GLOBAL VALUE CHAINS AND SUSTAINABLE DEVELOPMENT IMPACTS, POLICY QUESTIONS, AND MEASUREMENT



Seminar on Global Value Chain Measurement for Sustainable Development

United Nations Statistical Commission 14 March, 2016

- 1. GVCs and Economic Upgrading
- 2. GVCs and Social and Environmental Upgrading
- 3. Relevant Policy Questions
- 4. GVC Measurement for Sustainable Development

1. GVCs and Economic Upgrading

Stylized facts:

- Today we have a multipolar global economy with diverging performances and GVC integration.
- In an increasingly globalized and specialized world, borders between economic sectors become increasingly blurred and a focus on tasks becomes more meaningful.
- Traditional views of development neglect more nuanced interpretations that focus on promoting economic, social and environmental upgrading and inclusive growth.

The role of GVCs for economic upgrading:

- GVC participation will become increasingly important to achieve structural transformation in the 21st century.
- Economic upgrading_in GVCs allows to achieve higher value-added production in the form of product, functional, and intersectoral upgrading via better skills and know-how, capital and technology, and processes.
- The transmission channels include backward and forward links,

Transmission Channels



Source: Taglioni and Winkler (2016).

1. GVCs and Economic Upgrading

The WBG's involvement:

- GVCs is one of the Global Solutions Groups in Trade & Competitiveness, with <u>160 affiliates</u>, and an integrated strategic <u>framework</u> for policy intervention connecting the many different parts.
- Customized country and sector diagnostics that lead to...
- ...pro-competitiveness interventions.
- WBG's <u>integrative engagement</u> across many countries, sectors and topics helps achieve results at a scale, replicate best practices across sectors and countries, and avoid "race to the bottom" scenarios in countries competing at the low end of GVCs.
- The WBG has established a strong global network of partnerships.

The WBG's GVC Global Solutions Group Community of Practice



Synergies between country dimension and global dimension of WBG engagement



Note: DB = doing business; LPI = Logistics Performance Index;; TA = technical assistance.

Partnerships: Driven by Strategic Alignment, Recognized Thought Leadership, Complementarity of Knowledge

Global Partners (objectives: flexibility in setting agenda, business development)	Academia, Research Institutes, & Think Thanks (objectives: talent development, thought leadership)	Other Multilaterals (objectives: thought leadership, talent development)	NGOs & other interest groups (objectives: business development, thought leadership)
 Germany (G7 presidency) China (G20 Presidency) New Zealand The Netherlands (EU Presidency) UK (DFID) Potential collaborations: Australia Denmark Norway Sweden (SIDA) Switzerland (SECO) USA (USAID & US- 8 ITC) 	 CEPR JETRO UIBE Duke MIT Harvard Potential future targets: Harvard Institute for Strategy & Competitiveness European Foundation for Cluster Excellence Holland International Distribution Council 	 OECD WTO ILO-IFC Better Work Compnet (Eurosystem) Initial discussions Asian Development Bank UNIDO ILO (beyond Better Work) 	 WEConnect World SME Forum WEF

2. GVCs and Social and Environmental Upgrading

The role of GVCs for social upgrading:

- Social upgrading refers to measurable aspects of worker well-being (employment, wages, and working conditions) and enabling rights (right to bargain, freedom of association, nondiscrimination, etc.).
- Economic upgrading does <u>not automatically lead to social upgrading</u>.
- The adoption of higher labor and social standards in GVC firms results in small-scale worker upgrading, labor-intensive upgrading, and higher-skill upgrading.
- Social upgrading can also lead to more social cohesion via jobs and working conditions, education and skill building, and health insurance and pensions.

GVCs and environmental upgrading:

- Climate change creates new challenges for GVC participation, as firms need to ensure the predictable, reliable, and time-sensitive delivery of goods in the long-term.
- As a result, the global trade landscape is trending toward more
- ⁹ climate-friendly international standards and mandatory sustainability

2. GVCs and Social and Environmental Upgrading

The WBG's involvement:

- Standards (product/quality, labor, social, environmental) are important components of the WBG's GVC agenda, driven by the need of firms to meet the standards of global buyers and lead firms, and rising consumer demand for sustainable production.
- Preliminary results of a cross-country econometric panel analysis for the BMZ show that higher national and firm-specific product/quality, labor, social, and environmental standards increase value added through GVC participation (Kummritz at al. 2016).
- Through a combination of advisory, lending, and investment support, the WBG helps client countries tackle the challenges to meet standards, which requires both a long-term commitment and tailored incentives and mechanisms.
- At the country-level, examples include a <u>multi-pronged approach to</u> <u>upgrading the apparel sector in Bangladesh</u>.

Promoting the High-road Growth Model of Economic and Social Upgrading



Economic downgrading

Source: Adapted from Milberg and Winkler 2011, 345.

Example of Country Engagement: Multi-pronged Approach to Upgrading Apparel in Bangladesh, Interventions with Wider Demonstration Effects





Brands require their suppliers to improve building safety. However, factories are unable to do so in their current, congested, premises. Industry association asks government to help with Firm-level advisory services lead to adoption of low-cost good practices by the firms. Business case is demonstrated and firms are incentivized to go for bigger changes. But they are constrained₁by finance.

The access to finance issue is raised at the dialogue platform where representatives of government, financial institutions and industry jointly come up with recommendations to improve access to finance. These are sent to government.



Stake-holder dialogue

Policies, laws

and regulations



Stake-holder dialogue

Discussions at the stakeholder dialogue platform lead to ideas on a PPP approach to zone development.

> Industry association and government start discussion on building an economic zone for



Infrastructure

Central bank responds by creating refinancing facility to facilitate commercial bank financing for environmental and social improvements. Banks will take advantage of the facility to expand finance for such improvements. This will increase demand for firm-level advisory services, thus stimulating development of service provider market.



Financiers and other service providers

3. Relevant Policy Questions

- The WBG applies an **integrated strategic framework for policy interventions** to specific country contexts:
 - <u>Entering GVCs</u>: Which policies help (i) create world-class GVC links and (ii) a world-class climate for foreign tangible and intangible assets?
 - Expanding and strengthening GVC participation: Which policies help (i) strengthen existing GVC-local economy links and (ii) absorptive capacity of local actors?
 - Turning GVC participation into sustainable development: (i) Which policies help create a world-class workforce? (ii) How can climate-smart policies be implemented? (iii) Which policies help integrate SMEs and LICs (inclusive GVC development)?
- The strategic framework leaves room for specific client country questions, e.g.:
 - Which position in GVCs should Poland target to follow a more sustainable development path in the future which focuses less on price competitiveness?
- 13
- How does Vietnam's firm structure affect its productivity and potential

Design of a Strategic Framework for Policy Interve



Source: Taglioni and Winkler (2016).

Entering GVCs





The WBG's GVC country assessments **combine different perspectives and data**:

- Macro perspective: Network analysis makes use of the complexity and heterogeneity of actors and trade links. Tree visualizations capture interaction patterns and structures in the network.
- Micro perspective: Firms are the main actors in GVCs who make strategic decisions and are heterogeneous in characteristics and performance. Analyzing GVCs at the firm-level thus can give additional insights on features, effects, and transmission channels in GVCs.
- **Gross trade perspective**: Gross trade data are available at a highly disaggregated product level. They can be combined with informed technical classifications (by final use, value chain category, clusters of activities) and with detailed input-output (I-O) tables.
- Value added trade perspective: Analyzing trade on the basis of value added more accurately accounts for a country's economic relevance (by avoiding double-counting). Value added trade data are based on
 ¹⁷ international L O tables which allow to differentiate between domestic
- ¹⁷ international I–O tables which allow to differentiate between domestic

Data and measurement gaps addressed by the WBG:

- Macro perspective: publication of <u>global trade network visualization</u> and <u>Measuring Export Competitiveness</u> database
- Micro perspective: development of <u>GVC module</u> as part of the Enterprise Surveys
- Gross trade perspective: development of MC-GVC database
- Value added trade perspective: publication of <u>Export of Value Added</u> <u>Database</u>
- Development perspective:
- impact of GVC integration on value added and the mediating role of policy (incl. standards)
- impact of GVC integration on likelihood to reach higher income category
- development of Labor Content of Exports Database (LACEX)
- Policy perspective: selection of <u>performance indicators</u> to identify policy priorities

Additional data and measurement gaps:

- **Tracking and mapping GVCs** across a wide range of industries
 - Computation of GVC measures for low-income countries and at the sub-

WBG's Country Application: Bangladesh Trade Network, 2013



Source: BACI data from CEPII. Thickness of red arrows designates importance of main buyers/suppliers for Bangladesh.

World Bank Global Trade Network Visualization

Trade Stats - Tartifis - Bangladesh perspective To The following graph depicts the tra		e) from the perspective of a country i.		within country i sub-network. There are two possible viewpoin		shows the role of each	Visualizations
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World Bank Measuring Export Competitiveness Database



Source: http://mec.worldbank.org

World Bank Enterprise Surveys

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Source: https://www.enterprisesurveys.org/portal/elibrary.aspx?libid=14

World Bank Export of Value Added Database

• Domestic value added content of domestic output and exports for 118 countries across 27 sectors (3 primary, 14 mfg., 10 comm. services) for the period 1997 to 2011.



Policy Options and Select Performance Indicators by Focus Area, Overview

Focus area	Policy options	Select performance indicators
Entering GVCs	 Increasing connectivity to international markets 	- LPI (international)—overall; efficiency of customs (WDI)
	- Ensuring cost competitiveness	- Unit labor costs
	 Improving drivers of investment 	 Ease of doing business index—overall (WDI)
	- Improving assets protection	 Ease of doing business index—protecting investors (WDI)
	 Improving domestic value chains and quality of infrastructure and services 	 LPI (domestic)—quality of infrastructure, quality and competence of services (WDI)
Expanding and strengthening GVC participation	 Fostering innovation and building capacity 	- R&D intensity
μαιτιτρατιστ	- Improving standards	 Surveys / field assessments in country
Turning GVC participation	 Developing skills 	- Education statistics
into sustainable development	 Promoting social upgrading 	 Wage statistics; employment statistics

Source: Taglioni and Winkler (2016).

Thank you!

