The role and position of the national statistical office in the overall government structure

Differences between centralised and decentralised systems

Overall aim of a statistical system

To produce a comprehensive set of integrated statistics (definitionally, conceptually, through the use of harmonised nomenclatures and classification devices) that are immensely more powerful for users than statistics collected without harmonisation.

Policy relevance v integrity

A basic dilemma

A good set of criteria to judge the effectiveness of any statistical system



Policy relevance

- A perceived fact that can't be measured
- Statistics alone are not relevant!
- Must be given a political/policy context
- Yields information for a particular decision

Needed attributes of statistics

- Timeliness
- Revisions to a minimum
- Consistency
- Statistical planning
- Analysis to place the statistics in context

Integrity of statistics

A perceived fact

The perception is as important as the fact

- Accurate and objective statistics
- Professional and ethical standards
- Openness
- Predetermined dates and times for the release of statistics
- Publication of methodologies

A basic tension and ultimate inconsistency

Total integrity denies flexibility

Total responsiveness makes it difficult to maintain professional and institutional integrity A good statistical system is one that attains a proper balance between the unobtainable goals of total policy relevance and and the total integrity of the statistics

The United Kingdom experience

- Historically decentralised on a subject basis
- 1940: CSO established to coordinate data
- 1945: CSO national accounts
- 1969: BSO and OPCS set up
- 1969: GSS established

Government Statistical Service

- Activities of all statisticians in government
- Statistical director in each department
- Each department separately responsible

Head of the GSS

- Overall responsibility for the integrity and validity of official statistics
- Concerned with the maintenance of an effective professional staff
- CSO based committee structure for dealing with subjects of interdepartmental interest

Thatcherism public sector reform

- Significant impact on the quality of government statistics
- Parliamentary concern

1985: BSO merged with CSO

- 1991: CSO as an executive agency "to ensure the integrity and validity of UK statistics"
- 1992: "there are some services that only the public service can provide (and) one such service is..the provision of .. official statistics"

- 1995: OPCS was merged with the CSO to become ONS, and labour statistics were transferred to the center
- ONS employs about 2,500 staff out of about 5,000 in the GSS

Positives of this system

- Ministries maintained the statistical function where the center didn't have the expertise agriculture
- Statistical work remained in the ministries where it is an offshoot of administrative procedures social services

- Statistical work remained in ministries where there were legislative reasons – taxation
 - Some concentration of specialised manpower in ONS
 - In some ministries, statisticians in close contact with policy offices promoting relevance
 - GSS statisticians in close contact with government and non government users

Negatives of this system

- Virtually no effective planning across the statistical system
- Coordination of the statistical effort in name only
- Difficulty dealing with Eurostat
- Statistical integrity often sacrificed;
 significant ministerial involvement

Difficult to share information

- Few joint activities the my data syndrome!
- Poor or bad brand name recognition
- Poor public perception, currently and in the past

The Australian experience

- Historically independent but centralised statistics in each colony (state)
- Result of UK colonial administration
- 1861: Population Censuses in all colonies
- 1901: Federation

- 1905: CBCS but state statistical offices remained with significant coordination required
- Regular Conferences of Statisticians
- 1957: integrated statistical service (at last!)
- Growth in demand, technology and the need for planning drove the integration



ASAC

- 1992: centralisation of subject matter collections in State Offices
- Not all statistical work is done in the ABS, with a reasonable amount being done in Federal and State agencies.
- Administrative by-product data remain with the "home" agency

Positives of this system

- Concentration of specialised manpower
- Coordination of most programs within one office
- Easy and good recognition of the ABS
- There is a main source of data
- The production of a comprehensive set of integrated statistics

- Effective recruitment and development of quality staff is enabled.
- The maintenance of integrity and hence the trust of the public.

Negatives of this system

- ABS is not very close to users, and hence may be seen as not as responsive as required
- Coordination mechanisms, such as out posted officers and collection approval processes, have never been very successful

Some conflict with other Federal collection agencies

- Some tender relationships with the State statistical processes
- There are difficult priority issues to be dealt with in the planning processes



Conclusion

- The UK system scores well on the policy relevance dimension but less well on the integrity of data dimension.
- The Australian system scores very well on the integrity dimension but not as well as the UK on the policy relevance one

The ABS produces a higher standard and more comprehensive set of integrated statistics than the UK, but the reason for that may possibly not be solely the different organisational arrangements.