules. The global revision of the employment classification system and of employment measurement methods have been fundamental results of the VEC, providing improved coherence for the whole national statistical system.
Figure E1.1 Old conceptual approach: SBR-Italy (ASIA)

- Legal unit
- Enterprise
- Local unit
- Enterprise Group

- Identification characteristics (ID, name, address, legal status)
- Demographic characteristics
- Economic/stratification characteristics (activity code, number of employees, number self-employed, turnover)
- Control/ownership relations

Figure E1.2 New conceptual approach: Integrated system for Virtual Census

- SBR units
- SBR units’ characteristics
- Work related characteristics
- Individuals’ characteristics

- Work relationship
- Worker
Annex E2 Calculating a check digit for an identification number

Introduction

A check digit is a decimal (or alphanumeric) digit added to an identification number. It is a form of redundancy check that assists in detection of errors in identification numbers (for example, bank account numbers) that have been manually entered. It is analogous to a binary parity bit used to check for errors in computer-generated data. It is computed by an algorithm from the other digits (or letters) in the identification number.\(^{89}\)

The algorithms used to generate check digits are designed to detect typical human transcription errors. In order of complexity, these include:

- Single digit errors, such as 1 becoming 2.
- Transposition errors, such as 12 becoming 21.
- Twin errors, such as 11 becoming 22.
- Jump transpositions errors, such as 132 becoming 231.
- Jump twin errors, such as 131 becoming 232.
- Phonetic errors, such as 60 becoming 16.

In choosing an algorithm, high probability of detecting errors is traded off against implementation difficulty. Simple check digit algorithms are easily understood and implemented by humans but do not detect as many errors as complex ones, which, however, require sophisticated programs to implement.

Use of check digits in the Swiss Business Register

In the Swiss SBR, an algorithm based on Modulo 11\(^{90}\) is used to calculate the check digits for all identification numbers. The characteristics of the algorithm are different from those based on other modules, such as the more common Modulo 10.

Examples of calculation of check digits

Calculation of local unit identification number (BURNR)

<table>
<thead>
<tr>
<th>BURNR</th>
<th>62088168</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effective digits</td>
<td>6208816</td>
</tr>
<tr>
<td>Sequence of multipliers</td>
<td>5432765</td>
</tr>
<tr>
<td>Products</td>
<td>((6\times5=30) + (2\times4=8) + (3\times0=0) + (8\times2=16) + (8\times7=56) + (1\times6=6) + (6\times5=30) = 146)</td>
</tr>
<tr>
<td>Result</td>
<td>(146/11 = 13) residual 3</td>
</tr>
</tbody>
</table>

\(^{89}\) Extracted from Wikipedia: http://en.wikipedia.org/wiki/Check_digit

\(^{90}\) The Barcode Solution http://www.activebarcode.com/codes/checkdigit/modulo11.html
Enterprise Identification Number

A similar procedure is used for the Enterprise Identification Number (ENTID) which has 9 digits including the check digit. The sequence of multipliers (5, 4, 3, 2, 7, 6, 5, 4). The first 7 numbers are the same as for the BURNR.

<table>
<thead>
<tr>
<th>ENTID</th>
<th>109322551</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effective digits</td>
<td>10932255</td>
</tr>
<tr>
<td>Sequence of multipliers</td>
<td>54327654</td>
</tr>
<tr>
<td>Products</td>
<td>(1<em>5=5) + (0</em>4=0) + (9<em>3=27) + (3</em>2=6) + (2<em>7=14) + (2</em>6=12) + (5<em>5=25) + (5</em>4=20) = 109</td>
</tr>
<tr>
<td>Result</td>
<td>109 / 11 = 9 residual 10</td>
</tr>
<tr>
<td>Check digit</td>
<td>11 - 10 = 1</td>
</tr>
</tbody>
</table>

Unique Enterprise Identification Number (UID)\(^\text{91}\)

Exactly the same procedure is used for the Unique Enterprise Identification Number (UID).

<table>
<thead>
<tr>
<th>UID</th>
<th>CHE109322551</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effective digits</td>
<td>10932255</td>
</tr>
<tr>
<td>Sequence of multipliers</td>
<td>54327654</td>
</tr>
<tr>
<td>Products</td>
<td>(1<em>5=5) + (0</em>4=0) + (9<em>3=27) + (3</em>2=6) + (2<em>7=14) + (2</em>6=12) + (5<em>5=25) + (5</em>4=20) = 109</td>
</tr>
<tr>
<td>Result</td>
<td>109 / 11 = 9 residual 10</td>
</tr>
<tr>
<td>Check digit</td>
<td>11 - 10 = 1</td>
</tr>
</tbody>
</table>

Annex F Methodology and country practice of profiling

Annex F1 European profiling

Introduction

European profiling is a collaborative method involving all the countries that host enterprises on their territory that are part of the same multinational enterprise group. The NSOs that take part in European profiling define and agree on the legal, financial and economic structure of groups and delineate their main economic activities irrespective of geographical borders. This common understanding of the groups’ structure and their activities can strengthen data collection and data compilation and ensure more vertical and horizontal consistency in the EU.

European profiling is based on a top-down approach. This means that profilers start their work from the group as a whole. From there they derive the constituent enterprises based on economic relevance, autonomy and possibility to collect data.

There are a number of important differences between national and European profiling, particularly in terms of data sources. With national profiling, the national truncated part of an enterprise group is the starting point as each country is able to observe only what is located in its national territory; with European profiling, the starting point is the analysis of the group irrespective of its geographical borders.

Using the top-down approach, European profiling aims to delineate enterprises within the enterprise groups. To delineate the enterprise, the starting point is the main economic activities of the group, the so-called ‘operational segment(s)’, irrespective of any territorial border. The geographical dimension is added later in the process to clearly identify the national parts of each operational segment. This top-down approach and the resulting outcome can be a starting point for delineating the statistical unit enterprise, which is always carried out in accordance with Council Regulation (EEC) No 696/93 and following the Operational Rules described in the Statistical unit chapter. (European Business Statistics manual)

Different situations may arise in practice, which require adaptations to the outcome in order to fulfil the requirements of statisticians involved in data collection and data compilation at national level.

European profiling implements the following units and terminology:

- **Global enterprise groups**
  An enterprise group can consist of several subgroups, which may be located in several countries. In European profiling terminology, the whole enterprise group is called a global enterprise group (GEG) to signify that it is considered an overarching unit due to its global nature.

  GEGs provide the overarching structure to which administrative legal units are linked.

- **Global enterprise**
  According to the updated European profiling methodology the global enterprise (GEN) is not to be considered a statistical unit in the ESS. From an economic point of view it is an autonomous unit that fulfils the concept of the enterprise irrespective of national boundaries but is not used in official statistics.

  In practice, global enterprises often correspond to ‘operational segments’ of a multinational enterprise group according to the International Financial Reporting Standards (IFRS standards) on the compilation of financial reports. In fact, operational segments can be used as the starting point for defining global enterprises.

  The profiled global enterprise may differ from the IFRS operational segments used to manage the group for several reasons. Indeed, not all multinational enterprise groups adopt IFRS or define their operational segment in terms that are relevant for statistical data collection. The operational segments are sometimes defined by
geographical areas and therefore do not reflect the global enterprise concept and its activity, and cannot be used as such. In other cases, the operational segments may have no economic relevance for structural business statistics, no autonomy, or they are not suitable for statistical purposes. In all such cases, further analysis is necessary, and the collaboration of the groups is essential. Once identified, the global enterprise is a useful technical unit for supporting the delineation of the national enterprises that can be linked to it.

- **Temporary enterprise**

The updated European profiling methodology has introduced the concept of the temporary enterprise (TENT). This is the national part of a global enterprise proposed by the country of global decision centre to the respective country of residence of the enterprise. The latter is the only responsible for the final decision to validate it and recognise it as a statistical unit enterprise. The temporary enterprise is not a statistical unit in the ESS. It is only a technical unit that can be automatically generated in the European profiling process and thus potentially used at national level as the starting point for delineating the statistical unit enterprise.

- **Legal Unit**

According to the Regulation EU No696/93, legal units include: legal persons whose existence is recognized by law independently of the individuals or institutions which may own them or are members of them, and natural persons who are engaged in an economic activity in their own right. (EU No 696/93, section II, A).

- **National enterprise**

The temporary enterprise might or might not correspond to the national enterprises as defined by Council Regulation (EEC) No 696/93 and the Operational Rules for statistical units. The difference can consist of different economic activities and different sizes. When the temporary enterprise does not correspond to an enterprise, the national statistical institute involved in delineating the enterprise can modify its characteristics and size. The updated European profiling methodology considers different situations possible: the national enterprise can have a different economic activity with respect to the proposed temporary enterprise, at national level there may be several enterprises instead of one single temporary enterprise linked to a GEN or at national level there may be several temporary enterprises that need to be combined together to form a national enterprise. In all such situations it is the responsibility of the national statistical institutes involved in delineating the enterprise to make the necessary changes and assess the statistical unit enterprise that is suitable for data collection and for compiling data in a way at national level.

**Profiling methods**

There are different methods for profiling an enterprise group. These depend mainly on the size and complexity (number of legal units, their activities, and geographical locations) of the group, its economic relevance and the possibility to establish direct contact with group representatives.

As recommended by Eurostat on European business profiling⁹², profilers analyse all available information on a group and delineate enterprise(s) within this group on an individual basis. This method is costly in terms of time and resources and requires specific skills from the profilers, therefore, because of resource constraints, it tends to be applied to the largest, most relevant groups.

Intensive manual profiling takes place where there is a comprehensive dialogue and a meeting between the profiling team and the representatives of the multinational group.

Light manual profiling takes place where there is an analysis of the group without contact with its representatives, or contacts only by mails and conference calls with its representatives on very general aspects regarding GEN/ENT delineation.

Since a significant majority of groups in Europe are small and medium sized, profiling these groups is recommended to take place via an alternative method, the so-called automatic profiling. It refers to the automation process used to delineate small- and medium-sized enterprises.

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Annex F2 Profiling in Canada

In the Canadian Statistical Business Register (CSBR), the structure of a complex business encompasses (and ties together) two aspects: the legal structure and the operating structure, both of which are maintained and created by SBR enterprise profilers, using a variety of information sources and methods.

For the legal structure, all legal units are identified through tax data. The legal units in a common enterprise group are then linked to one another in a hierarchical structure representing majority ownership relationships.

For the operating structure, a profiler must identify the distinctly-located physical places where the business engages labour and capital in an economic production and collect or derive the necessary register attributes for each of these "operating entities (OEs)", including the industry code, number of employees and, when applicable, the operating revenue or turnover. Also critical, profilers must assess the manner in which the business accounts for the OE's activities, so that the CSBR system can classify it according to whether it is a statistical 'establishment' or a statistical 'location' or both. The distinction drives how Statistics Canada will target the collection of data from or about the business' activities. In essence, an establishment represents one or multiple statistical locations for which operating costs and operating revenue can be obtained.

The operating structure is then derived such that each location is linked to a 'parent' establishment. Each establishment in turn is linked to the statistical company that controls it, thereby integrating the legal and operating structure of the business into a complete 'complex business structure'.

A feature of this approach is that profilers can verify the revenue and employment data they derive for the operating entities against the tax-data collected equivalent for the parent legal units. This is an important "coherency check" that helps bring consistency to the CSBR and the broader statistical programs it serves.

For the System of National Accounts program in Canada, it is important that the CSBR delineates business sectors and employment sub-provincially to calculate the GDP and employment across Canada. Therefore, the CSBR must delineate below establishment level to the location level when applicable.

The CSBR delineates each enterprise group or enterprise structure into four statistical units which correspond to the United Nations Guidelines on the Statistical Business Register as shown in Figure F2.1.

<table>
<thead>
<tr>
<th>CSBR</th>
<th>United Nations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enterprise</td>
<td>Enterprise</td>
</tr>
<tr>
<td>Company</td>
<td>Establishment</td>
</tr>
<tr>
<td>Establishment</td>
<td>Kind-of-activity unit</td>
</tr>
<tr>
<td>Location</td>
<td>Local Unit</td>
</tr>
</tbody>
</table>

The statistical units defined in the CSBR are described in Figure F2.2.
F2.2 Statistical units in the CSBR

- **Enterprise**
  - The organizational unit of a business that directs and controls the allocation of resources relating to its domestic operations, and from which international transactions, an international investment position and a consolidated financial position for the unit can be derived.
  - It corresponds to the institutional unit as defined for the System of National Accounts.

- **Company**
  - The lowest level organizational unit for which income and expenditure accounts and balance sheets are maintained, from which operating profit and the rate of return on capital can be derived.
  - Unit is part of a consolidation.

- **Establishment**
  - A unit for which the accounting data required to measure production are available (principal inputs, revenues, salaries and wages).
  - The most homogeneous unit of production for which the business maintains accounting records.
  - It is possible to assemble all the data elements required to compile gross value of production.

- **Location**
  - A production unit at a single geographical location at which or from which economic activity is conducted and for which, at a minimum, employment data are available.
  - Revenue AND/OR costs are available but not both.

In the CSBR each statistical unit is assigned a statistical flag (represented by the blue boxes to the left in the following diagram) and a responsibility centre type as described in Figure F2.3.

**Figure F2.3 Responsibility centres**

<table>
<thead>
<tr>
<th>Statistical Units</th>
<th>Responsibility Centres</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENTERPRISE (LOE)</td>
<td>INVESTMENT CENTRE (balance sheet and income statement)</td>
</tr>
<tr>
<td>COMPANY (LOE)</td>
<td>PROFIT CENTRE (full income statement)</td>
</tr>
<tr>
<td>ESTABLISHMENT (OE)</td>
<td>COST CENTRE PRODUCTION (cost-recovery revenues, salaries and COGS)</td>
</tr>
<tr>
<td>LOCATION (OE)</td>
<td>REVENUE CENTRE (costs, including wages)</td>
</tr>
</tbody>
</table>

The responsibility centre type serves two purposes:
1) It uses terminology more relatable to business respondents during the profiling activity. They can better understand what it is that Statistics Canada is looking for while trying to represent the economic
activity, the function and the reporting capability of the unit within the enterprise group or enterprise structure.

2) It clarifies the reporting capability of a unit to all economic programs at Statistics Canada - most pertinent when looking at all establishments and locations as they can each be represented by two varying responsibility centres.

NOTE: This level of granularity is quite complex to maintain and is resource intensive. It should not be undertaken if not specifically required by the statistical program of a country.

**Prioritization of Work**

Considering limited resources to maintain the CSBR on an annual basis, a methodology has been developed to prioritize the large, high impact enterprises and enterprise group structures for profiling.

This methodology assesses the importance of each individual establishment based on:

- assigned industry sector
- geographic location
- revenue/sales/turnover
- employment numbers

The establishments identified as being of the highest importance are flagged as critical units on the CSBR. The enterprises that own and manage these establishments are prioritized for profiling activities on an annual basis.

**Research Tools**

The profiling activity requires a significant amount of research to ensure the accuracy of the legal and operating ownership structure of an enterprise group and each enterprise within the group. For each establishment or location statistical unit in the structure, a profiler must assign the industrial activity, the reporting capability, the full civic address and the applicable size measures.

The following is a list of external information used throughout the profiling activity:

- Federal or Provincial Gazettes to determine reasons for legal status changes, industrial activity and legal address.
- Official company website to validate industrial activity, production locations, head office locations and company structure. Company websites can include financial statements, investor information, annual reports or budgets (if the company is non-profit).
- The System for Electronic Document Analysis and Retrieval (SEDAR) provides disclosure documents, financial statements, annual reports and company profiles for Canadian public companies.
- The Electronic Data Gathering, Analysis and Retrieval system (EDGAR) or other foreign governmental sources that shows if the enterprise has local units, subsidiaries, associates or parents in another country, search government sources if applicable for more information.
- General internet search for recent news on the enterprise. Search for news on operating closures or births, legal bankruptcy filings, legal acquisitions, parent or subsidiary changes, etc.

The following is a list of internal information used throughout the profiling activity:

- Administrative data received from the Canada Revenue Agency (CRA) through the business registration process for various tax programs such as corporate, value-added and payroll taxes.
- Business registration information providing the legal information for each registered company including industrial activity descriptions.
- Tax schedules providing detailed breakdowns of reported incomes and expenditures.
- Employment numbers for each registered business at the legal level.
- Business status information as reported to the CRA.
- Survey data from all programs.
- Profilers have access to all monthly, quarterly and annual survey data collected for frame and coherence assessment purposes.
- Integrated collection systems allow regional office interviewers to provide feedback to profilers on changes to a business.
- Economic program analysis and research information can be sent to the profilers.
- Historical information contained in the CSBR.
- Updates applied on the CSBR are recorded in a logging system which provides a history of the changes made and the update source.
- Journal reports entered into the CSBR provide background information on the updates processed or justification as to why updates were not processed.

**Profiling Phases and Steps**

**PROFILE SCOPE DETERMINATION PHASE**

Profilers have two options when determining what type of profile they must conduct.

Enterprise Profile – one legal unit – validate and update the direct parent and operating structure.

Enterprise Group Profile – group of related companies – validate and update the full legal relationship.
structure and the operating structure for each legal entity in the group.

Check the last time the enterprise group was profiled. If the last profile date exceeds three years, a full enterprise group profile is recommended.

Review and analyze all requests for updates sent through the CSBR system. Do they signal that changes are required to the entire enterprise group or to specific enterprises only? How many enterprises within the structure are impacted?

Review the coherency of the structure. The CSBR has an integrated tool that can be used to quickly identify incoherencies in financial variables, employment numbers and vintage dates by comparing the operating entity data to the administrative data reported at the legal level.

Conduct an initial internet search to identify other significant changes.

Using all or parts of the data collected in the above steps, determine the appropriate scope of the profile.

**DATA REVIEW AND ANALYTICS PHASE**
The amount of work involved in this stage will be determined by how current the CSBR data is, the size of the legal and operating structure, and availability of information on the structure being profiled. This phase can be time-consuming and resource intensive. It requires access to all the research tools listed above.

Extract a working copy of the legal and operating structure data from the CSBR for review and validation. Use the information observed from the research tools and information sources (listed above) to mark-up the working copy with updates noted in the following two steps.

**Legal Structure validation of:**
- Percentage of ownership of all partnerships, subsidiaries and related companies
- Business status of each legal entity in the structure assessing for possible dissolutions, legal name changes and amalgamations
- Main industrial activity and operating address for those entities representing both the legal and the operating entity of the unit
- Legal acquisitions or restructuring
- Preparation of consolidated statements and the participants of the consolidation
- Foreign ownership

**Note:** Administrative data sources are used for automated processing of monthly, quarterly and annual tax data on all legal entities. Therefore, manual updates are not processed for financial data fields on the legal entities of a structure. However, analyzing changing reporting trends can help to indicate business increases or decreases and legal or operational restructuring.

**Operating Structure validation of:**
- New locations
- Closure of locations
- Sale of operations
- Operational restructuring

**Operating Entity validation of:**
- Operating name
- Operating address
- Industrial activity
- Reporting capability/Responsibility Centre
- Sales/Turnover*
- Employment Numbers*

*Size measure allocation to all operating entities will be finalized during the data coherency phase. However, the Profiler should review completed surveys data and administrative data sources for data comparison purposes later in the profiling process.

**DATA ASSESSMENT PHASE**
The Profiler reviews the working copy, which includes the planned updates, to assess if anything is missing to complete the profile.

**Program Impact Assessment:**
The profiler must assess the impact the statistical structure changes will have on economic statistics programs and notify the impacted program areas accordingly. Program areas are given an opportunity to review and question the proposed changes.

**Respondent Contact Assessment:**
Contact with respondents should only be made when all research has been completed and it has been determined that insufficient information has been gathered to make all the appropriate changes on the CSBR.

The general rule is to limit respondent contact to no more than once a year whenever possible.

**Preparing for Respondent Contact (as required):**
Initial contact with respondents is always by telephone. The respondent may request continued contact to be by phone, email, electronic file transfers, registered mail or an on-site visit (in the case of large structures with large impact to economic estimates).

In all contact cases:
- Prepare a summary document or chart of all structural changes noted. This can be provided to the
respondent for updating, when appropriate, or used as a reference guide by the Profiler during contact.

• Prepare a written list of questions, starting with the most critical information needed to optimize the contact time with the respondent.

Best personnel to contact at a business include Controller (financial, operational), Accountant, Vice President of Finance, Owner, President or Human Resources.

Other company contacts may be approached upon the request of the initial company respondent.

**DATA COHERENCE PHASE**

A data coherence analysis is completed prior to applying updates on the CSBR.

Revenue/Sales and Number of Employees:

Vertical Coherence - Ensure that reported tax data values at the enterprise level are coherent to what is allocated to the operating entities.

Horizontal Coherence – Ensure that the values allocated to the CSBR statistical units are in-line with the reported administrative, program and survey data.

Industrial activity code and description:

If an enterprise has multiple operating entities, ensure that the industrial activity code propagated to the enterprise level appropriately reflects the primary economic activity code of the combined operations.

Report any significant discrepancies in the survey data received to the appropriate program area for analysis and treatment. Follow-up with respondents may be required to resolve reporting issues or to establish a reporting arrangement to ensure accuracy and coherency of future data.

**DATA PROCESSING PHASE**

Once all information has been reviewed and validated in the steps above, the Profiler begins to process the updates on the live CSBR and completes the profile report.

• Process all applicable updates.

• Conduct a final coherence check on all enterprises that have been updated to ensure that changes have been correctly applied on the CSBR.

• Complete profile report on the CSBR.

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**Annex F3 Profiling in Colombia**

In Colombia, the profiling work of the country’s business groups was developed, with the objective detailed in section 6.6.4 of this publication. As a result, it has a consolidated base with data collected from public information sources that can be found on Webpages such as management reports.

The consolidated information of the business groups, that are located in the country, identifies legal units linked to the group holdings, and possible special purpose entities or special purpose vehicles.

The units of the truncated group are also identified and characterized, but the base of affiliated companies is recorded for when the profiling of the total business group is scaled. The process of identification of the legal units that make up the group in the statistical register of companies or registration of companies in Colombia was carried out with a result of 98%. In the work of confirming the results of the profiling, in-person visits were made to two business groups, where the results were presented and discussed.

**Annex F4 Profiling in Indonesia**

For the activities of updating and forming the structure of the corporate network, SBR applications in Indonesia are built for several types of users, namely as follows:

• Monitoring Supervisor, is an SBR team that can provide assistance to groups through group supervisors. Supervisor monitoring through the SBR System can monitor the progress of the profiling as a whole according to the target and quality control results profiling done subject matter.

• Group Supervisor, is a liaison officer subject matter. Group Supervisors through the SBR System can monitor the progress of group profiling running according to the target, approve the profiling process, and check the quality of profiling results from the group members.

• Subject Matter Area (SMA) operators, are profiling officers (profilers) subject matter who can access company directory data across sectors of economic activity, whose activities are under the supervision of group supervisors and monitoring supervisors.

The monitoring structure for the profiling is shown in Figure F4.1.
The stages of updating and establishing the network structure for profiling companies are as follows:

1. Determine the Group to be profiled. Currently BPS uses the Globe Asia Magazine that publishes top 100 enterprise groups in Indonesia based on revenue.

   - If annual reports are not available, use financial statements.
   - If annual reports / financial statements are not available, use the information available on the company’s website. Generally the Company Profile / Subsidiary / Business Line menu.
   - If there is no official information available, use other internet information sources such as YellowPages, Ministry websites, Indonesia Stock Exchange websites, etc.

3. Classify statistical units

4. Relating the unit
   - Prioritized for subsidiaries (EN), then continued ES
   - Mark duplicate units

5. Repairing / Updating data (editing / updating)
   - Collect / update contact persons
   - Data tidiness (data cleaning): variable entries, writing procedures, complete blank fields.
   - Checking directory coverage

6. Approval (specifically group supervisors)
   - New company approval
   - Approval of relations
   - Approval for removing relationships
   - Duplicate agreement
   - Approval of editing

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**Annex F5 Profiling in the Netherlands**

The profiling method, concepts and organization used in Statistics Netherlands (CBS) are described below for both the national and the international part of the businesses.

**The organization of profiling**

Profiling is a way to analyze and describe the legal, operational, financial and statistical structure of enterprise groups and its enterprises in order to have a good basis for business statistics.

Because the largest companies in a country have the most influence on figures in statistics it is wise to put most of the effort in compiling good quality profiles for the largest enterprise groups.

Back in 2005 CBS defined a population of the largest most influential and complex enterprise groups in The Netherlands. These are called the Top-X groups. It turned out that X=1900 enterprise groups was the best at that time. These 1900 includes also enterprise groups consisting of only one enterprise (which are officially by definition no enterprise groups).

Based on past studies it was discovered that the choice of these groups does not yield good quality when an algorithm creates and updates these units.

The Top-1900 enterprise groups were then split in two subsets. One subset contains the so called ConGO groups. These are the 300 groups which are the most important and for these units consistency checks are carried out. ConGO is a abbreviation for Consistentie Grote Ondernemingen (Consistency Large Enterprise groups). The other subset contains of all other units that are profiled but for these consistency checks are not carried out.
All other enterprise groups outside the Top-1900 are not regularly profiled. The business register algorithm derives the structure of these groups. Only when at the end of each month when a new statistical frame is produced doing a macro-analysis, there are units that have remarkable changes, these changes are checked manually by profilers.

The profilers for the ConGO groups are placed in the ConGO unit, because these people should have short communication lines with the data analysts and account managers. At present there are 4 profilers in the ConGO unit.

The profilers for the non-ConGO groups (i.e. other Top-1900 groups and re-active non-Top-1900 groups) are part of the business register department. At present this is 8 people for other Top-1900 and 4 for non-Top-1900 but these are not all full-timers.

**The profiling process in the ConGO unit**

This process is not much different from the profiling for the other Top-X groups. The two main differences are:

- There are more changes to the larger most complex groups in the ConGO unit than for the other Top-X groups.

- There’s more contact between the profilers in the ConGO unit and colleagues from statistics than profiler for the other Top-X groups have.

The profilers in the ConGO unit are working in a team of people with different knowledge. The profilers for the other Top-X groups are working in a team consisting only of profilers and NACE code specialists.

The description of the profiling process in the ConGO unit requires first a description of the national aspect, and then the international aspect of profiling.

**The national part of the profiling process**

*Population*

Although the profiling process is a continuously process, some parts of the process are yearly sub processes. The definition of the population under profiling is for example annually revised. At CBS there is an algorithm that calculates a score from 0 to 10 for each enterprise group in the business register. The algorithm is the CSI-algorithm and stands for Complexity and Statistical Impact. It takes into account:

- the complexity of the group (like the number of legal units, control relationships, layers in the cluster of control, number of fiscal units)

- the size of the group (like size class employment, balance sheet total)

- the importance of the group for statistics (how much does the group and its enterprises contribute to its NACE code).

The algorithm is used as basis for defining the Top-X and ConGO population. Since an algorithm can not take care of each criterion, the register department, the ConGO unit and the statistical users can propose individual Enterprise Groups to be included in the Top-X and ConGO population. For example, for the ConGO population an additional criterion to include groups in the population is the presence of international relations with a foreign parent and/or foreign subsidiaries because globalization issues are an important source of inconsistencies. Also a bad relation between the group...
and CBS can be a reason to include the group in the ConGO population. Additional attention can improve the quality in statistical figures. Efforts are made to have continuity in the population but need to refresh as well.

**Sources for profiling**
The sources that are being used for profiling are various. The data they find are from different time stamps and it is the task of the profiler to create the best possible actual situation of the group and process this in the business register. A list of sources that are used:

- Trade register information (for existence of and information about legal units and their sole ownership).
- Tax register (for the relation between fiscal units and legal units, for information about turnover and wages).
- Annual reports (consolidated or non-consolidated when available).
- Information from statistical departments (from surveys indication that the delineation or classification of the group might be wrong/outdated).
- The ConGO unit has people that have an account management role. These people are responsible for consistency in statistical data. Inconsistencies can be caused by a wrong structure. Also news or future developments will be communicated by the account manager to the profiler.
- The ConGO unit has statistical analysts that analyze the data from surveys. Irregularities spotted there are communicated with profilers if it is related to the structure of a group.
- Internet, press releases on the websites of the company itself or on financial / business sites.
- The AFM register (for ownership and control relations for listed companies).

**Types of profiling**
There are two types of profiling: active and reactive.

The reactive process is a continuously ongoing process. Businesses are changing and that’s similar for their data and group structure. If there is a change on any of the above mentioned sources a profiler has to investigate the correctness of the information and find out the consequences for the group structure and statistics.

The information received from the trade register (daily) and tax register (monthly) is processed automatically in the business register. There are some safety rules that prevent certain data from profiling to be overwritten. The profiler has to check if it is processed by the batch system correctly. The other sources are not automatically processed.

A statistical frame is created monthly in the business register. All data that has been approved by the profilers is recorded in the new frame. The reactive process can thus lead to 12 different monthly views on a group. For short term statistics this is essential.

The active process is a time consuming process which can take several days for one group. In the next section this profiling process is explained.

**Active profiling**
From the definition of profiling a profilers task is to create the best possible structure of a group.

The first step is to create the cluster of control to delineate the (national) Enterprise Group. Because the Chambers of Commerce send to CBS on a daily basis the legal units from their trade register, there is no task for profilers to verify if all legal units are in the business register. Unfortunately the trade register has only recorded sole ownership relations. In many cases these lead to control relations. If not, a profiler has to detect. Also non sole ownership (i.e. >50% and <100%) are not recorded in the trade register. Useful in addition can be the information in the tax register. To be able to form tax units a company has to meet certain criteria. One of

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93 The AFM promotes the conscientious provision of financial services to consumers and supervises the honest and efficient operation of the capital markets.
those is control. The fact that more legal units form a tax unit is therefore additional information. For listed (at the stock market) companies, information is available about ownership and control at the AFM. If a company exceeds a certain amount of shares/control they are obliged to report to AFM. Also useful are the annual reports. Companies are obliged to drop a list of group companies at the Chamber of Commerce. Unfortunately the list sometimes only includes the largest subsidiaries and is not complete. Also this information is not digital, but it is a scan of the annual report where it is included. Sometimes the list is not available at all.

Another good source is the company itself. Some have organizational schemes including all the legal units. Other companies don’t have it or it is outdated. Sometimes from surveys information is obtained about the structure of the group. Although the processing of this is more re-active profiling, the information is taken into account when doing an active profile.

The second step is to check the consolidation cluster. As CBS has a survey on financial data of non-financial enterprise groups, the consolidation cluster should represent the actual situation. CBS asks them in the survey to provide consolidated data for the structure to be included in the questionnaire. The consolidation cluster and the control cluster coincide in most of the times but there are situations where this is not the case. For example situations where there are foundations, special purpose vehicles or units with a different institutional sector code included in the cluster of control. These may be excluded from the consolidation cluster. On the other hand, joint ventures may partly be consolidated but they are not included in the cluster of control.

The third step is to create the enterprises within the enterprise group. Since about 10 year the way of forming the enterprises changed. Previously CBS looked bottom-up, which means they tried to group the legal units to create enterprises that could consist of more than one legal unit. Nowadays CBS looks top-down, which means that they try to form the enterprises and to link the legal units to it. Although the outcome should be identical in theory, the top-down method yields a better statistical structure.

By definition the enterprises should be autonomous with respect to the production process. The enterprises should also be external oriented meaning that their services and/or goods should not be for internal (i.e. the enterprise group) use. The starting point is to check if the enterprise group has made a breakdown itself in segments. The larger companies all have segments. One segment can be too difficult to manage. Some companies have a geographical breakdown; other have it according their brands; other have it according their activities. The operational segments have to be investigated. Are they autonomous, are they still autonomous on a lower level (if one would split the segments) or not? Are the products or services they sell for outside the (national) group? If not, the segment is not external oriented and it should be combined with the operational segment(s) it provides the goods/services for. When the combined or splitted segments are autonomous and external oriented, the company should be asked if they are able to provide meaningful statistical figures. If they can’t the segments should be further combined or splitted.

Once the units are final, the characteristics of these units should be determined (like NACE code, size class, etc.). This can be done on the basis of the information from the group itself (direct info or from annual reports) or by aggregating/consolidating from the legal units (next step).

The fourth step is to link the legal units to the enterprises. If consolidated figures are not available on enterprise level, a second best is aggregating from the legal units. Sometimes a complete list of legal units is available for each segment in the annual report. If not, based on the NACE code of the legal units and the enterprises, it should be possible to link all units. Of course the result can be verified at the company. The company has advantages of a good delineation as well.

The last step is making a report of the research and the result. The report is essential because it is the justification of the chosen delineation. It also serves as reference and as a document that is needed to hand over an enterprise group from one profiler to another. The report is also shared with the other people in the ConGO unit (account managers and analysts) and the statistical users.
The last step also includes processing the changes into the business register.

Depending on the changes in a group a reprofile could be either a new one from scratch or an update of the existing profile. CBS tries to profile each Enterprise Group at least once a year actively. Depending on resources this is possible or not.

**The international part of the profiling process**
The profiling process for profiling multinational enterprise groups that are in the EGR is not very different from the national profiling process. Only the dimension and organization is different. The dimension is different because for international profiling the multinational enterprise group is the largest unit. The global enterprise group (GEG) consists of one or more global enterprises (GEN) and these consist of one or more truncated enterprises (TEN). The GEG also consists of more than one truncated enterprise group (TEG).

**Figure F5.2 International and national units**

In the ESSnet on profiling it has been tried to let the national Enterprise coincide with the truncated enterprises, but there were numerous cases where this was not possible. It became clear that the TEN is not suitable for national needs to make statistics. Also the TEG is more a theoretical concept than a useful concept. In the Netherlands there are a lot of cases where legal units have the same foreign parent but they all belong to the same global enterprise group. Examples are Scania and Abbott. These are separate enterprise groups in the Netherlands. If they are combined with a TEG, this would not yield meaningful figures, nor the group itself would be happy to aggregate (and consolidate!) figures. Enterprises are formed within the national Enterprise Group, not within the TEG. For combining national with international profiling therefore the concepts of TEG and TEN are less useful. The relation between GEG and EG and between GEN and ENT is more valuable. When international profiling is adapted as part of the national profiling focusing on
the GEG perimeter (cluster of control and consolidation cluster), the GEN and the relation with the national Enterprises should have the focus.

At the moment international profiling consists of the following activities:

- For the Top-X enterprise groups the direct foreign parent, the global group head and the UCI/GDC is checked yearly. This activity is part of the active profiling.
- Repair work for the EGR when the data from the national business register is sent to the EGR and combined with other sources. This activity is part of the reactive profiling and not only for Top-X enterprise groups but for all that are in the EGR.

**Profiling as part of the ConGO process**

*The need for a ConGO unit*

Since 2010 Statistics Netherlands has a unit dedicated to delivering consistent micro data on large and complex enterprise groups for a number of business statistics. One of the reasons to create this ConGO unit were large inconsistencies between statistics that came to light when compiling the national accounts. These inconsistencies were caused by inconsistent micro data for large EG. It was expected that by concentrating the work on these EG in one unit inconsistencies could be detected and solved early in the statistical process and hence the quality of both individual statistics and national accounts could be improved. After 5 years of experience, the quality indeed improved.

With regard to the quality of the statistical results it was considered necessary to reduce the imbalances between the first and final estimates growth rate figures for the Dutch economy. Over the last twenty years the average adjustment of the growth rate was roughly +0.5% of GDP. Differences between short term statistics and the annual production statistics were one of the causes behind these adjustments.

Simply because of their size the enterprise groups in the ConGO population have an important contribution to the Dutch economy: the 300 largest non-financial enterprise groups (having more than 2000 enterprises and more than 10,000 legal units) account for 50% of the total value added, 55% of the balance sheet total and 40% of the turnover of all non-financial enterprise groups in The Netherlands.

This means that incorrect or inconsistent data for these enterprise groups have a major impact on the outcome of individual statistics or even on the national accounts. Unfortunately until 2010 most inconsistencies between individual statistics showed up only at the compilation stage of the national accounts. At that moment the related statistics were often already published by the different departments of Statistics Netherlands, which tended to operate in isolation. Consequently proposals of national accounts compilers to correct these inconsistencies came in such a late stage that they could not be processed anymore in the individual statistics. Moreover, at that point in time the reference period for which questions on the data arose was too far back in time to confront the enterprise groups with these questions in good decency. Within the redesign programme it was studied whether it was feasible to solve inconsistencies in an earlier stage of the statistical process or even to prevent their occurrence. One way to reach this aim could be to concentrate all the work on the large enterprise groups within one organizational unit that would be responsible for delivering consistent data on those enterprise groups and their enterprises to the statistical departments responsible for the compilation of the different statistics.

*ConGO consistency tool*

In cooperation with the National Accounts department a number of rules were constructed to which data from different statistics had to obey. In essence these rules can be considered as the translation to micro level of the confrontations done by national accounts at macro level. All these rules were implemented in a software tool called the “ConGO consistency tool”.

This tool is fed daily with data from the different statistics involved and indicates both at the level of the enterprise groups and that of the enterprises which consistency rules are violated. In practice an expected equality between two values is translated into a percentage to which the relative difference has to obey. For a chosen reference period the software supplies a
consistency matrix at enterprise group level that shows the value of variables observed at that level, for the sum of the enterprises as well as for the individual enterprises. This matrix usually serves to give the account manager a first impression of the degree of consistency of the enterprise group and an indication where inconsistencies might stem from. Consistency is not only checked for a fixed reference period, but also in time, for example the consistency between data for the same enterprise from short term (monthly, quarterly) statistics and annual statistics. Also the longitudinal development of indicator ratios is considered as an aid to detect deviating behaviour for an enterprise.

The statistics that are included in the consistency tool are: Finances of enterprise groups, SBS, STS, Prodcom, Investment Statistics, International Trade in Goods and Services, R&D and Statistics on Employment and Wages. Also the data on corporate tax and VAT is included.

The variables for which consistency rules are defined are: depreciations, earnings, employee benefit costs, wages, export, import, intermediate consumption, investments, net financial result, net sales and other operating revenues, number of employees, production, R&D-expenses and turnover.

Organization of the ConGO unit

The creation of the ConGO unit is the result of a long going process that started in the late nineties of the last century when the role of account manager was created within the field service of Statistics Netherlands. At that time these account managers were responsible for making arrangements with enterprise groups on the delineation of enterprises (the statistical unit for most surveys of Statistics Netherlands) within the groups and the way to approach these enterprises for data collection. This means their work was predominately focused on profiling of enterprise groups and not on the statistical data supplied by the enterprise groups and its enterprises. Over the past fifteen years the focus in the role of account manager has gradually shifted from the profiling work towards the statistical work. Concurrently the function of account manager became a role in the statistical departments of Statistics Netherlands instead of in the field service. Today the main task of the account manager is to deliver consistent data for a number of statistics for the enterprise groups in his portfolio.

The unit consists of 5 account managers, 4 profilers, 8 statistical analysts on enterprise level statistics, 6 statistical analysts on enterprise group level and 5 people in an assisting, technical or managing role.

The unit is now responsible for maintaining the relations with the EG, profiling the structures in the business register, the processing of the micro data and eventually for delivering consistent micro data to the statistical departments. A good knowledge of the EG and good relations with them are of vital importance in this. Therefore an account manager is expected to visit his enterprise groups at least once every year. If necessary the profiler will visit the enterprise group together with the account manager.

Task of the profiler in the ConGO unit

The role of the profiler would be to update the business register and it would be logical that the profiling team is part of the business register staff. For the non-ConGO units, this is the case. But for the ConGO unit, there is a need for close cooperation with the account manager(s) and the statistical analysts.

If a profiler spots a major change in a group, he has contact with the account manager how to process this in the business register. The decision made can affect the account managers consistency work later on. Sometimes this is difficult, because the account managers work is consistency for a previous period (T-1 or even T-2) and the profilers main concern is the actual structure of the group in period T.

Statistical analysts are the first people that could detect wrong figures in statistics. At the moment they are focussed on one statistic at a time, however, they could also check statistics in relation to other statistics. In that way it makes the life of the account manager easier (i.e. less inconsistencies for him to explain or correct) and

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94 For more information, see Vennix, ICES IV, 2012, The treatment of large enterprise groups within Statistics Netherlands.
the moment inconsistencies are spotted is even earlier. At the moment the statistical analysts are doing checks for each statistic by checking for example the current value $T$ with the value of $T-1$. When there’s a change they do not expect, they will consult the profiling reports. If this gives no answer for the unexpected change they will contact the group to ask for an explanation. If the explanation is because of a wrong delineation of the statistical units in the group, the statistical analyst will inform the profiler and he will correct it in order that the next time a questionnaire is send to the group the correct structure is used.

Similar as the contact between the statistical analyst and the profiler, the contact is between the account manager and the profiler: if an account manager detects inconsistencies caused by a wrong structure he will contact the profiler to correct the structure in the register. In addition the account manager can have a request for a new better delineation of the enterprises in the group. This can be a requested that was send to him by the group itself or by analysing the data of the group. Also a more efficient data collection can be a reason to request a change in the delineation of the enterprises in the group.

The role of the profiler in the ConGO process is therefore two folded: (a) creating the best possible delineation of the enterprise group and its enterprises before questionnaires are send, and (b) correct errors in the delineation handed to them by the statistical analysts and account managers.

Future plans, improvements

The ConGO unit exists now for more than 5 years, but there is a continuous learning and improving process, and plans are in place to further test and implement the system. Below is the description of some of these future plans.

One person for one group

CBS would like to see the statistical analysts to investigate not only statistic by statistic but to do some consistency work as well by looking at more statistics at the same time. This is a prelude to a situation where all three different roles are combined at one person: one person could do the profiling, the statistical analysis and also the consistency work. In this way, this
person knows about everything about the group. This has an advantage in the speed of making an enterprise group consistent, but it also has a disadvantage because knowledge is concentrated at one person and if this person is unavailable for some reason it is difficult for colleagues to take over. This will be tested first before deciding if it is a better way of making consistent statistics.

**Splitting the Top-X**
The Top-X units consist of a mix of complex units and for statistics important units. A proposal is being investigated to split the Top-X and creating two populations each for its own needs: a Top-P for enterprise groups that needs profiling and an Top-S having the groups that are most important for statistics. A lot of enterprise groups in the current Top-X are there because they are important for statistics but they are easy units (Enterprise group = Enterprise) and stable units. These (around 700 units) can be put in the Top-S, making the Top-P smaller (around 1200). The Top-P is then a subset of Top-S because it makes no sense to profile units that are statistically insignificant. This new view gives both the profiling department and the statistical department more freedom to add/remove units from the Top population. The plan is to have results for this in 2016.

**ConGO-light**
For the ConGO population of about 300 enterprise groups inconsistencies are solved or explained. It is not realistic to think that there are no (large) inconsistencies in other units. A second consistency tool could be developed and feed it with the data of all Top-X (or when the split of the Top-X is successful: Top-S) enterprise groups. This can be used as a monitoring system. For groups with many or large inconsistencies, a decision can be made to add those units to the ConGO population. Likewise important units can be removed from the ConGO population if they are consistent each year and put those in the Top-X outside the ConGO population. The second consistency tool that monitors this unit would still remain. The plan is to have this second system in production in 2016.

**State-of-the-art profiling method**
Describing a state of the art profiling method is difficult. The needs for quality vary between statistical institutes. There might be a joint programme which statistics have to be published, but the national needs and hence its quality may differ. Resources available will vary between the institutes as well. Instead of describing a state-of-the-art profiling method it is better to describe the key success factors for good profiling. The accents and the organisation around profiling can be filled in nationally.

The key success factors for good profiling are:
- Define a population to profile actively. Do not profile each unit actively.
- Make sure the most important groups for national and international statistics are included in this population.
- For groups not to profile actively, create a procedure that only when batch processing these units there are remarkable changes, these will be checked by profilers.
- Update the profile regularly. Frequency may vary depending on the kind of units in the population.
- Profile at least on the level of the national Enterprise Group, preferably on the Global enterprise group
- Make sure that the delineation in units within a group is both suitable for statistics and for the company.
- Make sure to establish a good contact with the group.
- Make sure that the result of the profile is implemented in both the national register and (indirectly) in the EGR.
- Communicate with the statistical users. Try to predict the consequences of a new (drastically changed) delineation for the statistics and when not sure contact them a discuss the proposal.
- During profiling use as much information available as possible creating the best view on the group before contacting the group.
- During profiling work top-down; it leads to a better delineation of the enterprises above the bottom-up approach. Annual reports and the company’s website give often information about how the company is organized (segments).
- Stay in contact with FATS team when a change of the ultimate controlling institutional unit (UCI) is detected.
- Send profiling reports to all stakeholders
- Process corrections from statistical departments or the company as fast as possible but in a coordinated way

**Annex F6 Profiling in South Africa**

The example of South Africa refers mainly to the working steps and documentation of the profiling process. The example shows a part of the documentation spreadsheets that have to be filled in by the profiler for each enterprise group. Figure F6.1 shows a summary list of the various documents which have to be filled-in.

**Figure F6.1 Summary list of documents**

<table>
<thead>
<tr>
<th>Name of EG</th>
<th>EN Number</th>
<th>Name of Profiler</th>
<th>Name of Supervisor</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Order of the EG file</th>
<th>Correctly placed in file</th>
<th>Completed in full</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Profiling Summary Sheet</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Annual report and/or other financial information received from respondent</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Organogram/ Organisational Structure</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Profile Spreadsheet</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Classification Approval Cover Page</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Quality self-assessment checklist completed by the Business Register Analyst</td>
<td></td>
<td></td>
</tr>
<tr>
<td>All communication between the Business Register Analyst and the respondent:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>✓ Profiling Action Sheet</td>
<td></td>
<td></td>
</tr>
<tr>
<td>✓ Request for profiling form</td>
<td></td>
<td></td>
</tr>
<tr>
<td>✓ Emails (Survey areas and companies)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Figures F6.2 to F6.5 refer to the quality self-assessment checklist completed by the business register analyst. This checklist is quite comprehensive and shows the single steps that are to be considered in the profiling process in great detail.

**Figure F6.2 Profile Quality Self-Assessment Checklist – Cover page**

**Name of EG**

**EN Number**

**Name of Profiler**

**Name of Supervisor**

The Profile Quality Checklist uses a process approach in the sense that the production of a profile is viewed as a sequence of processes that result in the final product, namely the profile. The five basic processes are defined to be:

- Initiation of profile
- Analysis of current situation
- Arrangement, conduct and follow-up of profiling interview
- Development of revised profile
- Dissemination and use of revised profile.

This particular choice of processes is somewhat arbitrary in the sense that the individual profiling activities of which they are composed could be combined in a variety of different ways. The most important consideration is that all key activities are included.

The checklist is in three parts.

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Key terms and abbreviations are defined in the Profiling Glossary, which is currently in development. They include the following:

<table>
<thead>
<tr>
<th>Legal unit (LU)</th>
<th>Enterprise Group (EG)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Unit (OPU)</td>
<td>Enterprise (EN)</td>
</tr>
<tr>
<td>Income Tax Unit (IT)</td>
<td>Kind of Activity Unit (KAU)</td>
</tr>
<tr>
<td>Value Added Tax Unit (VAT)</td>
<td>Geographical Unit (GEO)</td>
</tr>
<tr>
<td>Pay As You Earn Unit (PAYE)</td>
<td>Observational Unit (OU)</td>
</tr>
</tbody>
</table>
### Figure F6.3 Checklist Profile Quality Self-Assessment Part 1 - General Information

#### Background Information about the Enterprise Group

**Name of Enterprise Group**

<table>
<thead>
<tr>
<th><strong>Is holding company listed:</strong></th>
<th>□ Yes □ No</th>
</tr>
</thead>
</table>

**Financial year end:**

**Size and complexity of Enterprise Group (numbers when profile initiated)**

<table>
<thead>
<tr>
<th><strong>Group Enterprise Turnover:</strong></th>
<th><strong>Group Enterprise - No. of employees:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>No. of LU registered in South Africa:</strong></td>
<td><strong>No. of ITs:</strong></td>
</tr>
<tr>
<td><strong>No. of active LU registered in South Africa:</strong></td>
<td><strong>No of VATs:</strong></td>
</tr>
<tr>
<td><strong>No. of PAYEs:</strong></td>
<td><strong>No of ENs:</strong></td>
</tr>
<tr>
<td><strong>No. of KAUs:</strong></td>
<td><strong>No. of GEOs:</strong></td>
</tr>
</tbody>
</table>

**Is the holding company at head of EG a pure investment holding company**

□ Yes □ No

#### Surveys for which Enterprise Group in scope (when profile initiated)

<table>
<thead>
<tr>
<th><strong>Surveys for which Enterprise Group in scope (when profile initiated):</strong></th>
<th><strong>Year</strong></th>
<th><strong>Survey Code</strong></th>
<th><strong>No. of OUs</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Annual Financial Survey</strong></td>
<td>□ Yes □ No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Quarterly Financial Survey</strong></td>
<td>□ Yes □ No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Quarterly Employment Survey</strong></td>
<td>□ Yes □ No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Manufacturing Production</strong></td>
<td>□ Yes □ No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Wholesale</strong></td>
<td>□ Yes □ No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Monthly Retail Survey</strong></td>
<td>□ Yes □ No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Monthly Motor Trade</strong></td>
<td>□ Yes □ No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Monthly Accommodation</strong></td>
<td>□ Yes □ No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Monthly Food and Beverage</strong></td>
<td>□ Yes □ No</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Methodology and country practice of profiling

<table>
<thead>
<tr>
<th>Category</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>LSS - Construction</td>
<td>☐</td>
<td>☑</td>
</tr>
<tr>
<td>LSS - Mining</td>
<td>☐</td>
<td>☑</td>
</tr>
<tr>
<td>LSS - Agriculture</td>
<td>☐</td>
<td>☑</td>
</tr>
<tr>
<td>LSS - Transport</td>
<td>☐</td>
<td>☑</td>
</tr>
<tr>
<td>LSS - Electricity</td>
<td>☐</td>
<td>☑</td>
</tr>
<tr>
<td>Other (specify)</td>
<td>☐</td>
<td>☑</td>
</tr>
<tr>
<td>Other (specify)</td>
<td>☐</td>
<td>☑</td>
</tr>
</tbody>
</table>

#### General Information about Management of the Profile

- **a)** Name and position of lead profiler
- **b)** Names of other LBU staff helping with profile
- **c)** Date profiling initiated
- **d)** Date profile completed
- **e)** Staff days spent by lead profiler
- **f)** Staff days spent by other LBU staff
- **g)** Staff days spent by other staff
- **h)** Any general comments about EG or profile
Figure F6.4 Profile Quality Self-Assessment Checklist Part 2: Process Perspective

A. Initiation of Profile

Was this a new profile or an update of an existing profile?

a) New profile □ Existing profile

What was (were) the reason(s) for the profile?

a) Request from one or more survey areas? □ Yes □ No
   If yes, which area(s)?

b) Triggered by information from administrative source(s)? □ Yes □ No
   If yes, which sources(s)?

c) On schedule provided by LBU Management? □ Yes □ No

d) Other reason(s)? □ Yes □ No
   If yes, please specify

Were survey areas consulted regarding the necessity for profile?

a) □ Yes □ No
   If yes, which area(s), and what was (were) their viewpoints?

B. Analysis of Current Situation

What information sources were used in analysing current situation and preparing for the interview?

a) Documentation from previous profile? □ Yes □ No

b) Statistical Business Register (SBR)? □ Yes □ No
   If yes, what information was used?

c) Administrative Business Register? □ Yes □ No
   If yes, what information was used?

d) Commercial Sources (e.g., MacGregors, Top 200, Who Owns Whom)? □ Yes □ No
   If yes, which sources and what information was used?

e) Annual report for Enterprise Group? □ Yes □ No
   If yes, what information was used?

f) Survey areas? □ Yes □ No
   If yes, which survey area(s) and what information did they provide (e.g., lists of observational units, reporting problems, questionnaires)?

g) Other source(s)? □ Yes □ No
   If yes, what sources(s) and what information did they provide?
How was analysis and technical preparation for interview undertaken?

a) Describe analysis process

b) Were survey staff involved? □ Yes □ No
If yes, who, and what was (were) their contribution(s)?

c) Was information from previous profile consistent with information in SBR?

What documentation was prepared before interview?

a) Organigramme □ Yes □ No
If yes, did it contain LUs, OPUs, a mixture of both, or something else?

b) List of LUs? □ Yes □ No
If yes, how was it obtained?

c) IT numbers? □ Yes □ No
If yes, were their relationships to LUs indicated, and if so how?

d) List of VAT numbers? □ Yes □ No
If yes, were their relationships to LUs indicated, and if so how?

e) List of PAYE numbers? □ Yes □ No
If yes, were their relationships to LUs indicated, and if so how?

f) List of OPUs? □ Yes □ No
If yes, were their relationships to LUs indicated, and if so how?

g) List of ENs? □ Yes □ No
If yes, were their relationships to LUs and/or OPUs indicated and if so how?

h) List of KAUs? □ Yes □ No

i) List of GEOs? □ Yes □ No
If yes, were their relationships to LUs and/or OPUs indicated and if so how?

j) Lists of OUs for relevant surveys? □ Yes □ No
If yes, for which surveys?
Were all OUs verified with the relevant survey areas? □ Yes □ No

k) Copies of questionnaires for relevant surveys □ Yes □ No

l) Problems encountered by relevant surveys □ Yes □ No

m) Profile spreadsheet? □ Yes □ No

n) List of questions for interview? □ Yes □ No

o) Other documentation? □ Yes □ No
If yes, what did it contain?
C. Initial Profiling Interview Arrangements, Conduct and Follow-up

If more than one interview took place during the course of the profiling operation, please complete Section D for each interview.

What were arrangements for the initial profiling interview?

a) Were the objectives of the interview explicitly documented? □ Yes □ No
   If yes, in what form?

b) What was the position of the contact person in the Enterprise Group?

c) Was contact person already known from previous profiling interview? □ Yes □ No
   If no, how was contact person identified?

d) Was documentation sent in advance to contact person? □ Yes □ No
   If yes, what documentation?

e) Was the length of interview agreed in advance? □ Yes □ No
   If yes, what was the agreed length? Minutes
   If yes, was the agreed length less than originally requested? □ Yes □ No

How was the initial profile interview conducted?

a) How many EG staff participated in interview?
   What was (were) their position(s)?

b) How many LBU staff participated in interview?

c) Did any other Stats SA staff participate in the interview? □ Yes □ No
   If yes, who, and what was their role?

d) How long did the interview last? minutes

e) Would a longer period have been useful? □ Yes □ No
   If yes, how much longer and why? minutes

f) Did interview determine if there had been any major organisational changes – merger, split offs, break up, etc. □ Yes □ No
g) Did interview involve discussion of LUs?  □ Yes □ No

h) Did interview include request for list of dormant LUs? □ Yes □ No

i) Did interview involve discussion of OPUs? □ Yes □ No

j) Did interview involve discussion of IT units? □ Yes □ No

k) Did interview involve discussion of VAT units? □ Yes □ No

l) Did interview involve discussion of PAYE units? □ Yes □ No

m) Did interview involve discussion of economic activities descriptions? □ Yes □ No

n) Did the interview involve discussion of any surveys? □ Yes □ No

If yes, which surveys and what was discussed?

o) Did the interview involve discussion of OUs? □ Yes □ No

p) Were the interview discussions and conclusions documented? □ Yes □ No

q) Were all the objectives of the interview achieved? □ Yes □ No

If no, what was not achieved and why?

What were interview follow-up arrangements?

a) Did EG agree to provide additional information after interview? □ Yes □ No

If yes, what information and was it received?

b) What other follow-up arrangements (if any) were made with EG?

c) Was an interview report prepared? □ Yes □ No

If yes, was interview report sent to the Enterprise Group for verification and/or comments? □ Yes □ No

If yes, was a response received and if so what was its content? □ Yes □ No

d) Was any other documentation sent to EG for information, verification and/or comments? □ Yes □ No

If yes, what documentation and was a response received?
e) **Was interview report prepared and sent to staff in affected survey areas?**
   □ Yes □ No
   If yes, were any responses received, and if so, what were they?
   □ Yes □ No

f) **How many follow up interviews were conducted after initial profile interview?**

D. **Development of Updated Profile**

Note 1: Changes should be relative the previous profile spreadsheet, if there was one, otherwise everything is a change.

**How were results of profiling and follow-up analysed?**

a) **Describe analysis process**

b) **Were survey staff involved in analysis?**
   □ Yes □ No
   If yes, what role did they play?

Were procedures in Profiling Manual precisely followed?
   □ Yes □ No
   If no, what were the reasons for the deviations?

**What were the changes to EG profile as recorded in Profile Spreadsheet?**

(Note 2: actual changes in SBR covered in later section - F2)

a) **Were there additions/deletions to set of active LUs?**
   □ Yes □ No
   If yes, how many? additions deletions

b) **Were there additions/deletions to set of inactive LUs?**
   □ Yes □ No
   If yes, how many? additions deletions

c) **Were there additions/deletions to set of ITs?**
   □ Yes □ No
   If yes, how many? additions deletions

d) **Were there additions/deletions to set of VATs?**
   □ Yes □ No
   If yes, how many? additions deletions

e) **Were there additions/deletions to set of PAYEs?**
   □ Yes □ No
   If yes, how many? additions deletions

f) **Were there proposed additions/deletions to set of active ENs?**
   □ Yes □ No
Methodology and country practice of profiling

If yes, how many?  additions  deletions

g) Were there proposed additions/deletions to set of inactive ENs?  □ Yes  □ No
If yes, how many?  additions  deletions

h) Were there proposed additions/deletions to set of active GEOs?  □ Yes  □ No
If yes, how many?  additions  deletions

i) Were there proposed additions/deletions to set of OUs?  □ Yes  □ No
If yes, how many?  additions  deletions
If yes, which surveys would be affected and how?

j) Were there other proposed changes to set of OUs?  □ Yes  □ No
If yes, how many?  classifications  addresses
If yes, which surveys would be affected and how?

k) Were there any other changes not mentioned above?  □ Yes  □ No
If yes, what were they?

E. Dissemination of revised profile information

What documentation was prepared and made available?

a) New profile summary, indicating main changes with reasons?  □ Yes  □ No
If yes, to whom and how was document made available?

b) Revised organigramme?  □ Yes  □ No
If yes, to whom and how was document made available?

c) Revised profile spreadsheet?  □ Yes  □ No
If yes, to whom and how was document made available?

d) IT numbers with additions and deletions indicated?  □ Yes  □ No
If yes, to whom and how were the numbers made available?

e) VAT numbers with additions and deletions indicated?  □ Yes  □ No
If yes, to whom and how were the numbers made available?
f) PAYE numbers with additions and deletions indicated? □ Yes □ No
   If yes, to whom and how were the numbers made available?

g) ENs, KAU s, and GEOs with proposed changes indicated? □ Yes □ No
   If yes, to whom and how was document made available?

h) Lists of observational units with proposed changes indicated? □ Yes □ No
   If yes, to whom and how was document made available?

i) Other documentation? □ Yes □ No
   If yes, what did it contain and how was it made available?

What changes were actually made to Statistical Business Register (SBR) as result of the profile?

a) Units associated with EG
   a) Before Profile  After Profile

b) No. of active ENs

c) No. of reactivated ENs

d) No. of deactivated ENs

e) No. of ceased ENs

f) No. of KAU s

g) No. of birthed KAU s

h) No. of birthed GEOs

i) No. of active GEOs

j) No. of reactivated GEOs

k) No. of deactivated GEOs

l) No. of ceased GEOs

m) No. of GEOs transferred to other ENs

Changes in Classification

n) No. of changes to economic activity classification of active ENs

o) No. of changes to economic activity classification of active KAU s

p) No. of changes to economic activity classification of active GEOs
q) Were the changes in SIC approved by QIU – classification experts? □ Yes □ No

Is the information on the SBR consistent with the information on the profile spreadsheet? □ Yes □ No

What changes were actually made to Survey Management System (SMS) as result of profile?

<table>
<thead>
<tr>
<th>Survey</th>
<th># OUs before profile</th>
<th># OUs added</th>
<th># OUs removed</th>
<th># OUs after profile</th>
<th># OUs change</th>
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<th># OUs other change</th>
<th># OUs change classification</th>
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<td>m) Other (specify)</td>
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</table>

Is the information on the survey management system (SMS) consistent with the information on the profile spreadsheet? □ Yes □ No
What changes were actually made to Administrative Business Register as result of profile?

a) Number of IT-VAT links changed
b) Number of IT-PAYE links changed
c) Number of other links changed

What were reactions of survey areas to profile results?

a) Were all relevant survey areas made aware of the new profile? □ Yes □ No
   If yes, how?

b) Did any survey area express appreciation for the new profile? □ Yes □ No
   If yes, which survey area(s) and what benefits did they feel they had derived?

c) Did any survey area express dissatisfaction with new profile? □ Yes □ No
   If yes, which survey area(s) and what problems did they feel they had encountered?
Figure F6.5 Profile Quality Self-Assessment Checklist Part 3 - Product Perspective

F. Relevance

a) Was profile initiated in response to survey area request? □ Yes □ No
b) Was all relevant information reviewed prior to interview? □ Yes □ No
c) Was initial list of LUs prepared? □ Yes □ No
d) Was initial list of ITs prepared? □ Yes □ No
e) Was initial list of VATs prepared? □ Yes □ No
f) Was initial list of PAYEs prepared? □ Yes □ No
g) Was initial list of ENs prepared? □ Yes □ No
h) Was initial list of KAUss prepared? □ Yes □ No
i) Was initial list of GEOs prepared? □ Yes □ No
j) Was initial list of OUs prepared? □ Yes □ No
k) Was initial information verified with survey areas? □ Yes □ No
l) Were survey staff involved in profiling interview preparation? □ Yes □ No
m) Were survey staff involved in profiling interview? □ Yes □ No
n) Were survey staff involved in analysis of results? □ Yes □ No
o) Did profile result in changes in number of active ENs? □ Yes □ No
p) Did profile result in changes to economic active classifications of active ENs? □ Yes □ No
q) Did profile result in changes in number of active GEOs? □ Yes □ No
r) Did profile result in changes to economic active classifications of active GEOs? □ Yes □ No
s) Did profile result in substantial changes to OUs? □ Yes □ No
   If yes, which surveys and what changes?

T) Did supervisors express satisfaction with profile? □ Yes □ No
u) Did survey managers express satisfaction with profile? □ Yes □ No
   If yes, which surveys and how?

v) What other evidence is there that the profile was relevant?

G. Accuracy

a) Were major changes to profile verified by EG contact person? □ Yes □ No
b) Were major changes to profile verified by supervisor? □ Yes □ No
c) Were major changes agreed with affected survey areas? □ Yes □ No
   If yes, which areas?
Annex F
Methodology and country practice of profiling

d) Was list of LUs verified?
   □ Yes □ No
   If yes, how?

e) Was list of ITs verified?
   □ Yes □ No
   If yes, how?

f) Was list of VATs verified?
   □ Yes □ No
   If yes, how?

g) Was list of PAYEs verified?
   □ Yes □ No
   If yes, how?

h) Were ENs derived in accordance with Profiling Manual?
   □ Yes □ No

i) Were GEOs derived in accordance with Profiling Manual?
   □ Yes □ No

j) Were lists of OUs verified with survey areas?
   □ Yes □ No

H. Timeliness

a) What was the length of time between profile initiation and completion? days

b) What was the length of time between initial profiling interview and profile completion? days

c) How long did it take to prepare for the interview documents days

d) Was a target date for completion of profile set at the time profile initiated?
   □ Yes □ No
   If yes, was profile completed by this initial target date?
   □ Yes □ No

e) What other evidence is there that the profile was timely?

I. Accessibility

a) Were staff in affected survey areas made aware of conduct of profiling operation from initiation to completion?
   □ Yes □ No
   If yes, what is the evidence?

b) Have profile results been made readily accessible to survey areas?
   □ Yes □ No

c) Were survey staff in affected survey areas made aware of new profile summary?
   □ Yes □ No
   If yes, what is the evidence?

d) Have any survey area staff accessed new profile summary?
   □ Yes □ No
   If yes, what is the evidence?
e) What other evidence is there that the profile was accessible?

J. Interpretability

a) Did survey area staff in affected areas understand reasons for conduct of profiling operation? □ Yes □ No
   If yes what is the evidence?

b) Do survey area staff in affected areas understand new profile? □ Yes □ No
   If yes what is the evidence?

c) Does profile summary explain the main changes in profile? □ Yes □ No

d) What other evidence is there that the profile is understandable?

K. Coherence

a) Are changes from previous profile explicable? □ Yes □ No
   If no, what is the problem?

b) Is revised profile consistent with survey OUs in affected survey areas? □ Yes □ No
   If no, how are inconsistencies explained?

c) What other evidence is there that the profile is coherent?
Annex F7 Profiling in Switzerland

Working on the one hand with the country's large companies and administrations and on the other hand with the FSO's internal partners, Profiling acts as a bridge between the economic and statistical world. Faced with two constantly evolving realities, it strives to find optimal solutions for both parties by taking into account the specificities and needs of each. This pragmatic solution requires constant commitment and close collaboration with customers.

An essential step in this collaboration is to personally meet your future contact. This meeting lays the bases of the partnership and should make it possible to agree on the terms of future deliveries. Flexibility must be shown to adapt to the client's particularities, while ensuring that a standard applicable to all is respected. This balance is essential in order to collect reliable data while ensuring low burden of the clients and to guarantee an effective and efficient processing method on the FSO's side. Each company or administration is being different, the implementation of this collaboration can be more or less difficult and therefore requires patience and a lot of in-depth work. This perseverance makes it possible to collect employment data quarterly and separately for each workplace in order to guarantee an optimal geographical distribution of employment in Switzerland.

This data is extracted directly from clients' personnel systems, either as aggregate of the facility level or individually in the form of a staff list. It should be noted that currently the Profiling has the social insurance numbers (new AHV number) of each employee for 55% of its clients. In order to facilitate consistency work with AHV funds, FSO is working to increase this proportion so that, in the long term, all clients will benefit from individual data with social insurance numbers. As for data transmission, one third of it is now transmitted via e-mail and two thirds via a secure data transmission channel (SEDEX), which will eventually become the norm for all customers.

Once the data has been received, the first step is to format the different files and make their content plausible. In a second step, a check is carried out with the company's structure in the statistical business register (SBR) to ensure that the data collected covers the client's universe. This essential step also allows this structure to be updated in the SBR. Finally, the data for the quarter under review should be compared with those for the previous quarter in order to detect and explain fluctuations in employment. If this is the case, contact the customer to validate these figures. Once these steps have been completed, the data are loaded into the SBR and transmitted to the job statistic and the statistic on the business structure in accordance with the quality control processes established with these partners. The process described here is the same for all files received, but the processing time varies greatly from one client to another. This is due to the specificities of the various partners but above all to the complexity of their structure. Faced with the requirement to distribute jobs in each workplace and the fact that the majority of clients locate their employees with their own keys, it is necessary to create the links that link these keys with the corresponding SBR's number. This approach can be extremely intensive in terms of working time. This applies to many private sector companies but especially to the public sector as a whole.

The Profiling method, thanks to a close partnership with large companies and administrations established in Switzerland, and consistent long-term work, makes it possible to update the structures of these large units and increase about 30% of total employment in Switzerland.

A synoptic overview of the main features

Coverage of profiling:
- Enterprise groups with more than 100 employees and 10 local units in private and public sector

Staff of profiling:
- 9.2 Full time equivalent (FTE)

Goals of profiling:
- Regular updating of the Business register (BR)
- Collect of data's for producing employment statistics

Periodicity:
- Quarterly

Variables about enterprise group collected quarterly:
- Name of enterprise group level
- Organizational structure of the enterprise group
- Name of legal unit level
- Name of local unit level
- Activity of local unit level
Status of local unit level

Variables about employment collected quarterly (data’s delivery per employee):
- Gender
- Localization
- Nationality
- Social security number
- Occupancy rate
- Cross boarder information
- Legal unit
- Local unit level

IT system used for Profiling:
- Swiss Business Enterprise Register
- Internet information (company website for structural information)
- Share point tool for communication with other statistical users
- SQL program for data analysis and preparation files for employment statistic producers
- Quarterly control (documented on share point tool) of profiling on enterprise group:
- Control for changes of group structure level, legal unit level and local unit level.
- Control of employment at the level of the group against administrative data’s on security social insurance
- Control of employment at the local unit level
- Control of the employment evolution between each quarter and each year.
- Control of the number of legal unit and local unit
- Control of the consistency on employment statistics at regional level
- Control of activity codes and consistency of these inside the enterprise group
- Metadata’s shared with other statistical users:
- Contact person at enterprise group level (sometimes at the legal unit level) for profiling need
- Contact person at enterprise group level (sometimes at the legal unit level) for other statistics needs
- Storage of all exchange (reporting of meeting with the group, telephone or email discussion)

Annex F8 Profiling in the United Kingdom

Profiling cases are initially determined by the size of the business. They are then are prioritised by referral from other parts of the organisation who have identified an issue, or complexity (number of different activities present). Depending on the size and complexity, the case is handled by a senior or junior profiler.

Most cases can be completed by “desk” profiling, which always involves telephone contact with the business. Only a small number require a company visit, these are determined by the complexity of the case. It is also important to remember that there is no legal requirement for businesses to participate in the profiling process, but they will benefit from clearer reporting requirements as a result.

An outline of the UK profiling process is set out below:

Preparatory checks
- Check last profile report, check the survey comments database for any relevant information about contact with the business, and check the survey response history on the Inter-Departmental Business Register (IDBR).
- Check the company website for background and structural information.

Start profile - using a profiling template.
A standard template to maintain consistency and quality of the profile is used in every case. A set of checks are completed and all findings are documented:

Enterprise Group checks
- Check group employment against administrative data on payroll.
- Check for changes of ownership, check on Dun& Bradstreet (D&B) system that the references and ownership structure is correct.
- Compare subsidiary data between D&B and the IDBR

Legal Unit checks
- Check the company numbers, the company name and activity codes (i.e. is it trading, dormant etc)

Enterprise and Reporting Unit checks
- Various checks around consistency of the enterprise, reporting units and their associated local units. Checks of classification and employment.

Survey Selections
• Check and ensure that all contacts are still valid.

Check Local unit
• Check for duplication, check names and check business description against Standard Industrial Classification (NACE)

Turnover Congruence
• Check turnover of the units, with other sources such as survey and administrative data.

Employment Congruence
• Check employment compared to administrative and other survey sources.

Discussion with the Company
Either by telephone or a visit, discuss issues of concern identified above with the company to find and explanation.

Actioning and Documentation
Complete actions identified above on the IDBR database.
Complete the profile report and attach this to the survey management database, and the profiling case log.
Set the date of profile completion.
Glossary

Active unit

A unit is active when it has any economic activity or when it has no economic activity but is legally or administratively registered and part of another unit that has economic activity at any time during a respective reference period.


Related terms: Activity, economic activity

Activity

An activity is a process, i.e. the combination of actions that result in a certain set of products. Activities are defined as the use of inputs (e.g., capital, labour, energy and materials) to produce outputs. The outputs that result from undertaking activities can be transferred or sold to other units (in market or non-market transactions), placed in inventory or used by the producing units for own final use.

In practice the majority of units carry on activities of a mixed character. One can distinguish between three types of economic activity:

Principal activity: The principal activity is the activity which contributes most to the total value added of the unit under consideration.

Secondary activity: A secondary activity is any other activity of the unit that produces goods or services.

Ancillary activity: Any ancillary activities are those that exist solely to support the main productive activities of a unit by providing non-durable goods or services for the use of that entity.


Link: https://unstats.un.org/unsd/classifications/Econ/isic

Related terms: Active unit, economic activity, classification of activities, ancillary activity, secondary activity, principal activity.

Administrative business register

An administrative business register is a regularly updated structured list of specific business units in a territorial area, which is maintained by administrative authorities for administrative, legal or taxation purposes (e.g. recording and maintaining certain details of businesses or taxation).

Related terms: Administrative register, statistical business register

96 Definitions may slightly differ from the wordings in the original sources as the meanings of the terms are expressed in the way that best fits the purpose of a statistical business register.
Administrative data
Data originally collected for non-statistical purpose. Control of the methods by which the administrative data are collected and processed rests with the administrative agency. In most cases the administrative authority will be a government unit.


Related terms: Administrative register, administrative source

Administrative register
A register is a written and complete record containing regular entries of items and details on particular set of objects. Typically, a register is a structured list of units, containing a number of attributes for each of those units, and having some sort of regular updating mechanism. Registers maintained by administrative authorities for administrative purposes can be considered to be administrative registers. ‘Administrative register’ is an umbrella term and covers for example records collected for business registers or personal registers for administrative purposes.


Related terms: Administrative business register

Administrative source
Administrative source are files of data collected by government bodies for the purposes of administering taxes and benefits or monitoring populations. More generally, administrative sources contain information that is not primarily collected for statistical purposes.


Related terms: Administrative register, administrative data

Administrative unit
An administrative unit is designed for the purposes of conforming with an administrative regulation, for example for registration purposes or for accounting purposes of VAT and other taxes.

Related terms: Statistical unit

All-resident enterprise group
An all-resident enterprise group is an enterprise group composed only of enterprises that are all resident in the same country.


Related terms: Enterprise group, domestically controlled enterprise group
Ancillary activity

Ancillary activities are undertaken to support principal and secondary productive activities of a unit by providing goods or services entirely or primarily for the use of that entity, such as bookkeeping, transportation, storage, purchasing, sales promotion, cleaning, repair and maintenance, security etc. The output is always intended for intermediate consumption within the same unit and is therefore usually not recorded separately. Although most ancillary activities produce services, some goods-producing activities may, by exception, be regarded as ancillary. The goods thus produced, however, may not become a physical part of the output of the main productive activities. Ancillary activities are usually fairly small-scale compared with the principal activity they support.


Link: https://unstats.un.org/unsd/classifications/Econ/isic

Related terms: Activity, economic activity, principal activity, secondary activity

Attribute

See: Characteristic

Birth (of enterprise)

A birth is characterized by the creation of a combination of production factors with the restriction that no other enterprises are involved in the event. Births do not include creation of entries into the population due to mergers, break-ups, split-off or restructuring of a set of enterprises. It does not include entries into a sub-population resulting only from a change of activity. A birth means the enterprise starts from scratch and actually starts activity. An enterprise creation can be considered as an enterprise birth if new production factors, in particular new jobs, are created. If a dormant unit is reactivated within two years, this event is not considered a birth.


Related terms: Break-up (of enterprise), creation (of business), date of creation (of enterprise), new enterprise, split-off (of enterprise)

Birth (of enterprise group)

The birth of an enterprise group is the establishing of a link of control, direct or indirect, between two or more independent legal units, where no link of control existed before and no other enterprise group is involved.


Related terms: Break-up (of enterprise group), creation (of business), date of creation (of enterprise groups)

Branch

A branch is an unincorporated enterprise that wholly belongs to a non-resident unit, known as the parent. It is resident and treated as a quasi-corporation. For the purpose of the statistical business register a branch shall be treated as an enterprise.

**Break-up (of enterprise)**

A break-up results in one enterprise before and more than one enterprise after the event. In a break up, the enterprise is divided in such a way that neither (none) of the new enterprises keeps the identity of the original enterprise. There is no continuity or survival, but the closure of the previous enterprise is not considered to be a real death. Similarly the new enterprises are not considered to be real births. A break up is similar to split-off and can be seen as the opposite of a merger.


**Related terms:** Birth (of enterprise), creation (of business), new enterprise, split-off (of enterprise)

**Break-up (of enterprise group)**

A break-up results in one enterprise group before and more than one enterprise group after the event. In a break-up, the enterprise group is divided in such a way that neither (none) of the new enterprise groups keep the identity of the original enterprise group.


**Related terms:** Birth (of enterprise group), creation (of business)

**Business**

Term is used as a type of enterprise, namely a “commercial enterprise” or legal unit with commercial economic activity

**Related terms:** Enterprise

**Business closures**

See: Cessation of business

**Business demography**

Business demography covers events, like births and other creations of units, deaths and other cessations of units, and their ratio to the business population. It covers follow-up of units in time dimension, thus gaining information on their survival or discontinuity. It also covers development in time dimension according to certain characteristics like size, thus gaining information on the growth of units, or a cohort of units, by type of activity. Demographic information can in principle be produced for any statistical unit; however, a clear political interest in Europe is on enterprise demography. In other regions business demography data are often calculated based on establishments. The demography of enterprises can be assessed by studying enterprise births and enterprise deaths and by examining the change in the number of enterprises by type of activity, i.e. by examining the flows and stocks to get a complete picture of the enterprise dynamism.

Business start-ups
See: Creation of business

Business statistics
See: Economic statistics

Captive financial institution
Activities of holding companies, i.e. units that hold the assets (owning controlling-levels of equity) of a group of subsidiary corporations and whose Institutional units and sectors principal activity is owning the group, are treated as captive financial institutions. The holding companies in this class do not provide any other service to the enterprises in which the equity is held, i.e. they do not administer or manage other units. Other units that are also treated as captive financial institutions are units with the characteristics of special purpose entities (SPEs) including investment and pension funds and units used for holding and managing wealth for individuals or families, holding assets for securitization, issuing debt securities on behalf of related companies (such a company may be called a conduit), securitization vehicles and carry out other financial functions. The degree of independence from its parent may be demonstrated by exercising some substantive control over its assets and liabilities to the extent of carrying the risks and reaping the rewards associated with the assets and liabilities.


Characteristic
A characteristic is one of a set of information that is stored in a business register to describe a statistical unit. Characteristics are provided for identification of a unit like name, address, and identification numbers, for economic description of a unit, like activity code, turnover or employment of a unit or for the structure of a unit, like the relationship to other statistical units.

Related terms: Variable

Cessation (of business)
The cessation of activities of a unit can occur either due to a (real) death of the unit, or due to other cessation by a merger, take-over, break-up or discontinuity point according to the continuity rules.


Related terms: Business closures, death (of enterprise), death (of enterprise group)
Classification of activities

The main purpose of a classification of activities is to classify economic entities and statistical units, such as establishments or enterprises, according to the economic activity in which they mainly engage. The main aim is to provide a set of activity categories that can be utilised when dissecting statistics according to such activities. Different classifications are needed to cater for the different functions which statistics are required to perform, so at international and national levels classifications have been developed for a wide range of purposes, whereby each has its own specific area of application depending on the subject of classification. Economic classifications can be broadly divided into two categories:

Classifications of economic activities, which aim to cover all economic activities – from agriculture to services – are used to classify economic entities (enterprises, establishments, local units or other statistical units). Such classifications therefore form the basis for compiling statistics on output, the production factors entering into the production process (input: labour, raw materials and supplies, energy etc.), capital formation or financial transactions. The international classification for activity is the International Standard Industrial Classification of All Economic Activities (ISIC), maintained by the United Nations, used at world level.

Classifications of products. The outputs of the economic entities are termed products and are generally divided into goods and services and grouped according to a product classification. The international classification for products is the Central Product Classification (CPC), maintained by the United Nations and used worldwide.


Link: https://unstats.un.org/unsd/classifications/Econ/isic
https://unstats.un.org/unsd/classifications/Econ/cpc

Related terms: Activity

Common frame

See: Frozen frame

Company

See: Corporation

Concentration of enterprises

Concentration of enterprises refers to demographic events involving more than one enterprise before and one enterprise after events like merging or taking-over. The term may also be used to denote that the population of enterprises gets fewer owners or is spread over a reduced number of enterprise groups.


Related terms: Mergers, take-over

Continuation

See: Survival

Continuity (of enterprise)
In theory, the continuity rules would be derived from the definition of the enterprise (or other units) and its statistical uses. In principle, the continuity of an enterprise depends on the continuity of its production factors: employment, machines and equipment, land, buildings, management, and intangible assets. The continuity of these factors can be measured and weighted to decide upon the continuity of the enterprise. In practice, the continuity rules consider three main criteria: continuity of control, economic activity and location.


**Related terms:** Business demography, Survival

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**Control**

A single institutional unit owning more than a half of the shares, or equity, of a corporation is able to control its policy and operations by outvoting all other shareholders, if necessary. Similarly, a small, organized group of shareholders whose combined ownership of shares exceeds 50 per cent of the total is able to control the corporation by acting in concert.

Corporation B is said to be a subsidiary of corporation A when: Either corporation A controls more than half of the shareholders' voting power in corporation B; or corporation A is a shareholder in corporation B with the right to appoint or remove a majority of the directors of corporation B. Corporation A may be described as the parent corporation in this situation. As the relationship of a parent corporation to a subsidiary is defined in terms of control rather than ownership, the relationship must be transitive: that is, if C is a subsidiary of B and B is a subsidiary of A, then C must also be a subsidiary of A. If A has a majority shareholding in B while B has a majority shareholding in C, A cannot also have a majority shareholding in C. Nevertheless, A must be able to control C if it controls B.

**Source:** System of National Accounts, 2008


**Related terms:** Ownership, subsidiary

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**Corporation**

In the legal sense, corporations may be described by different names: corporations, incorporated enterprises, public limited companies, public corporations, private companies, joint-stock companies, limited liability companies, limited liability partnerships, and so on. In the SNA, the term corporation covers legally constituted corporations and also cooperatives, limited liability partnerships, notional resident units and quasi-corporations. The term corporation is used more broadly than in just the legal sense. In general, all entities that are: capable of generating a profit or other financial gain for their owners, recognized at law as separate legal entities from their owners who enjoy limited liability, set up for purposes of engaging in market production.

**Source:** System of National Accounts, 2008


**Related terms:** Enterprise, enterprise group, establishment, legal unit

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**Creation (of business)**

The emergence of a new business unit. This can be either due to a (real) birth of the unit, or due to other creation by a merger, break-up, split-off or discontinuity point according to the continuity rules.


**Related terms:** Birth (of enterprise), birth (of enterprise group), break-up (of business), business start-ups, new enterprise, take-over

**Date of birth (of enterprise)**

See: Date of creation (of enterprise)

**Date of birth (of enterprise group)**

See: Date of creation (of enterprise)

**Date of birth (of legal unit)**

See: Date of creation (of legal unit)

**Date of birth (of local unit)**

See: Date of creation (of local unit)

**Date of cessation (of enterprise)**

Date of final cessation of activities. It refers to the death or other deletion date of the enterprise (when it becomes historical) and is interpreted in a way similar to the corresponding variable for local units. A death amounts to the dissolution of a combination of production factors with the restriction that no other enterprises are involved in the event. Deaths do not include exits from the population due to mergers, take-overs, break-ups or restructuring of a set of enterprises. It does not include exits from a sub-population resulting only from a change of activity. An enterprise is included in the count of deaths only if it is not reactivated within two years. Equally, a reactivation within two years is not counted as a birth.


**Related terms:** Cessation (of business), death (of enterprise)

**Date of cessation (of enterprise group)**

Date of cessation of the all-resident/truncated enterprise group. Cessation of a group means either death of the group (dissolution of the links of control between the units belonging to the group), or (more commonly) other cessation date by merger with or take-over by another group, or break-up, split-off, or restructure into two or more groups. The death of an enterprise group is the cessation of all control links, direct or indirect, between the legal units of which the enterprise group consists. The legal units become independent again or cease to exist. No other enterprise group is involved.


**Related terms:** Cessation (of business), death (of enterprise group)

**Date of cessation (of legal unit)**
Date of cessation is not easy to collect but the registration of the event is far more important that the precise day and month of its having taken place. Basically, the legal unit ceases to be part of an enterprise when: The legal unit ceases to exist or the legal unit ceases to be economically active and it is not part of the control chain within the enterprise group. Between activity and real death, there is therefore often a period of inactivity during which the unit may be regarded as ‘dormant’. A sign of such a situation would be the lack of employees, the cessation of tax compliance or the inability to contact the unit after repeated efforts.


Related terms: Cessation (of business)

Date of cessation (of local unit)

Date of cessation of activities. It refers to the death or other deletion date of the local unit. As for legal units, this date may not be available with any precision, only the fact that the local unit has ceased to exist during the reference year may be known. Since the local unit is a part of an enterprise, situated in a geographically identified place, and the enterprise is a combination of production factors, the death of a local unit amounts to the dissolution of a (partial) combination of production factors at a geographically identified place.


Related terms: Cessation (of business)

Date of creation (of enterprise)

Date of commencement of activities. The date refers to the date of birth, i.e. in principle the date on which the first financial commitments are made, although in practice it may refer to the registration date in the administrative source, if the unit starts its economic activities immediately after that. However, the legal unit may change and be reregistered for instance after a change of legal form, while the enterprise remains the same, because the continuity rules for enterprises should be applied.


Related terms: Birth (of enterprise), creation (of business)

Date of creation (of enterprise group)

Date of commencement of the all-resident/truncated enterprise group. The date refers either to a date when a new all-resident group is born), or other creation date of a new group (by merger, break-up, split-off, or restructure). The birth of a new group may be difficult to define in practice, if the smallest groups of no statistical importance to the Member State are not monitored. The date from which the group is being monitored shall then be used as a proxy. However, the approximate dates are important in order to know from which year a certain multinational group is monitored in different countries.


Related terms: Birth (of enterprise group), creation (of business)

Date of creation (of legal unit)
Date of incorporation for legal persons or date of official recognition as an economic operator for natural persons - The "date of official recognition" should be the date on which an identification number is given, or the date on which the legal existence was approved, be it a company/trade register number, a VAT number or other.


Related terms: Creation (of business)

Date of creation (of local unit)
Date of commencement of the activities - This date should refer to the birth or other creation date of the local unit according to the continuity rules.


Related terms: Creation (of business)

Date of death (of business)
See: Date of cessation (of business)

Date of death (of enterprise)
See: Date of cessation (of enterprise)

Date of death (of enterprise group)
See: Date of cessation (of enterprise group)

Date of death (of legal unit)
See: Date of cessation (of legal unit)

Date of death (of local unit)
See: Date of cessation (of local unit)

Death (of enterprise)
The death of an enterprise refers to the dissolution of a combination of production factors with the restriction that no other enterprises are involved in the event. Deaths do not include exits from the population due to mergers, take-overs, break-
ups or restructuring of a set of enterprises. It does not include exits from a sub-population resulting only from a change of activity.


**Related terms:** Business closures, cessation (of business), date of cessation (of enterprise)

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**Death (of enterprise group)**

The death of an enterprise group is the cessation of all control links, direct or indirect, between the legal units of which the enterprise group consists. The legal units become independent again or cease to exist. No other enterprise group is involved.


**Related terms:** Business closures, cessation (of business), date of cessation (of enterprise group)

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**De-concentration**

De-concentration refers to demographic events involving one enterprise before and more than one enterprise after the events by break-ups and split-offs. The term may also be used to denote that the population of enterprises gets more owners or is spread over a larger number of enterprise groups.


**Related terms:** Break-up, split-off

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**Delineation**

The various needs of the users of the business registers require providing different units correctly delineated with respect to structure, and characteristics of the unit. The delineation of statistical units is done by grouping or dividing administrative or other relevant units according to harmonised rules and also by using classifications to delineate the unit according to its activity, location or any other characteristics.


**Related terms:** Statistical unit, profiling

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**Domestically controlled enterprise group**

A domestically controlled enterprise group is a multinational group where the global decision-centre is in the country compiling the business register.


**Dormant unit**

A unit is said to be dormant if it is legally alive and has legal personality, but does not carry on any activity and has neither employment nor turnover.


**Related terms:** Cessation of business, reactivation

**Economic activity**

Any activity comprising the offer of goods and services on a given market are economic activities. Additionally, non-market services contributing to the GDP as well as direct and indirect holdings of active legal units are economic activities for the purpose of statistical business registers.


**Related terms:** Active unit, activity

**Economic census**

A survey conducted on the full set of observation objects belonging to a given business population.


**Related terms:** Economic survey

**Economic operator**

See: Economic unit

**Economic organisation**

See: Economic unit

**Economic statistics**

Economic statistics describe the activities of economic transactors and the transactions that take place between them. In the real world, economic entities engaged in the production of goods and services vary in their legal, accounting, organizational and operating structures.


**Link:** [https://unstats.un.org/unsd/classifications/Econ/isic](https://unstats.un.org/unsd/classifications/Econ/isic)
Glossary

**Related terms:** Business statistics

**Economic survey**
An investigation about the characteristics of a given business population by means of collecting data from a sample of that population and estimating their characteristics through the systematic use of statistical methodology.


**Related terms:** Economic census

**Economic territory**
The most commonly used concept of economic territory is the area under the effective economic control of a single government. However economic territory may be larger or smaller than this, as in a currency or economic union or a part of a country or the world.

The economic territory includes the land area, airspace, territorial waters, including jurisdiction over fishing rights and rights to fuels or minerals. In a maritime territory, the economic territory includes islands that belong to the territory. The economic territory also includes territorial enclaves in the rest of the world.

**Source:** System of National Accounts, 2008


**Related terms:** Resident unit, territorial area

**Economic unit**
An economic unit is a legal unit, or part of a legal unit, with economic production as defined in the current version of the SNA.

**Related terms:** Legal unit, economic production, statistical unit

**Economic producer**
See: Economic unit

**Economic production**
Economic production may be defined as an activity carried out under the control and responsibility of an institutional unit that uses inputs of labour, capital, and goods and services to produce outputs of goods or services.

**Source:** System of National Accounts, 2008.


**Related terms:** Activity, economic unit

**Employees**
Employees are persons who, by agreement, work for a resident enterprise and receive a compensation for their labour. The relationship of employer to employee exists when there is an agreement, which may be formal or informal, between the employer and a person, normally entered into voluntarily by both parties, whereby the person works for the employer in
return for remuneration in cash or in kind. The measurement is realized by the actual number of persons employed, and
number of employees, both as head counts and, in the latter case, also in full-time equivalents (FTEs) defined as total hours
actually worked divided by average number of hours actually worked in full-time jobs. The main uses of these characteristics
are in stratification for sampling, analysis and dissemination purposes.


Related terms Employment, number of employees, number of persons employed

Employment

Employment includes all persons, both employees and self-employed persons, engaged in some productive activity that is
undertaken by a resident enterprise.


Related terms: Employees, self-employed

Enterprise

An enterprise is a legal unit (or the smallest set of legal units) producing economic goods and services with autonomy in
respect of financial and investment decision-making, as well as authority and responsibility for allocating resources for the
production of goods and services. It may be engaged in one or more productive activities. An enterprise may be a
corporation (or quasi-corporation), a non-profit institution or an unincorporated enterprise. Corporate enterprises and
non-profit institutions are complete institutional units. On the other hand, the term “unincorporated enterprise” refers to
a household or government unit in its capacity as a producer of goods and services. The enterprise is the level of statistical
unit at which information relating to its transactions, including financial and balance-sheet accounts, are maintained, and
from which international transactions, an international investment position (when applicable), consolidated financial
position and net worth can be derived.

Source: United Nations, Statistics Division, "International Standard Industrial Classification of all Economic Activities (ISIC)",
Link: https://unstats.un.org/unsd/classifications/Econ/isic

Related terms: Multinational enterprise, standard statistical unit

Enterprise group

An enterprise group is an association of enterprises bound together by legal and/or financial links. A group of enterprises
can have more than one decision-making centre, especially for policy on production, sales and profit. It may centralise
certain aspects of financial management and taxation. It constitutes an economic unit which is empowered to make choices,
particularly concerning the units which it comprises. An enterprise group is a set of enterprises controlled by the group
head.


Related terms: All-resident enterprise group, multinational enterprise group, truncated enterprise group

Entrepreneur
An entrepreneur is a person who owns an enterprise and seeks to generate value through the creation or expansion of economic activity, by identifying and exploiting new products, processes or markets.

**Source:** Defining Entrepreneurial Activity: Definitions Supporting Frameworks for Data Collection (OECD, 2008)

**Link:** https://www.oecd.org/sdd/business-stats/39651330.pdf

**Related terms:** entrepreneurial activity, entrepreneurship

**Establishment**

The establishment is defined as an enterprise or part of an enterprise that is situated in a single location and in which only a single (non-ancillary) productive activity is carried out or in which the principal productive activity accounts for most of the value added.


**Link:** https://unstats.un.org/unsd/classifications/Econ/isic

**Related terms:** Standard statistical unit

**EuroGroups Register (EGR)**

The EuroGroups Register (EGR) builds a framework of registers, consisting of a central register kept at Eurostat and registers in each EU Member State and in EFTA countries. The central register contains information about multinational enterprise groups, which have statistically relevant financial and non-financial transnational operations in at least one of the European countries. Registers in the EU Member States and in EFTA countries contain information regarding multinational enterprise groups active in the respective countries and are fully consistent with the central register.

The aim of the EGR network is to hold a complete, accurate, consistent and up-to-date set of linked and coordinated statistical registers, which offer compilers a common frame of multinational enterprise groups, global as well as truncated national groups, operating in the economy of the EU and EFTA countries, together with their constituent legal units and enterprises and the ownership and control relationships between legal units.


**Related terms:** European System of interoperable statistical Business Registers, multinational enterprise group

**European system of accounts (ESA 2010)**

The European System of National and Regional Accounts (ESA) is an internationally compatible accounting framework for a systematic and detailed description of a total economy (that is a region, country or group of countries), its components and its relations with other total economies. The ESA is fully consistent with the world-wide guidelines on national accounting, namely the System of National Accounts (SNA).


**Link:** http://ec.europa.eu/eurostat/documents/3859598/5925693/KS-02-13-269-EN-PDF/

**Related terms:** System of National Accounts

**European System of interoperable statistical Business Registers (ESBRs)**
The ESBRs project (2013-2020) is rationalising, strengthening and standardising national SBRs and EGR in the European Statistical System (ESS) with the ultimate aim of making them an efficient interoperable system. It is a continuation of previous EGR and profiling projects carried out in the ESS. A core goal is the improvement of the EGR statistical frames so that they can provide better quality information on multinational enterprise groups (MNEs) for globalisation statistics. It includes an updated and agreed methodology for EU profiling that enables all ESS countries to achieve the same view of MNEs (seeing the whole elephant); it is based on a collaborative approach with different countries contributing to profiling the same MNEs according to defined roles and responsibilities and supported by a secure platform for sharing confidential data. The ESBRs project includes also practical pilot exercises aimed at testing the proposed solutions with ESS countries.


**Related terms:** EuroGroups Register

### Financial corporation

See: Institutional sector

### Firm

The term firm usually refers to a market business unit. It is often used as synonym for company or unincorporated business.

**Related terms:** Business, Company

### Foreign affiliate

An enterprise resident in the compiling country over which an institutional unit not resident in the compiling country has control, or an enterprise not resident in the compiling country over which an institutional unit resident in the compiling country has control.


**Related terms:** Foreign Affiliates Statistics (FATS), foreign controlled enterprise group

### Foreign Affiliates Statistics (FATS)

FATS mean statistics describing the overall activity of foreign affiliates. As there are two points of view with respect to the location of the affiliate, FATS is divided in two statistics, inward and outward FATS: Inward statistics on foreign affiliates describe the activity of foreign affiliates resident in the compiling economy. Outward statistics on foreign affiliates describe the activity of foreign affiliates abroad controlled by the compiling economy.


**Related terms:** Foreign affiliate, foreign controlled enterprise group

### Foreign controlled enterprise group

A foreign controlled enterprise group is a multinational group where the global decision centre is outside the country compiling the business register.
**Foreign direct investment (FDI) statistics**

FDI statistics embody four distinct statistical accounts: Investment positions, financial transactions, associated income flows between enterprises that are related through a direct investment relationship, and other changes in the value of assets, especially revaluation terms. Direct investment is a category of cross-border investment associated with a resident in one economy (the direct investor) having control or a significant degree of influence on the management of an enterprise (the direct investment enterprise) that is resident in another economy.


**Link:** [http://unstats.un.org/unsd/EconStatKB/Attachment549.aspx](http://unstats.un.org/unsd/EconStatKB/Attachment549.aspx)

**Related terms:** Foreign Affiliate Trade in Services, inward foreign affiliate statistics (I-FATS), outward foreign affiliate statistics (O-FATS)

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**Frame**

The frame for a given survey is the subset of the frozen frame, comprising the set of units that match the specification of the survey target population. Thus, for example, a survey of employment will include units in all (or at least most) industries that are employers, i.e., will exclude units that are non-employers. A survey of manufacturing will include all units that have an ISIC code in the manufacturing group, whether they have employees or not. A survey of capital expenditure may include all units above a certain size. Thus the survey frames are typically different from one another but may be extracted from the same common set of units, i.e. a frozen frame. A frame may be referred to as a survey frame also as a sampling frame or a survey sampling frame.

**Related terms:** Frozen frame

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**Franchise**

The operation of a franchise network is a method of doing business that is popular in a number of service activities, especially hotels, restaurants, and retail sales. Franchisees are independent legal units which sign a contract with another legal unit, the franchiser, to engage in an activity making use of trademarks, trading styles and marketing support provided by the franchiser, usually in return for a fee or a share of the profits. A franchise contract typically includes a number of restrictive clauses limiting the franchisee’s freedom of choice. The franchiser, in turn, offers scale economies without completely taking away the autonomy of the franchisee, for example by taking care of collective marketing. Franchise operators may or may not belong to the same enterprise group. Franchisees are deemed to be separate enterprises because they consist of a complete combination of factors of production, and they run the full entrepreneurial risk. Moreover, the definition of the enterprise requires autonomy but allows for this autonomy to be somewhat restricted (“a certain degree of autonomy” is required), and full accounts tend to be available only at the level of the separate franchisees. The franchiser is also regarded as a separate enterprise.


**Related terms:** Enterprise
**Frozen frame**

The frozen frame is a subset of the snapshot that comprises all statistical units that are active, or potentially active, or active within the previous reference year. It also includes administrative units that are linked to these statistical units. The aim is to include all units and all characteristics that are used by subsequent processes. In other words it is a trimmed down version of the snapshot that is easier to manipulate because the possible large number of inactive units are not there. It may be further restricted by containing only units for which there are values for the characteristics that are to be used for frame extraction and sample selection for at least one survey.

**Related terms:** Frame, live register

**Frozen register**

See: Register snapshot

**General government**

See: Institutional sector

**Global decision centre**

Unit where the strategic decisions referring to an enterprise group are taken.


**Related terms:** Global group head, multinational enterprise group

**Global group head**

The group head is a parent legal unit of an enterprise group, which is not controlled either directly or indirectly by any other legal unit. In the case of multinational enterprise groups global and domestic group heads can be identified. The global group head is the group head of the multinational enterprise group, the domestic group head is on the top of the truncated national part of the multinational enterprise group.


**Related terms:** Global decision centre, multinational enterprise group

**Global value chain (G)**

The value chain describes the full range of activities that firms and workers perform to bring a product from its conception to end use and beyond. This includes activities such as research and development (R&D), design, production, marketing, distribution and support to the final consumer. Global value chain (GVC) describes these activities on a global scale.


**Related terms:** value chain
**Government unit**

Government units are unique kinds of legal entities established by political processes that have legislative, judicial or executive authority over other institutional units within a given area.

**Source:** System of National Accounts, 2008.


**Related terms:** Institutional unit

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**GSBPM**

The Generic Statistical Business Process Model (GSBPM) models the phases of the statistical business process and provides generic terms to describe them. The GSBPM is used to harmonise statistical computing infrastructures, facilitate the sharing of software components and provide a framework for process quality assessment and improvement. The GSBPM is intended to apply to all activities undertaken by producers of official statistics, at both the national and international levels, that result in data outputs. It is designed to be independent of the data source, so it can be used for the description and quality assessment of processes based on surveys, censuses, administrative records, and other non-statistical or mixed sources.

**Source:** United Nations European Commission for Europe (UNECE), UNECE Statistics Wiki. As of 1st July 2019, the current version is GSBPM v5.1.

**Link:** [https://statswiki.unece.org/display/GSBPM/Generic+Statistical+Business+Process+Model](https://statswiki.unece.org/display/GSBPM/Generic+Statistical+Business+Process+Model)

**Related terms:** GSIM

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**GSIM**

To produce official statistics a set of processes needs to be followed, such as those described in the Generic Statistical Business Process Model (GSBPM). However, as well as processes also information about flows between them exists (data, metadata, rules, parameters etc.). The Generic Statistical Information Model (GSIM) aims to define and describe these information objects in a harmonized way. GSIM provides a common language to describe information that supports the whole statistical production process from the identification of user needs through to the dissemination of statistical products.

**Source:** United Nations European Commission for Europe (UNECE), Statistical Metadata Wiki (METIS-Wiki), last consulted on 1st May 2015.

**Link:** [http://www1.unece.org/stat/platform/display/gsim/Brochures](http://www1.unece.org/stat/platform/display/gsim/Brochures)

**Related terms:** GSBPM

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**Head office**

Head offices are units exercising some aspects of managerial control over its subsidiaries. Their activities include the overseeing and managing of other units of the company or enterprise; undertaking the strategic or organizational planning and decision making role of the company or enterprise; exercising operational control and manage the day-to-day operations of their related units.

**Source:** System of National Accounts, 2008


**Related terms:** Holding company
**Historical data**

When a unit has ceased and is not dormant (temporary inactive), for purpose of reconstructing demographic events the record needs to be marked historical and not to be deleted physically.


**Related terms:** Cessation of business, historical register

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**Historical register**

A historical register is a version of the register with the capacity to view the content of a live register at some time point in the past.

**Related terms:** Historical data, live register

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**Holding company**

A holding company is a unit that holds the assets of subsidiary corporations but does not undertake any management activities. The principal activity of a holding is owning the group. The holding company does not provide any other service to the enterprises in which the equity is held, i.e. they do not administer or manage other units.

**Source:** System of National Accounts, 2008


**Related terms:** Head office

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**Horizontal integration**

Horizontal integration occurs when an activity results in end-products with different characteristics. This could theoretically be interpreted as activities carried out simultaneously using the same factors of production, in which case it would often be impossible to separate such activities statistically into different processes, assign them to different units or generally provide separate data for them, nor would rules relying on allocation of value added or similar measures be applicable. Alternative indicators, such as gross output, might sometimes be applicable, but there is no general rule for identifying the single activity that best represents the mix included in this horizontal integration. Since patterns of horizontal integration have been considered in the preparation of the classification, in many cases commonly integrated activities are included in the same class of activity even though their outputs have quite different characters.


**Link:** [https://unstats.un.org/unsd/classifications/Econ/isic](https://unstats.un.org/unsd/classifications/Econ/isic)

**Related terms:** Activity, vertical integration

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**Household**

See: Institutional sector

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**Identifier**
The purpose of an identifier is to identify a unit and to link it with other units in the register and with administrative and statistical sources. The identity number of a legal unit can be either specific to the statistical business register or an external one, common or shared with other institutions in the Member State, a so called unique identifier.


**Related terms:** Characteristic

### Indirect control

Indirect control means that a parent unit has control over a sub unit (sub-subsidiary) through one or many other subsidiaries. Indirect control does not require the parent unit to own a majority of an integrated shareholding in the capital share of the sub-subsidiaries.


**Related terms:** Control, ownership, Parent Corporation

### Industry

An industry consists of a group of establishments engaged in the same, or similar, kinds of activity. At the most detailed level of classification, an industry consists of all the establishments falling within a single Class of International Standard Industrial Classification (ISIC). At higher levels of aggregation corresponding to the Groups, Divisions and, ultimately, Sections of the ISIC, industries consist of a number of establishments engaged in similar types of activities.


**Link:** [https://unstats.un.org/unsd/classifications/Econ/isic](https://unstats.un.org/unsd/classifications/Econ/isic)

**Related terms:** Establishment, kind-of-activity

### Informal sector

The informal sector is broadly characterised as consisting of units engaged in the production of goods or services with the primary objective of generating employment and incomes to the persons concerned. These units typically operate at a low level of organisation, with little or no division between labour and capital as factors of production and on a small scale. Labour relations – where they exist – are based mostly on casual employment, kinship or personal and social relations rather than contractual arrangements with formal guarantees. The informal sector thus defined excludes households producing exclusively for own final use.


**Link:** [http://www.oecd.org/dataoecd/9/20/1963116.pdf](http://www.oecd.org/dataoecd/9/20/1963116.pdf)

### Institutional sector

In the 2008 SNA all resident institutional units are grouped together to form five institutional sectors, on the basis of their principal functions, behaviour and objectives:

S.11. Non-financial corporations are institutional units which are independent legal entities and market producers that are principally engaged in the production of goods and non-financial services.
S.12. Financial corporations are institutional units which are independent legal entities and market producers that are principally engaged in financial services including financial intermediation.

S.13. General Government consists of institutional units that, in addition to fulfilling their political responsibilities and their role of economic regulation, produce services (and possibly goods) for individual or collective consumption mainly on a non-market basis and redistribute income and wealth.

S.14. Households are institutional units consisting of individuals or groups of individuals as consumers and as entrepreneurs producing market goods and non-financial and financial services provided that the production of goods and services is not by separate entities treated as quasi-corporations. It also includes individuals or groups of individuals as producers of goods and non-financial services for exclusively own final use.

S.15. Non-profit institutions serving households (NPISHs) are separate legal entities which are non-market producers that are principally engaged in the production of services for households or the community at large and whose main resources are voluntary contributions.


Related terms: Institutional unit

**Institutional unit**

An institutional unit is an economic unit that is capable, in its own right, of owning assets, incurring liabilities and engaging in economic activities and in transactions with other entities. Thus an institutional unit is entitled to own goods or assets in its own right; to exchange ownership of goods or assets in transactions with other institutional units, is able to take economic decisions and engage in economic activities for which it is itself held to be directly responsible and accountable at law, is able to incur liabilities on its own behalf, to take on other obligations or future commitments and to enter into contracts, has a complete set of accounts or it would be possible to compile a complete set of accounts if they were required.


Related terms: Institutional sector, standard statistical unit

**Inward statistics on foreign affiliates (I-FATS)**

Inward statistics on foreign affiliates describe the activity of foreign affiliates resident in the compiling economy.


Related terms: Foreign Affiliate Trade in Services, foreign direct investment (FDI) statistics, outward foreign affiliate statistics (O-FATS)

**Kind-of-activity unit (KAU)**

A kind-of-activity unit is an enterprise or part of an enterprise that engages in only one kind of productive activity or in which the principal productive activity accounts for most of the value added. Compared with the establishment, the KAU is not restricted on the geographic area in which the activity is carried out but it is characterized by homogeneity of activity.


Link: https://unstats.un.org/unsd/classifications/Econ/isic
**Legal form**

The legal form (also known as legal status) is defined according to national legislation. It is useful for eliminating ambiguity in identification searches and as the possible criterion for selection or stratification for surveys. It is also used for defining the institutional sector. Statistics according to legal form are produced e.g. in business demography. The character of legal or natural person is decisive in fiscal terms, because the tax regime applicable to the unit depends on this. It means that any statistical register fed with fiscal records will have that information. Experience has shown that legal form will often be useful to make adjustments to information collection processes and questionnaires on the legal unit operating an enterprise. A code representing the legal form should therefore be recorded in accordance with the classification of legal forms or categories. The following legal forms can be found in most countries:

- **Sole proprietorship**: Enterprise owned exclusively by one natural person.
- **Partnership**: Association of persons who conduct a business under a collective name. It can take the form of a limited partnership.
- **Limited liability companies**: Enterprises comprising joint-stock companies, limited partnerships with share capital and private limited company.
- **Co-operative societies**: These are bodies set down by law in each country. They observe a number of general principles, for example they may only be entitled to provide their services to members, profits are often distributed in proportion to members’ dealings with the society, etc.
- **Non-profit institutions**
- **Enterprises with other forms of legal constitution**: This group includes non taxative nationalised industries in form of publicly-owned enterprises and state or local authority monopolies.


**Related terms**: Establishment, Legal person, Legal unit

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**Legal person**

The term “legal person” corresponds to all forms of legal construction organised by the constitution and laws of countries and endowed with rights and obligations characteristic of legal personality.


**Related terms**: Legal form, Legal unit, Natural person

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**Legal unit**

Legal units include:

- **Legal persons whose existence is recognised by law independently of the individuals or institutions which may own them or are members of them**.
- **Natural persons who are engaged in an economic activity in their own right**.

The legal unit is usually recorded in one or more administrative sources. The sources used for statistical business registers do not necessarily provide identical views of legal units. These units can vary both between different sources within a
country and between countries. Thus the legal unit is not suitable as a statistical unit, particularly for international comparisons. The characteristics of a legal unit are: it owns goods or assets, it incurs liabilities and it enters into contracts. The legal unit always forms, either by itself or sometimes in combination with other legal units, the basis for the statistical unit known as the "enterprise".


**Related terms:** Legal form, legal person, natural person

**Live Register**

An important role of the SBR is to maintain and to keep track of changes in statistical units and their characteristics that occur in the economy. Maintenance is a continuous process in which constant modifications of the set of statistical units occur over time. The extent of the modifications depends on the update strategy of the SBR. In this respect the SBR is considered to be a live register in which the composition and characteristics of units constantly change over time.

The live register is a vehicle for bringing together data from the various sources that provide the basis for derivation of statistical units. It is the starting point for communications with the owners of the sources and for discussions about units. Legal units are usually the building blocks for creating statistical units. In some countries the SBR is the only environment in which legal units of all forms are brought together. Statistical units are created in the live register.

**Related terms:** Administrative business register, EuroGroups Register

**Local kind-of-activity unit (local KAU)**

See: Establishment

**Local unit**

A local unit is an enterprise or part of an enterprise (for example, a workshop, factory, warehouse, office, mine or depot) that is engaged in productive activity at or from one location. The definition has only one dimension in that it does not refer to the kind of activity that is carried out.


**Link:** [https://unstats.un.org/unsd/classifications/Econ/isic](https://unstats.un.org/unsd/classifications/Econ/isic)

**Related terms:** Enterprise, statistical unit

**Majority ownership**

A single investor controls an enterprise by holding a majority (more than 50 %) of the voting power or of the shares, directly or indirectly. While majority ownership is the major criterion for determining control, it is not indispensable for exercising control. A government can exert control through a legislative decree or regulation, empowering it (the government) to determine the enterprise’s policy or to appoint (a majority of) directors.


**Related terms:** Control, ownership
Market producer
A market producer is a corporation that is created for the purpose of producing goods or services for sale on the market at prices that are economically significant.


Related terms: Non-market output, production unit

Master frame
See: Frozen frame

Merger
Enterprises may integrate to the extent that the number of existing enterprises is reduced. If two enterprises integrate entirely, the enterprises involved may lose their identity because they are dissolved beyond recognition in the new organisation. If both enterprises lose their identity, the event is called a merger. There is no continuity or survival, but the closures of the previous enterprises are not considered to be real deaths. Similarly the new enterprise is not considered to be a real birth. This event can be seen as the opposite of a break-up.


Related terms: enterprise, take-over (of enterprise)

Multinational enterprise group
A multinational enterprise group is an enterprise group which has at least two enterprises or legal units located in different countries.


Related terms: All-resident enterprise group, enterprise group, truncated enterprise group

Natural person
The term natural person is used by the law and by many administrative authorities to denote a human being endowed with all the rights constituting legal personality.


Related terms: Legal person

Nature of business survey
See: SBR improvement survey
New enterprise
See: Birth of enterprise, creation (of business)

Non-financial corporation
See: Institutional sector

Non-market output
Non-market output consists of goods and individual or collective services produced by non-profit institutions serving households (NPISHs) or government that are supplied free, or at prices that are not economically significant, to other institutional units or the community as a whole. A price is said to be not economically significant when it has little or no influence on how much the producer is prepared to supply and is expected to have only a marginal influence on the quantities demanded.

Related terms: Market producer

Non-observed economy
The term is used to describe activities that, for one reason or another, are not captured in regular statistical enquiries. The reason may be that the activity is informal and thus escapes the attention of surveys geared to formal activities, the producer may be anxious to conceal a legal activity, or it may be that the activity is illegal.

Related terms: Informal sector, Market producer

Non-profit institution (NPI)
Most NPIs are separately identified institutional units. That is, they are capable in their own right of owning assets, incurring liabilities and engaging in economic activities and in transactions with other entities. It follows that a complete set of accounts for the unit, including a balance sheet of assets and liabilities, exists or could be constructed if required. NPIs are categorized as follows:

a. those providing services to corporations whose output is sold to the corporations concerned and treated as intermediate consumption;

b. those that are controlled by government and provide individual or collective services on a non-market basis;

c. those providing goods and services to households, divided between: those that provide goods and services to individual households at economically significant prices; those providing services to individual households free or at prices that are not economically significant and those that provide collective services free or at prices that are not economically significant.

Related terms: Non-market output, NPISH

Non-profit institution serving households (NPISHs)
Number of employees

Number of employees is defined as those persons who work for an employer and who have a contract of employment and receive compensation in the form of wages, salaries, fees, gratuities, piecework pay or remuneration in kind. A worker from an employment agency is considered to be an employee of that employment agency and not of the units in which they (temporarily) work.


Related terms: Employees, employment, number of persons employed

Number of persons employed

Number of persons employed is defined as the total number of persons who work in the unit, including wage-earners and self-employed persons (i.e., working proprietors, partners working regularly in the unit and unpaid family workers) as well as persons who work outside the unit but who belong to it and are paid by it (e.g., sales representatives, delivery personnel, repair and maintenance teams). It excludes manpower supplied to the unit by other enterprises, persons carrying out repair and maintenance work in the unit on behalf of other enterprises, as well as those on compulsory military service.


Related terms: Employees, employment, number of employees

Observation unit

A unit about which data are obtained during the course of a survey. Usually a statistical unit, or, if data cannot be obtained about a statistical unit, then some other unit about which data can be obtained and from which data for a statistical unit can be compiled.

Related terms: Reporting unit, statistical unit

Offshoring

Offshoring is generally defined as companies’ purchases of intermediate goods and services from foreign providers at arm’s length or the transfer of particular tasks within the firm to a foreign location, i.e. to foreign affiliates.


Link: http://www.oecd-ilibrary.org/docs/2010/9210031e.pdf?expires=1421077118&id=id&accname=ocid194935&checksum=9AC2705CA7526D789461FA65C002DF58

Related terms: Outsourcing

Operational unit

A unit defined by a legal unit for the purposes of organising itself, for example a division, branch, workshop, warehouse, or outlet. In small enterprises, the operational and legal structures often coincide and may even be embodied in a single unit. For large enterprises, the operational structure may be different from the legal structure, coinciding with it only at the highest level of the business. In such cases, the organizational and production units of the enterprise’s operational structure
may differ from the units of their legal structure. The statistical units of large and complex institutional units may be delineated through a process referred to as profiling. Profiling identifies the enterprise, its legal structure, its operating structure, and the production and organizational units that are used to derive the statistical units.


**Link:** https://unstats.un.org/unsd/classifications/Econ/isic

**Related terms:** Legal unit

## Outsourcing

Outsourcing refers to the purchasing of intermediate goods and services from outside specialist providers at arm’s length either nationally or internationally.


**Link:** http://www.oecd-ilibrary.org/docserver/download/9210031e.pdf?expires=1421077118&id=id&accname=ocid194935&checksum=9AC2705CA7526D789461FA65C002DF58

**Related terms:** Offshoring

## Outward statistics on foreign affiliates (O-FATS)

Outward statistics on foreign affiliates describe the activity of foreign affiliates abroad controlled by the compiling economy.


**Link:** http://ec.europa.eu/eurostat/web/products-manuals-and-guidelines/-/KS-RA-12-016

**Related terms:** Foreign Affiliate Trade in Services, foreign direct investment (FDI) statistics, inward foreign affiliate statistics (I-FATS)

## Ownership

The ownership of a unit or a group of units is related to the property of its assets and determines the distribution of financial flows and income. If a unit or group of units is owned by shareholders, its ownership is vested in the shareholders collectively and can be seen as diffused among the legal units that own its shares in proportion to their shareholdings, and independently of voting rights.


**Link:** http://ec.europa.eu/eurostat/ramon/statmanuals/files/KS-32-10-216-EN-C-EN.pdf

**Related terms:** Control, parent corporation, subsidiary

## Parent corporation

See: Control

## Principal activity
Principal activity: The principal activity is the activity which contributes most to the total value added of the unit under consideration. Ideally, the principal activity of the unit should be determined with reference to the value added to the goods and services produced, by applying the top-down method. The top-down method follows a hierarchical principle: the classification of the unit at the lowest level of the classification must be consistent with the classification of the unit at the higher levels. The principal activity so identified does not necessarily account for 50% or more of the entity’s total value added. In case that the value added is not known, substitute criteria can be used as proxies to obtain the best approximation possible compared to the result which would have been obtained on the basis of value added data.


Link: https://unstats.un.org/unsd/classifications/Econ/isic

Related terms: Activity, economic activity, ancillary activity, secondary activity

Producer
See: Production unit

Producing unit
See: Production unit

Product
Products are goods and services (including knowledge-capturing products) that result from a process of production. They are exchanged and used for various purposes: as inputs in the production of other goods and services, as final consumption or for investment. The SNA makes a conceptual distinction between market, own final use and non-market goods and services, allowing in principle any kind of good or service to be any of these three types.


Related terms: Non-market outcome, production unit

Production unit
A production unit carries out an economic activity under the control and responsibility of an institutional unit using inputs of labour, capital and goods and services to produce outputs of goods and services. Enterprises can be very heterogeneous if they have several secondary activities that are quite different from their principal activities. In order to obtain groups of producers whose activities are more homogeneous, enterprises are partitioned into smaller and more homogeneous units of production like local units, kind-of-activity units, and establishments.


Related terms: Economic unit, institutional units, market producer, product, statistical unit

Profiling
Method to analyse the legal, operational and accounting structure of an enterprise group at national and world level, in order to establish the statistical units within that group, their links, and the most efficient structures for the collection of statistical data.
Related terms: Delineation

Property
See: Characteristic

Quality improvement survey
See: SBR improvement survey

Quality
Users of statistical business registers want those registers to be ‘of good quality’. It is therefore important to establish what level of quality is required, to have a policy to monitor and, where necessary, to improve the quality of the register. This approach is consistent with the definition of quality in the ISO standard 9000:2000, which states that quality is the "degree to which a set of inherent characteristics fulfils requirements". Therefore the quality of statistical business registers can be determined by the extent to which they meet user needs. The main aspects of quality are:

- Relevance
- Accuracy
- Timeliness and punctuality
- Accessibility and clarity
- Comparability
- Coherence

Related terms: Quality indicator

Quality indicators
Quality indicator is an indicator of the degree of quality of a certain quality aspect.

Related terms: Quality

Quasi-corporations
Some unincorporated enterprises may behave in much the same way as corporations. In the SNA such enterprises should be treated as quasi-corporations if they have a complete set of accounts, and included with corporations in the non-financial and financial corporations sectors. SNA recognises three main kinds of quasi-corporations: a) Unincorporated
enterprises owned by government units engaged in market production and operated in a similar way to publicly owned corporations; b) Unincorporated enterprises, including unincorporated partnerships or trusts, owned by households that are operated as if they were privately owned corporations; c) Unincorporated enterprises that belong to institutional units resident abroad, referred to as “branches”. The SBR should cover quasi-corporations.

**Source:** System of National Accounts, 2008


**Related terms:** Corporations, unincorporated enterprise

### Reactivation

This event involves an enterprise becoming dormant for a period of less than two years, then recommencing activity in a way that complies with the definition of continuity. In terms of business demography this event does not constitute a birth or death.


**Related terms:** Dormant unit

### Register picture

See: Register snapshot

### Register snapshot

A copy of all the statistical units in the live register as of a given point in time, including all administrative units or links from statistical units to administrative units. The snapshot is an intermediary step between the live register and the frozen frame. It is used to check for errors that have crept in during processing since the previous snapshot, also as the basis for a historical record. It may contain many inactive enterprises.

**Related terms:** Live register, frozen frame

### Reporting unit

The reporting unit is the unit that reports to the survey authority. It reports information for each of the observation units. In certain cases it may correspond to an observation unit. An example where it is not the same is where an accounting business reports data on behalf of a client business that is the actual subject of the survey.


**Related terms:** Observation unit

### Resident unit

An institutional unit is said to be a resident unit of a country when it has a centre of predominant economic interest in the economic territory of that country: that is when it engages for an extended period (one year or more being taken as a practical guideline) in economic activities on this territory.
Restructuring

Restructuring within an enterprise does not affect the continuity of the enterprise, but changes its structure in the process. An example could be the creation or deletion of a local unit. Restructuring may affect key characteristics such as size or principal activity. It could be argued that this is not really a demographic event at the level of the enterprise and does not impact on the demographic variables relating to the enterprise, but it could affect the way the enterprise is included in demographic statistics. Restructuring within an enterprise group is a change (e.g. creation and/or cessation of one or more enterprises) involving more than one enterprise before and more than one enterprise after the event, where all enterprises involved are under common control. It affects the identity of at least one enterprise, though the total number of enterprises before and after the event may be the same. A typical example is the complete reorganisation of the production capacity of a large enterprise group. Complex restructuring is a similar event, but this is not constrained to one enterprise group. Restructuring within an enterprise group, or complex restructuring, may entail any number of register creations and deletions.


Related terms: Continuity, survival

Revenue

See: Turnover

Sampling Frame

See: Frame

Satellite SBR

A statistical business register may be quite a complex network of databases and functionalities. An approach that can be used to extend the functionality with minimum complication is to extract parts or the whole of one or more frozen frames from the SBR and afterwards link information from other data sources to its units. The resulting product, which is maintained outside and independent of the SBR, is called an SBR satellite. The responsibility for and control of a satellite are separated from the SBR and usually take place in a different environment.

Related terms: Statistical business register

Secondary activity

A secondary activity is each separate activity that produces products eventually for third parties and that is not the principal activity of the unit in question. The outputs of secondary activities are secondary products. Most economic entities produce at least some secondary products.


Link: https://unstats.un.org/unsd/classifications/Econ/isic
**Related terms:** Activity, economic activity, ancillary activity, principal activity

**Self-employed**

Self-employed persons are persons who are the sole or joint owners of the unincorporated enterprises in which they work. Persons who work in unincorporated enterprises are classed as self-employed persons if they are not in paid employment that constitutes their principal source of income; in that latter case, they are classified as employees.

**Source:** System of National Accounts, 2008.


**Small and medium-sized enterprises**

Small and medium-sized enterprises (SMEs) are non-subsidiary, independent firms which employ less than a given number of employees. This number varies across countries. The most frequent upper limit designating an SME is 250 employees, as in the European Union. However, some countries set the limit at 200 employees, while the United States considers SMEs to include firms with fewer than 500 employees. Small firms are generally those with fewer than 50 employees, while micro-enterprises have at most 10, or in some cases 5, workers. Financial assets are also used to define SMEs. In the European Union, a new definition came into force on 1 January 2005 applying to all Community acts and funding programmes as well as in the field of State aid where SMEs can be granted higher intensity of national and regional aid than large companies. The definition includes the financial ceilings: the turnover of medium-sized enterprises (50-249 employees) should not exceed EUR 50 million; that of small enterprises (10-49 employees) should not exceed EUR 10 million while that of micro firms (less than 10 employees) should not exceed EUR 2 million. Alternatively, balance sheets for medium, small and micro enterprises should not exceed EUR 43 million, EUR 10 million and EUR 2 million, respectively.

**Source:** OECD Glossary of statistical terms

**Link:** [http://stats.oecd.org/glossary/](http://stats.oecd.org/glossary/)

**Special purpose entity (SPE)**

There is no common definition of an SPE but some of the following characteristics may apply. Such units often have no employees and no non-financial assets. They may have little physical presence beyond a “brass plate” confirming their place of registration. They are always related to another corporation, often as a subsidiary, and SPEs in particular are often resident in a territory other than the territory of residence of the related corporations. In the absence of any physical dimension to an enterprise, its residence is determined according to the economic territory under whose laws the enterprise is incorporated or registered. Entities of this type are commonly managed by employees of another corporation which may or may not be a related one. The unit pays fees for services rendered to it and in turn charges its parent or other related corporation a fee to cover these costs. This is the only production the unit is involved in though it will often incur liabilities on behalf of its owner and will usually receive investment income and holding gains on the assets it holds. Whether a unit has all or none of these characteristics, and whether it is described as an SPE or some similar designation or not, it is treated in the SNA in the same way as any other institutional unit by being allocated to sector and industry according to its principal activity unless it falls into one of the three following categories: Captive financial institutions, artificial subsidiaries of corporations, or special purpose units of general government.

**Source:** System of National Accounts, 2008

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Split-off (of enterprise)

Split-off involves one enterprise before and more than one enterprise after the event. In a split-off, the new enterprise(s) is (are) generally much smaller and the identity of the original enterprise is retained by the larger enterprise. There is no death, but one or more new enterprises are created. This event can be seen as the opposite of a takeover.


Related terms: Break-up (of enterprise), new enterprise

Standard Statistical units

Statistical units are the units for which information is sought and for which statistics are ultimately compiled. Commonly used types of statistical units for economic statistics are the enterprise, the enterprise group, the kind-of-activity unit (KAU), the local unit and the establishment (in Europe called local kind-of-activity unit (LKAU)). In national accounts also the institutional unit is of importance.


Related terms: Legal unit, institutional unit

Statistical Business Register (SBR)

The statistical business register is a fully and comprehensive, regularly updated and structured list of business units engaged in the production of goods and services, which is maintained by national statistical authorities for statistical purposes to assist the compilation of statistical data and particular as a (backbone) tool for the preparation and coordination of surveys, as a source of information for statistical analysis of the business population and its demography, for the use of administrative data, and for the identification and construction of statistical units.


Related terms: Administrative business register

SBR survey

See: SBR improvement survey

SBR coverage survey

See: SBR improvement survey

SBR improvement survey

A survey conducted by statisticians to improve SBR quality.
Related terms: Statistical business register

SBR quality improvement survey
See: SBR improvement survey

Statistical Data and Metadata Exchange (SDMX)
The SDMX initiative sets standards to facilitate the exchange of statistical data and metadata using modern information technology. Several versions of the technical specifications have been released since 2004. SDMX has also been published as an ISO International Standard (IS 17369).
SDMX is sponsored by seven international organizations, such as the Bank of International Settlements (BIS), the European Central Bank (ECB), Eurostat, the International Monetary Fund (IMF), the Organization for Economic Co-operation and Development (OECD), the United Nations Statistics Division (UNSD) and the World Bank.
Link: https://sdmx.org/?page_id=5008

Statistical unit
See: Standard statistical units

Subcontracting
See: Outsourcing

Subsidiary
A subsidiary is a company controlled by another company. A subsidiary is a corporation in which over 50 per cent of the voting power is held by their respective parents.
Related terms: Branch, control, ownership

Survey Frame
See: Frame

Survival
In general, survival occurs when a unit is active and identifiable both before and after a specific (business) demographic event. The unit may be changed in some way, e.g. in terms of economic activity, size, ownership or location, but there should be continuity of the unit reference number in the statistical business register.

In the Business Demography context, survival occurs if an enterprise is active in terms of employment and/or turnover in the year of birth and the following year(s). An enterprise is also considered to have survived if the linked legal unit(s) have ceased to be active, but their activity has been taken over by a new legal unit set up specifically to take over the factors of production of that enterprise (= survival by take-over)."
System of National Accounts (SNA)

The System of National Accounts (SNA) is the internationally agreed standard set of recommendations on how to compile measures of economic activity in accordance with strict accounting conventions based on economic principles. The recommendations are expressed in terms of a set of concepts, definitions, classifications and accounting rules that comprise the internationally agreed standard for measuring such items as gross domestic product (GDP), the most frequently quoted indicator of economic performance. The accounts present in a condensed way a mass of detailed information, organized according to economic principles and perceptions, about the working of an economy. They provide a comprehensive and detailed record of the complex economic activities taking place within an economy and of the interaction between the different economic agents, and groups of agents, which takes place on markets or elsewhere.

The System of National Accounts (SNA) has been prepared under the joint responsibility of the United Nations, the International Monetary Fund, the Commission of the European Communities, the OECD and the World Bank. The SNA is designed to give a realistic and compact view of the economy that is suitable for policy and analytical use.


Take-over (of enterprise)

Enterprises may integrate to the extent that the number of existing enterprises is reduced. If two enterprises integrate entirely, one of the enterprises may remain largely the same. In this case the other enterprise is generally much smaller, it is merely absorbed by the larger enterprise, which remains the same. If one of the enterprises keeps its identity, the event is called a take-over. Enterprises taken over are not considered to be real deaths. In this case, one of the original enterprises does survive in a recognisable form, and therefore there is both continuity and survival. The remaining original enterprises are closed. This event can be seen as the opposite of a split-off.


Take-over (of enterprise group)

Like enterprises, enterprise groups may have many kinds of intergroup relations and integrate their operations partly or totally. Two (or more) enterprise groups may integrate entirely and become one group. In this process either both groups involved may lose their identity, because they are dissolved beyond recognition in the new organisation, or one group may remain largely the same. In the latter case the other group is generally much smaller; it is merely absorbed by the larger group, which remains largely the same. If one of them keeps its identity, it is called a take-over.

**Truncated enterprise group**

A truncated enterprise group consists of the enterprises and the legal units of a multinational enterprise group, which are resident in the same country. It may comprise only one unit, if the other units are non-resident. An enterprise may be the truncated group or part thereof. A truncated group may consist of several units and subgroups, which can appear seemingly unlinked if their parent is non-resident, but actually belong to the same multinational enterprise.


**Related terms:** All-resident enterprise group, enterprise group, multinational enterprise group

**Turnover**

Throughout this publication, the terms "turnover", "sales" and "revenues" are used interchangeably.


**Synonyms:** Revenue, sales

**Ultimate controlling institutional unit (UCI)**

The ultimate controlling institutional unit of a foreign affiliate is the institutional unit, proceeding up a foreign affiliate's chain of control, which is not controlled by another institutional unit. **Source:** Eurostat, "Foreign AffiliaTes Statistics (FATS) Recommendations Manual", Methodologies and Working papers, 2012.


**Related terms:** Institutional unit

**Unincorporated enterprise**

An unincorporated enterprise represents the production activity of a government unit, NPISH or household that cannot be treated as the production activity of a quasi-corporation. An unincorporated enterprise is a producer unit which is not incorporated as a legal unit separate from the owner (household, government or foreign resident); the fixed and other assets used in unincorporated enterprises do not belong to the enterprises but to their owners, the enterprises as such cannot engage in transactions with other economic units nor can they enter into contractual relationships with other units nor incur liabilities on their own behalf; in addition, their owners are personally liable, without limit, for any debts or obligations incurred in the course of production (2008 SNA, para. 4.21; 5.1).

**Source:** System of National Accounts, 2008


**Related terms:** Enterprise

**Variable**

The term equals the meaning of the term "characteristic" but is more appropriate in the case of surveys where sampling is involved and thus the notion of variability due the probability mechanism applied for selecting samples.

**Related terms:** Characteristic

**Value added tax (VAT)**
VAT is a tax on products collected in stages by enterprises. Producers are required to charge certain percentage rates of VAT on the goods or services they sell. The VAT is shown separately on the sellers’ invoices so that purchasers know the amounts they have paid. However, producers are not required to pay to the government the full amounts of the VAT invoiced to their customers because they are usually permitted to deduct the VAT that they themselves have paid on goods and services purchased for their own intermediate consumption, resale or gross fixed capital formation. Producers are obliged to pay only the difference between the VAT on their sales and the VAT on their purchases for intermediate consumption or capital formation, hence the expression value added tax.

**Source:** System of national Accounts, 2008


**Vertical integration**

The vertical integration of activities is given wherever the different stages of production are carried out in succession within a unit and the output of one process serves as input to the next.


**Link:** [https://unstats.un.org/unsd/classifications/Econ/isic](https://unstats.un.org/unsd/classifications/Econ/isic)

**Related terms:** Activity, horizontal integration
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A theory for record linkage

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**Joint UNECE/Eurostat/OECD Expert Group on Business Registers**
Paper and proceedings of meetings of the Expert Group on Business Registers are available through the UNECE website:
www.unece.org/stats

**Wiesbaden Group on business Registers**
Paper and proceedings of the meetings of the Wiesbaden Group are available through the UN website:

**United Nations Committee of Experts on Business and Trade Statistics**
Paper and proceedings of the meetings of the Committee are available at the UN website: